

# MAINE STATE LEGISLATURE

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## **Annual Report to the Legislature**

February 2024

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146 State House Station

Augusta, Maine 04333

207-624-6660

The following information is presented to the joint standing committee of the Legislature having jurisdiction over the education and cultural affairs, the joint standing committee of the Legislature having jurisdiction over health and human services matters, and the joint standing committee of the Legislature having jurisdiction over the appropriations and financial affairs regarding the performance of the Child Development Services System. This report can also be found at <https://www.maine.gov/doe/learning/cds/reporting>.

The contents of this report include the requirements detailed in Maine Education Statue Title 20-A Part 4, Chapter 303, Section 7209, E as follows:

- (1) The following financial information for the Child Development Services System in total and separately for the services provided to eligible children from birth to under 3 years of age and at least 3 years of age and under 6 years of age when the information can be separated for these age categories;**
- (a) Actual expenditures compared to the budget for each of the last 3 fiscal years for each regional site, the central office and the total Child Development Services System by function, including case management, direct services and administration.**

Actual Expenditures Compared to Budget Last Three Fiscal Years - By Function									
	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2023	FY2023	FY2023	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021
CM/CF Total	11,302,902	10,420,970	881,933	9,272,112	10,754,660	(1,482,548)	\$8,835,032	\$9,346,340	(511,308)
Total Direct Service	41,886,586	38,803,237	3,083,349	30,498,383	33,799,049	(3,300,666)	28,438,015	30,594,422	(2,156,407)
Total Admin	9,761,060	11,129,569	(1,368,508)	8,138,895	8,471,173	(332,278)	6,832,449	6,732,957	99,491
TOTAL	62,950,548	60,353,775	2,596,773	47,909,389	53,024,881	(5,115,492)	\$44,105,496	\$46,673,719	(2,568,223)

- (b) Actual expenditures compared to the budget for each of the last 3 fiscal years for each regional site, the central office and the total Child Development Services System by expense type, including salaries, benefits, contracted services and transportation (see Appendix A);**
- (c) Actual revenues received compared to the budget for each of the last 3 fiscal years by revenue source; and**
- (d) The total dollar value of MaineCare claims paid through the Department of Health and Human Services for each of the last 3 fiscal years for services provided pursuant to children's individualized education programs or individualized family service plans that were billed directly to the MaineCare program by contracted service providers;**

Currently, the Office of MaineCare Services is unable to provide information that differentiates reimbursement to contracted service providers for services provided per children's Individualized Education Programs or Individualized Family Service Plans and additional *medically necessary* services provided to children birth-to-5 years of age.

- (2) The following data for the Child Development Services System in total and separately for the services provided to eligible children from birth to under 3 years of age and at least 3 years of age and under 6 years of age, including descriptions of any notable variations in these data among regional sites and any notable year-to-year trends over the past 5 years:**

- (a) The **number of children referred** to the Child Development Services System in the prior year by referral source, including the screening programs in Title 22, sections 1532, 8824, and 8943, and the **percentage of children referred found eligible for services**.

## (a) Referrals

Federal Fiscal Year 2022-23	Ages Birth – 5	Ages Birth - 2	Ages 3 – 5
All Referrals*	8799	4212	4587
Eligibility Evaluation Completed	5043	1973	3070
Number Found Eligible	4131	1476	2655
Percent Evaluated Found Eligible	82%	75%	86%
*Referral date 10/1/2022 – 9/30/2023			
CDC Program	Ages Birth – 5	Ages Birth - 2	Ages 3 – 5
DHHS - CSHN - Birth Defects Program	35	35	0
DHHS - CSHN - Newborn Bloodspot Program	12	12	0
DHHS - CSHN - Newborn Hearing Program	12	11	1
*Referral date 10/1/2022 – 9/30/2023			

- (b) The **number of children who entered** the Child Development Services System in the prior year, categorized by primary disability;

(b) Children entering system		
Disability	Age 0-2	Age 3-5
Autism		449
Deaf-Blindness		1
Deafness		3
Developmental Delay	1466	316
Developmental Delay Kindergarten		27
Emotional Disturbance		20
Hearing Impairment		6
Intellectual Disability		3
Multiple Disability		40
Orthopedic Impairment		3
Other Health Impairment		239
Specific Learning Disability		0
Speech or Language Impairment		1533
Traumatic Brain Injury		1
Visual Impairment incl. Blindness		1
Total	1466	2642
*Eligibility date 10/1/2022 – 9/30/2023		

(c) The number of children who exited the Child Development Services System in the prior year, categorized by primary disability and the reason for exit;

(c) Children exiting system	Disability	All	Age 0-2	Age 3-
	Autism	533		533
	Deaf-Blindness	1		1
	Deafness	1		1
	Developmental Delay	1756	1316	440
	Developmental Delay	32		32
	Emotional Disturbance	25		25
	Hearing Impairment	10		10
	Intellectual Disability	5		5
	Multiple Disabilities	88		88
	Orthopedic Impairment	3		3
	Other Health Impairment	419		419
	Specific Learning Disability	0		0
	Speech and Language	1336		1336
	Traumatic Brain Injury	3		3
	Visual Impairment including	1		1
	Total	4213	1316	2897
*Children that exited early intervention and Part B 619 that had an IFSP or IEP				
Exit Reason Age 0-2	Total	Exit Reason Age 3-5	Total	
619 Eligibility Not	447	Deceased	3	
619 Eligible, Exiting Part C	371	Exited to Non-Public School Setting	34	
Attempts to Contact	89	Exited to School Age Special Education	2182	
Deceased	2	Exited to School-Age Regular Education	219	
Moved Out of State	45	Moved Out-of-State, Known to Be	39	
No Longer Eligible for Part C,	25	Moved Out-of-State, Not Known to Be	51	
Not Found Eligible for 619,	28	No Longer Eligible for 619, Exited to	98	
Not Found Eligible for 619, Exit with Referrals to Other	17	Not Found Eligible for 619, Exit with No Referral	477	
Not Found Eligible for Part	3	Not Found Eligible for 619, Exit with	16	
Not Found Eligible for Part C, Exit with Referrals to	0	Parents Refuse Services (CDS only)	62	
Screening Passed, Exit	1	Screening Passed, Exit	115	
Withdrawn by Parents	288	Status Unknown	251	
Total	1316	Total	4113	
*Children that exited early intervention & Part B 619 in all phases (referral, eligibility & those with an IFSP / IEP)				



- (d) The **number of children who transitioned, in the prior year, from early intervention services** for children birth to under 3 years of age **to special education and related services** for children at least 3 years of age and under 6 years of age;

<b>Location</b>	<b>Number of Children</b>
Aroostook	18
Downeast	22
First Step	62
Midcoast	63
Opportunities	22
PEDS	68
Reach	117
Two Rivers	49
York	140
<b>Total</b>	<b>561</b>
<b>*determined eligible for Part B 619 10/1/2022-9/30/2023</b>	

- (e) The unduplicated **count of children** who received direct services as of **December 1st** in the prior year;
- i. Child count is determined as of October 1 of each year.

<b>CDS Site</b>	<b>Child Count as of 10/1/2023</b>		
	<b>Part B-619</b>	<b>Part C</b>	<b>Total</b>
Aroostook	108	70	178
Reach	681	327	1008
First Step	265	146	411
Two Rivers	254	109	363
Midcoast	247	123	370
Opportunities	146	63	209
PEDS	219	121	340
Downeast	82	41	123
York	543	351	894
<b>Total</b>	<b>2545</b>	<b>1351</b>	<b>3896</b>

(f) The number of children who received direct services in the prior year by regional site and in total for the Child Development Services System, categorized by primary disability;

Disability	Total	Age Group	Aroostook	Reach	First Step	Two Rivers	Midcoast	Opportunities	PEDS	Downeast	York
Autism	1882	3-5	56	394	220	271	108	98	176	74	484
Deaf-Blindness	2	3-5	0	0	0	0	0	1	0	1	0
Deafness	13	3-5	0	2	4	2	2	1	1	0	1
Developmental Delay	2976	0-2	155	676	339	263	275	166	267	123	712
Developmental Delay	1008	3-5	73	350	48	47	186	24	27	22	231
Emotional Disturbance	49	3-5	0	13	4	11	2	3	2	2	12
Hearing Impairment	39	3-5	0	9	5	4	2	4	4	1	10
Intellectual Disability	22	3-5	1	4	7	2	2	0	3	2	1
Multiple Disabilities	227	3-5	13	29	42	20	13	13	39	13	45
Orthopedic Impairment	14	3-5	0	4	1	1	2	0	0	0	6
Other Health Impairment	951	3-5	18	198	133	145	79	96	64	52	166
Specific Learning Disability	0	3-5	0	0	0	0	0	0	0	0	0
Speech or Language Impairment	3208	3-5	154	863	399	323	254	228	315	168	504
Traumatic Brain Injury	5	3-5	0	1	1	1	0	1	0	1	0
Visual Impairment incl. Blindness	4	3-5	0	1	0	0	1	0	0	0	2
<b>Total</b>	<b>10,399</b>		<b>470</b>	<b>2544</b>	<b>1203</b>	<b>1090</b>	<b>926</b>	<b>635</b>	<b>898</b>	<b>459</b>	<b>2174</b>

\*children with active plans 10/1/22-9/30/23

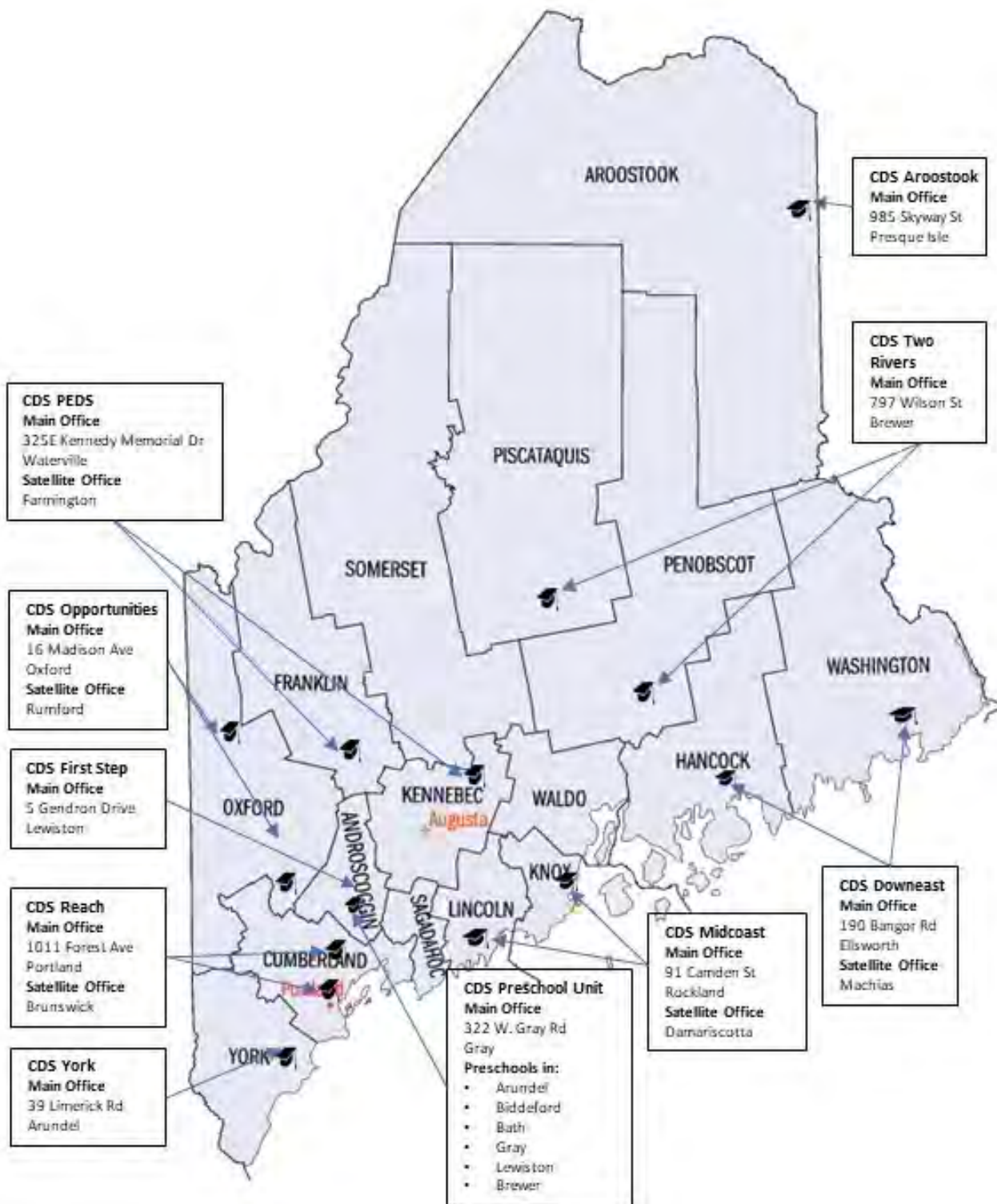
- (g) The **percentage of children who received direct services** in the prior year **who had Maine Care coverage** for all or some of the services specified in their individualized education programs or individualized family service plans and the **percentage of children who received direct services** in the prior year **who had private insurance coverage** for all or some of the services specified in their individualized education programs or individualized family service plans;

	Total Children	Authorized Payment Source			Payment Source by Authorized Percentage		
		CDS	MaineCare	Private Insurance	CDS	MaineCare	Private Insurance
Part C	3618	1474	1602	542	40.7%	44.3%	15%
Part B	6548	3581	2372	595	54.7%	36.2%	9.1%

\*children with active plans 10/1/21-9/30/22



(3) A listing of the regional sites and their locations and the following data for the Child Development Services System in total and by regional site, including descriptions of any notable variations in these statistics among regional sites and any notable year-to-year trends over the past 5 fiscal years:



(a) The **total number of employees by function** and **the number of new employees hired in the prior fiscal year by function**:

i. Totals include substitute teachers and educational technicians.

