

MAINE STATE LEGISLATURE

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2011 Municipal Collaboration Report

January 2012

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Introduction

At the request of its 70-member Legislative Policy Committee, the Maine Municipal Association conducted a survey of all Maine towns and cities. The purpose of the survey was to assemble up-to-date examples of the collaborative and regional relationship in which the municipalities are currently engaged in order to provide local government services as effectively or cost efficiently as possible. The goal of this effort was to generate a single resource that can be made available to municipal officials, state-level decision makers, and the general public documenting examples of the many ways municipalities are working with both public and private entities to provide local government services. What follows in this report are hundreds examples of the collaborative service delivery models currently being employed by the 90 municipalities for which data were submitted. Please note that since each community was asked to complete the survey, there may be "duplication" in the collaborative services included in the report.

The data are organized first in one of four broad department categories, and then by function within each category. The broad categories include: 1) public safety; 2) public works; 3) general administration; and 4) library & parks and recreation.

In addition, the data from each of the broad department categories and functions within each department were consolidated into an Excel spreadsheet and posted on the "members only" section of the website. This spreadsheet provides users with the greatest amount of flexibility to search and reorganize the data in ways to meet individual community needs. The spreadsheet includes population and county information for each community, which allows users to review the data on the basis of location and size. We hope that municipal officials will find this format useful.

Also included in the appendices section of this report are the extensive collaboration reports submitted by three communities. Appendix A includes detailed information about the regional cost saving efforts implemented by the Gorham Fire Department. Appendix B includes detailed information on the many initiatives Lewiston and Auburn have undertaken to both reduce the cost and improve the quality of municipal services. Appendix C illustrates how the communities of Mount Desert Island have united to provide the types of services unique to supporting island living. And finally, Appendix D shows the extent to which municipalities work with private companies to provide assessing services. As illustrated in Appendix D, ten private companies provide assessing services to 183 municipalities, illustrating the important role private business play in the delivery of municipal services.

Great thanks is owed to the municipal officials who took the time necessary to respond to the Association's call for collaboration examples. Without your efforts, the report would be impossible.

If you have any questions about this report, please feel free to contact Kate Dufour at 1-800-452-8786 or kdufour@memun.org.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Ambulance/Rescue				
Anson	SOME	2,540	Madison and Starks	Governing board is the combined select boards from each community.
Arrowsic	SAGA	508	Bath	Contract with the city for service.
Ashland	AROO	1,427	Masardis, Nashville, Oakfield, Oxbow and Portage	\$26,000/year to provide service.
Baileyville	WASH	1,564	18 municipalities including Alexander, Crawford, Danforth, Eastport, Lubec, Perry, and Whiting	\$50,000 to \$100,000/year. The Washington County Emergency Medical Service Authority provides ambulance service, emergency transportation with paramedic, facility transfer, and 24/7 professional staffing.
Bath	SAGA	8,856	Arrowsic, Brunswick, Phippsburg, Topsham, and West Bath	
Beaver Cove	PISC	87	C A Dean Hospital	
Belfast	WALD	6,756	Surrounding municipalities	City provides ambulance service to multiple towns. This saves each town at least \$30,000/year by not having to house the facility or provide equipment and support staff.
Bowdoin	SAGA	2,929	Lisbon	Contract with Lisbon Rescue saves Bowdoin the costs of owning and maintaining a vehicle and the cost of manpower.
Bowerbank	PISC	154	Mayo Ambulance Service	No cost savings data available, but this collaboration provides much comfort to the injured or ill.
Brooks	WALD	1,088	Jackson, Knox, Monroe, and Waldo	Contract through Waldo County hospital.
Brooksville	HANC	854	Blue Hill, Brooklin, Brooksville, Penobscot, and Sedgwick	Service provided by Peninsula Ambulance Corporation.
Corinna	PENO	2,288	Charleston, Corinth, Dexter, Exeter, Garland, Guilford, and Sangerville	Mayo Regional Ambulance Service.
Crawford	WASH	112	Downeast Ambulance	
Eliot	YORK	6,256	Kittery	By having the same private ambulance service, the towns are able to receive 24/7 coverage for half or less of the cost.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Ambulance/Rescue, cont.				
Farmington	FRAN	7,514	71 municipalities in Franklin, Oxford and Somerset Counties	Sharing the cost of ambulance service results in total town subsidies of approximately \$800,000/ annually vs. several million if operated independently.
Grand Lake Str	WASH	140	Indian Township	\$5,000/year.
Lake View Plt	PISC	44	Private Sector	By donation.
Lamoine	HANC	1,622	Private Sector	\$136,000/year. To run our own municipal ambulance service would cost in the neighborhood of \$150,000. By contracting privately with a coverage guarantee, the service costs only about \$14,000.
Lincolnville	WALD	2,216	Appleton, Camden, Hope, and Rockport	\$150,000/ year. Service provided by Camden First Aid Association.
Moscow	SOME	554	Bingham, Caratunk, Pleasant Ridge, The Forks, and West Forks	We are too small of a town to have an ambulance service of our own.
New Sharon	FRAN	1,404	Franklin County Memorial Hospital	
Newry	OXFO	366	Med-Care (11 towns)	10-year contract and pay by population.
Northport	WALD	1,520	Belfast	Contract with Belfast for service.
Parsonsfield	YORK	1,743	Baldwin, Cornish, Hiram, and Porter	\$10,000/year.
Peru	OXFO	1,527	Andover, Byron, Canton, Carthage, Dixfield, Hanover, Mexico, Newry, Roxbury, and Rumford.	Town is a part owner.
Portage Lake	AROO	354	Ashland	
Reed Plt	AROO	196	Bancroft, Danforth, Drew Plt, Haynesville, and Weston	Share ambulance service and have a board made up of representatives from each town.
Ripley	SOME	470	Dexter and Garland	
Saint Albans	SOME	1,845	Sebasticook Valley Hospital	\$10,000/year.
Searsmont	WALD	1,334	Belfast and Liberty	

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Ambulance/Rescue, cont.				
Solon	SOME	992	Redington Fairview Hospital	\$10,000/year.
Stacyville	PENO	381	Patten	
Standish	CUMB	10,070	Gorham, Gray, and Windham	Shared reserve ambulance.
Stoneham	OXFO	274	Lovell, Waterford, and Albany Township.	
Turner	ANDR	5,482	Leeds and Hartford	\$11,500/year.
Union	KNOX	2,324	Appleton, Hope, and Washington	Union houses the ambulance and assesses participating towns a fee for service based on number of calls.
Wales	ANDR	1,448	Monmouth	\$50,000/year.
Westfield	AROO	561	Private Sector	Crown Ambulance.
Yarmouth	CUMB	8,062	North Yarmouth	Town provides fast-response paramedic level services to North Yarmouth.

Animal Control

Bath	SAGA	8,856	Lincoln County Animal Shelter	LSAC covers when ACO is out.
Belfast	WALD	6,756	Camden/Rockland Shelter	\$28,000/year.
Bowdoin	SAGA	2,929	Lisbon Falls	\$1,848/year. Lisbon Falls pays the salary and payroll costs. Bowdoin pays a contracted amount to Lisbon Falls.
Bridgton	CUMB	5,218	Brownfield, Denmark, and Sweden	No one town could afford a full time ACO. Allows for a part time ACO.
Cape Elizabeth	CUMB	9,040	South Portland	\$25,000/year.
Coplin Plt	FRAN	133	Eustis	Contract for services.
Freeport	CUMB	8,117	Brunswick	
Hollis	YORK	4,716	Limington	ACOs share equipment, facilities and training costs.
Lisbon	ANDR	9,352	Bowdoin, Durham, and Sabattus	\$20,000/year.
Marshfield	WASH	505	Washington County	Split training costs.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Animal Control, cont.				
Reed Plt	AROO	196	Drew Plt, Reed Plt, and Springfield	Reduces training and other types of expenses.
Waterboro	YORK	7,251	Limerick	
Dispatch				
Alfred	YORK	2,824	Sanford and 21 surrounding municipalities	\$6,000/year.
Anson	SOME	2,540	Somerset County	
Ashland	AROO	1,427	State of Maine	
Baileyville	WASH	1,564	Washington County municipalities	\$50,000/year. Washington County RCC provides staff, location, training, and benefits.
Bath	SAGA	8,856	Sagadahoc County	
Brooksville	HANC	854	Mount Desert Island League municipalities	
Cape Elizabeth	CUMB	9,040	Portland	\$150,000/year.
Clinton	KENN	3,361	Waterville	Waterville provides dispatch center for fire and police departments. Allows Clinton to use the center for \$12,000/ year.
Dayton	YORK	2,133	Biddeford, Lyman, and Goodwin Mills Fire & Rescue	
Eliot	YORK	6,256	Kittery	Contract with Kittery for its police, fire and ambulance dispatching.
Freeport	CUMB	8,117	Brunswick	
Guilford	PISC	1,476	Piscataquis County	
Hermon	PENO	4,923	Penobscot RCC	
Hollis	YORK	4,716	Sanford and 12 surrounding municipalities.	Consolidates costs.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Dispatch, cont.				
Lamoine	HANC	1,622	Hancock County RCC	\$122,400/year. This becomes part of the county tax in 2012, but for approximately \$2,600 we have full-time 24/7 dispatch. To go it alone would be a least \$125,000.
Madawaska	AROO	4,395	Aroostook County	
Mariaville	HANC	562	Hancock County RCC	
Minot	ANDR	2,673	Androscoggin County	\$6,000/year.
North Haven	KNOX	384	Knox County municipalities	
Peru	OXFO	1,527	Oxford County RCC	
Sanford	YORK	21,661	Acton, Alfred, Hollis, Kennebunk, Lebanon, Limerick, Newfield, North Berwick, Old Orchard Beach, Shapleigh, Waterboro and York County	We operate a single communication center for routine police, fire, rescue and EMA communications, as well as emergency 911 communications. This consolidation eliminated three other communication centers. Cost savings are difficult to calculate, but are in excess of \$500,000 for all partners.
Solon	SOME	992	Somerset County	
Standish	CUMB	10,070	Sebago	Provide fire and EMS dispatching service to Sebago.
Turner	ANDR	5,482	Androscoggin County	
Wales	ANDR	1,448	Winthrop	
Winslow	KENN	7,765	Oakland and Waterville	\$250,000. Sharing of this service eliminates the need to maintain our own dispatch center.
Yarmouth	CUMB	8,062	Falmouth	\$190,000/year.
Drug Enforcement				
Sanford	YORK	21,661	State of Maine	We provide one police officer to MDEA. Savings are unknown, but both the state and local police are more effective by sharing resources and knowledge.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Emergency Management				
Alfred	YORK	2,824	York County EMA	Town plan is part of the county plan.
Bath	SAGA	8,856	Sagadahoc County	
Brooks	WALD	1,088	Waldo County	Emergency preparedness and training.
Dixmont	PENO	1,144	Penobscot County	
Hollis	YORK	4,716	Buxton, Standish, Waterboro, and Goodwin's Mills.	Reduces need for equipment.
Meddybemps	WASH	136	15 municipalities	
Searsmont	WALD	1,334	Waldo County	
Searsmont	WALD	1,334	Tri Town Snowmobile Club and Mid Coast ATV Club	Used when we have snow blocked roads or other storm related emergencies.
Troy	WALD	1,026	Waldo County	
Turner	ANDR	5,482	Surrounding municipalities	
Vinalhaven	KNOX	1,340	Knox County	
Equipment				
Freeport	CUMB	8,117	Other municipal agencies	
Kenduskeag	PENO	1,281	Corinth	Share cost of purchasing fire equipment.
Lewiston	ANDR	35,495	Auburn	Share a hose repair machine and a compressor/cascade system to fill SCBA bottles.
Madawaska	AROO	4,395	Edmundston, NB	Ladder truck agreement.
Troy	WALD	1,026	Unity	Share fire trucks and jaws of life.
Fire Protection				
Ashland	AROO	1,427	Oakfield and Oxbow	\$15,000/year to provide service.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Fire Protection, cont.				
Bath	SAGA	8,856	Arrowsic, Brunswick, Phippsburg, and West Bath	
Belfast	WALD	6,756	5 surrounding municipalities	City provides fire protection services to 5 other towns and estimates that it saves those towns at least \$25,000 to \$50,000/ year by not having to maintain a station, trucks or staff.
Bowdoin	SAGA	2,929	Lisbon	Contract with Lisbon Rescue saves Bowdoin the costs of owning and maintaining a vehicle and the cost of manpower.
Bowerbank	PISC	154	Dover-Foxcroft	Contract with Dover-Foxcroft to respond to calls on the west side of the lake, otherwise Bowerbank would have to station a fire truck and staff in that location. The 26 mile trip and 45 minute response time is saved.
Clifton	PENO	790	Eddington	Contract \$22,000/year with Eddington for service delivery.
Coplin Plt	FRAN	133	Eustis	Contract for services.
Corinna	PENO	2,288	Exeter	\$21,000. We provide coverage to Exeter. The revenue helps to fund maintenance costs and payroll for the Fire Department.
Crawford	WASH	112	Alexander	
Enfield	PENO	1,583	Howland and Lincoln	
Exeter	PENO	1,030	Corinna	
Gorham	CUMB	15,644	USM	Several initiatives to share resources, including training opportunities.
Gorham	CUMB	15,644	Scarborough	Shared fire station.
Gorham	CUMB	15,644	Standish	Shared fire station.
Gorham	CUMB	15,644	Windham	Shared fire station.
Hermon	PENO	4,923	Various municipalities	Partnered with many Penobscot County fire departments to sustain a fire training program that would have otherwise left the region.
Lake View Plt	PISC	44	Brownville and Milo	By contract.
Lewiston	ANDR	35,495	Auburn	Joint hiring, agility testing, and common eligibility list.
Lincoln	PENO	5,182	Chester, Enfield, and Lowell	Lincoln provides fire services and the fee is based on population.
Moscow	SOME	554	Bingham and Concord Township	