Active Employees as of 06/30/2023 Job Title	21-22		22-23		New Hires in Prior Fiscal Year 22-23			
	Count	FTE	Count	FTE	Count	FTE	New	Replacements
Accounting Assistant	0	0.00	1	1.00	1	1.00	0	1
Accounts Payable Coordinator	1	1.00	1	1.00	0	0.00	0	0
Accounts Payable Processor	3	2.50	3	2.50	0	0.00	0	0
Accounts Receivables-Ins Billing Specialist	3	3.00	4	4.00	1	1.00	1	0
Acting Case Manager/IEP Team Administrator	2	2.00	2	2.00	0	0.00	0	0
Acting Finance Director	1	0.80	0	0.00	0	0.00	0	0
Assistant 619 Coordinator	1	1.00	1	1.00	0	0.00	0	0
Asst Preschool Prog Manager/Curriculum Coordinator	2	2.00	3	3.00	1	1.00	1	0
Board Certified Behavior Analyst	1	1.00	2	2.00	1	1.00	1	0
Case Manager/IEP Team Administrator	34	33.61	35	34.21	3	3.00	0	3
Case Manager/IEP Team Coordinator Level I	21	20.80	24	24.00	6	6.00	0	6
Case Manager/IEP Team Coordinator Level II	20	19.80	14	13.80	2	2.00	0	2
Contract/Grant Management/Referral Specialist	1	1.00	1	1.00	0	0.00	0	0
Data Manager	1	1.00	1	1.00	0	0.00	0	0
Data System Support Specialist (FKA QA Asst)	1	1.00	1	1.00	0	0.00	0	0
Director (regional site)	6	6.00	6	6.00	0	0.00	0	0
Director of Preschool Programming	1	1.00	1	1.00	0	0.00	0	0
Distinguished Educator	0	0.00	7	4.43	7	4.43	7	0
Early Childhood Special Ed Program Manager	6	5.50	6	6.00	2	2.00	0	2
Early Intervention Program Manager	7	7.00	7	7.00	0	0.00	0	0
Ed Tech I	4	2.10	3	2.01	1	0.64	0	1
Ed Tech II	9	4.83	3	1.00	1	0.36	1	0
Ed Tech III	55	38.78	61	42.60	17	12.11	9	8
Educational Consultant	9	8.38	8	7.80	0	0.00	0	0
Executive Assistant	1	1.00	1	1.00	0	0.00	0	0
Finance Manager	1	0.80	1	1.00	1	1.00	0	1
Human Resources Director	1	1.00	1	1.00	0	0.00	0	0
Human Resources Generalist	1	1.00	1	1.00	0	0.00	0	0
Licensed Clinical Social Worker	4	3.75	3	3.00	0	0.00	0	0
Licensed Social Worker	2	2.00	3	3.00	1	1.00	1	0
Occupational Therapist	29	27.82	30	28.55	3	2.73	3	0
Office Operations Assistant	20	19.30	24	23.60	6	5.80	1	5
Office Operations Manager	9	9.00	8	8.00	1	1.00	0	1
Part C State Coordinator	1	1.00	1	1.00	0	0.00	0	0
Payroll & Benefits Processor	0	0.00	1	1.00	1	0.00	1	0
Payroll & HR Assistant	1	1.00	1	1.00	0	0.00	0	0
Payroll and Benefits Specialist	1	1.00	0	0.00	0	0.00	0	0
Payroll Processor & HR Assistant	1	1.00	1	1.00	0	0.00	0	0
Physical Therapist	7	6.33	8	7.53	3	3.00	1	2
Preschool Program Manager/Curriculum Coordinator	1	1.00	0	0.00	0	0.00	0	0
Preschool Teacher of Children with Disabilities/Case Mgr	7	7.00	6	6.00	3	3.00	1	2
Service Coordinator Level I	25	24.30	24	23.55	4	4.00	1	3
Service Coordinator Level II	7	7.00	11	11.00	0	0.00	0	0
Speech-Language Pathologist	24	21.32	26	23.21	4	3.46	2	2
Speech-Language Pathology Assistant	3	3.00	2	2.00	0	0.00	0	0
Teacher of Children with Disabilities	72	63.04	65	58.39	5	4.73	1	4
<b>Total*</b>	<b>407</b>	<b>366.76</b>	<b>413</b>	<b>375.18</b>	<b>75</b>	<b>64.26</b>	<b>32</b>	<b>43</b>

- (b) The **number of private providers that contracted** with the Child Development Services System to **provide direct services, including transportation services**, and the **number of contracted providers delivering each type of service** in the prior fiscal year:

Services	#	Notes
All provider contracts	275	Some contracts are for more than one service and contractors range from sole proprietor to those with numerous employees.
Specially Designed Instruction	877	
Speech and Language Services	382	
Occupational Therapy Services	215	
Physical Therapy Services	58	
Transportation	5	
Other	748	Includes: Psychologists, Board Certified Behavior Analysts, Educational Consultants, Interpreters, and other specialty providers

- (c) The **number of children who received direct services** provided by Child Development Services System **employees** in the prior fiscal year and the **number of children who received direct services** provided by **contracted private providers** in the prior fiscal year;

Services provided by	Part C	Part B
<b>CDS Employees</b>	<b>3503</b>	<b>3567</b>
<b>Contracted Providers</b>	<b>1826</b>	<b>5592</b>

- (d)** *The number of preschool or day care programs operated by each regional site, the average enrollment in each program, the percentage of enrollees that are children receiving services under individualized education programs or individualized family service plans and expenses and revenues for the prior fiscal year associated with the programs in each site;*
- i.* Preschool classrooms operated solely by CDS for children ages 3-to-5 are located in Oxford, Brewer, Biddeford, Rumford, and Rockland
  - ii.* Preschool programs have been established in the above listed locations and are identified with the label PS to differentiate them from those currently operated by CDS at the site-level.

	# Preschool programs	# Children Enrolled	# Children with IEP	% of enrollment with IEP
CDS Midcoast	2	40	37	92.5%
CDS Opps - Oxford	1	10	10	100%
CDS Opps - Rumford	1	11	11	100%
CDS Two Rivers - Brewer	1	8	8	100%
CDS Two Rivers - Dover	1	6	6	100%
Arundel PS	1	10	10	100%
Biddeford PS	1	14	14	100%
Brunswick PS	1	11	9	81.8
Gray PS	1	12	12	100%
Lewiston PS	1	5	5	100%
Totals	12	126	123	99.25%
*Enrollment data as of 12/21/23				

- (e)** *The number of children who received direct services in the prior fiscal year while placed in preschool programs operated by public school systems;*

The CDS data system (the Child Information Network Connection (CINC)) does not differentiate public school placements from general public placements. Data has been determined to be incomplete, and as such, the CDS Data Manager and Department of Education Data Systems Manager will manually verify placement data for all children enrolled in CDS services.

- (4)** *Statistics and analysis of the following Child Development Services System performance measures for the prior fiscal year, including descriptions of any notable variations in these measures among regional sites and any notable year-to-year trends over the past 5 fiscal years;*



(a) Measures of compliance with key federal requirements related to timeliness, quality and effectiveness of service as set out in required annual federal reporting under the federal Individuals with Disabilities Education Act;

(b) Summary of site-specific indicator data for FFY 2013 through FFY 2017. Detailed information can be found in Annual Performance Reports located at <https://www.maine.gov/doe/cds/stateperformance>.

Measures of compliance with key state requirements related to timeliness, quality and effectiveness of service as set out in statute and rules; Summary of site-specific indicator data for FFY 2013 through FFY 2017. Detailed information can be found in Annual Performance Reports located at <https://www.maine.gov/doe/cds/stateperformance>

### Part C-Early Intervention FFY2022 Data Summary

The federal Part C regulations at 34 CFR §303.702(b) require each State to report annually to the public on the performance of each Early Intervention Service (EIS) program located in the State on the targets in the State's performance plan "as soon as practicable but no later than 120 days" following the State's Annual Performance Report (APR) submission. The following table will be disaggregated by regional site and posted on the CDS website at <https://www.maine.gov/doe/cds/stateperformance> with the APR and serves as public reporting on the state targets and performance of each EIS program for Indicators 1-8 in FFY 2022.

	C1 Target 100%	C2 Target 95%	C3a SS1 Target 63%	C3a SS2 Target 32%	C3b SS1 Target 67%	C3b SS2 Target 24%	C3c SS1 Target 68%	C3c SS2 Target 30%	C4a Target 92%	C4b Target 92%	C4c Target 92%	C5 Target 0.55%	C6 Target 2.40%	C7 Target 100%	C8a Target 100%	C8b Target 100%	C8c Target 100%
State Total:	98.54%	10.0%	69.13%	30.09%	72.17%	23.65%	73.42%	28.38%	89.66%	86.21%	89.66%	0.87%	2.84%	97.72%	10.0%	10.0%	97.34%
<p>*Child Outcomes: A. Positive social-emotional skills (including social relationships); B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and C. Use of appropriate behaviors to meet their needs</p> <p>Summary Statement 1: Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.</p> <p>Summary Statement 2: The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.</p>																	



**Part C- Early Intervention FFY 2016-2021 State Data Summary**

(Detailed information can be found at <https://www.maine.gov/doe/cds/stateperformance>.)

	FFY2016 (%)			FFY2017 (%)			FFY2018 (%)			FFY2019 (%)			FFY2020 (%)			FFY2021 (%)			Target		
<b>C1 Timely Intervention</b>	93.26			93.17			97.38			95.88			98.80			98.54			100		
<b>C2 Natural Environments</b>	98.40			99.23			99.36			99.11			100			100			95		
<b>C3 Child Outcomes (0-2)*</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>
Summary Statement 1	64.0	73.5	68.3	64.2	67.9	70.5	65.1	71.1	70.2	67.3	70.8	72.0	64.7	70.0	69.7	69.1	72.1	73.4	63	67	68
Summary Statement 2	41.6	29.9	41.3	39.2	31.1	39.8	35.1	27.1	33.9	33.2	23.3	31.2	30.2	23.2	28.2	30.0	23.6	28.3	32	24	30
<b>C4 Family Outcomes**</b>	96.5	96.5	96.5	94.0	97.6	96.4	95.0	96.4	96.4	94.1	95.4	95.4	91.5	92.2	85.7	89.6	86.2	89.6	92	92	92
<b>C5 Child Find 0-1</b>	0.74			0.61			0.60			0.64			0.54			0.87			0.55		
<b>C6 Child Find 0-3</b>	2.43			2.39			2.46			2.72			2.35			2.84			2.40		
<b>C7 Timely Evaluation</b>	98.45			91.20			95.95			92.86			97.60			97.72			100		
<b>C8 Transition</b>	100	100	90.4	100	100	97.4	100	100	6.63	100	100	97.3	100	100	96.2	100	100	97.3	100	100	100

\*Child Outcomes: A. Positive social-emotional skills (including social relationships); B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and C. Use of appropriate behaviors to meet their needs  
 Summary Statement 1: Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.  
 Summary Statement 2: The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.  
 \*\*Family Outcomes: A. Percent of families participating in Part C who report that early intervention services have helped the family know their rights; B. Percent of families participating in Part C who report that early intervention services have helped the family effectively communicate their children's needs; C. Percent of families participating in Part C who report that early intervention services have helped the family help their children develop and learn

### Part B/619 - Early Childhood Special Education FFY 2016-2021 State Data Summary

(Detailed information can be found at <https://www.maine.gov/doe/cds/stateperformance>.)

	FFY2016 (%)			FFY2017 (%)			FFY2018 (%)			FFY2019 (%)			FFY2020 (%)			FFY2021 (%)			Target		
<b>B6 Least Restrictive Environment</b>	56.13*	21.78*		47.69	24.37		47.88	21.07		47.99	23.24		33.45	25.91		32.90	26.04		A ≥ 42.54	B < 21.89	
<b>B7 Child Outcomes (3-5)**</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>A</b>	<b>B</b>	<b>C</b>
Summary Statement 1	72.36	75.30	68.74	67.54	69.16	64.53	69.79	73.34	68.48	73.05	73.12	71.93	67.96	69.44	68.52	64.74	65.70	64.51	66	68.66	62.66
Summary Statement 2	43.24	42.31	60.57	40.91	40.46	55.46	38.53	40.90	55.95	35.55	38.98	53.74	35.28	35.85	51.74	37.06	41.70	54.16	39	37	53
<b>B8 Parent Involvement*</b>	*			96.81			94.96			94.68			92.46			78.48			91		
<b>B11 Timely Evaluation</b>	88.99*			90.09			92.56			89.60			76.46			68.18			100		
<b>B12 Transition IEP by 3</b>	81.62			80.00			89.72			88.44			69.19			65.12			100		

\* Represents CDS data only

\*\*Child Outcomes:

A. Positive social-emotional skills (including social relationships);

B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and

C. Use of appropriate behaviors to meet their needs

**Summary Statement 1:** Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.

**Summary Statement 2:** The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.

### Part B/619- Early Childhood Special Education FFY2022 Data Summary

	Least Restrictive Environment	Timely Evaluation	Child Outcome* Statement 1			Child Outcome Statement 2			Parent Involvement	Transition IEP by 3
			A	B	C	A	B	C		
State Total:	-	55.77	71.10	70.32	69.05	41.57	46.02	55.43	82.75	58.13

\*Child Outcomes:

A. Positive social-emotional skills (including social relationships);

B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and

C. Use of appropriate behaviors to meet their needs

**Summary Statement 1:** Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.

**Summary Statement 2:** The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.

(c) **Measures of productivity for Child Development Services System employees providing case management and direct services to children;**

Direct Services	FTE of CDS Therapists**	Number of CDS Therapists*	Overall Efficiency %	Efficiency w/Mileage %	Total Prod hrs avg monthly	Total Avail hrs avg monthly	Miles avg monthly
OT & COTA Count	31	28	53.32%	59.32%	1493	3660	19,693
PT Count	12	9	29.75%	40.77%	368	1232	4778
SLP & SLPA Count	34	26	49.51%	56.83%	1587	3012	17,973
SW/LCSW Count	6	5	27.10%	37.05%	784	2924.50	4950
Itinerant / Part B & C Teachers Count	94	73	31.25%	41.30%	2010	4530	18,300
Itinerant Ed Tech Count	134	73	49.06%	57.65%	1320	2452	7995

\*Number of budgeted positions at beginning of FY22 and includes full and part time positions

\*\*Full time equivalent (FTE) of budgeted positions at beginning of FY22

Case Mgt.	FTE Positions FY23*				FTE Positions FY23*	FTE Positions FY23*				Case Load per FTE		
	Site	Child Count Part B *	Case Mgrs.	Case Load Expectation		Child Count Part B *	Team Admin	Case Load Expectation	Case Load per FTE		Child Count Part C *	Service Coordinator
AR	108	2	80	54	108	1	170	108	70	1	45	70
DE	82	2	80	41	82	2	170	41	41	3	45	13
FS	265	6	80	42.66	265	3	170	88.33	146	4	45	36.5
MC	247	4	80	61.75	247	4	170	61.75	123	3	45	41
OP	146	2	80	73	146	2	170	73	63	3	45	21
PE	219	5	80	43.8	219	3	170	73	121	5	45	24.2
RE	681	11	80	61.9	681	9	170	75.66	327	10	45	32.73
TR	254	6	80	42.33	254	3	170	84.66	109	3	45	36.33
YO	543	5	80	108.60	543	7	170	77.57	351	9	45	39
Entire State	2545	43	80		2545	34	170		1351	43	45	34.49

\* Not all positions were filled all or part of year

\*\* The Cumulative Child Count Report is a summary count of children who had an Active Plan in place in selected date range. This report includes two categories of children:

1. Children who had active plans that were written in a previous period. This count includes children whose Plans with Planned Services authorized into the selected period.

2. Children who had an active plan written in the selected period (any plan type).

(The report is a count of children, not plans. Therefore, the child with two plans written during the selected period will only be counted one time.)

- (d) *Measures of per unit costs, including the average cost of delivered services per child by primary disability type, the average cost per unit of each type of therapy or service delivered by Child Development Services System staff and the average cost per unit of each type of therapy or service delivered by contracted providers;*

Cost per hour	CDS Employee	Contracted Provider Std Rate	Average NS Rates	# Providers with NS Rate
Social Work	39.46	58.88	101.69	1
PT	39.46	103	121.8	2
Speech	39.46	102.8	112.98	2
OT	39.46	103	116.67	3

- (e) *Beginning January 1, 2015, the average age, both in aggregate and by primary disability type, at which children who were born in the State began receiving services from the Child Development Services System and the average age, both in aggregate and by primary disability type, at which children who were born in the State and who were delivered at home began receiving services from the Child Development Services System;*
- i. This reporting feature is not yet available in the Child Information Network Connection (CINC) data system.
- (f) Services System to monitor effectiveness, efficiency and the cost of the Child Development Services System, which may include results of surveys of parents and guardians on the quality and effectiveness of services.

**(5) CDS Preschools:**

With the nine Maine regional CDS sites reporting staffing and provider shortages directly impacting the provision of services for children with disabilities, the need for preschool programming provided through CDS was an option that was considered and implemented through collaboration with the Maine Department of Special Services and Inclusive Education (OSSIE) and the Director of 619 Services in the Spring of 2021. Child Development Services opened the first CDS preschool program in August 2021 in Arundel, Maine. The CDS Preschool program has since expanded to six locations in identified areas of need across the state. CDS preschool programs are licensed through the Department of Health and Human Services with program/curriculum approval through the Maine Office of Child and Family Services and in line with Maine Preschool regulations. CDS Preschool programs provide a typical and modified preschool curriculum, specially designed instruction, related services, and Board-Certified Behavior Analyst (BCBA) services in all locations. The development of CDS Preschool programs has allowed children waiting for services to access needed services and programs and has allowed for the provision of compensatory services when required.

Preschool locations are in York County (Arundel & Biddeford), Cumberland County (Gray), Sagadahoc County (Bath), and Androscoggin County (Lewiston). An additional preschool is ready to open in Penobscot County (Brewer) but lacks staffing. (note: as of the writing of this report the Brewer Stepping Stones Preschool is opening on January 29, 2024.) An additional Cumberland County classroom was planned in 2023 in collaboration with Portland Head Start but, due to lack of staffing, was transitioned to and is operated through Portland Public Schools as a public pre-k classroom.

On the current schedule, all CDS preschool programs offer morning and afternoon sessions and provide services based on the enrolled child's Individualized Education Program (IEP). In this model, children attend 1

– 5 sessions per week in accordance with their IEP. Once a child has been enrolled in a CDS preschool, they are no longer managed at their CDS site based on residence but are case managed by the Special Education Preschool Teacher to whom the child is assigned, similar to the model of case management used in Maine SAUs for children enrolled in public school. Oversight and operation of the CDS preschools is managed by the CDS Director of Preschool Program & Curriculum. All CDS preschool programs (with the exception of the newly opened Brewer program) are at or near capacity for their current level of staffing and required staff to student ratios. CDS regional sites are making referrals, tours are being conducted with parents on a regular basis, and enrollment offered as openings are available. Following is a brief description of each of the CDS Preschools.

**Children’s Journey, Arundel** opened on 8/30/21 at the CDS York regional site location. Children’s Journey has 2 classrooms, enrolling 10 children. Children’s Journey is licensed for up to 20 children in 2 classrooms, but enrollment is limited at this time due to staffing challenges.

**Discovery Cove, Biddeford** opened in August 2023 after relocating from its original Saco, Maine location which opened in October 2021. Discovery Cove has two classrooms, enrolling 13 children. Discovery Cove is licensed for up to 70 children in four classrooms but is limited at this time due to staffing challenges.

**Circle of Learning, Gray** opened on 08/30/21. Circle of Learning has 6 classrooms enrolling 11 children. Circle of Learning is licensed for up to 50 children but is limited at this time due to staffing challenges.

**Ocean’s Edge, Bath** opened one classroom on 8/28/23 after relocating from its original Brunswick, Maine location which opened in October 2021. Ocean’s Edge Bath is unique in its location within the Bath Head Start building/program which allows for opportunities for inclusion and reverse mainstreaming for children, and collaboration with a larger preschool staff. There are 11 children currently enrolled at Ocean’s Edge with a maximum capacity when fully staffed of 26 children accessing the program and services.

**Little Explorers, Lewiston** opened October 2022 with 1 classroom at the CDS First Step regional site location. The site is licensed for up to 10 children; there are 5 children currently enrolled, accessing the program and services.

**Stepping Stones, Brewer** planned to open 7/1/2023 with 1 classroom at the CDS Two Rivers regional site but due to lack of staffing was unable to open as planned. As noted above the program is now staffed and scheduled to open to children on January 29, 2024. The Stepping Stones program is licensed for up to 20 children.

#### **Update about expansion of SAU’s partnerships to provide services to preschoolers with disabilities:**

In March of 2021, the Director of Preschool Program Development position was developed and filled by Lori Whittemore, initially to develop preschool programming for young children with disabilities as stand-alone classrooms, classrooms within CDS office buildings and in collaboration with Head Start programs. Upon further analysis of this model, several barriers were identified:

- Staffing- Though one school that was opened has six available classrooms and another has four, lack of qualified teachers and educational technician applicants have resulted in only one or two classrooms being opened for a very small number of children.
- LRE access- Since staffing is so limited and there are a significant number of children with disabilities waiting for preschool placements, the focus was on placing children with disabilities and not on using limited staff to provide access to typically developing peers.

During the last year, CDS state leadership changed the focus of this position to supporting SAU’s in initiating or expanding their capacity to support children with disabilities in their Pre-K classrooms. Close to 70 districts



have initiated or expanded their partnerships with CDS, with four districts also accepting three-year-old children with disabilities. Several other new partnerships are being developed and new districts are consistently requesting information on establishing a partnership with CDS. The following are examples of what new or expanded partnerships may look with:

- Some districts have accepted children through their Pre-K lottery who have significant needs. Districts have been willing to contract with CDS to fund an educational technician position (s) to provide support so that children can continue to be educated with their typically developing peers. This creates a seamless transition to kindergarten.
- Some districts are willing to provide specially designed instruction and many or all related services by district professionals and CDS reimburses the districts for those services.
- Some districts have opened special education preschool classrooms for children who require a separate classroom for at least part of their day. This allows for access to typically developing peers in the general education classrooms to the extent that the child can successfully access those experiences and focused, intensive skills building instruction in a separate classroom.

Four districts in central Maine created a partnership to develop four new preschool classrooms, two general education and two special education classrooms, with each district accessing an equal number of slots. The Director of Preschool Program Development designed the classrooms, complete with all furniture and materials, as well as the playground, and supervised the setup of the school. All furniture, equipment and materials were funded by a preschool expansion grant and CDS. CDS is also funding the special education teacher and educational technicians that are supporting children with disabilities and reimbursing doe all related services and evaluations.

Other district classrooms were designed and funding for all furniture, equipment and materials provided to expand services for children with disabilities.

Currently there are 169 SAUs that offer at least one public Pre-K classroom in 257 schools. The most recent data provided by the Early Learning Team is for FY23 which indicates there are 874 4-year-olds and 44 5-year-olds with IEPs or 12.5% of students identified as eligible for special education services. In Maine, the average identification range is 20% and further analysis will determine if there are more special education seats available for children with disabilities.

**(6) A description of current and emerging trends and challenges that are having an effect on or are expected to have an effect on costs, services or service delivery methods of the Child Development Services System; and [2013, c. 338, §1 (NEW).]**

Entering in the FY23, CDS continues to be presented with many challenges. The pandemic's lingering effects has influenced an increase of CDS referrals with some sites reaching levels beyond pre-pandemic numbers. CDS still faces the challenge of finding programming for children given the shortage of preschool programming across the state. CDS continues to work vigorously with SAUs to develop and expand public preschool programming.

**Analysis of job descriptions and functions**

Each summer, CDS administration reviews the current job descriptions for staffing needs. Several positions have been updated to reflect the current Collective Bargaining Agreement that was signed in 2022. The purpose reviewing these positions is to inform management the professional development that is needed for our employees when a transition to public schools is planned. This work continues and is ongoing.

**Significant continued progress in Part C, birth to three:**

CDS continued to work towards increasing public awareness and understanding of Maine's Part C system. CDS continued its implementation of a state-wide, annual outreach plan that was first developed in January of 2021. Per the state-wide outreach plan, all primary referral sources (e.g., primary care physicians, ENTs, audiologists, birthing hospitals/NICUs, Maine Families Home Visiting Program, WIC, DHHS – Child Welfare, community case management agencies, Early Head Start, Maine Birth Defects Program, Public Health Nursing Program, Maine Newborn Hearing Program, home health agencies, and specialty clinics/medical model providers) are contacted by each regional CDS site annually.

Given previous concern from stakeholders regarding the low percentage of infants (birth to one) served by Maine's Part C program, additional outreach efforts targeted towards birthing hospitals and other community-based services that have contact with babies born with established conditions of risk were made throughout the reporting period.

CDS remains committed to finding and serving as many as young as possible. Targeted outreach efforts beginning in 2021 have resulted in a 20% increase in referrals between 2021&23, and a 22 % increase in children served. Specifically, throughout the past year focused outreach to birthing hospitals and EI for ME's inclusion on children's plan of safe care has contributed to 57 % increase in referrals from birthing hospitals and EI for ME serving - infants under one year old. Moreover, Maine's Part C program demonstrated a 25% increase in the number of infants (birth to one year of age) with IFSPs from FFY22 to FFY23, as well as a 24% increase in the percentage of children determined eligible for Part C with an established condition of risk. The low identification in this group is impacted by strict eligibility criteria. As such, the Commissioner is exploring expanding eligibility criteria to allow EI to serve more children earlier and give them the brightest start in their educational journey.

The MOU between CDS and DHHS (5/2022) continues to create a referral pathway that allows the Office of Child and Family Services (OCFS) to refer all Substance Exposed Infants (SEIs), who are automatically eligible for Part C services in Maine, to CDS. Per the MOU, OCFS will also continue to refer all children under three years of age who are involved with substantiated cases of abuse and/or neglect to CDS per the Child Abuse Prevention Treatment Act (CAPTA). In addition, the Maine CDC will continue to refer all infants identified with an established condition of risk, as well as all infants determined to be at risk for developmental delays, through the following programs: Newborn Bloodspot Screening, Newborn Hearing Screening, Birth Defects Screening, Public Health Nursing, and WIC.

At the end of the 2023, CDS Part C Services successfully rebranded with the name, Early Intervention for ME: A Brighter Start Birth to Three. A publicity campaign is still in development and will support a connection between well know Mainers and their infancy, stressing the importance of infant and family health in the progression and development of life.

### **Emerging trends**

There are persistent challenges inhibiting adequate service provision to Pre-K students with special education needs in our state. These challenges span decades and are ultimately rooted in state laws that require an independent, quasi-governmental corporation that does not operate any public schools to ensure a free public education for pre-K children with disabilities. In all other states, these services are overseen by the public-school systems, which receive both the funding and the responsibility for providing or procuring special education services for all children who qualify, regardless of grade level. In Maine, Pre-K students with disabilities are treated separately from all other general education and special education programs.

Under existing laws, the Maine DOE allocates special education funding to public schools to ensure the provision of services to children in grades K-12 who qualify and then makes a separate allocation of funding to the quasi-governmental agency (CDS) to ensure the provision of special education services to Pre-K children. The CDS agency relies largely on private schools and service providers, procuring and managing hundreds of contracts statewide, with approximately 40% of CDS staff members work directly with students.

The number of children qualifying for pre-K special education have outpaced availability of services for over three decades.

Maine DOE's Office of Student Services and Inclusive Education has worked to establish partnerships between CDS and 60 public school districts across the state to meet the growing needs. The children with special education needs attending public Pre-K programs in their local communities now represent approximately 20 percent of students and the schools are reporting positive outcomes. Still, state laws require the funding for these services to flow through the CDS agency, and CDS then procures the contracts with the local public schools.

Over the years, various legislative solutions have been proposed, but state laws continue to hold an inadequate service delivery system firmly in place. The Legislature recently invested \$500,000 in a third-party study to identify concerns and to recommend solutions, but ultimately did not act on those recommendations by changing the statutes to allow a transition toward a more successful service delivery model.

Despite the structural challenges and statutory restraints, the Maine Department of Education has been working with CDS to expand services through innovative ways.

These efforts include:

- An increase in funding from \$700,000 to \$3.5 million to fund positions and services to directly support CDS children in public schools.
- Opening 13 CDS-run preschool classrooms to expand services for children.
- \$1.5 million in grant funding to certify CDS staff as Early Special Education Teachers with 30-40 staff expected to obtain this certification.
- Providing professional development and training to CDS staff in order to improve their understanding of special education laws.
- Increasing CDS staff salaries and benefits.
- \$1.75 million in preschool expansion grant funding for CDS.
- Engaging multiple stakeholder groups to inform recommendations for CDS.
- Offering the partnership of DOE's Early Learning Team to support CDS in the provision of special education services as preschool expands in the Maine.
- Providing recommendations to the Legislature for long-term solutions to CDS.
- Initiating partnerships between CDS and 60 local public schools to expand special education services provided by SAUs for these children, more than doubling the number from the 2018-2019 school year.

Staffing has also increased for CDS, growing by 59 positions under this Administration. But Maine, like the rest of the nation, continues to face shortages of early childhood and special education educators. CDS currently has 97 vacancies which is down 30% from 2019 when there were an average of 149 vacancies.

Consistent with a resolve passed by the Legislature and signed by the Governor, the Maine DOE submitted a report that examines development and implementation of partnerships with private providers; funding models and budgets; responsibility for free, appropriate public education; transportation; employment and staffing; programs, enrollment and children served; and infrastructure and material needs. We are hopeful that the Education and Cultural Affairs Committee will partner with us to solve the structural issues that have plagued CDS for decades and allow our state to improve the care and services to young children with disabilities in Maine.

#### **Number of Children (3-5) Receiving CDS Services:**

2019: 4,619

2020: 5,561

2021: 6,115

2022: 6,337

2023: 6,707

**CDS Budgeted Staff Counts:**

18-19: 360

19-20: 352

20-21: 380 (first year of staffing reflected in current administration's budgets)

21-22: 393

22-23: 411

**Vacancy Data:**

Current: 97 vacancies

2019: 149 vacancies

*Vacancy data not collected prior to this*

**Cost and fiscal impact:**

Despite many positive developments at CDS over the past year, many challenges remain. These include the statewide scarcity of qualified special education personnel to serve the birth-to-age 22 population, a failure to provide timely services to all eligible preschool-age children, a global lack of preschool education and a fiscal model that to date has not been adequate to support special education needs across the state for children ages 3-5.