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Fire Protection, cont.				
Parsonsfield	YORK	1,743	Kezar Falls and Porter	
Reed Plt	AROO	196	Bancroft and Drew Plt	
Ripley	SOME	470	Dexter and Garland	\$5,000-\$10,000/year.
Sandy River Plt	FRAN	92	Rangeley	
Sanford	YORK	21,661	Rochester, NH	Rochester is lending us their spare ladder truck for about 3 weeks while ours is out for repairs. If we had to lease a truck for 5 weeks, the cost would be about \$3,000.
Searsmont	WALD	1,334	Liberty and Montville	Shared cost of jaws of life purchase and emergency personnel.
Standish	CUMB	10,070	Gorham	Shared fire station. Standish owns the vehicle and pays for one-half of the utility costs. Avoided cost for separate station - \$500,000.
Standish	CUMB	10,070	Sebago	MOU signed with Sebago for a shared fire station. Standish provides the fire engine.
Wade	AROO	230	Washburn	Wade contracts with Washburn for service.
Westfield	AROO	561	Mars Hill	
Winslow	KENN	7,765	Waterville	\$51,300. Shared fire chief employed by Waterville.
Fire - Mutual Aid				
Alfred	YORK	2,824	Lyman, Kennebunk, Sanford, Shapleigh, and Waterboro	
Anson	SOME	2,540	Surrounding municipalities	Mutual aid agreements with area towns, as well as a county-wide mutual aid agreement. Anson, Madison, and Starks are automatically toned on the first call for a structure fire in any of the three towns.
Arrowsic	SAGA	508	Georgetown, Phippsburg, West Bath, and Woolwich	
Ashland	AROO	1,427	Mapleton, Masardis, Oxbow, and Portage	Provide extra fire fighting equipment when necessary.
Baileyville	WASH	1,564	Alexander, Baring, and Calais	\$5,000/year. Manpower increased by sharing training and equipment expenses.
Bath	SAGA	8,856	Sagadahoc County	

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Fire - Mutual Aid , cont.				
Bowdoin	SAGA	2,929	Bowdoinham, Lisbon, Litchfield, Richmond, Sabattus, and Topsham	
Bridgton	CUMB	5,218	Denmark, Harrison, Naples, and Sweden	
Brooks	WALD	1,088	Jackson, Monroe, Thorndike, and Waldo	Towns share three tankers, three engines, and additional manpower.
Brooksville	HANC	854	Blue Hill, Brooklin, Penobscot, and Sedgwick	
Dixmont	PENO	1,144	Etna, Jackson, Newburgh, Plymouth, and Troy	
Eliot	YORK	6,256	Kittery, South Berwick, and York	More equipment and manpower available.
Gorham	CUMB	15,644	Gray, Scarborough, Standish, Westbrook, and Windham	Gorham runs an annual recruitment school for new members.
Guilford	PISC	1,476	Abbot and Parkman	
Hermon	PENO	4,923	Surrounding municipalities	
Hollis	YORK	4,716	Buxton, Standish, Waterboro, and Goodwin's Mills	Reduces need for equipment.
Jay	FRAN	4,845	Surrounding municipalities	
Kenduskeag	PENO	1,281		Share volunteers and provide trucks.
Lamoine	HANC	1,622	Hancock, Ellsworth, and Trenton	This is hard to measure financially. Whenever any of our communities has a structure fire, the other three communities are simultaneously paged and a whole lot of resources are on the scene quickly. In the case of Lamoine, it is like funding a full-time fire department for less than \$40,000/year.
Lincoln	PENO	5,182	Howland, Lee, and Mattawamkeag	Provides necessary equipment and manpower for larger fires. Training is shared among communities.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Fire - Mutual Aid , cont.				
Lisbon	ANDR	9,352	Auburn, Brunswick, Durham, Lewiston, Sabattus, and Topsham	
Madawaska	AROO	4,395	Fort Kent, Frenchville, Grand Isle, St. Agatha, and Van Buren	
Magalloway Plt	OXFO	34	Lincoln Plt and Errol, NH	We have only a small number of people available to respond to a call, therefore with mutual aid we have more people and can pool our equipment.
Marshfield	WASH	505	Machias	Both Machias and Marshfield share roster lists, so there are enough volunteer firemen to legally exist.
Meddybemps	WASH	136	Charlotte and Cooper	
Minot	ANDR	2,673	Auburn, Hebron, Mechanic Falls, and Poland	Saves on fire apparatus purchases and more importantly, added manpower. Saves thousands of dollars and probably lives.
Mount Vernon	KENN	1,616	Readfield and Vienna	
New Sharon	FRAN	1,404	Franklin County municipalities	
Newry	OXFO	366	Bethel, Greenwood, Hanover, and Woodstock	
Northport	WALD	1,520	Waldo County and surrounding municipalities	
Palmyra	SOME	2,048	Hartland, Newport, and St. Albans	
Peru	OXFO	1,527	Andover, Bethel, Dixfield, Gilead, Greenwood, Mexico, Newry, Roxbury, Rumford, and Woodstock	
Saint Agatha	AROO	787	Frenchville	
Saint Albans	SOME	1,845	Canaan, Corinna, Dexter, Hartland, Newport, Pittsfield, and Ripley	

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Fire - Mutual Aid , cont.				
Searsmont	WALD	1,334	Appleton, Liberty, Montville, and Morrill	Water hauling, pumping and fire fighting. Savings of life and property.
Solon	SOME	992	Anson, Athens, Bingham, Madison, New Portland, and Skowhegan	Mutual aid agreement and group training allows us to have a volunteer fire department.
Stacyville	PENO	381	Island Falls, Oakfield, Patten, and Sherman	
Stetson	PENO	1,083	Carmel, Etna, and Herman	
Stoneham	OXFO	274	Lovell, Sweden, Waterford and Albany Township.	All volunteer services, which saves thousands of dollars.
Sullivan	HANC	1,242	Hancock and Sorrento	
Troy	WALD	1,026	Burnham, Thorndike, and Unity	Sharing manpower and equipment.
Troy	WALD	1,026	Surrounding municipalities	Fire departments are able to keep training requirements current.
Turner	ANDR	5,482	Auburn, Buckfield, Greene, Hebron, Leeds, Livermore, and Minot	
Wales	ANDR	1,448	Greene, Leeds, Litchfield, Monmouth, and Sabattus	
Wellington	PISC	238	Surrounding municipalities	
Fire & Rescue - Mutual Aid				
Dayton	YORK	2,133	Lyman and Goodwin Mills Fire & Rescue	Goodwin Mills Fire & Rescue (GMFR) provides services to both Dayton and Lyman. All costs, including purchases, maintenance and staffing are split among the towns. Recently, Dayton and Lyman entered into an interlocal agreement for services. Eventually, GMFR will dissolve and the fire and rescue services will become a department of Lyman.
Winslow	KENN	7,765	Fairfield, Oakland, and Waterville	\$70,000. Eliminates the need to overstaff for unforeseen emergencies.