Although CDS is working to be able to offer competitive compensation and benefits, 97 of its budgeted positions were vacant as of the writing of this report. This inability to fill vacant positions – and to recruit qualified contracted providers - mirrors challenges that many of Maine's SAUs are facing as well. As a result, there continues to be children waiting to receive some or all of the services identified on their IEPs, although the expansion of preschool programming through CDS initiatives is working to reduce this number. Even though more services are being provided, CDS still has the challenge of providing preschool education in the least restrictive setting. Least restrictive environment (LRE) is a focus of OSEP as it presents an issue with equity and access. More restrictive placements in preschool have a lifelong impact on educational and functional performance.

To increase workforce for preschool aged children, CDS applied for a Federal Emergency Relief State Reservation Grant and was awarded a grant totaling 1.5 million dollars to support staff development. There are two goals of the project: 1) create a graduate program developed around early education within CDS to support obtaining a 282 B Special Education Birth to 5 teaching certificates, and 2) reimbursing for any coursework that supports increased certification, including participation in graduate programs to become a related service provider or school psychologist. The graduate program, titled "CDS Pathways Project" is an accelerated program that is completed in one year. The first cohort graduated 12 candidates and there are 26 individuals signed up for the final year of the offering. Most have obtained master's degrees through this opportunity. At the end of the program, there will be an additional 40 special education teachers in Maine certified with a 282B.

**APPENDIX A (1 b)**



Actual Expenditures Compared to Budget for Last Three Fiscal Years - Comprehensive

APPENDIX A

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	11,265,601	10,336,526	929,076	9,336,526	10,710,281	(1,373,755)	8,823,891	9,205,896	(382,005)
CM/CF Travel	37,301	84,444	(47,143)	21,164	140,444	(119,280)	11,141	140,444	(129,303)
<b>CM/CF Total</b>	<b>11,302,902</b>	<b>10,420,970</b>	<b>881,933</b>	<b>9,357,690</b>	<b>10,850,725</b>	<b>(1,493,035)</b>	<b>8,835,032</b>	<b>9,346,340</b>	<b>(511,308)</b>
Early Childhood Tuition	363,378	431,000	(67,622)						
Special Instruction Evals	155,089	91,703	63,386	85,107	60,640	24,467	57,204	61,640	(4,436)
Special Instruction	7,335,044	5,946,323	1,388,721	4,967,003	5,306,323	(339,320)	4,655,949	6,483,346	(1,827,397)
LRE Space	0	0	0	378,078	391,500	(13,422)	323,712	404,500	(80,788)
MeCare Premiums	0	0	0	0	6,576	(6,576)	723	6,776	(6,053)
SI Salary & Benefits	10,166,048	10,900,000	(733,952)	8,910,080	11,371,330	(2,461,250)	7,831,049	8,478,894	(647,845)
Social Work Evals	132	3,771	(3,639)	83	3,500	(3,418)	2,514	3,500	(986)
Social Work Therapy	45,214	69,453	(24,238)	64,457	48,700	15,757	25,592	48,700	(23,108)
Social Work Sal & Benefits	596,994	350,394	246,600	279,737	280,127	(390)	304,771	280,938	23,833
BCBA Sal & Benefits	131,248	120,000	11,248	8,734	0	8,734	0	677,000	23,833
Psychological Evals	1,157,916	879,362	278,553	816,114	647,000	169,114	693,999	0	16,999
Psych Therapy	7,400	2,538	4,862	2,355	0	2,355	13,563	34,700	13,563
PT Evals	103,497	54,344	49,153	50,435	34,200	16,235	44,953	244,442	10,253
Physical Therapy	431,856	268,882	162,975	240,103	201,942	38,161	229,460	691,955	(14,983)
PT Salary & Benefits	728,502	868,040	(139,538)	576,993	868,039	(291,046)	517,832	580,600	(174,123)
Speech Evals	1,112,670	902,702	209,969	837,774	580,600	257,174	653,146	2,901,290	72,546
Speech Therapy	5,574,341	5,284,781	289,560	4,778,764	2,801,290	1,977,474	4,720,313	2,399,395	1,819,023
ST Salary & Benefits	2,262,143	2,450,028	(187,885)	1,842,713	2,700,029	(857,316)	1,967,398	99,450	(431,997)
OT Evals	241,531	107,904	133,627	100,143	70,250	29,893	94,196	670,142	(5,254)
OT Therapy	1,589,249	647,858	941,391	601,260	585,142	16,118	608,566	1,709,799	(61,575)
OT Salary & Benefits	2,683,275	2,332,325	350,950	2,196,913	2,199,717	(2,804)	1,845,136	47,795	135,337
Audio Evals	81,669	68,247	13,421	63,339	47,795	15,544	64,278	200	16,483
Eye Evals	116	0	116	0	200	(200)	0	4,000	(200)
Medical/Nutrition Evals	0	0	0	0	4,000	(4,000)	0	4,000	(4,000)
All Other Evals	8,319	0	8,319	2,213	4,000	(1,788)	8,033	141,648	4,033
All Other Therapies	470,456	365,046	105,410	453,268	142,648	310,620	217,980	475,500	76,332
Team Meeting	913,947	699,064	214,884	648,783	475,500	173,283	720,877	895,863	245,377
Direct Support-Building Costs	1,362,032	1,129,001	233,031	1,037,135	1,048,468	(11,333)	895,483	0	(380)
Direct Support-Facilities	77	0	77	156	0	156	13	462,755	13
Staff Travel Direct Support	478,042	388,713	89,329	348,648	457,755	(109,107)	154,831	376,000	(307,923)
Child Transportation	792,313	760,358	31,955	705,669	379,000	326,669	470,739	925,000	94,739
Provider Transportation	1,132,030	1,082,825	49,204	724,136	925,000	(200,864)	271,959	1,422,242	(653,041)
Commercial Transportation	1,151,440	1,774,903	(623,463)	1,070,248	1,422,242	(351,994)	804,436	12,000	(617,806)
Instructional Supplies	92,792	75,818	16,974	70,365	12,000	58,365	144,441	31,575	132,441
Screening Supplies	48,068	92,706	(44,638)	86,038	31,575	54,463	74,403	18,775	42,828
Assistive Technology	108,108	55,149	52,959	47,686	18,775	28,911	20,465	0	1,690
ARP Expenses DS	561,650	600,000	(38,350)	0	0	0	0	0	0
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
Other Employee Expenses	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>41,886,586</b>	<b>38,803,237</b>	<b>3,083,349</b>	<b>31,994,528</b>	<b>33,125,863</b>	<b>(1,131,335)</b>	<b>28,438,015</b>	<b>30,594,422</b>	<b>(2,156,407)</b>
Contract Admin/Monitoring	847,948	850,000	(2,052)	685,054	1,074,941	(389,887)	988,781	1,056,600	(67,819)
Staff Training	79,695	212,115	(132,420)	160,571	95,270	65,301	77,007	107,850	(30,843)
Site Director Salaries & Benefits	879,333	793,735	85,598	778,273	792,711	(14,438)	697,543	627,788	69,754
All Admin Salaries & Benefits	4,175,664	3,849,639	326,025	2,633,464	2,880,486	(247,022)	2,436,749	2,511,020	(74,271)
Legal/Audit/Fiscal	207,531	210,113	(2,581)	131,693	130,313	1,380	126,276	245,000	(118,724)
Office Cleaning	208,692	160,000	48,692	157,463	71,987	85,476	128,757	71,987	56,770
Repairs & Maintenance	33,296	350,000	(316,704)	144,126	33,035	111,091	63,123	33,034	30,089
Rent	102,478	121,866	(19,388)	106,955	94,500	12,455	97,127	111,141	(14,015)
Equipment Rental	67,246	69,507	(2,261)	56,461	57,228	(767)	57,214	57,228	(14)
All Insurance	64,229	90,000	(25,771)	53,425	415,521	(362,096)	75,801	55,910	19,891
Postage	65,590	62,857	2,733	65,028	59,688	5,340	63,748	57,636	6,112
Telephone	245,751	225,000	20,751	225,593	200,633	24,960	196,143	149,122	47,021
Advertising	1,020	52,000	(50,980)	4,173	0	4,173	3,561	2,000	1,561
Staff & Admin Travel	140,258	87,300	52,958	27,760	22,725	5,035	30,599	38,660	(8,061)
Office Supplies	193,971	202,444	(8,473)	187,883	105,965	81,918	229,044	119,421	109,623
OIT, Equipment Repair & Maintenance	1,044,355	1,031,849	12,506	957,632	773,609	184,023	756,751	737,294	19,457
Electric/Heat/Water	98,998	103,134	(4,136)	93,915	66,845	27,070	63,186	66,845	(3,659)
Dues & Subscriptions	(59,458)	189,977	(249,435)	176,313	26,862	149,451	27,901	10,378	17,523
Capital Equipment	35,738	55,000	(19,262)	50,110	0	50,110	47,260	1,000	46,260
Payroll Fees	97,709	80,883	16,826	76,189	73,306	2,883	71,320	78,865	(7,545)
Other	(22,186)	13,878	(36,064)	252	7	245	382	0	382
ARP Expenses	1,253,204	2,318,273	(1,065,069)	3,498	0	3,498	594,178	594,178	0
<b>Total Administration</b>	<b>9,761,060</b>	<b>11,129,569</b>	<b>(1,368,508)</b>	<b>6,775,833</b>	<b>6,975,633</b>	<b>(199,799)</b>	<b>6,832,448</b>	<b>6,732,957</b>	<b>99,491</b>
<b>TOTAL</b>	<b>62,950,548</b>	<b>60,353,775</b>	<b>2,596,773</b>	<b>48,128,051</b>	<b>50,952,221</b>	<b>(2,824,169)</b>	<b>44,105,496</b>	<b>46,673,719</b>	<b>(2,568,223)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - Aroostook**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	400,814	413,461	(12,647)	373,461	399,412	(25,951)	421,849	415,591	6,258
CM/CF Travel	2,986	15,354	(12,368)	3,848	17,000	(13,152)	2,235	17,000	(14,765)
<b>CM/CF Total</b>	<b>403,799</b>	<b>428,815</b>	<b>(25,015)</b>	<b>377,309</b>	<b>416,412</b>	<b>(39,103)</b>	<b>424,084</b>	<b>432,591</b>	<b>(8,507)</b>
Early Childhood Tuition	30,562	17,627	12,935						
Special Instruction Evals	0	0	0	0	0	0	60	1,000	(940)
Special Instruction	525,974	464,717	61,257	388,181	425,000	(36,819)	383,005	425,000	(41,995)
LRE Space	0	0	0	15,463	10,000	5,463	24,630	10,000	14,630
MeCare Premiums	0	0	0	0	0	0	0	200	(200)
SI Salary & Benefits	271,599	218,000	53,599	178,202	261,561	(83,359)	208,087	232,985	(24,898)
Social Work Evals	0	0	0	0	0	0	0	0	0
Social Work Therapy	975	3,294	(2,319)	3,058	3,058	0	694	0	694
Social Work Sal & Benefits	44,901	36,170	8,731	34,555	30,606	3,949	31,205	27,998	3,207
Psychological Evals	22,300	20,430	1,870	18,960	40,000	(21,040)	12,480	40,000	(27,520)
Psych Therapy	0	970	(970)	0	900	900	0	0	0
PT Evals	360	642	(282)	596	200	396	255	200	55
Physical Therapy	1,427	802	625	716	10,000	(9,284)	113	10,000	(9,887)
PT Salary & Benefits	0	0	0	0	0	0	0	0	0
Speech Evals	38,717	37,712	1,005	34,999	25,000	9,999	30,685	25,000	5,685
Speech Therapy	164,390	102,657	61,733	95,273	65,000	30,273	101,670	65,000	36,670
ST Salary & Benefits	100,282	125,001	(24,720)	92,136	152,651	(60,515)	86,891	149,585	(62,694)
OT Evals	20,453	15,232	5,220	14,137	10,000	4,137	11,485	10,000	1,485
OT Therapy	152,389	53,601	98,788	49,745	85,000	(35,255)	43,380	85,000	(41,620)
OT Salary & Benefits	0	0	0	0	0	0	0	0	0
Audio Evals	124	0	124	0	400	(400)	182	400	(218)
Eye Evals	0	0	0	0	200	(200)	0	200	(200)
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	0	0	0	0	0	0
All Other Therapies	744	1,086	(343)	1,008	500	508	1,589	500	1,089
Team Meeting	35,063	30,184	4,878	28,013	12,000	16,013	25,794	12,000	13,794
Direct Support-Building Costs	64,766	38,660	26,105	35,515	40,351	(4,836)	40,961	40,857	103
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	13,175	8,673	4,502	7,779	10,000	(2,221)	0	15,000	(15,000)
Child Transportation	17,130	16,292	838	15,120	15,000	120	19,233	12,000	7,233
Provider Transportation	105,105	66,396	38,709	44,399	55,000	(10,601)	24,772	55,000	(30,228)
Commercial Transportation	17,935	17,424	511	10,506	35,000	(24,494)	17,921	35,000	(17,079)
Instructional Supplies	438	1,296	(859)	1,203	1,000	203	186	1,000	(814)
Screening Supplies	1,195	1,442	(247)	1,338	4,000	(2,662)	4,075	4,000	75
Assistive Technology	2,136	0	2,136	0	500	(500)	565	500	65
ARP Expenses DS	0	0	0	0	0	0	0	0	0
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>1,632,138</b>	<b>1,278,310</b>	<b>353,828</b>	<b>1,071,804</b>	<b>1,288,969</b>	<b>(217,167)</b>	<b>1,069,918</b>	<b>1,258,425</b>	<b>(188,508)</b>
Contract Admin/Monitoring	2,234	614	1,620	495	495	0	2,145	29,437	(27,293)
Staff Training	6,187	10,113	(3,926)	10,113	3,424	6,689	4,922	105,633	(100,711)
Site Director Salaries & Benefits	105,995	63,417	42,578	62,262	43,649	18,613	67,257	4,500	37,820
All Admin Salries & Benefits	70,458	57,610	12,848	52,669	67,038	(14,369)	64,909	6,500	(40,724)
Legal/Audit/Fiscal	0	0	0	0	4,500	(4,500)	0	2,683	(2,683)
Office Cleaning	6,700	10,413	(3,714)	10,248	6,500	3,748	11,066	4,000	7,066
Repairs & Maintenance	10,697	18,245	(7,548)	7,513	4,000	3,513	6,385	1,880	(4,965)
Rent	6,862	3,450	3,412	2,952	1,880	1,072	2,615	2,335	280
Equipment Rental	3,611	4,327	(716)	3,515	2,335	1,180	4,098	6,970	(2,872)
All Insurance	1,257	2,022	(764)	1,200	7,610	(6,410)	5,843	0	5,843
Postage	2,010	1,321	689	1,366	6,500	(5,134)	3,035	6,500	(3,465)
Telephone	8,164	8,969	(805)	8,993	4,000	4,993	10,217	4,000	6,217
Advertising	0	0	0	0	25,872	(25,872)	395	19,000	(18,605)
Staff & Admin Travel	6,306	2,000	4,306	1,897	200	1,697	2,479	200	2,279
Office Supplies	5,064	2,418	2,646	2,244	2,700	(456)	3,871	1,000	2,871
OIT, Equipment Repair & Maint.	23,893	28,118	(4,225)	26,096	0	26,096	55,069	2,700	52,369
Electric/Heat/Water	16,641	18,168	(1,527)	17,062	0	17,062	14,114	0	14,114
Dues & Subscriptions	(2,657)	3,024	(5,681)	2,807	0	2,807	60	1,556	(1,496)
Capital Equipment	0	0	0	0	0	0	0	0	0
Payroll Fees	2,580	2,342	238	2,206	0	2,206	2,096	0	2,096
Other	0	750	(750)	0	0	0	0	0	0
ARP Expenses	17,044	20,000	(2,956)	0	0	0	1,556	0	1,556
<b>Total Administration</b>	<b>293,046</b>	<b>257,320</b>	<b>35,726</b>	<b>213,638</b>	<b>201,859</b>	<b>11,779</b>	<b>262,132</b>	<b>226,493</b>	<b>33,494</b>
<b>TOTAL</b>	<b>2,328,984</b>	<b>1,964,445</b>	<b>364,539</b>	<b>1,662,751</b>	<b>1,907,240</b>	<b>(244,489)</b>	<b>1,756,134</b>	<b>1,917,509</b>	<b>(163,521)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - Downeast**

	June FY2022	Budget FY2022	Variance FY2022	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	750,905	826,922	(76,017)	746,922	764,247	(17,325)	596,659	641,792	(45,133)
CM/CF Travel	3,080	18,958	(15,878)	4,751	13,155	(8,404)	1,510	13,155	(11,645)
<b>CM/CF Total</b>	<b>753,985</b>	<b>845,880</b>	<b>(91,895)</b>	<b>751,673</b>	<b>777,402</b>	<b>(25,729)</b>	<b>598,169</b>	<b>654,947</b>	<b>(56,778)</b>
Early Childhood Tuition	51,426	78,771	(27,345)						
Special Instruction Evals	4,354	3,211	1,143	2,980	2,500	480	6,581	2,500	4,081
Special Instruction	183,138	89,975	93,163	75,157	208,480	(133,323)	95,449	208,480	(113,031)
LRE Space	0	0	0	69,099	75,000	(5,901)	38,617	75,000	(36,383)
MeCare Premiums	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	851,803	872,000	(20,197)	712,806	736,669	(23,863)	863,718	805,643	58,075
Social Work Evals	0	0	0	0	0	0	0	0	0
Social Work Therapy	1706	586	1,120	544	544	0	2,438	0	2,438
Social Work Sal & Benefits	0	0	0	0	0	0	0	0	0
Psychological Evals	44,675	47,461	(2,787)	44,048	37,000	7,048	42,414	37,000	5,414
Psych Therapy	0	598	(598)	555	555	0	0	0	0
PT Evals	0	0	0	0	5,000	(5,000)	4,213	5,000	(787)
Physical Therapy	999	85	914	76	37,845	(37,769)	1,979	37,845	(35,866)
PT Salary & Benefits	72,129	156,247	(84,119)	103,859	98,785	5,074	63,907	0	63,907
Speech Evals	72,705	44,799	27,906	41,577	40,000	1,577	33,343	40,000	(6,657)
Speech Therapy	291,304	304,507	(13,203)	282,605	187,000	95,605	278,767	187,000	91,767
ST Salary & Benefits	16,235	25,000	(8,765)	18,427	163,935	(145,508)	98,560	158,811	(60,251)
OT Evals	7,275	1,078	6,197	1,001	8,750	(7,749)	905	8,750	(7,845)
OT Therapy	25,669	4,648	21,021	4,316	61,000	(56,685)	5,060	61,000	(55,940)
OT Salary & Benefits	112,551	163,263	(50,712)	153,784	77,591	76,193	186,225	197,638	(11,413)
Audio Evals	218	769	(550)	713	1,595	(882)	467	1,595	(1,128)
Eye Evals	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	1,378	1,378	0	1,305	0	1,305
All Other Therapies	3,541	4,784	(1,243)	4,440	2,148	2,292	9,065	2,148	6,917
Team Meeting	66,293	57,854	8,439	53,693	30,000	23,693	35,913	30,000	5,913
Direct Support-Building Costs	71,036	50,761	20,275	46,630	58,320	(11,690)	56,417	57,313	(896)
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	50,306	25,925	24,381	23,253	60,000	(36,747)	17,395	60,000	(42,605)
Child Transportation	44,422	18,689	25,733	17,345	35,000	(17,655)	23,198	35,000	(11,802)
Provider Transportation	58,950	56,622	2,328	37,863	65,000	(27,137)	10,013	65,000	(54,987)
Commercial Transportation	0	0	0	0	25,000	(25,000)	0	25,000	(25,000)
Instructional Supplies	1338	0	1,338	0	1,500	(1,500)	888	1,500	(612)
Screening Supplies	1,856	2,055	(199)	1,907	3,375	(1,468)	5,341	3,375	1,966
Assistive Technology	3,469	1,000	2,469	(1,155)	625	(1,780)	120	625	(505)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>2,037,399</b>	<b>2,010,689</b>	<b>26,710</b>	<b>1,696,900</b>	<b>2,022,120</b>	<b>(325,220)</b>	<b>1,882,298</b>	<b>2,106,223</b>	<b>(223,925)</b>
Contract Admin/Monitoring	32,309	7,213	25,096	5,813	5,813	0	0	0	0
Staff Training	5,750	12,468	(6,719)	12,468	8,115	4,353	5,176	8,000	(2,824)
Site Director Salaries & Benefits	49,951	87,198	(37,247)	85,610	94,125	(8,515)	90,876	89,878	999
All Admin Salries & Benefits	138,573	115,219	23,353	105,339	103,384	1,955	102,675	99,311	3,364
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0
Office Cleaning	13,025	11,446	1,579	11,265	8,000	3,265	15,166	8,000	7,166
Repairs & Maintenance	4,346	6,909	(2,562)	2,845	4,200	(1,355)	303	4,200	(3,897)
Rent	7,893	4,659	3,234	3,986	8,715	(4,729)	5,998	8,685	(2,687)
Equipment Rental	3,043	3,890	(847)	3,160	6,300	(3,140)	3,160	6,300	(3,140)
All Insurance	3,773	5,994	(2,222)	3,558	4,665	(1,107)	2,825	4,665	(1,840)
Postage	2,906	4,590	(1,684)	4,749	4,000	749	5,866	4,000	1,866
Telephone	20,875	18,487	2,388	18,535	17,465	1,070	18,368	10,642	7,726
Advertising	0	0	0	0	0	0	287	0	287
Staff & Admin Travel	3065	500	2,565	385	2,000	(1,615)	2,973	2,000	973
Office Supplies	10,064	7,808	2,255	7,247	7,000	247	19,992	7,000	12,992
OIT, Equipment Repair & Maintenance	79,492	76,598	2,894	71,089	58,743	12,346	66,428	55,507	10,921
Electric/Heat/Water	569	694	(125)	652	652	0	0	0	0
Dues & Subscriptions	(6,632)	7,162	(13,793)	6,647	467	6,180	479	467	12
Capital Equipment	0	0	0	0	0	0	744	0	744
Payroll Fees	5,779	5,939	(160)	5,595	6,165	(570)	5,553	6,165	(612)
Other	30	1,000	(970)	55	55	0	80	0	80
Cares Act Funding Expenses	6343	6,500	(157)	0	0	0	3,675	3,675	0
<b>Total Administration</b>	<b>381,155</b>	<b>384,276</b>	<b>(3,121)</b>	<b>348,997</b>	<b>333,343</b>	<b>15,654</b>	<b>350,624</b>	<b>318,495</b>	<b>32,130</b>
<b>TOTAL</b>	<b>3,172,539</b>	<b>3,240,844</b>	<b>(68,306)</b>	<b>2,797,570</b>	<b>3,132,865</b>	<b>(335,295)</b>	<b>2,831,091</b>	<b>3,079,665</b>	<b>(248,573)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - First Step**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	1,135,589	1,137,018	(1,429)	1,027,018	1,260,568	(233,550)	1,035,526	1,170,074	(134,548)
CM/CF Travel	4099	1,808	2,291	453	14,000	(13,547)	1,095	14,000	(12,905)
<b>CM/CF Total</b>	<b>1,139,688</b>	<b>1,138,826</b>	<b>862</b>	<b>1,027,471</b>	<b>1,274,568</b>	<b>(247,097)</b>	<b>1,036,621</b>	<b>1,184,074</b>	<b>(147,453)</b>
Early Childhood Tuition	840	3,435	(2,595)						
Special Instruction Evals	37,971	7,424	30,547	6,890	2,200	4,690	1,026	2,200	(1,174)
Special Instruction	1,001,836	709,116	292,720	737,354	800,000	(62,646)	568,904	800,000	(231,096)
LRE Space	0	0	0	3,013	1,000	2,013	1,688	1,000	688
MeCare Premiums	0	0	0	0	1,233	(1,233)	363	1,233	(870)
SI Salary & Benefits	746,997	1,199,000	(452,003)	980,109	1,152,358	(172,249)	904,442	832,411	72,031
Social Work Evals	0	0	0	0	0	0	0	0	0
Social Work Therapy	769	520	249	483	400	83	188	400	(213)
Social Work Sal & Benefits	0	0	0	0	0	0	0	0	0
Psychological Evals	183,323	121,688	61,635	112,936	75,000	37,936	111,506	75,000	36,506
Psych Therapy	150	150	0	0	0	0	0	0	0
PT Evals	9,220	1,528	7,692	1,418	2,000	(582)	1,782	2,000	(218)
Physical Therapy	28,557	10,446	18,111	9,328	13,000	(3,672)	13,667	13,000	667
PT Salary & Benefits	0	0	0	0	0	0	0	0	0
Speech Evals	12,468	14,268	(1,800)	13,241	12,500	741	11,629	12,500	(871)
Speech Therapy	490,325	500,000	(9,675)	375,045	200,810	174,235	339,109	200,810	138,299
ST Salary & Benefits	396,236	500,006	(103,770)	368,543	469,462	(100,919)	294,966	320,703	(25,737)
OT Evals	16,107	5,216	10,891	4,841	4,000	841	6,294	4,000	2,294
OT Therapy	112,904	34,351	78,553	31,880	34,000	(2,120)	36,728	34,000	2,728
OT Salary & Benefits	213,077	186,586	26,491	175,753	162,481	13,272	171,289	153,190	18,099
Audio Evals	4,914	1,764	3,149	1,637	3,000	(1,363)	2,199	3,000	(801)
Eye Evals	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	255	255	0	943	0	943
All Other Therapies	30,740	26,193	4,547	24,309	17,000	7,309	16,914	17,000	(86)
Team Meeting	81,839	51,097	30,742	47,422	27,000	20,422	52,940	27,000	25,940
Direct Support-Building Costs	22,023	99,346	(77,324)	91,263	124,091	(32,828)	100,937	98,111	2,826
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	35,873	28,363	7,509	25,440	41,000	(15,560)	11,325	41,000	(29,675)
Child Transportation	84,584	66,440	18,143	61,662	16,000	45,662	45,812	16,000	29,812
Provider Transportation	38,814	41,833	(3,019)	27,974	43,000	(15,026)	10,320	43,000	(32,680)
Commercial Transportation	133,731	224,163	(90,432)	135,168	330,000	(194,832)	103,400	330,000	(226,600)
Instructional Supplies	7,203	1,855	5,348	1,722	1,000	722	2,333	1,000	1,333
Screening Supplies	3,876	5,188	(1,312)	4,815	2,400	2,415	9,136	2,400	6,736
Assistive Technology	14,443	9,822	4,621	9,115	5,000	4,115	2,468	5,000	(2,532)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>3,708,817</b>	<b>3,849,648</b>	<b>(140,831)</b>	<b>3,251,614</b>	<b>3,539,935</b>	<b>(288,321)</b>	<b>2,822,308</b>	<b>3,035,958</b>	<b>(213,651)</b>
Contract Admin/Monitoring	26,032	63,661	(37,629)	51,307	51,307	0	0	0	0
Staff Training	7,969	9,408	(1,439)	9,408	10,500	(1,092)	8,376	10,500	(2,124)
Site Director Salaries & Benefits	85,373	79,271	6,102	77,827	65,829	11,998	66,746	65,019	1,728
All Admin Salries & Benefits	158,103	115,219	42,883	105,339	186,956	(81,617)	162,284	166,640	(4,355)
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0
Office Cleaning	24,866	10,786	14,080	10,615	8,700	1,915	8,377	8,700	(324)
Repairs & Maintenance	(72,452)	193,346	(265,798)	79,618	100	79,518	523	100	423
Rent	19,545	11,851	7,694	10,140	13,309	(3,169)	11,635	10,523	1,112
Equipment Rental	10,154	4,196	5,958	3,409	3,100	309	3,999	3,100	899
All Insurance	5,402	7,687	(2,285)	4,563	5,310	(747)	3,421	5,310	(1,889)
Postage	11,666	11,634	32	12,036	6,000	6,036	10,169	6,000	4,169
Telephone	24,525	23,147	1,378	23,208	21,084	2,124	21,464	16,224	5,240
Advertising	686	0	686	0	0	0	287	0	287
Staff & Admin Travel	5,512	500	5,012	317	1,000	(683)	3,069	1,000	2,069
Office Supplies	27,387	27,046	340	25,101	12,000	13,101	30,884	12,000	18,884
OIT, Equipment Repair & Maintenance	102,085	108,400	(6,316)	100,604	81,129	19,475	82,116	75,769	6,347
Electric/Heat/Water	17,932	19,157	(1,226)	17,992	12,000	5,992	12,999	12,000	999
Dues & Subscriptions	(10,318)	13,423	(23,741)	12,458	0	12,458	1,437	0	1,437
Capital Equipment	14,542	0	14,542	0	0	0	0	0	0
Payroll Fees	7,361	8,718	(1,357)	8,212	7,800	412	7,558	7,800	(242)
Other	0	1,000	(1,000)	2	0	2	0	0	0
Cares Act Funding Expenses	104,148	110,000	(5,852)	0	0	0	33,820	33,820	0
<b>Total Administration</b>	<b>570,517</b>	<b>818,451</b>	<b>(247,935)</b>	<b>552,154</b>	<b>434,817</b>	<b>117,337</b>	<b>469,164</b>	<b>434,505</b>	<b>34,661</b>
<b>TOTAL</b>	<b>5,419,021</b>	<b>5,806,925</b>	<b>(387,904)</b>	<b>4,831,239</b>	<b>5,249,321</b>	<b>(418,082)</b>	<b>4,328,093</b>	<b>4,654,537</b>	<b>(326,443)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - Midcoast**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	1,199,997	1,033,653	166,344	933,653	1,077,626	(143,973)	987,998	999,464	(11,466)
CM/CF Travel	3,881	9,358	(5,477)	2,345	16,000	(13,655)	694	16,000	(15,306)
<b>CM/CF Total</b>	<b>1,203,878</b>	<b>1,043,011</b>	<b>160,867</b>	<b>935,998</b>	<b>1,093,626</b>	<b>(157,628)</b>	<b>988,692</b>	<b>1,015,464</b>	<b>(26,772)</b>
Early Childhood Tuition	145,707	169,034	(23,327)						
Special Instruction Evals	27,261	11,292	15,969	10,480	14,000	(3,520)	7,474	14,000	(6,526)
Special Instruction	607,207	403,357	203,850	336,927	493,963	(157,036)	324,335	493,963	(169,628)
LRE Space	0	0	0	148,278	200,000	(51,722)	144,278	200,000	(55,722)
McCare Premiums	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	1,270,129	1,199,000	71,129	980,109	1,024,996	(44,887)	1,329,991	1,327,447	2,544
Social Work Evals	0	0	0	0	3,500	(3,500)	2,486	3,500	(1,014)
Social Work Therapy	2,420	3,010	(590)	2,794	8,000	(5,206)	1,440	8,000	(6,560)
Social Work Sal & Benefits	60,512	33,156	27,356	32,072	25,872	6,200	37,763	24,676	13,087
Psychological Evals	35,009	20,079	14,929	18,635	25,000	(6,365)	30,608	25,000	5,608
Psych Therapy	300	0	300	0	0	0	0	0	0
PT Evals	721	490.86	230	456	0	456	1,378	0	1,378
Physical Therapy	8,840	6,316	2,523	5,640	5,000	640	11,934	5,000	6,934
PT Salary & Benefits	112,681	147,567	(34,886)	98,089	91,559	6,530	77,645	71,923	5,723
Speech Evals	46,970	23,973	22,997	22,248	23,100	(852)	16,969	23,100	(6,131)
Speech Therapy	312,892	350,000	(37,108)	254,770	83,783	170,987	203,534	83,783	119,751
ST Salary & Benefits	279,398	300,003	(20,606)	221,126	369,809	(148,683)	325,182	403,442	(78,260)
OT Evals	6,221	2018.94	4,202	1,874	0	1,874	2,889	5,200	(2,311)
OT Therapy	30,477	13474	17,003	12,505	0	12,505	22,411	0	22,412
OT Salary & Benefits	168,073	209,909	(41,836)	197,722	244,330	(46,608)	169,114	274,133	(105,019)
Audio Evals	7,754	6,173	1,582	5,729	5,000	729	3,830	5,000	(1,170)
Eye Evals	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	2936	0	2,936	0	0	0	1,472	0	1,472
All Other Therapies	53,399	75,992	(22,593)	70,526	50,000	20,526	41,060	50,000	(8,940)
Team Meeting	66,985	40,967	26,018	38,020	20,000	18,020	39,701	20,000	19,701
Direct Support-Building Costs	50,138	170,489	(120,352)	156,617	85,672	70,945	153,412	136,909	16,503
Direct Support-Facilities	0	0	0	0	0	0	13	0	13
Staff Travel Direct Support	80,304	62,949	17,355	56,461	85,000	(28,539)	28,928	85,000	(56,072)
Child Transportation	59,337	38,230	21,106	35,481	28,000	7,481	31,703	28,000	3,703
Provider Transportation	40,328	31,044	9,284	20,759	40,000	(19,241)	19,207	40,000	(20,793)
Commercial Transportation	58,035	205,682	(147,647)	124,024	200,000	(75,976)	122,905	200,000	(77,095)
Instructional Supplies	1,917	1,308	609	1,214	3,000	(1,786)	2,172	3,000	(828)
Screening Supplies	509	1,501	(992)	1,393	1,000	393	6,717	1,000	5,717
Assistive Technology	11,727	9123	2,603	8,467	150	8,317	(1,935)	150	(2,085)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>3,548,187</b>	<b>3,536,140</b>	<b>12,046</b>	<b>2,862,416</b>	<b>3,130,734</b>	<b>(268,318)</b>	<b>3,158,616</b>	<b>3,532,226</b>	<b>(373,608)</b>
Contract Admin/Monitoring	0	0	0	0	0	0	0	0	0
Staff Training	9,414	14,808	(5,394)	14,808	12,000	2,808	7,837	12,000	(4,163)
Site Director Salaries & Benefits	131,148	87,198	43,950	85,610	77,617	7,993	75,457	74,028	1,429
All Admin Salaries & Benefits	153,932	115,219	38,712	105,339	135,650	(30,311)	121,725	132,143	(10,418)
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0
Office Cleaning	9,077	10,591	(1,514)	10,423	10,000	423	13,005	10,000	3,005
Repairs & Maintenance	345	3032	(2,686)	1,248	750	498	320	750	(430)
Rent	11,366	11,683	(317)	9,997	15,199	(5,202)	9,792	23,804	(14,012)
Equipment Rental	6,238	6,788	(549)	5,514	5,000	514	6,352	5,000	1,352
All Insurance	6,601	10,355	(3,754)	6,147	8,800	(2,653)	4,686	8,800	(4,114)
Postage	4,519	4,743	(224)	4,907	4,000	907	6,099	4,000	2,099
Telephone	25,698	24,287	1,412	24,351	19,246	5,105	22,868	18,210	4,658
Advertising	0	6169.58	(6,170)	495	0	495	287	0	287
Staff & Admin Travel	3,888	2000	1,888	(49,985)	500	(50,485)	2,918	500	2,418
Office Supplies	16,524	16,572	(48)	15,380	13,000	2,380	24,032	13,000	11,032
OIT, Equipment Repair & Maintenance	117,673	121,639	(3,966)	112,890	92,051	20,839	96,867	114,779	(17,911)
Electric/Heat/Water	7,122	7,193	(72)	6,756	7,000	(244)	7,627	7,000	627
Dues & Subscriptions	-12,254	13589	(25,844)	12,612	500	12,112	56	500	(444)
Capital Equipment	0	0	0	0	0	0	0	0	0
Payroll Fees	11,277	11,354	(77)	10,695	10,000	695	10,393	11,000	(607)
Other	0	1378.34	(1,378)	35	0	35	43	0	43
Cares Act Funding Expenses	13300	15,000	(1,700)	0	0	0	18,334	18,334	0
<b>Total Administration</b>	<b>515,868</b>	<b>483,600</b>	<b>32,268</b>	<b>377,221</b>	<b>411,232</b>	<b>(34,011)</b>	<b>428,698</b>	<b>453,848</b>	<b>(25,149)</b>
<b>TOTAL</b>	<b>5,267,932</b>	<b>5,062,751</b>	<b>205,181</b>	<b>4,175,634</b>	<b>4,635,592</b>	<b>(459,958)</b>	<b>4,576,006</b>	<b>5,001,538</b>	<b>(425,529)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - Opportunities**