Public Safety

	County	Population	Partners	Description, Savings & Benefits
Fire & Rescue - Mutual Aid, cont.				
Woodstock	OXFO	1,388	Greenwood and PACE Ambulance Service	The efficiencies in this program are in allowing fire and rescue personnel to arrive at the scene more quickly than if the responders had to start from home. The fire stations are staffed by two firemen during the week. PACE is stationed at the Woodstock Fire Station daily Monday though Friday. We have seen an improvement in service delivery due to extra training and availability of the daytime staff.
Harbormaster/Marine Patrol				
Lincolnvile	WALD	2,216	Camden and Hope	\$2,000/year. This is a part-time job. Why have three part-time people when one can do the job?
Freeport	CUMB	8,117	Yarmouth, Coast Guard, and Game Wardens	
Hazardous Materials Response Team				
Gorham	CUMB	15,644	Gray, Scarborough, Standish, Westbrook, Windham, and Cumberland County	\$250,000. A regional hazmat team eliminates the need for each community to have their own team.
Winslow	KENN	7,765	Augusta, Jackman, Skowhegan, and Waterville	
Health Officer				
Bridgton	CUMB	5,218	Harrison	Reduces training and other types of expenses.
Reed Plt	AROO	196	Bancroft and Drew Plt	
Police Protection				
Arrowsic	SAGA	508	Sagadahoc County	

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Police Protection, cont.				
Belfast	WALD	6,756	Searsport	\$30,000 - \$40,000/year. Belfast and Searsport support each other's police department on a daily basis, as does the harbor master. This mutual support saves at least the cost of a full-time employee for each community.
Beaver Cove	PISC	87	Greenville	
Bowdoin	SAGA	2,929	Sagadahoc County	Saves the town of Bowdoin the costs of maintaining its own police department.
Corinna	PENO	2,288	State of Maine and Penobscot County	
Enfield	PENO	1,583	Penobscot County	Contract with Sherriff's Department for additional services.
Guilford	PISC	1,476	Piscataquis County	County saves thousands of dollars when Guilford provides back-up assistance.
Hermon	PENO	4,923	Penobscot County	Town operates the police department, but Penobscot County provides training and back-up support.
Lewiston	ANDR	35,495	Auburn	Share ACO and other grant funded positions. Collaborate on joint purchases of cruisers, and records and dispatching software systems. Combined training efforts.
Peru	OXFO	1,527	Oxford County Sheriff and Maine State Police	Alternate months for police coverage.
Yarmouth	CUMB	8,062	Cape Elizabeth, Cumberland, Falmouth, Portland, Scarborough, South Portland, and Westbrook	Metro Regional Crime Lab. Towns share the capital and operating expenses of Portland's crime lab. Shared expenses that would otherwise fall to the town or state. Results not in direct cost savings to Yarmouth, but rather in the form of far better crime investigation support and timeliness.
Police - Mutual Aid				
Bath	SAGA	8,856	Brunswick, BIW, Maine DEA, and Sagadahoc County Sheriff	
Alna	LINC	681	Lincoln County	Having our own town police would be cost prohibitive, so we rely on the county sheriff.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Police - Mutual Aid, cont.				
Bath	SAGA	8,856	BIW	Water rescue.
Cape Elizabeth	CUMB	9,040	Six Portland-area municipalities	Regional crime lab.
Freeport	CUMB	8,117	Other municipal, state, and county agencies	
Freeport	CUMB	8,117	Yarmouth	Shellfish harvesting closures.
Freeport	CUMB	8,117	Yarmouth and Maine DMR	Special enforcement.
Hollis	YORK	4,176	Many municipalities.	Hollis has a practice "burn" structure and facility that is shared with other communities for fire training. This facility saves the costs to other towns to build one or travel long distances to train. The joint training also produces improved techniques.
Hollis	YORK	4,716	Standish	Water rescue - reduces need for equipment.
Lamoine	HANC	1,622	Ellsworth, Franklin, Hancock, Sorrento, Sullivan, and Trenton	\$50,000 - \$75,000/year. The Frenchman Bay Regional Shellfish Consortium employs a common shellfish warden and regulates the coastal area of 7 municipalities. The process has also guaranteed a larger shellfish supply for local diggers, pumping tens of thousands of dollars into the local economy, and preserving a valuable resource from outside pressure.
Meddybemps	WASH	136	Charlotte	Rescue boat jointly owned, operated and maintained and used to cover 8 to 10 lakes in Eastern Washington County.
Sanford	YORK	21,661	Surrounding municipalities	We have mutual aid agreements for police, fire and rescue services with all of our nearby municipalities. These arrangements allow us to maintain smaller departments because we can depend on our neighboring municipalities for additional resources in extraordinary situations.
Sanford	YORK	21,661	Kennebunk, York, and York County	We share a police special response team similar to what most folks know as a SWAT team to deal with barricaded subjects and similar situations. By involving other towns, Sanford was able to save about \$15,000 annually by downsizing our team.
Searsmont	WALD	1,334	Belfast, Belmont, and Morrill	Water rescue.

Public Safety

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Police - Mutual Aid, cont.				
Sullivan	HANC	1,242	Ellsworth, Franklin, Hancock, Lamoine, Sorrento, and Trenton	\$7,000/year. Share a warden. Could not have an ordinance otherwise.
Vinalhaven	KNOX	1,340	North Haven	Training.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Bridge Repair				
New Sharon	FRAN	1,404	Chesterville	Bridge repair on a jointly owned bridge.
Dam Maintenance				
Lincolntonville	WALD	2,216	Camden	Two dams owned by the town of Camden impact water in Lincolntonville creating a lake and enhancing property values. If the dam was removed or not maintained, the town would lose in excess of \$100,000 per year in revenue.
Sanford	YORK	21,661	Shapleigh	Shapleigh and Sanford have recently entered into an agreement to share the maintenance costs of two dams that Sanford previously bore the entire cost of maintaining.
Equipment				
Anson	SOME	2,540	Madison, Norridgewock, and Skowhegan	Jointly own asphalt reclaimer.
Eliot	YORK	6,256	Kittery and South Berwick	Equipment used less than daily can be shared so each town does not need to purchase the item.
Lisbon	ANDR	9,352	Lewiston	We no longer have a grader which lowers our property and liability insurance and maintenance costs.
Palmyra	SOME	2,048	Pittsfield	Wood chipper.
Winslow	KENN	7,765	Oakland	\$10,000. Shared hydro seeder.
Winslow	KENN	7,765	Fairfield and Waterville	Share the equipment needed to stockpile winter sand.
Winthrop	KENN	6,371	Monmouth	\$100,000. Share the use of and cost to maintain a street sweeper, which maximizes equipment "in operation" time while minimizing the maintenance cost to each town when failure occurs. It also eliminates the need for two pieces of equipment, storage, etc.
Joint Purchases - General				
Anson	SOME	2,540	Kennebec Valley COG	Salt, culverts, and road weight limit signs.
Bridgton	CUMB	5,218	Harrison	

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Joint Purchases - General, cont.				
Brooksville	HANC	854	Mount Desert Island League municipalities	\$1,000 +
Freeport	CUMB	8,117	Greater Portland COG	\$20,000/year.
Hollis	YORK	4,716	Southern Maine RPC	Get lower group prices on items and services, such as road salt, pavement marking, etc.
Peru	OXFO	1,527	Androscoggin Valley COG	Culverts and road salt.
Saint Agatha	AROO	787	Northern Maine Development Commission	All NMDC communities.
Searsmont	WALD	1,334	Knox County and State of Maine	
Solon	SOME	992	Kennebec Valley COG	Culverts and road salt.
Solon	SOME	992	State of Maine	Approximate savings of \$0.80 to \$1.00 per gallon over commercial diesel prices.
Troy	WALD	1,026	Maine and Kennebec Valley COG	Joint purchase of salt and culverts.

Joint Purchases - Road Salt/Sand

Alfred	YORK	2,824	Southern Maine RPC	Able to purchase salt at lower costs because of multiple municipalities involved in the bid process.
Ashland	AROO	1,427	Northern Maine Development Commission	Road salt purchase for member municipalities, reducing the cost through volume purchases.
Clifton	PENO	790	Private Sector	Contract \$7,820/year for supply.
Clifton	PENO	790	Private Sector	Contract \$12,000/year with Fellis Construction for supply.
Clinton	KENN	3,361	Kennebec Valley COG	
Dayton	YORK	2,133	Southern Maine RPC	
Dixmont	PENO	114	State of Maine	
Frenchville	AROO	1,184	Northern Maine Development Commission	\$2,800/year.
Guilford	PISC	1,476	State of Maine	

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Joint Purchases - Road Salt/Sand, cont.				
Hermon	PENO	4,923	State of Maine	
Jay	FRAN	4,845	Androscoggin Valley COG	
Kenduskeag	PENO	1,281	Penobscot County	\$2,000 savings.
Lincolnville	WALD	2,216	Appleton, Camden, Cushing, Friendship, Hope, Owls Head, Rockland, Rockport, Searsmont, South Thomaston, Thomaston, Union, Vinalhaven, Waldoboro, Warren, and Washington	\$1,000/year.
Lisbon	ANDR	9,352	Androscoggin Valley COG	\$5,000/year.
Madawaska	AROO	4,395	Northern Maine Development Commission	
Mariaville	HANC	562	Hancock County RPC	
Marshfield	WASH	505	Whitneyville	Whitneyville contributes \$1,500 a year for maintenance and expansion of the storage facility. Our storage pad houses sand/salt for both towns.
Medford	PISC	237	State of Maine	Saves about 50% of cost per ton for the town. This year \$67/ ton, before roughly \$122/ ton. We purchase between 100 to 150 tons each year.
Minot	ANDR	2,673	Androscoggin Valley COG	\$2,400/year.
Mount Desert	HANC	2,176	25 municipalities in Hancock County	\$15,280/year. Maine Department of Transportation price would be \$71.73/ton. Bid price is \$62.18/ton.
New Sharon	FRAN	1,404	Androscoggin Valley COG	\$1,000/year.
Northport	WALD	1,520	State of Maine	
Otisfield	OXFO	1,661	Androscoggin Valley COG	
Reed Pt	AROO	196	Northern Maine Development Commission	Pooling of towns in Aroostook to do cooperative purchases of salt at lower rates than any single town could get.
Stacyville	PENO	381	Penobscot County	
Sullivan	HANC	1,242	State of Maine	