	June FY2022	Budget FY2022	Variance FY2022	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	548,799	620,192	(71,393)	560,192	716,529	(156,337)	514,383	558,882	(44,499)
CM/CF Travel	1962	1,675	286	420	7,000	(6,580)	18	7,000	(6,982)
<b>CM/CF Total</b>	<b>550,760</b>	<b>621,867</b>	<b>(71,107)</b>	<b>560,611</b>	<b>723,529</b>	<b>(162,918)</b>	<b>514,401</b>	<b>565,882</b>	<b>(51,481)</b>
Early Childhood Tuition	1,677	157	1,520						
Special Instruction Evals	1,420	4,472	(3,052)	4,150	2,400	1,750	1,160	2,400	(1,240)
Special Instruction	262,837	210,868	51,970	176,139	250,000	(73,861)	160,883	250,000	(89,117)
LRE Space			0	138	500	(362)	0	500	(500)
McCare Premiums			0	0	174	(174)	0	174	(174)
SI Salary & Benefits	354,806	327,000	27,806	267,302	212,182	55,120	434,773	351,643	83,130
Social Work Evals	0		0	0			0	0	0
Social Work Therapy	280	119	161	110		110	303	0	303
Social Work Sal & Benefits	0		0	0			0	0	0
Psychological Evals	109,057	52,443	56,614	48,671	50,000	(1,329)	63,872	50,000	13,872
Psych Therapy	0		0	0			0	0	0
PT Evals	1969	942	1,027	874		874	911	0	911
Physical Therapy	8124	910	7,213	813	500	313	973	500	473
PT Salary & Benefits	0		0		32,415	(32,415)	0	21,509	(21,509)
Speech Evals	109,510	60,588	48,922	68,357	53,000	15,357	65,865	53,000	12,865
Speech Therapy	304,324	269,115	35,209	249,759	113,152	136,607	272,504	213,152	59,352
ST Salary & Benefits	122	25,000	(24,878)	18,427	46,613	(28,186)	2,168	128,963	(126,795)
OT Evals	18,894	7,943	10,951	7,372		7,372	7,488	4,000	3,488
OT Therapy	44,161	28,330	15,831	26,290		26,290	26,930	25,000	1,930
OT Salary & Benefits	212,996	186,586	26,410	175,753	156,653	19,100	167,141	95,073	72,068
Audio Evals	2,706	1,109	1,597	1,030	1,000	30	1,836	1,000	836
Eye Evals	0		0	0		0	0	0	0
Medical/Nutrition Evals	0		0	0	4,000	(4,000)	0	4,000	(4,000)
All Other Evals	5293		5,293	0	1,000	(1,000)	1,269	1,000	269
All Other Therapies	32,811	2,967	29,844	2,753	2,000	753	1,140	2,000	(860)
Team Meeting	41,905	32,644	9,262	30,296	25,000	5,296	34,060	25,000	9,060
Direct Support-Building Costs	0	29,728	(29,728)	27,309	89,163	(61,854)	106,655	110,730	(4,075)
Direct Support-Facilities	0		0	0			0	0	0
Staff Travel Direct Support	11,981	12,852	(871)	11,528	17,000	(5,472)	5,301	17,000	(11,699)
Child Transportation	90,716	93,895	(3,180)	87,142	40,000	47,142	45,094	40,000	5,094
Provider Transportation	94,514	72,333	22,180	48,370	74,000	(25,630)	36,344	74,000	(37,656)
Commercial Transportation	68,092	80,565	(12,473)	48,580	50,000	(1,420)	33,607	50,000	(16,393)
Instructional Supplies	1528	525	1,004	487	1,000	(513)	1,737	1,000	737
Screening Supplies	0	176	(176)	163	1,300	(1,137)	2,523	1,300	1,223
Assistive Technology	5,502	2,817	2,684	2,615	5,000	(2,385)	4,307	5,000	(693)
Contract Admin/Monitoring DS	0		0	0		0	0	0	0
<b>Total Direct Service</b>	<b>1,785,225</b>	<b>1,504,085</b>	<b>281,139</b>	<b>1,304,429</b>	<b>1,228,052</b>	<b>76,377</b>	<b>1,478,844</b>	<b>1,527,944</b>	<b>(49,100)</b>
Contract Admin/Monitoring	292	310	(18)	250		250	0	0	0
Staff Training	6,516	8,131	(1,615)	8,131	4,871	3,260	4,809	5,600	(791)
Site Director Salaries & Benefits	(118)	23,781	(23,900)	23,348	43,886	(20,538)	44,317	43,346	971
All Admin Salries & Benefits	158,087	115,219	42,867	105,339	135,557	(30,218)	110,674	137,027	(26,353)
Legal/Audit/Fiscal	0		0	0			0	0	0
Office Cleaning	17,201	16,322	879	16,063	12,500	3,563	22,280	12,500	9,780
Repairs & Maintenance	4,170	9,240	(5,070)	3,805	8,000	(4,195)	13,468	8,000	5,468
Rent	11,164	12,572	(1,408)	10,757	7,168	3,589	9,274	9,629	(355)
Equipment Rental	4,697	3,059	1,638	2,485	4,000	(1,515)	4,080	4,000	80
All Insurance	3,382	3,773	(391)	2,240	2,995	(755)	1,723	2,995	(1,272)
Postage	7,827	4,334	3,493	4,484	3,300	1,184	5,220	3,300	1,920
Telephone	12,634	12,616	17	12,650	11,669	981	11,463	7,536	3,927
Advertising	0		0	0			287	0	287
Staff & Admin Travel	1,419	2,500	(1,081)	1,194	750	444	1,178	750	428
Office Supplies	8,985	11,456	(2,471)	10,632	9,200	1,432	18,694	9,200	9,494
OIT, Equipment Repair & Maintenance	46,555	48,567	(2,012)	45,074	46,180	(1,106)	44,175	36,962	7,213
Electric/Heat/Water	9,343	10,990	(1,648)	10,321	8,000	2,321	7,223	8,000	(777)
Dues & Subscriptions	(4,912)	5,293	(10,205)	4,912	36	4,876	295	36	259
Capital Equipment	0	1,494	(1,494)	1,361		1,361	960	0	960
Payroll Fees	4,073	4,512	(439)	4,250	4,800	(550)	3,741	4,800	(1,059)
Other	0	750	(750)	0			0	0	0
Cares Act Funding Expenses	3,378	3,500	(122)	0			19,477	19,477	0
<b>Total Administration</b>	<b>294,692</b>	<b>298,420</b>	<b>(3,728)</b>	<b>267,295</b>	<b>302,912</b>	<b>(35,617)</b>	<b>323,338</b>	<b>313,158</b>	<b>10,180</b>
<b>TOTAL</b>	<b>2,630,677</b>	<b>2,424,372</b>	<b>206,305</b>	<b>2,132,335</b>	<b>2,254,492</b>	<b>(122,157)</b>	<b>2,316,583</b>	<b>2,406,984</b>	<b>(90,401)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - PEDS**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	981,725	930,287	51,438	840,287	921,439	(81,152)	892,249	810,641	81,608
CM/CF Travel	5,838	9,429	(3,591)	2,363	7,000	(4,637)	410	7,000	(6,590)
<b>CM/CF Total</b>	<b>987,563</b>	<b>939,716</b>	<b>47,847</b>	<b>842,650</b>	<b>928,439</b>	<b>(85,789)</b>	<b>892,659</b>	<b>817,641</b>	<b>75,018</b>
Early Childhood Tuition	40,170	58,322	(18,152)						
Special Instruction Evals	1666	409	1,257	380	1,000	(620)	80	1,000	(920)
Special Instruction	265,330	251,918	13,412	65,404	184,847	(119,443)	151,307	184,847	(33,540)
LRE Space	0	0	0	51,161	5,000	46,161	6,012	5,000	1,012
MeCare Premiums	0	0	0	0	1,000	(1,000)	0	1,000	(1,000)
SI Salary & Benefits	1,153,414	981,000	172,414	801,907	930,885	(128,978)	817,626	955,784	(138,158)
Social Work Evals	0	0	0	0	0	0	0	0	0
Social Work Therapy	4,106	3980.02	126	3,694		3,694	2,039	0	2,039
Social Work Sal & Benefits	242,576	90,425	152,151	82,584	77,425	5,159	69,016	71,685	(2,669)
Psychological Evals	89,534	92,588	(3,054)	85,929	40,000	45,929	36,607	40,000	(3,393)
Psych Therapy	900	900	0	900	0	900	0	0	0
PT Evals	6,700	3135	3,565	2,909	500	2,409	1,945	500	1,445
Physical Therapy	14,664	9352.81	5,311	8,352		8,352	7,250	0	7,250
PT Salary & Benefits	0	0	0	0	72,546	(72,546)	0	95,521	(95,521)
Speech Evals	73,939	78,300	(4,361)	46,910	35,000	11,910	42,724	35,000	7,724
Speech Therapy	331,967	300,000	31,967	253,748	75,000	178,748	304,848	75,000	229,848
ST Salary & Benefits	178,178	250,003	(71,825)	184,271	248,246	(63,975)	190,557	221,433	(30,876)
OT Evals	222	170.81	51	159		159	106	0	106
OT Therapy	13,621	3,005	10,616	2,789	1,000	1,789	1,436	1,000	436
OT Salary & Benefits	164,775	139,939	24,836	131,815	132,967	(1,152)	131,943	125,842	6,101
Audio Evals	4,036	3,663	373	3,399	1,500	1,899	3,689	1,500	2,189
Eye Evals	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	90	90	0	0	0	0	0	0	0
All Other Therapies	1,251	12,082	(10,831)	11,213	3,000	8,213	3,635	3,000	635
Team Meeting	49,964	45,395	4,569	42,130	26,000	16,130	36,047	26,000	10,047
Direct Support-Building Costs	74,315	116,749	(42,434)	107,249	100,891	6,358	82,207	88,716	(6,509)
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	57,926	55,548	2,378	49,822	58,755	(8,933)	36,091	58,755	(22,664)
Child Transportation	51,459	76,413	(24,953)	70,917	30,000	40,917	74,261	30,000	44,261
Provider Transportation	30,216	29,267	948	19,571	30,000	(10,429)	5,327	30,000	(24,673)
Commercial Transportation	21,427	7,461	13,966	4,499	57,242	(52,743)	5,100	57,242	(52,142)
Instructional Supplies	979	2323	(1,343)	2,156	500	1,656	248	500	(252)
Screening Supplies	5,867	3,421	2,446	3,175	1,500	1,675	5,050	1,500	3,550
Assistive Technology	12890	791	12,099	735	500	235	2,352	500	1,852
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>2,892,184</b>	<b>2,615,662</b>	<b>276,522</b>	<b>2,036,877</b>	<b>2,115,303</b>	<b>(78,426)</b>	<b>2,017,503</b>	<b>2,111,325</b>	<b>(93,822)</b>
Contract Admin/Monitoring	4523	505	4,018	407		407	0	0	0
Staff Training	11,483	8,128	3,355	8,128	9,295	(1,167)	6,935	8,500	(1,565)
Site Director Salaries & Benefits	78,957	87,198	(8,241)	85,610	69,321	16,289	67,694	65,477	2,217
All Admin Salaries & Benefits	254,192	172,829	81,362	158,008	171,895	(13,887)	159,090	166,180	(7,090)
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0
Office Cleaning	31,111	3,952	27,159	3,889		3,889	3,644	0	3,644
Repairs & Maintenance	454	687	(233)	283		283	1,569	0	1,569
Rent	8,708	22,120	(13,412)	18,926	18,000	926	14,507	15,828	(1,321)
Equipment Rental	4,778	4,740	38	3,850	4,000	(150)	3,967	4,000	(33)
All Insurance	4,217	6,950	(2,732)	4,125	5,795	(1,670)	5,992	5,795	197
Postage	6,712	5,642	1,069	5,837	5,000	837	4,968	5,000	(32)
Telephone	20,104	17,650	2,454	17,696	17,275	421	17,632	12,300	5,332
Advertising	0	10,112	(10,112)	812		812	287	0	287
Staff & Admin Travel	3,325	5,500	(2,175)	5,344	5,000	344	2,265	500	1,765
Office Supplies	10,224	15,493	(5,269)	14,379	8,000	6,379	22,868	8,000	14,868
OIT, Equipment Repair & Maintenance	105,333	85,320	20,013	79,183	75,262	3,921	75,305	56,464	18,841
Electric/Heat/Water	4,476	3,981	494	3,739	3,000	739	2,653	3,000	(347)
Dues & Subscriptions	(8,842)	9,592	(18,434)	8,902		8,902	147	0	147
Capital Equipment	0	0	0	0		0	11,662	0	11,662
Payroll Fees	7,580	7,586	(6)	7,146	7,000	146	6,213	7,000	(787)
Other	20	1,000	(980)	20		20	80	0	80
Cares Act Funding Expenses	2,035	2,500	(466)	0		0	22,845	22,845	0
<b>Total Administration</b>	<b>549,389</b>	<b>471,486</b>	<b>77,903</b>	<b>426,286</b>	<b>394,343</b>	<b>31,943</b>	<b>430,323</b>	<b>380,889</b>	<b>49,434</b>
<b>TOTAL</b>	<b>4,429,136</b>	<b>4,026,864</b>	<b>402,272</b>	<b>3,305,813</b>	<b>3,438,085</b>	<b>(132,272)</b>	<b>3,340,485</b>	<b>3,309,855</b>	<b>30,630</b>