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Joint Purchases - Road Salt/Sand, cont.				
Turner	ANDR	5,482	Androscoggin Valley COG	\$2,900/year.
Union	KNOX	2,324	Knox County municipalities	\$3,000 - \$5,000/year.
Vinalhaven	KNOX	1,340	Knox County municipalities	
Westfield	AROO	561	Northern Maine Development Commission	
Winslow	KENN	7,765	Waterville	
Mowing				
Clifton	PENO	790	Private Sector	Contract \$4,600/year with Blue Collar Yard Pros for service delivery.
Exeter	PENO	1,030	Private Sector	
Summer Road Maintenance				
Freeport	CUMB	8,117	RUS #5 bus fleet	\$10,000/unit.
Hermon	PENO	4,923	Levant	Town public works departments shared mowing and shoulder work last year. Leveraged small staff to work without hiring additional help. Also shared trucks, tractors and backhoe.
Hermon	PENO	4,923	State of Maine	Negotiated an agreement with MDOT to repair state aid minor collector roads, where the town becomes responsible for on-going maintenance for increased state financial contribution, from \$130,000 to \$440,000.
Jay	FRAN	4,845	Livermore, Livermore Falls, and Wilton	Jay and Livermore Falls have a street sweeper, but Wilton does not. Jay has an excavator and the other towns do not. Last year the three towns worked together and shared equipment and labor costs. This year Livermore asked to join the group.
Lamoine	HANC	1,622	Private Sector	Difficult to measure how much this actually saves. The company prepares the bid documents, advertises, opens and awards to the lowest bidder, then oversees the placement of the pavement. There is a price , it costs about \$2,000 by the time all is done depending on the amount of pavement placed.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Summer Road Maintenance, cont.				
Marshfield	WASH	505	Machias	
Mount Desert	HANC	2,176	Hancock County municipalities	Varies from year-to-year, but consistently lower than individual town bids.
Wade	AROO	230	Mapleton	Wade contracts with Mapleton for maintenance of the Haines Road. This road is a very long distance from our town and is already half owned by Mapleton. By paying them this fee our single road man can handle all of our other roads alone. Would possibly have to consider part-time employee in winter. Savings in salaries and equipment are realized.
Winter Road Maintenance				
Beaver Cove	PISC	87	Private Sector	Savings associated with avoiding town level investments in equipment, garage and maintenance.
Bowerbank	PISC	154	Barnard and Sebec	Three towns share small portions of Bowerbank's single paved road. Sanding and plowing is done by Bowerbank. Portion of sand provided by the other communities. Economy of time and fuel is realized. In the past, some portion of the road was not plowed or sanded. Savings in sand/salt varies each year, but in the \$500 range.
Bridgton	CUMB	5,218	Harrison	
Brooksville	HANC	854	Mount Desert Island League municipalities	
Clifton	PENO	790	Private Sector	Contract \$52,000/year with Fellis Construction for service delivery.
Coplin Plt	FRAN	133	Private Sector	Contract for services.
Exeter	PENO	1,030	Private Sector	
Freeport	CUMB	8,117	Brunswick, Yarmouth, and Maine DOT	\$2,000/year. Snow plowing route "trading".
Jay	FRAN	4,845	Livermore, Livermore Falls, and Canton	It makes sense we plow roads for each other so that each town does not have to back track.
Lake View Plt	PISC	44	Brownville	By contract.
Lewiston	ANDR	35,495	Auburn	LA bridges - first come, first serve plows and sands.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Winter Road Maintenance, cont.				
Marshfield	WASH	505	Whitneyville	Negotiate jointly with Whitneyville for plowing and sand/salt purchase contracts.
Winthrop	KENN	6,371	Monmouth, Readfield, and Wayne	Where feasible, the snow plowing duties within the various towns, as they apply to town boundaries, are divided up logically to make overall road clearing more efficient and effective for the traveler. Eliminates having to plow a road twice or travel out of the way to plow only those roads within the town's boundaries.
Household Hazardous Waste				
Newry	OXFO	366	Androscoggin Valley COG	
Palmyra	SOME	2,048	PERC and Kennebec Valley COG	
Peru	OXFO	1,527	Northern Oxford Regional Solid Waste, including Byron, Dixfield, Mexico, Roxbury, and Rumford, with the assistance of River Valley Healthy Communities Coalition.	
Solon	SOME	992	Anson, Canaan, Madison, and Skowhegan	\$155 cost to participate; potential cost for individual private disposal is unknown, but is significantly higher.
Topsham	SAGA	9,816	Arrowsic, Bath, Bowdoin, Brunswick, Georgetown, Harpswell, and West Bath	Sharing the cost of set up, staffing, and advertisement saves all communities money.
Turner	ANDR	5,482	Androscoggin Valley COG	\$2,300/year.
Winslow	KENN	7,765	Fairfield, Oakland, and Waterville	\$10,000
Recycling				
Alfred	YORK	2,824	Maine Resource Recovery Association	

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Recycling, cont.				
Bath	SAGA	8,856	MRRA	
Brooks	WALD	1,088	Dixmont, Freedom, Jackson, Knox, Montville, Thorndike, Troy, and Unity	
Clifton	PENO	790	Private Sector	Contract \$1,800/year with Jim Carr for service delivery.
Dixmont	PENO	1,144	Jackson, Monroe, Thorndike, Troy, and Unity	
Freeport	CUMB	8,117	Ecomaine	\$30,000/year.
Lamoine	HANC	1,622	Coastal Recycling MRRA	\$36,000/year. Lamoine was originally a member of Coastal Recycling but drifted out when our transfer station was built in 1994. We now utilize the facility as a non-member for a processing fee and realize revenue from the recycling stream. Revenues are about \$4,000/year. To process and market alone would cost about \$40,000.
Mariaville	HANC	562	Maine Resource Recovery Association	
Palmyra	SOME	2,048	Pittsfield	
Searsmont	WALD	1,334	Maine Resource Recovery Association	
Solon	SOME	992	Pittsfield	\$6,278/year.
Stoneham	OXFO	274	Waterford and Albany and Mason Townships	Single stream recycling practiced. Sales of items credited to operation of plant.
Turner	ANDR	5,482	Casella	
Winslow	KENN	7,765	Waterville	
Solid Waste Management				
Alfred	YORK	2,824	14 municipalities and MERC	Contract with the municipalities and MERC.
Alna	LINC	681	Westport Island and Wiscasset	We contract with the town of Wiscasset to use their transfer station and pay a share of the cost based on number of households. We estimate that it would cost two to three times as much to own and operate our own facility.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Solid Waste Management, cont.				
Anson	SOME	2,540	Kennebec Valley Regional Waste Corp and Starks	
Baileyville	WASH	1,564	Alexander, Baring, Codyville, Crawford, Grand Lake Stream, Talmadge, Topsfield, Waite, and Wesley	\$50,000/year. Baileyville owns and operates the facility for handling and disposing of acceptable solid waste. Hires one director and manages hauling contracts.
Bath	SAGA	8,856	20 municipalities use the Bath landfill.	
Beaver Cove	PISC	87	Piscataquis County	Lily Bay transfer station. Residents can contract with private sector for roadside trash pick-up.
Bowdoin	SAGA	2,929	Mid Maine Waste Action Corp	
Bowerbank	PISC	154	Dover-Foxcroft	Contract with Dover-Foxcroft for transfer station services. This allowed the town to close its landfill.
Bowerbank	PISC	154	PERC	For solid waste disposal.
Brooksville	HANC	854	Blue Hill and Surry	
Buckfield	OXFO	1,813	Buckfield and Sumner	Sharing a facility allows both towns to avoid duplicating efforts. Financial impact is not measured any longer, but is considered substantial.
Buckfield	OXFO	1,813	Auburn, Bowdoin, Lovell, Minot, Monmouth, New Gloucester, Poland, Raymond, Sumner, and Sweden	\$20,000/year. The services provided by Mid Maine Waste Action Corp annually saves Buckfield \$20,000 in tipping fees.
Clifton	PENO	790	Private Sector	Contract \$32,373/year with J. T. Trash for service delivery.
Clinton	KENN	3,361	Benton	Clinton houses, maintains the facility, and contracts with Benton to share costs and revenue.
Coplin Plt	FRAN	133	Eustis	Contract for services.
Corinna	PENO	2,288	Cambridge, Dexter, Garland, Ripley, and St. Albans	Mid Maine Solid Waste provides the services. Actual savings are unknown, but believed to be staggering.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Solid Waste Management, cont.				
Crawford	WASH	112	Baileyville	
Dayton	YORK	2,133	MERC	
Freeport	CUMB	8,117	Durham, North Yarmouth, and Pownal	\$1,000/year.
Frenchville	AROO	1,184	Fort Kent, Madawaska, and St. Agatha	\$2,000/year.
Guilford	PISC	1,476	MMSWA	We pay 18% of operating costs instead of 100% of having our own site.
Hermon	PENO	4,923	PERC	Long standing arrangement to lower cost for disposal of solid waste.
Hollis	YORK	4,716	Waterboro	
Jay	FRAN	4,845	Fayette and Livermore	A few towns bring us their solid waste and recyclables so that they don't have to set up their own facility.
Kenduskeag	PENO	1,281	PERC	Sharing the cost of trash disposal and earning dividends.
Lake View Plt	PISC	44	Private Sector	
Lincoln	PENO	5,182	Lincoln Coranta Energy	Disposal of waste wood. Town supplies wood to company for use to power the plant. Town reduces the amount of wood burned, saving ash disposal costs. This is a new program this year. The town had contributed 944,060 pounds in the first six months of the year.
Lincoln	PENO	5,182	PERC	Reduced disposal costs.
Lincolnvile	WALD	2,216	Camden, Hope, and Rockport	Not certain of savings involved, but service is greatly enhanced particularly in the terms of hours.
Madawaska	AROO	4,395	Fort Kent, Frenchville and St. Agatha	Savings realized through operating one facility for all four towns. Waste shipped to Cogenro in New Brunswick.
Moscow	SOME	554	Bingham and Concord Township	
Mount Desert	HANC	2,176	Hancock County municipalities	Reduces the cost of solid waste disposal and increases revenue from recycling efforts.
Newry	OXFO	366	Bethel and Hanover	Bethel does all of the maintenance and staffing. We pay a percentage of cost.
North Haven	KNOX	384	EcoMaine municipalities	\$6,000 - \$10,000/year. Reduction in tipping fees.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Solid Waste Management, cont.				
Peru	OXFO	1,527	Northern Oxford Regional Solid Waste, including Byron, Dixfield, Mexico, Roxbury, and Rumford.	Peru is part owner of the facility.
Reed Plt	AROO	196	Bancroft, Drew Plt, Glenwood Plt, Haynesville, Macwahoc Plt and contractor.	Sharing same contractor for pickup and disposal of trash.
Ripley	SOME	470	Dexter and Garland	
Saint Agatha	AROO	787	Fort Kent, Frenchville and Madawaska	Share cost of waste disposal.
Saint Albans	SOME	1,845	Corinna, Dexter, Exeter, and Ripley	\$50,000/year.
Searsmont	WALD	1,334	PERC	
Stacyville	PENO	381	Sherman	Transfer station.
Stoneham	OXFO	274	Waterford and Albany and Mason Townships	Sharing cost of maintenance, staffing and disposal saves unknown thousands of dollars.
Troy	WALD	1,026	PERC and UARRC	
Turner	ANDR	5,482	MMWAC	
Union	KNOX	2,324	Appleton, Liberty, Palermo, and Washington	
Wade	AROO	230	Presque Isle	
Wales	ANDR	1,448	Monmouth	\$150,000/year.
Wellington	PISC	238	Harmony	
Westfield	AROO	561	Pine Tree Waste	
Westfield	AROO	561	Tri-Community	
Winslow	KENN	7,765	Waterville	\$50,000. Share spare trash truck.
Winslow	KENN	7,765	Oakland and Waterville	\$15,000. We do not need to maintain a transfer station.

Public Works

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Solid Waste Management, cont.				
Winslow	KENN	7,765	PERC	\$100,000. We do not need to maintain a landfill. Trash is converted to energy.
Wastewater				
Cape Elizabeth	CUMB	9,040	Portland Water District and South Portland	\$250,000/year. The Portland Water District owns and operates our treatment plant and contracts with South Portland to take about half the flow in our community.
Eliot	YORK	6,256	Kittery	Eliot pumps all of the sewerage to the Kittery treatment facility.
Enfield	PENO	1,583	Howland	
Freeport	CUMB	8,117	Freeport Sewer and Freeport Water Districts	\$45,000 savings on a water line project.
Frenchville	AROO	1,184	St. Agatha and Sinclair	\$40,000/year. Northern Aroostook Regional Septage Board, spreading sewerage on MDEP certified sites.
Hermon	PENO	4,923	Bangor Waste Water	Significant savings. Contract with Bangor Waste Water for treatment of waste. All waste is pumped to Bangor lines and treated at their facility. Also, Hermon contracts with Bangor to maintain pump stations.
Hermon	PENO	4,923	Bangor Water District	Hermon currently constructs all new water lines and then transfers ownership to Bangor Water District. This allows us to develop our water systems but transfer operation to Bangor Water.
Mount Desert	HANC	2,176	Acadia National Park	Acadia National Park does not have to build a separate treatment facility and Mount Desert receives over \$62,000 in fees from the park.
Saint Agatha	AROO	787	Frenchville	\$20,000/year. Frenchville facility treats waste.
Saint Agatha	AROO	787	Frenchville and Sinclair	Northern Aroostook Regional Septage Board. Three towns pay membership for sludge and sewerage disposal. Each community represented on Board.
Winslow	KENN	7,765	Fairfield	\$40,000. Share sewer vacuum truck.
Winslow	KENN	7,765	Kennebec Sanitary Treatment District	\$1.5 million. The sharing of this service eliminates the need to maintain our own wastewater treatment facility.

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Administration				
Mapleton	AROO	1,903	Castle Hill and Chapman	Three towns provide all municipal services collaboratively.
Advertising				
Saint Albans	SOME	1,845	Hartland	Share cost for advertising elections.
Advocacy				
Alfred	YORK	2,824	Maine Municipal Assoc	No savings, but a stronger representation with multiple municipalities.
Bath	SAGA	8,856	Maine Municipal Assoc	
Dixmont	PENO	1,144	Maine Municipal Assoc	
Hollis	YORK	4,716	Maine Municipal Assoc	Combines the strength of all towns instead of sending local town officials.
Kenduskeag	PENO	1,281	Maine Municipal Assoc	
Troy	WALD	1,026	Maine Municipal Assoc	
Airport				
Madawaska	AROO	4,395	Fort Kent, Frenchville, St. Agatha, and St. John	
Assessing				
Alfred	YORK	2,824	Old Orchard Beach and Sanford	\$5,000/year. Shared assessor.
Beaver Cove	PISC	87	Private Sector	
Kenduskeag	PENO	1,281	Bradford, Hudson, Ripley, and Stetson	Shared assessors agent.

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Assessing, cont.				
Lewiston	ANDR	35,495	Auburn	Measured and listed new construction in Auburn. Canvassed personal property accounts. Assisted with new, individual and total exempt properties to determine eligibility for tax exemptions. Assisted Auburn with assessing services when requested and approved. Have attempted consolidation efforts and shared services for the last 4 years.
Mount Desert	HANC	2,176	Bar Harbor and Ellsworth	10% savings by hiring same contractor.
Peru	OXFO	1,527	Private Sector	Parker Appraisal Company provides the annual assessing maintenance.
Sanford	YORK	21,661	Alfred and Old Orchard Beach	Sanford and Old Orchard Beach share an assessor. Alfred also contracts with Sanford for some assessing services. The arrangement saves Sanford and Old Orchard Beach about \$20,000 each annually.
Yarmouth	CUMB	8,062	Cumberland	\$40,000/year. Yarmouth and Cumberland share one assessor and split costs.
Auditing				
Mount Vernon	KENN	1,616	Fayette, Readfield, and Wayne	\$200/year.
Back Office				
Brooksville	HANC	854	Blue Hill, Brooksville, Castine, and Penobscot	Share cost of superintendent's and central offices.
Hermon	PENO	4,923	Hermon School Department	\$100,000/year. The entities share a concept known as "Hermon.net". The items shared include the town contracting with the school for IT support, a shared fiber optic network, shared phone system and PRI, shared bandwidth, joint purchasing of bandwidth to support the town, school and Redzone wireless. Free dial-up internet is provided to residents as part of this service.
Hermon	PENO	4,923	Hermon School Department	\$5,000/year. School department staff cleans the town offices.
Lamoine	HANC	1,622	RSU # 24	\$1,200. The town purchased additional licenses for each computer through the school department for approximately \$30/computer.

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Cable Television				
Anson	SOME	2,540	Madison and Skowhegan	Interlocal agreement with Madison and Skowhegan for local access programming on the local cable system. Funded with cable TV franchise fees.
Bridgton	CUMB	5,218	Harrison, Naples, and Sebago	
Dayton	YORK	2,133	Alfred, Arundel, Kennebunk, Kennebunkport, and Lyman	Save legal expenses on the negotiation of cable franchises, and get a better deal from the cable company.
Freeport	CUMB	8,117	Yarmouth	Provides service to Yarmouth and reimbursed at an hourly rate.
Hollis	YORK	4,716	Saco River Community TV - Buxton, Limerick, Limington, Standish, and Waterboro	Six towns are combined to negotiate the area cable TV franchise and share the local access TV production and broadcast studio to broadcast town meetings and other features.
Parsonsfield	YORK	1,743	Baldwin, Cornish, Hiram, and Porter	
Clerk's Office				
Freeport	CUMB	8,117	Brunswick, Falmouth, and Yarmouth	Clerks carpool to meetings and training sessions when possible.
Freeport	CUMB	8,117	Yarmouth	Share vital records supplies.
Kenduskeag	PENO	1,281	Corinth and Glenburn	Glenburn provides a facility large enough to host the caucus attendees.
Reed Plt	AROO	196	Drew Plt	Process motor vehicle and recreational vehicle registrations for other towns that do not have enough employees or hours of operation.
Saint Agatha	AROO	787	Aroostook County	Sinclair residents vote in St. Agatha. Cost effective for the county who takes care of Sinclair.
Wade	AROO	230	Washburn	Wade contracts with Washburn to handle all motor and recreational vehicle registrations.

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Code Enforcement				
Buckfield	OXFO	1,813	Turner	Turner provides all services to Buckfield at a flat hourly rate, plus mileage. Benefit is having a highly qualified LPI on staff without incurring the overhead costs.
Dresden	LINC	1,692	Richmond	\$2,000/year. Shared code enforcement officer and plumbing inspector.
Hollis	YORK	4,716	Buxton and Waterboro	CEO works in a "swap" mode with Buxton CEO, covering permits and inspections when needed. The Hollis CEO is directly paid by Waterboro, but is available when needed thereby saving mileage costs to them.
Yarmouth	CUMB	8,062	Cumberland	\$40,000/year. Yarmouth and Cumberland share one full-time CEO and split cost for wages and benefits.
Conservation				
Yarmouth	CUMB	8,062	Royal River Land Trust	Town contracts with the local land trust to provide one part-time employee to monitor and improve town forest and conservation lands and trails, organize volunteers and work parties, negotiate with abutters, etc. Provides the town with the professional staff that otherwise might not be available at all.
Economic Development				
Anson	SOME	2,540	Kennebec Regional Development Authority, Somerset Economic Development Corp, and Kennebec Valley COG	
Belfast	WALD	6,756	Maine Coast Economic Alliance, Camden, Rockland, and Knox County	Work to develop the regional economy, including workforce development, business retention and business attraction.
Belfast	WALD	6,756	Searsport and Stockton Springs	Working to develop a manufacturing facility along the Penobscot Bay.

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Economic Development, cont.				
Guilford	PISC	1,476	Piscataquis County EDC	
Hermon	PENO	4,923	Bangor, Brewer, Hampden, Orono, and Veazie	The Bangor Region Development Alliance enables partners to more efficiently attract businesses to the region.
Lewiston	ANDR	35,495	Auburn	Part of a Home Investment Partnerships Consortium with Auburn. Cities join together to qualify and receive approximately \$600,000 annually in dedicated affordable housing funding.
Lewiston	ANDR	35,495	Auburn	Joint administration of the Lewiston/Auburn Lead program. This three year grant program provided \$2.3 million in funding to reduce lead paint hazards in older homes and apartments.
Lewiston	ANDR	35,495	Auburn	Joint facilitation of the "winterizing L/A" program, which allows volunteers to provide basic no-cost weatherization services to low-income residents.
Lewiston	ANDR	35,495	Auburn	Joint TIF Policy and Economic Development Protocol. The intent behind these agreements is to provide a level and collaborative playing field for economic development. Each community agrees to not pursue businesses in the neighboring community, and we don't use incentives to bid against one another during business attraction efforts. If a business from one community inquires about expanding in the other community, that information is shared with the host community.
Lewiston	ANDR	35,495	Auburn	Lewiston-Auburn Economic Growth Council is the business attraction arm of our economic development efforts. LAEGC markets the area to attract new commercial development, participates in trade shows, provides initial site search assistance and access to commercial financing, and provides staffing support for a variety of development corporations.
Lewiston	ANDR	35,495	Auburn	Tax sharing agreement regarding real estate near the Auburn-Lewiston Airport.
Lewiston	ANDR	35,495	Auburn	Revenue sharing and cost-sharing arrangement associated with Upper Androscoggin hydro generating facility.
Lewiston	ANDR	35,495	Auburn	"It's Happening Here" marketing campaign and market research.
Madawaska	AROO	4,395	Northern Maine Development Commission	

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Economic Development, cont.				
Parsonsfeld	YORK	1,743	Southern Maine RPC	
Winslow	KENN	7,765	Fairfield, Oakland, and Waterville	\$59,000. The four communities share one economic development director.
Finance				
Lewiston	ANDR	35,495	Auburn	Joint bidding.
Food Pantry				
Coplin Plt	FRAN	133	Eustis	Contract for services.
General Assistance				
Freeport	CUMB	8,117	Yarmouth	Regional GA office provides general assistance administration, administration of Freeport and Yarmouth fuel funds, and social service referrals for both communities. Freeport contacts out service for \$1,000 per month. Yarmouth saves on personnel costs.
Jay	FRAN	4,845	Livermore Falls	Jay fills in for Livermore Falls when the GA director is unavailable.
Lewiston	ANDR	35,495	Auburn	Share resources and expertise.
Yarmouth	CUMB	8,062	Freeport	Town formed a GA district with Freeport and contributes annual administration service fee. Estimated annual savings are zero, but much improved client services, reduced training and administration burden, and better social services.
Health Insurance				
Bridgton	CUMB	5,218	Maine Municipal Assoc	
Brooksville	HANC	854	Maine Municipal Assoc	
Corinna	PENO	2,288	Maine Municipal Assoc	
Peru	OXFO	1,527	Maine Municipal Assoc	