**Actual Expenditures Compared to Budget for Last Three Fiscal Years - Reach**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	2,667,556	2,274,036	393,521	2,054,036	2,544,513	(490,477)	1,896,330	2,035,127	(138,797)
CM/CF Travel	7,929	7,278	650	1,824	24,000	(22,176)	2,029	24,000	(21,971)
<b>CM/CF Total</b>	<b>2,675,485</b>	<b>2,281,314</b>	<b>394,171</b>	<b>2,055,860</b>	<b>2,568,513</b>	<b>(512,653)</b>	<b>1,898,359</b>	<b>2,059,127</b>	<b>(160,768)</b>
Early Childhood Tuition	30,751	40,589	(9,838)						
Special Instruction Evals	69,862	57,959	11,903	53,790	29,440	24,350	37,097	29,440	7,657
Special Instruction	2,566,101	2,194,754	371,347	1,833,293	2,300,000	(466,707)	1,626,618	2,300,000	(673,382)
LRE Space	0	0	0	35,606	60,000	(24,395)	54,185	60,000	(5,815)
MeCare Premiums	0	0	0	0	4,169	(4,169)	360	4,169	(3,809)
SI Salary & Benefits	1,574,493	1,635,000	(60,507)	1,336,512	1,378,478	(41,966)	1,312,169	1,297,308	14,861
Social Work Evals	132	3,771	(3,639)	83		83	28	0	28
Social Work Therapy	11,460	35,723	(24,263)	33,154	10,000	23,154	9,644	10,000	(356)
Social Work Sal & Benefits	26591		26,591	0		0	6	0	6
Psychological Evals	281,043	222,778	58,265	206,754	150,000	56,754	124,676	150,000	(25,324)
Psych Therapy	6050	970	5,081	900		900	0	0	0
PT Evals	72,900	36,881	36,019	34,228	16,000	18,228	24,155	16,000	8,155
Physical Therapy	218,701	153,360	65,341	136,946	80,597	56,349	132,884	80,597	52,287
PT Salary & Benefits	239,829	260,412	(20,583)	173,098	218,886	(45,788)	205,907	186,999	18,908
Speech Evals	526,106	400,000	126,106	439,523	260,000	179,523	342,599	260,000	82,599
Speech Therapy	2,294,538	2,260,001	34,537	2,047,453	1,332,219	715,234	1,932,134	1,332,219	599,915
ST Salary & Benefits	24,488	250,003	(225,515)	184,271	285,371	(101,100)	172,583	217,502	(44,919)
OT Evals	109,537	41,781	67,755	38,776	30,000	8,776	24,247	30,000	(5,753)
OT Therapy	644,998	272,785	372,213	253,165	205,000	48,165	273,172	305,000	(31,828)
OT Salary & Benefits	324,620	279,879	44,741	263,630	307,755	(44,125)	312,047	289,849	22,198
Audio Evals	44,221	42,509	1,712	39,451	27,000	12,451	37,303	27,000	10,303
Eye Evals	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	0	1,500	(1,500)	0	1,500	(1,500)
All Other Therapies	175,252	180,548	(5,297)	167,562	33,000	134,562	96,218	33,000	63,218
Team Meeting	318,221	247,128	71,093	229,353	195,000	34,353	318,561	195,000	123,561
Direct Support-Building Costs	160,393	170,933	(10,539)	157,024	149,226	7,798	162,992	162,391	601
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	54,849	62,634	(7,785)	56,178	55,000	1,178	22,614	55,000	(32,386)
Child Transportation	178,450	162,821	15,630	151,110	55,000	96,110	68,634	55,000	13,634
Provider Transportation	452,605	516,660	(64,055)	345,495	375,000	(29,505)	98,035	375,000	(276,965)
Commercial Transportation	478,917	574,823	(95,906)	346,612	430,000	(83,388)	326,919	430,000	(103,081)
Instructional Supplies	2,976	2,475	501	2,297	1,000	1,297	123,613	1,000	122,613
Screening Supplies	13,627	4,695	8,932	4,357	6,000	(1,643)	15,911	6,000	9,911
Assistive Technology	23,940	23,548	392	21,854	2,000	19,854	3,826	2,000	1,826
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
Cares Act Funding DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>10,925,651</b>	<b>10,135,420</b>	<b>790,230</b>	<b>8,592,476</b>	<b>8,097,641</b>	<b>494,835</b>	<b>7,859,137</b>	<b>7,911,974</b>	<b>(52,837)</b>
Contract Admin/Monitoring	20993		20,993	0	0	0	700	0	700
Staff Training	4,513	49,574	(45,060)	49,574	18,191	31,383	9,901	16,000	(6,099)
Site Director Salaries & Benefits	139,900	118,907	20,994	116,741	101,910	14,831	86,981	88,342	(1,361)
All Admin Salries & Benefits	233,700	230,439	3,261	210,677	286,581	(75,904)	296,128	274,092	22,036
Legal/Audit/Fiscal	10286		10,286	345		345	0	0	0
Office Cleaning	14,832	8,419	6,412	8,286	8,000	286	18,501	8,000	10,501
Repairs & Maintenance	18,290	5,839	12,451	2,404	2,000	404	2,783	2,000	783
Rent	6,258	9,659	(3,401)	8,264	8,436	(172)	8,579	9,180	(601)
Equipment Rental	12,166	14,464	(2,298)	11,749	10,200	1,549	11,749	10,200	1,549
All Insurance	7,607	12,566	(4,959)	7,459	8,560	(1,101)	304	8,560	(8,256)
Postage	4,878	9,966	(5,088)	10,310	14,000	(3,690)	11,677	14,000	(2,323)
Telephone	37,428	35,732	1,696	35,826	32,092	3,734	32,125	27,480	4,645
Advertising	0	0	0	0	0	0	312	0	312
Staff & Admin Travel	3,572	3,600	(28)	3,420	2,410	1,010	5,141	2,410	2,731
Office Supplies	32,079	37,578	(5,499)	34,876	22,000	12,876	32,151	22,000	10,151
OIT, Equipment Repair & Maintenance	78,390	174,711	(96,320)	162,144	131,335	30,809	111,520	130,999	(19,479)
Electric/Heat/Water	162	383	(221)	360		360	1,155	0	1,155
Dues & Subscriptions	(11,991)	17,317	(29,307)	16,071	300	15,771	850	300	550
Capital Equipment	0	1,802	(1,802)	1,642		1,642	11,156	0	11,156
Payroll Fees	13,380	13,663	(282)	12,870	11,500	1,370	11,584	11,500	84
Other	24	2,000	(1,976)	0		0	0	0	0
Cares Act Funding Expenses	171452	200,000	(28,548)	0		0	115,354	115,354	0
<b>Total Administration</b>	<b>797,921</b>	<b>946,617</b>	<b>(148,696)</b>	<b>693,018</b>	<b>657,515</b>	<b>35,503</b>	<b>768,651</b>	<b>740,417</b>	<b>28,234</b>
<b>TOTAL</b>	<b>14,399,057</b>	<b>13,363,351</b>	<b>1,035,706</b>	<b>11,341,354</b>	<b>11,323,669</b>	<b>17,685</b>	<b>10,526,147</b>	<b>10,711,518</b>	<b>(185,371)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - Two Rivers**