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Heating Oil				
Corinna	PENO	2,288	RSU # 19	We "piggyback" with the school district for a less expensive per gallon rate.
Industry	FRAN	805	RSU #9	
Lamoine	HANC	1,622	Hancock	By jointly bidding the winter heating fuel, the two communities are paying \$3.33/gallon. Cash price is \$3.60. Collectively the two communities saved \$1,485.
Madawaska	AROO	4,395	School, Library and Water District	\$35,000/year.
Mount Desert	HANC	2,176	MDI municipalities and school district	Town had budgeted \$3.00 per gallon for #2 oil and received a bid price of \$2.93 per gallon.
New Sharon	FRAN	1,404	RSU #9	\$1,000 - 2,000/year.
Otisfield	OXFO	1,661	RSU #17	
Saint Agatha	AROO	787	Frenchville	Purchase fuel in greater quantities for better pricing.
Searsmont	WALD	1,334	Maine Power Options	
Joint Purchases				
Alfred	YORK	2,824	Southern Maine RPC	Able to purchase paper at lower costs because of multiple municipalities involved in the bid process.
Bridgton	CUMB	5,218	Greater Portland COG	
Dayton	YORK	2,133	Southern Maine RPC	SMRPC has contract with WB Mason to provide office supplies at discounts of 52-99% and free delivery.
New Sharon	FRAN	1,404	RSU #9	
Palmyra	SOME	2,048	Kennebec Valley COG	
Stoneham	OXFO	274	Southern Maine RPC	Low cost prices on paper, paving, salt and tires.
Legal				
Anson	SOME	2,540	Maine Municipal Assoc	
New Sharon	FRAN	1,404	Maine Municipal Assoc	

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Liability & Health Insurance				
Anson	SOME	2,540	Maine Municipal Assoc	
Bath	SAGA	8,856	Maine Municipal Assoc	
Bowerbank	PISC	154	Maine Municipal Assoc	
Clinton	KENN	3,361	Maine Municipal Assoc	
Crawford	WASH	112	Maine Municipal Assoc	
Dayton	YORK	2,133	Maine Municipal Assoc	
Dixmont	PENO	1,144	Maine Municipal Assoc	
Frenchville	AROO	1,184	Maine Municipal Assoc	
Guilford	PISC	1,476	Maine Municipal Assoc	
Hermon	PENO	4,923	Maine Municipal Assoc	
Hollis	YORK	4,716	Maine Municipal Assoc	
Kenduskeag	PENO	1,281	Maine Municipal Assoc	
Lamoine	HANC	1,622	Maine Municipal Assoc	Lamoine purchases all sorts of insurance through MMA and its professional risk management agency including property and casualty, health, workers compensation, unemployment and volunteer coverage.
Madawaska	AROO	4,395	Maine Municipal Assoc	
Mariaville	HANC	562	Maine Municipal Assoc	
Minot	ANDR	2,673	Maine Municipal Assoc	\$4,000 - \$5,000/year
Newry	OXFO	366	Maine Municipal Assoc	
North Haven	KNOX	384	Maine Municipal Assoc	
Palmyra	SOME	2,048	Maine Municipal Assoc	
Saint Albans	SOME	1,845	Maine Municipal Assoc	
Sullivan	HANC	1,242	Maine Municipal Assoc	
Turner	ANDR	5,482	Maine Municipal Assoc	
Wales	ANDR	1,448	Maine Municipal Assoc	

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Liability Insurance				
Alfred	YORK	2,824	Maine Municipal Assoc	Good plans at reasonable costs.
Corinna	PENO	2,288	Maine Municipal Assoc	
Magalloway Plt	OXFO	34	Maine Municipal Assoc	Group insurance provides for discounts and savings.
Medford	PISC	237	Maine Municipal Assoc	
New Sharon	FRAN	1,404	Maine Municipal Assoc	
Peru	OXFO	1,527	Private Sector	Keys Insurance Company.
Solon	SOME	992	Maine Municipal Assoc	
Stoneham	OXFO	274	Maine Municipal Assoc	Excellent coverage for minimal cost.
Troy	WALD	1,026	Maine Municipal Assoc	
Westfield	AROO	561	Maine Municipal Assoc	
Membership				
Alfred	YORK	2,824	12-Town Group: Acton, Alfred, Buxton, Dayton, Hollis, Limerick, Lyman, Newfield, Parsonsfield, Sanford, Shapleigh, and Waterboro	The group (in its 8th year) meets monthly to share ideas, discuss common problems, share experiences, track legislative considerations and monitor governor's office. Listen to guest speakers and work together to support or oppose issues that have impacts on the 12 towns in particular and local government generally.
Alfred	YORK	2,824	6-Town Group: Alfred, Limerick, Lyman, Newfield, Shapleigh, and Waterboro	The group works with the RSU #57 superintendent and business manager on school budgets.
Baileyville	WASH	1,564	Maine Municipal Assoc	
Tremont	HANC	1,610	Mount Desert Island League municipalities	
Winthrop	KENN	6,371	Fayette, Mount Vernon, Readfield, and Wayne	Discussions during monthly meetings to address possible efficiencies in joint purchase of goods and services. The meetings also allow each town to benefit from the lessons learned from the other towns.

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Planning				
Anson	SOME	2,540	Kennebec Valley COG	
Baileyville	WASH	1,564	Washington County COG	\$50,000/year.
Bath	SAGA	8,856	Midcoast Council of Governments	Gateway 1 Corridor Coalition
Beaver Cove	PISC	87	LURC	
Clinton	KENN	3,361	Kennebec Valley COG	Grant writing and comprehensive planning.
Hollis	YORK	4,716	Southern Maine RPC	Used for housing and commercial development projects.
Lewiston	ANDR	35,495	Auburn	Provide back up primarily in food service and assist with building and plumbing.
Mariaville	HANC	562	Hancock County RPC	
New Sharon	FRAN	1,404	Androscoggin Valley COG	
Sullivan	HANC	1,242	Hancock County Planning Commission	
Troy	WALD	1,026	Kennebec Valley COG	
Winslow	KENN	7,765	Kennebec Valley COG	\$59,000. Each community does not need to staff a planner or grant writer.
Public Transit				
Alfred	YORK	2,824	York County Community Action Corp	
Madawaska	AROO	4,395	Aroostook Regional Transportation System	
Winslow	KENN	7,765	Fairfield and Waterville	\$100,000. By supporting a regional transportation system, it eliminates the need for the town to provide its own public transportation system.
Social Service				
Lewiston	ANDR	35,495	Auburn	Collaborate with Auburn in regards to the annual Earned Income Tax Credit tax season outreach/free tax preparer sites - all grant funded.
Madawaska	AROO	4,395	Mary O'Donnell Shelter	

General Administration

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Technology				
Alfred	YORK	2,824	Kennebunk and Kennebunkport	\$2,000/ year. We share an IT person.
Clinton	KENN	3,361	Waterville	Waterville has a large IT staff, with whom Clinton contracts for services. This allows Clinton to use the expertise of trained professionals at an affordable rate of \$50/hour.
Hermon	PENO	4,923	Redzone Wireless	Public/private partnership to deliver high speed, wireless internet to businesses and residents. Residents receive a \$5 per month reduction on basic level service. Business parks do not have a reduced cost, but when no option existed in the parks this provided a service that businesses demanded and attracted new companies to our community.
Lewiston	ANDR	35,495	Auburn	Started a regional IT collaboration team to discuss common issues and examine how to reduce the cost of purchasing IT services and hardware. The team consists of IT directors and managers from the cities of Auburn and Lewiston, as well as from the school district, housing authorities and Androscoggin County.
Lewiston	ANDR	35,495	Auburn	Share a common telephone system. Each city pays for its own service; however, if one city's service fails, there is the ability to utilize the other city's.
Mount Vernon	KENN	1,616	RSU #38	\$1,000 through school IT program.
Winslow	KENN	7,765	Waterville	\$1,000. Waterville allows Winslow to utilize the expertise of their tax collector when converting data from the assessing software to the tax collection software.
Winslow	KENN	7,765	Oakland and Waterville	\$46,000
Training				
Bath	SAGA	8,856	MMA, MTCMA, MTCCA, MMTCTA, MAAO	
Guilford	PISC	1,476	MMA and MTCMA	
Magalloway Plt	OXFO	34	Lincoln Plt	Share the cost of traveling to Augusta for training.

Library & Parks and Recreation

Library	County	Population	Partners	Description, Savings & Benefits
Arrowsic	SAGA	508	Bath, Georgetown, Phippsburg, West Bath, and Woolwich	
Ashland	AROO	1,427	Masardis, Nashville, Oakfield, Oxbow, and Portage	\$4,000/year to provide service.
Belfast	WALD	6,756	Waldo County municipalities	The cost to the City is in excess of \$65/person, yet we only charge non-residents \$25 for the privilege.
Coplin Plt	FRAN	133	Eustis	Contract for services.
Freeport	CUMB	8,117	State of Maine	Provides access to databases the library would never be able to afford.
Lamoine	HANC	1,622	Ellsworth	\$242,000/year. For an \$8,000 contribution, the residents of Lamoine have a full-time, year-round library to use. To go it alone at the same service level would cost nearly \$250,000.
Lewiston	ANDR	35,495	Auburn	Both libraries are serviced by jointly purchased programs. A joint library card is issued to patrons.
Ludlow	AROO	404	Houlton	Ludlow pays an annual stipend to Houlton's Cary Library.
Palmyra	SOME	2,048	Hartland and Newport	
Portage Lake	AROO	354	Ashland	
Ripley	SOME	470	Dexter and Garland	
Winslow	KENN	7,765	State of Maine	\$65,544. Winslow Public Library utilizes the Maine State Library services.

Parks & Recreation

Anson	SOME	2,540	Embden, Madison, Solon, and RUS #74.	Shared youth program.
Ashland	AROO	1,427	Masardis, Nashville, Oakfield, Oxbow and Portage	\$4,200/year to provide service.
Coplin Plt	FRAN	133	Eustis	Contract for services.

Library & Parks and Recreation

	<i>County</i>	<i>Population</i>	<i>Partners</i>	<i>Description, Savings & Benefits</i>
Parks & Recreation, cont.				
Dixmont	PENO	1,144	Etna	Joint committee from the two towns organizes recreational activities for school age children.
Hermon	PENO	4,923	Hermon School Department	Assist each other in field maintenance, event planning, etc.
Hermon	PENO	4,923	Hermon School Department	Share facilities for events and weekly recreation programs, prevent the need to build or rent another facility.
Jay	FRAN	4,845	Livermore and Livermore Falls	Spruce Mountain ski slope is owned by the three towns, which share plowing and some ground maintenance responsibilities.
Lamoine	HANC	1,622	Private Sector	\$97,000/year. Because we are so small there is no staff to run any kind of recreational program. The YMCA in Ellsworth has a great facility and staff and serves as the unofficial rec program for Lamoine kids. Cost is \$3,000 per year. Would likely cost us \$100,000 plus to go it alone.
Lewiston	ANDR	35,495	Auburn	"Wednesdays In the Park" program now in its 31st season.
Lincoln	PENO	5,182	Surrounding municipalities	Lincoln allows other communities to participate in its programs for a fee.
Portage Lake	AROO	354	Ashland	

Fire Dept.

LIST OF COOPERATIVE JOINT PROJECTS

Sharing a fire station with the Town of Scarborough, including sharing cost of heat, lights, and telephone as well as manpower and the cost of manpower such as protective equipment etc.

Sharing a fire station with the Town of Standish, the same program as above. This includes the sharing of fire apparatus. Each Town uses the others equipment in their Town.

Sharing a fire station with the Town of Windham. This station we also share ownership of fire apparatus purchased jointly as well as sharing manpower etc.

We share a fulltime mechanic with Windham, including the cost of benefits, cell phone, uniforms, etc.

We share a fully equipped service truck for the mechanic, which was jointly purchased with Windham along with all the tools and equipment.

We run an annual recruit school for new members with Windham, Westbrook, Standish, Scarborough and Gray. If there are open spaces other communities are allowed to send personnel.

We along with Windham, Westbrook, Standish, Scarborough and Gray work jointly with Cumberland County to make up one of the Hazardous Materials Response Teams.

We are USM's confined space rescue team, they purchased all the equipment, and pay for the standby time. We provide the manpower and keep the people trained and certified and we have use of the equipment for the rest of the community.

We have a Fire Marshal's program with USM where they have students that get reduced housing cost for doing Fire Safety Inspections in each dorm weekly along with conducting fire drills. Gorham Fire provides training and receives the inspection reports.

Student Live-in program in conjunction with the Fire Science program at SMCC

We consolidated our Dispatch Center with Cumberland County, along with our CAD system and our Fire Department Software.

We share ownership of a REHAB Bus with Windham, Standish, and Westbrook. The bus was built with a homeland security grant.

We host the annual Cumberland County Fire attack School which is a joint effort with Cumberland County Fire Chiefs and the Gorham School Dept.

We share a spare Rescue with the Towns of Gray, Windham, and Standish. Gray kept a Rescue they were replacing and the four Towns stocked the unit so it can be placed in service in any of the four communities when we have a unit out for repairs or if we need multiple units for an MCI incident.

We participate in a joint Firefighter/EMT program at the Westbrook Vocational Center, supply equipment and instructors. The students coming out of this program are firefighter 1 & 2 and EMT certified. Several have then become members of our call department and most participate in our Jr. Firefighter program. This has been an excellent recruitment tool.

We provide Rescue Billing Services for the City of Westbrook and have a proposal out to do the same for another neighboring Town.

We have a cooperative program with the correctional center where inmates come to the station to do the janitors duties, assist with testing hose, mowing lawns etc. We have also used their crews for redoing roofs, replacing Windows and painting projects.

We have a cooperative program with Cumberland County IT Department, to assist in doing much of our IT work.

We provide a Chemical Officer to the School Department to provide a program to insure compliance with their reporting and storage requirements.

We share ownership of a 50 foot mobile propane fired burn room used for training with the Town of Windham. We also co-own a tractor for Towing this and other training mock-ups.

We own a 50 foot maze & confined space training trailer with Windham and Westbrook.

We have a cooperative agreement with the State Fire Marshal's Office to do all daycare, and foster care inspections in Gorham. We get paid for those we do.

We share ownership of a two position mobile driving simulator trailer with the Metro Chiefs Group.

We share a mobile Sprinkler/Alarm System training trailer with the Metro Chiefs Group.

We have a cooperative agreement with Seacoast Career School to have interns serve with our office staff for Rescue Billing Services. Gives us a newly trained person to assist and allows them hands on experience.

We jointly purchased a fit testing machine with Windham, Westbrook, Scarborough and Standish to do our annual fit testing required for breathing apparatus.

We purchase our medical supplies through a joint bid put together by Southern Maine EMS Office.

We participate in an annual bid for ladder testing with other area Departments.

We have participated in at least 3 joint bids for Fire apparatus in past years that resulted in significant savings.

We participated in the Metro Chiefs bid five or six years ago for services to provide yearly and entrance physicals.

We participate in a program with Maine Medical Center's cath lab where our medics are trained and allowed to activate the Cath Lab from the field.

We participate in a program with Maine Medical Center where three resident doctors are assigned to Gorham Rescue and act a medic control Docs, assist with quality assurance programs, and provide some of our training classes.

Joint Ventures With the City of Auburn



- Auburn/Lewiston Airport Industrial Park
- Airpark Tax Sharing Agreement
- LA Transit Committee
- LA Economic Growth Council
- LA Cable Advisory Committee
- LA Arts
- LA Railroad Company
- LA Joint Purchasing
- LA Comprehensive Transportation Study
- LA 911 Center
- LA Economic Development Protocol
- LA Tax Increment Financing Policy
- LA Community Forestry Board
- LA It's Happening Here Image Campaign
- LA Mutual Aid
- LA's Energov Software for Planning & Code Enforcement Departments

Administration

- Lewiston collaborates with the City of Auburn in regards to the annual Earned Income Tax Credit tax season outreach/free tax prep sites – all grant funded.

Assessing

- February 2010 - Measured & listed new construction in Auburn.
- February 2010 - Canvassed personal property accounts – fieldwork only.
- February 2010 - Assisted with new, individual, and total exempt properties to determine eligibility for tax exemptions.

- Have assisted Auburn with Assessing services when requested and approved by Administration. Also, as is typical within the Assessing community, we provide input on particular problems when assistance is requested.
- Have attempted consolidation efforts and shared services involving Assessing for the last 4+ years.

City Clerk

- Currently no joint ventures with the City of Auburn.

Economic & Community Development

- Lewiston and Auburn have a joint TIF Policy and Economic Development Protocol. The intent behind these agreements is to provide a level and collaborative playing field for economic development. Each community agrees to not pursue businesses in the neighboring community, and we don't use incentives to bid against one another during business attraction efforts. If a business from one community inquires about expanding in the other community, that information is shared with the host community.
- The Lewiston-Auburn Economic Growth Council (LAEGC) is the business attraction arm of our economic development efforts. LAEGC is jointly funded by Lewiston and Auburn. They market the area to attract new commercial development to the area. They participate in trade shows. They provide initial site search assistance and access to commercial financing. They provide staffing support for a variety of development corporations, including the Lewiston-Auburn Railroad Company, Lewiston Development Corporation, Auburn Business Development Corporation, as well as their own Board of Directors. These development corporations sometimes partner on financing for speculative building projects in one city or the other.
- Tax sharing agreement regarding real estate near the Auburn-Lewiston Airport.
- Revenue sharing and cost-sharing arrangement associated with the Upper Androscoggin Hydro Generating Facility.
- The **"It's Happening Here"** marketing campaign and market research was and is conducted by LAEGC.
- Part of a Home Investment Partnerships (HOME) Consortium with the City of Auburn. Cities join together to qualify to receive approximately \$600,000 annually in dedicated affordable housing funding that neither City could receive on its own.

- Administer the Lewiston/Auburn Lead Program with the City of Auburn. This three-year grant program provides \$2.3 million in funding to reduce lead paint hazards in older L/A homes and apartments.
- Worked with Auburn Community Development staff to facilitate "*Winterizing L/A*," a program of volunteers working to provide basic no-cost weatherization services to low-income L/A residents to help them save money on winter heating costs.

Finance Department

- Joint bids with the City of Auburn.

Fire Department

- Share a compressor/cascade system to fill SCBA bottles (located in Auburn).
- Hose repair machine located in Lewiston.
- Joint hiring process, agility test, interview, and one common eligibility list.
- R.I.T. team engine on confirmed structure fires.
- Loaning of equipment.

Human Resources

- Joint firefighter recruiting and testing (physical agility).

Library

- Lewiston and Auburn jointly purchased one online database, "*CareerTransitions*," a comprehensive career & job-seeking resource. Whenever either library is considering adding an online resource, the other library is contacted to gauge interest towards a possible joint purchase.
- Both libraries also participate in Maine InfoNET's MARVEL Program offering citizens free access to an extensive range of proprietary online databases.
- Both utilize Shared Maine InfoNET library automation system enabling the use of a sophisticated level of technology/automation.
- Joint library card for use at Lewiston or Auburn libraries.

MIS

- Lewiston's & Auburn's MIS Directors have started a Regional IT Collaboration Team. The team consists of IT directors and managers from the City of Lewiston, City of Auburn, Auburn Schools, Lewiston Schools, Auburn Public Library, Androscoggin County, Androscoggin Sheriff's Department, Auburn Police Department, Lewiston Police Department, 911, Auburn Housing Authority, and Lewiston Housing Authority. Meet monthly to discuss common issues and resolves. Collectively looking to reduce the cost of purchasing IT services and hardware.
- Lewiston and Auburn share a common telephone system. Each city pays for its own service; however, if one city's service fails, there is the ability to utilize the other city's phone service.

Planning & Code

- Work closely with Auburn's Planning & Code; provide back up primarily in food service; also assist them with building & plumbing.
- Energov will enhance collaboration and is expected to be implemented on July 1, 2010.

Police Department

- Share the Animal Control Officer position – significant from a financial standpoint.
- Share Volunteers in Police Services (VIPS) Coordinator – grant funded position.
- Twin Cities were part of the Androscoggin County grant request to fund the regional alcohol enforcement position that is currently held by a Lewiston Police Department corporal.
- Twin Cities, along with Lisbon's police department and ASO, share manpower and grant funding to operate the regional WMD/Hazmat team.
- Collaborate on joint purchases of cruisers, shared records, and dispatching software systems.
- Twin Cities' departments are now combining Citizens Police Academy classes, alternating between both agencies on a weekly basis.

Public Services

- Joint water quality staff & laboratory.
- Joint hazardous materials response team.
- Joint **"Value Added Service"** inventory control and management contract with E.J. Prescott, Co.
- Joint instrumentation & control technician to operate and maintain the cities' sophisticated utilities' control systems.
- In 2001, the cities' utilities installed jointly owned and maintained bulk water treatment chemicals facilities at Lake Auburn; enables cost-effective joint purchasing and storage of water treatment chemicals.
- Utilities jointly contract for a variety of services including trench pavement restoration, water main cleaning & cement lining, and consulting engineering services; has resulted in obtaining lower prices while attracting very qualified bidders.
- 2004 – Two utilities worked very closely together to identify the source of fecal coliform counts at Lake Auburn water intake rising to a level threatening the waiver to filtration the two cities had obtained. Joint engineering service contracts were used to develop a white paper, *"The Occurrence & Mitigation of Fecal Coliform in Lake Auburn,"* a report, *"Turbidity & Bacteria Study Update,"* and a report, *"Safe Drinking Water Act Compliance Study."* Efforts included a joint contract with the USDA Animal & Plant Health Inspection Services (APHIS) Wildlife Services (WS) to control gulls on the lake.
- Lewiston-Auburn Water Pollution Control Authority - sewer treatment plant.
- Lake Auburn Watershed Protection Commission - oversees protection of water supply.
- Discussions have begun about creating a joint pumping & control team to take advantage of talent from all entities to meet increasingly demanding requirements.
- Utilities are working closing together to assemble a project to eliminate the gaseous chlorine used to disinfect the water at the Lake Auburn pumping station. Gaseous chlorine is a hazardous material, is becoming difficult to obtain, and the cost has skyrocketed.

- The utilities agreed to pursue a joint treatment facility with ultraviolet light (UV) being the means to meet changing regulations regarding LA's treatment of its drinking water (changes to the Long-Term 2 Enhanced Surface Water Treatment Rule, the Stage 2 Disinfectants/Disinfection Byproduct Rule, and other pending Safe Drinking Water Act rules).
- Joint GIS mapping efforts and a collaborative GIS initiative called AVGIS, Androscoggin Valley GIS www.avgis.org. This is an agreement/venture primarily between the City of Lewiston and City of Auburn. Also involved are the Auburn Water & Sewerage District and AVCOG. The idea is to share web and data servers, backup sites, data hosting, and collaborate on data collection projects (*the joint 2006 aerial mapping project was a fine example of considerable cost savings by leveraging economy of scale*). We also work together on many upgrades, technical issues, training, enhancements, and leverage each other's expertise when needed. With many shared assets such as transportation, water supply infrastructure, etc, and minimal staffing on both sides, this makes for a successful partnership.

Public Works

- Bridges between Lewiston and Auburn – first come, first serve plows & sands.
- Ash for Trash – MMWAC communities
- L/A Community Forestry Board – Tree & Landscape Division

Recreation

- Joint ***"Wednesdays In the Park"*** Program (now in 31st season): both cities have three (3) summer locations featuring juggling, magicians, wildlife adventures, etc. Funded by LA business donations.

Social Services

- Lewiston Social Services Director & Auburn Social Services Director co-manage the Maine Housing Emergency Winter Response Plan (Overflow) for L/A. The program runs from 12/1 to 4/1 of each year, and it reduces emergency general assistance expenses.
- Lewiston & Auburn Social Services and Economic Development Departments, along with other community partners, administer a security deposit program under the umbrella of the Lewiston/Auburn Alliance for Services to the Homeless

Sample Collaboration Inventory for
Mt. Desert Island

Existing Local Government Collaboration

1. **Education:**
 - a. Superintendent of Schools
 - b. Central Office functions (accounting, technology, etc.)
 - c. MDI High School
2. **Housing** – MDI & Ellsworth Housing Authority – All League Towns
3. **Planning** – Hancock County Planning Commission – All League Towns
4. **Solid Waste Collection** – Acadia Disposal District – Mount Desert, Southwest Harbor, Tremont
5. **Solid Waste Disposal** – PERC Incinerator – All League Towns
6. **Household Hazardous Waste Disposal** – All League Towns
7. **Recyclable Marketing** – Maine Resource Recovery Association
8. **Public Transit** – Island Explorer & Downeast Transportation
9. **Ambulance Service:**
 - a. Southwest Harbor and Tremont have a joint ambulance service
 - b. Bar Harbor paramedics respond upon request to other towns.
10. **Search & Rescue** – Lamoine and Bar Harbor
11. **Mutual Aid Agreements:**
 - a. Fire
 - b. Ambulance
 - c. Police
 - d. General Assistance
 - e. Any Other Services (Highway, Sewer, Water, etc.)
12. **Automatic Fire Response** – Bar Harbor with Trenton, Town Hill and Somesville
13. **Equipment Sharing:**
 - a. Fire Engines – Bar Harbor & Mount Desert backup each other for equipment breakdowns
 - b. Water Department Equipment – We borrow and loan many different types of equipment. A few examples would be pumps, generators and pipe fusion equipment.
 - c. Curbing Machine (Mount Desert's)
 - d. Gravel Screen (ANP's)
 - e. Television inspection of sewer mains and services (Bar Harbor's)
14. **Parts** – There is no way any water department can keep all parts they may need in stock. For this reason repair parts are often borrowed from neighboring water districts.

10-26-10

- i. Holding voter registration drives at the high school, especially for Seniors before going off to college during media-frenzy elections.
- ii. Presentation to high school classes regarding voting and town form of government and how it functions.

24. Sand/Salt Stockpiling – Bar Harbor and Acadia National Park

25. Emergency Dispatching:

- a. Regional Communications Center – Swan’s Island and Lamoine.
- b. Fire – Southwest Harbor dispatches for Tremont.
- c. E911 – All Towns.
- d. ANP – Bar Harbor dispatches for Acadia National Park every night.

26. Employee Hiring – Many of our towns frequently assist each other by serving on search committees.

27. Knowledge:

- a. Maine Town & City Management Association Listserv shares management expertise.
- b. Bar Harbor Water Superintendent attends a monthly area managers meeting hosted by Bangor Water to talk about regulations, current problems and advice or anything else that may be a hot topic affecting the water industry.
- c. Hancock County (Town) Clerk’s Association shares ideas from workshops or experiences, tailoring training ideas to fit small town needs. Meets as needed.

28. Health Insurance – Maine Municipal Employees Health Trust

29. Property and Casualty Insurance – MMA Risk Pool

30. Worker’s Comp – MMA Worker’s Compensation Pool

31. Acadia National Park Advisory Commission – Municipal representatives from each town.

32. Legislative Advocacy:

- a. Maine Municipal Association (all towns)
- b. Maine Service Center Coalition (Bar Harbor)

33. Cable Television – The Municipal Cable Consortium combines the efforts of over 18 communities to save legal expenses on the negotiation of cable TV franchises, get a better deal from the cable company and better administer those franchises.

34. Radio Frequency Data Network – (Currently in the planning stage) Will allow all MDI law enforcement agencies to share the wireless computer network built by the Town of Bar Harbor with a Federal grant.

35. Technology – League of Towns Islandwide Technology Committee

36. Revaluation – Bar Harbor, Mount Desert and Ellsworth gained a 10% discount on their last revaluation by agreeing to hire the same contractor.

Assessors Agents (top 10 with contact info.)

Assessing Company & Contact Info.	Municipal Clients
RJD Appraisal Bob Duplisea PO Box 99 Pittsfield, ME 04969 telephone: 207-487-5005 email: rjdapp@adelphia.net	Belgrade, Blue Hill, Boothbay Harbor, Brooklin, Brooksville, Burnham, Carmel, Castine, China, Corinna, Cranberry Isle, Detroit, Fayette, Greene, Greenville, Lamoine, Leeds, Mt. Vernon, Northport, Palmyra, Penobscot, Poland, Readfield, Rome, Shirley, Stonington, Southwest Harbor, Sedgwick, Surry, Turner, Vassalboro, Wayne and Winter Harbor (33)
John O'Donnell & Associates John O'Donnell 632 Bald Hill Rd New Gloucester, ME 04260 telephone: 207-926-4044 email: john@jeodonnell.com web site: www.jeodonnell.com	Alna, Baldwin, Bridgton, Canton, Casco, Dixfield, Edgecomb, Fryeburg, Gilead, Greenwood, Hanover, Hartford, Hebron, Jay, Limerick, Livermore, Mechanic Falls, Minot, Naples, North Yarmouth, Otisfield, Raymond, Sebago, Shapleigh, Stow, Sumner, Sweden, Wales, Weld and Woodstock (30)
Tarr Assessing Services Randy Tarr PO Box 506 Washburn, ME 04786 telephone: 207-455-8251 email: rmtarr@yahoo.com	Ashland, Blaine, Caswell, Fort Fairfield, Fort Kent, Grand Isle Plt., Hersey, Hodgdon, Limestone, Madawaska, Mars Hill, Morrill, Mount Chase, New Canada, New Limerick, New Sweden, Patten, Portage Lake, St. John Plt., Stockholm, Van Buren, Wade, Washburn, Westfield, Westmanland and Woodland (26)
Parker Appraisal Company Robert Gingras PO Box 6104 Falmouth, ME 04105 telephone: 207-878-2233 email: agbg@aol.com	Bridgewater, Bristol, Buxton, Coplin Plt., Cutler, Cyr Plt., Eagle Lake, Frenchville, Hamlin Plt., Harrison, Hollis, Jefferson, Lovell, Magalloway Plt., Monticello, Newfield, Richmond, Sidney, So. Bristol, St. Agatha, Sullivan and Wallagrass (22)
Hamlin Associates Elizabeth Morin 625 State Highway 150 Parkman, ME 04443 telephone: 207-876-3300 email: emorin2009@gmail.com	Alton, Atkinson, Bingham, Brighton Plt, Clinton, Charleston, Eddington, Hartland, Kingsbury Plt, Milo, Monson, Moose River, Parkman, Prospect, Sangerville, Troy, Verona Island and Willimantic (18)

Assessing Company & Contact Info.	Municipal Clients
Dickey Appraisal Service Herbert Dickey 37 Homestead Ln. Hermon, ME 04401 telephone: 207-848-2625 email: bdickey@roadrunner.com	Bowdoin, Carroll, Danforth, Dyer Brook, Etna, Lakeville, Merrill, Newburgh, Oakfield, Otis, Sebec, Sherman, Smyrna, Webster, Winn and Winterport (16)
William Van Tuinen Tax Assessment Service Bill Van Tuinen 1049E Madison Rd Madison, ME 04950 telephone: 207- 474-8866 email: bvt@beeline-online.net	Arrowsic, Baileyville, Beaver Cove, Bethel, Canaan, Dover-Foxcroft, East Millinocket, Georgetown, Livermore Falls, Randolph and Skowhegan (11)
JD Enterprises-Appraisals Doug Guy RR 1 Box 23C Machias, ME 04654 telephone: 207-255-6051 email: douguy@myfairpoint.net	Beddington, Cherryfield, Deblois, Jonesboro, Machias, Meddybemps, Northfield, Pembroke, Perry and Whiting (10)
Donna Hays 60 Richardson St. Bath, ME 04530 Telephone: (h) 442-8640 email: dhays57@msn.com	Bremen, Durham, Kennebunkport, Monmouth, Norridgewock, Oxford, Sabattus and West Paris (8)
Murphy Appraisal Services James Murphy, Jr. PO Box 27 Union, ME 04862 telephone: 207-542-9786 email: jmurphy.union@roadrunner.com	Farmingdale, Litchfield, Matinicus Isle Plt, Newcastle, St. George, Union, Warren and Whitefield (8)