	June FY2022	Budget FY2022	Variance FY2022	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	1,304,262	1,240,383	63,879	1,120,383	1,000,777	119,606	944,847	955,614	(10,767)
CM/CF Travel	5,900	13,155	(7,255)	3,297	16,500	(13,203)	1,013	16,500	(15,487)
<b>CM/CF Total</b>	<b>1,310,162</b>	<b>1,253,538</b>	<b>56,624</b>	<b>1,123,680</b>	<b>1,017,277</b>	<b>106,403</b>	<b>945,860</b>	<b>972,114</b>	<b>(26,254)</b>
Early Childhood Tuition	32,695	48,220	(15,525)						
Special Instruction Evals	4,370	3,860	510	3,582	1,600	1,982	2,670	1,600	1,070
Special Instruction	413,414	318,577	94,837	266,110	393,206	(127,096)	335,247	493,206	(157,959)
LRE Space	0	0	0	42,299	40,000	2,299	53,199	35,000	18,199
MeCare Premiums	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	765,720	872,000	(106,280)	712,806	1,012,973	(300,167)	753,075	802,749	(49,674)
Social Work Evals	0	0	0	0	0	0	0	0	0
Social Work Therapy	2,306	2,843	(537)	2,639	300	2,339	713	300	413
Social Work Sal & Benefits	0	0	0	0	0	0	0	0	0
Psychological Evals	113,459	133,636	(20,178)	124,025	90,000	34,025	106,115	120,000	(13,885)
Psych Therapy	0	0	0	0	0	0	0	0	0
PT Evals	0	0	0	0	0	0	0	500	(500)
Physical Therapy	491	7,476	(6,985)	6,676		6,676	1,637	2,500	(863)
PT Salary & Benefits	71,476	104,165	(32,689)	69,239	140,693	(71,454)	101,116	185,094	(83,978)
Speech Evals	7,407	10,000	(2,593)	6,352	8,000	(1,648)	5,476	8,000	(2,524)
Speech Therapy	158,158	200,000	(41,842)	262,742	110,000	152,742	296,281	110,000	186,281
ST Salary & Benefits	351,746	275,003	76,743	202,698	282,925	(80,227)	214,416	266,902	(52,486)
OT Evals	3508	57	3,451	53	500	(447)	0	500	(500)
OT Therapy	23,948	22,057	1,892	20,470	13,000	7,470	25,263	13,000	12,263
OT Salary & Benefits	277,056	256,556	20,501	241,660	213,226	28,434	214,720	178,866	35,854
Audio Evals	543	826	(283)	767	800	(33)	531	800	(269)
Eye Evals	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	0	0	0	1,414	0	1,414
All Other Therapies	5,813	27,469	(21,657)	25,494	5,000	20,494	12,286	4,000	8,286
Team Meeting	34,561	26,586	7,975	24,674	18,500	6,174	27,088	18,500	8,588
Direct Support-Building Costs	27,998	48,878	(20,880)	44,900	46,036	(1,136)	42,523	52,953	(10,430)
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	56,613	49,085	7,528	44,025	47,000	(2,975)	12,565	47,000	(34,435)
Child Transportation	46,512	54,830	(8,317)	50,886	30,000	20,886	42,950	30,000	12,950
Provider Transportation	28,205	53,428	(25,224)	35,728	43,000	(7,272)	18,512	43,000	(24,488)
Commercial Transportation	22,485	46,374	(23,889)	27,963	80,000	(52,037)	30,113	80,000	(49,887)
Instructional Supplies	299	375	(76)	348	2,000	(1,652)	1,858	2,000	(142)
Screening Supplies	8,827	5,159	3,668	4,788	6,500	(1,712)	8,973	6,500	2,473
Assistive Technology	7095	1,000	6,095	(485)	3,000	(3,485)	8,827	3,000	5,827
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>2,464,706</b>	<b>2,568,458</b>	<b>(103,752)</b>	<b>2,220,438</b>	<b>2,588,260</b>	<b>(367,822)</b>	<b>2,317,568</b>	<b>2,505,970</b>	<b>(188,402)</b>
Contract Admin/Monitoring	21628		21,628	0		0	0	0	0
Staff Training	9,632	9,526	106	9,526	10,500	(974)	8,638	10,500	(1,862)
Site Director Salaries & Benefits	149,162	95,125	54,036	93,393	81,731	11,662	71,219	77,827	(6,608)
All Admin Salaries & Benefits	217,317	201,634	15,683	184,342	185,693	(1,351)	175,989	182,688	(6,699)
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0
Office Cleaning	6,528	9,387	(2,859)	9,239	13,087	(3,848)	12,125	13,087	(962)
Repairs & Maintenance	7,478	26,455	(18,977)	10,894	10,484	410	7,741	10,484	(2,743)
Rent	16,311	21,045	(4,734)	18,007	17,428	579	16,428	20,047	(3,619)
Equipment Rental	1,150	3,672	(2,521)	2,983	3,628	(645)	3,468	3,628	(160)
All Insurance	5,830	7,542	(1,711)	4,477	6,400	(1,923)	3,567	6,400	(2,833)
Postage	8,218	7,830	388	8,100	7,000	1,100	8,000	7,000	1,000
Telephone	26,049	21,006	5,043	21,061	20,571	490	17,168	13,120	4,048
Advertising	0	5,556	(5,556)	446		446	287	0	287
Staff & Admin Travel	5,897	1,200	4,697	1,000	4,000	(3,000)	3,793	4,000	(207)
Office Supplies	10,167	11,495	(1,328)	10,669	10,000	669	19,870	10,000	9,870
OIT Equipment Repair & Maintenance	101,489	92,866	8,623	86,186	60,880	25,306	50,196	74,377	(24,181)
Electric/Heat/Water	8,623	13,600	(4,977)	12,772	12,845	(73)	12,093	12,845	(752)
Dues & Subscriptions	-10,400	11,656	(22,056)	10,818	775	10,043	100	775	(675)
Capital Equipment	15,000	833	14,167	759		759	6,169	0	6,169
Payroll Fees	8,600	8,744	(144)	8,237	7,900	337	6,888	7,900	(1,012)
Other	0	1,000	(1,000)	43		43	82	0	82
Cares Act Funding Expenses	8,508	10,000	(1,492)	3,498		3,498	28,537	28,537	0
<b>Total Administration</b>	<b>617,187</b>	<b>560,171</b>	<b>57,016</b>	<b>496,448</b>	<b>452,922</b>	<b>43,526</b>	<b>452,358</b>	<b>483,215</b>	<b>(30,857)</b>
<b>TOTAL</b>	<b>4,392,055</b>	<b>4,382,168</b>	<b>9,887</b>	<b>3,840,567</b>	<b>4,058,459</b>	<b>(217,892)</b>	<b>3,715,786</b>	<b>3,961,299</b>	<b>(245,513)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - York**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find	1,904,133	1,653,844	250,289	1,493,844	1,930,262	(436,418)	1,534,050	1,618,711	(84,661)
CM/CF Travel	1,627	5,599	(3,972)	1,403	25,789	(24,386)	2,137	25,789	(23,652)
<b>CM/CF Total</b>	<b>1,905,760</b>	<b>1,659,443</b>	<b>246,317</b>	<b>1,495,247</b>	<b>1,956,051</b>	<b>(460,804)</b>	<b>1,536,187</b>	<b>1,644,500</b>	<b>(108,313)</b>
Early Childhood Tuition	29,549	14,844	14,705						
Special Instruction Evals	8,185	3,032	5,153	2,814	7,500	(4,686)	1,056	7,500	(6,444)
Special Instruction	1,498,417	1,087,517	410,899	908,411	250,827	657,584	1,010,201	1,051,348	(41,147)
LRE Space	0	0	0	13,022		13,022	1,105	18,000	(16,895)
MeCare Premiums	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	1,557,461	1,526,000	31,461	1,247,411	1,331,199	(83,788)	1,207,168	1,123,888	83,280
Social Work Evals	0	0	0	0	0	0	0	0	0
Social Work Therapy	21,191	19,152	2,039	17,775	30,000	(12,225)	8,136	30,000	(21,864)
Social Work Sal & Benefits	222,414	140,642	81,772	130,527	146,224	(15,697)	166,782	156,579	10,203
Psychological Evals	279,516	164,830	114,687	152,974	140,000	12,974	165,722	140,000	25,722
Psych Therapy	0	0	0	0	0	0	13,563	0	13,563
PT Evals	11,628	10,726	902	9,954	10,500	(546)	10,314	10,500	(186)
Physical Therapy	150,055	78,887	71,167	70,444	55,000	15,444	59,022	95,000	(35,978)
PT Salary & Benefits	175,652	199,649	(23,998)	132,708	140,608	(7,900)	69,256	63,681	5,575
Speech Evals	224,848	200,000	24,848	163,636	124,000	39,636	103,857	124,000	(20,143)
Speech Therapy	1,226,443	998,502	227,941	926,684	634,326	292,358	991,465	634,326	357,139
ST Salary & Benefits	718,388	700,008	18,380	515,960	569,178	(53,218)	582,075	532,054	50,021
OT Evals	59,315	34,121	25,193	31,667	17,000	14,667	40,783	37,000	3,783
OT Therapy	541,081	213,964	327,117	198,574	86,142	112,432	174,187	146,142	28,045
OT Salary & Benefits	739,369	583,081	156,288	549,228	500,479	48,749	492,657	395,209	97,448
Audio Evals	17,153	11,435	5,717	10,613	7,500	3,113	14,242	7,500	6,742
Eye Evals	116	0	116	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	580	1,500	(920)	1,631	1,500	131
All Other Therapies	48,974	19,582	29,392	18,174	30,000	(11,826)	36,075	30,000	6,075
Team Meeting	219,117	163,601	55,516	151,834	122,000	29,834	150,774	122,000	28,774
Direct Support-Building Costs	18,751	88,410	(69,659)	81,216	29,218	51,998	149,380	147,883	1,497
Direct Support-Facilities	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	100,714	79,540	21,174	71,342	84,000	(12,658)	20,613	84,000	(63,387)
Child Transportation	219,702	232,747	(13,045)	216,006	130,000	86,006	119,855	130,000	(10,145)
Provider Transportation	283,294	211,509	71,785	141,438	200,000	(58,562)	49,429	200,000	(150,571)
Commercial Transportation	350,818	598,460	(247,642)	360,865	215,000	145,865	164,470	215,000	(50,530)
Instructional Supplies	631	6,018	(5,387)	5,585	1,000	4,585	11,406	1,000	10,406
Screening Supplies	943	3,337	(2,394)	3,097	5,500	(2,403)	16,677	5,500	11,177
Assistive Technology	21,419	-1,242	22,661	(1,152)	2,000	(3,152)	(64)	2,000	(2,064)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0
<b>Total Direct Service</b>	<b>8,745,141</b>	<b>7,388,353</b>	<b>1,356,788</b>	<b>6,131,385</b>	<b>4,870,702</b>	<b>1,260,683</b>	<b>5,831,837</b>	<b>5,511,610</b>	<b>320,227</b>
Contract Admin/Monitoring	47,428	95,238	(47,809)	76,756		76,756	4,537	0	4,537
Staff Training	8,333	19,873	(11,540)	19,873	13,500	6,373	7,828	13,500	(5,672)
Site Director Salaries & Benefits	138,964	150,615	(11,651)	147,872	98,412	49,460	126,994	94,435	32,559
All Admin Salaries & Benefits	426,315	316,854	109,462	289,681	216,592	73,089	201,295	216,583	(15,288)
Legal/Audit/Fiscal	6,500		6,500	4,818		4,818	2,908	0	2,908
Office Cleaning	19,522	20,361	(840)	20,038	7,200	12,838	24,593	7,200	17,393
Repairs & Maintenance	3,558	11,522	(7,963)	4,744	1,000	3,744	30,030	1,000	29,030
Rent	13,762	22,035	(8,272)	18,854	2,356	16,498	16,979	6,963	10,016
Equipment Rental	7,937	14,351	(6,414)	11,658	17,000	(5,342)	16,343	17,000	(657)
All Insurance	10,169	11,099	(930)	6,588	7,900	(1,312)	5,043	7,900	(2,857)
Postage	2,231	4,265	(2,034)	4,412	12,000	(7,588)	6,060	9,000	(2,940)
Telephone	36,706	41,110	(4,404)	41,218	38,335	2,883	35,883	26,760	9,123
Advertising	0	5,520	(5,520)	443		443	287	0	287
Staff & Admin Travel	6,482	500	5,982	301	3,000	(2,699)	3,689	1,000	2,689
Office Supplies	18,212	31,968	(13,757)	29,669	17,000	12,669	52,037	24,221	27,816
OIT Equipment Repair & Maintenance	137,863	199,038	(61,175)	184,722	124,209	60,513	109,484	130,410	(20,926)
Electric/Heat/Water	2,568	3,427	(860)	3,219	5,000	(1,781)	5,322	5,000	322
Dues & Subscriptions	-15,520	17,245	(32,765)	16,004	600	15,404	994	600	394
Capital Equipment	0	1,935	(1,935)	1,763		1,763	16,569	0	16,569
Payroll Fees	14,692	13,208	1,484	12,441	9,500	2,941	11,152	11,000	152
Other	38	2,000	(1,962)	30		30	92	0	92
Cares Act Funding Expenses	22,811	30,000	(7,189)			0	149,802	149,802	0
<b>Total Administration</b>	<b>908,570</b>	<b>1,012,162</b>	<b>(103,593)</b>	<b>895,105</b>	<b>573,604</b>	<b>321,501</b>	<b>827,921</b>	<b>722,374</b>	<b>105,547</b>
<b>TOTAL</b>	<b>11,559,470</b>	<b>10,059,958</b>	<b>1,499,512</b>	<b>8,521,737</b>	<b>7,400,358</b>	<b>1,121,379</b>	<b>8,195,945</b>	<b>7,878,484</b>	<b>317,461</b>

**Actual Expenditures Compared to Budget for Year 1 - Preschools**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022
Case Management/Child Find	371,822	206,731	165,092	186,731	94,908	91,823
CM/CF Travel	0	1,830	(1,830)	459		459
<b>CM/CF Total</b>	<b>371,822</b>	<b>208,560</b>	<b>163,262</b>	<b>187,189</b>		<b>187,189</b>
Special Instruction Evals	0	44	(44)	41		41
Special Instruction	10,789	215,523	(204,734)	180,028		180,028
LRE Space	0					0
MeCare Premiums	0					0
SI Salary & Benefits	1,619,626	2,071,000	(451,374)	1,692,915	3,330,027	(1,637,112)
Social Work Evals	0			0		0
Social Work Therapy	0	225	(225)	209		209
Social Work Sal & Benefits	0	50,001	(50,001)			0
BCBA Salaries & Benefits	131,248	120,000	11,248	8,734		8,734
Psychological Evals	0	3,428	(3,428)	3,181		3,181
Psych Therapy	0			0		0
PT Evals	0			0		0
Physical Therapy	0	1,246	(1,246)	1,113		1,113
PT Salary & Benefits	56,735		56,735		72,546	(72,546)
Speech Evals	0	33,063	(33,063)	931		931
Speech Therapy	0	0	0	30,685		30,685
ST Salary & Benefits	197,071		197,071	36,854	111,838	(74,984)
OT Evals	0	285	(285)	264		264
OT Therapy	0	1,643	(1,643)	1,525		1,525
OT Salary & Benefits	470,758	326,525	144,232	307,568	404,235	(96,667)
Audio Evals	0		0	0		0
Eye Evals	0		0	0		0
Medical/Nutrition Evals	0		0	0		0
All Other Evals	0		0	0		0
All Other Therapies	1,835	14,341	(12,506)	13,310		13,310
Team Meeting	0	3,609	(3,609)	3,349		3,349
Direct Support-Building Costs	872,613	315,047	557,566	289,411	325,500	(36,089)
Direct Support-Facilities	77		77	156		156
Staff Travel Direct Support	15,840	3,144	12,696	2,820		2,820
Child Transportation	0		0	0		0
Provider Transportation	0	3,734	(3,734)	2,497		2,497
Commercial Transportation	0	19,951	(19,951)	12,030		12,030
Instructional Supplies	75,483	59,643	15,840	55,353		55,353
Screening Supplies	11,368	65,732	(54,364)	61,004		61,004
Assistive Technology	5,486	8,289	(2,803)	7,693		7,693
Contract Admin/Monitoring DS	0					0
Cares Act Expenses DS	561,650		561,650			
<b>Total Direct Service</b>	<b>4,030,580</b>	<b>3,316,471</b>	<b>714,109</b>	<b>2,711,669</b>	<b>4,244,146</b>	<b>(1,532,477)</b>
Contract Admin/Monitoring	42,630	18,694	23,936	15,066		15,066
Staff Training	6,939	5,784	1,155	4,379		4,379
Site Director Salaries & Benefits	0		0		116,232	(116,232)
All Admin Salaries & Benefits	303,972	230,439	73,533	210,677	100,102	110,575
Legal/Audit/Fiscal	0		0	0		0
Office Cleaning	65,831	58,322	7,509	57,398		57,398
Repairs & Maintenance	56,409	74,727	(18,318)	30,772		30,772
Rent	275	2,792	(2,517)	2,389		2,389
Equipment Rental	13,471	10,021	3,450	8,140		8,140
All Insurance	8,686	19,181	(10,496)	11,387		11,387
Postage	10,861	5,367	5,494	5,552		5,552
Telephone	18,378	13,028	5,350	13,063	7,460	5,603
Advertising	0		0	0		0
Staff & Admin Travel	17,901	9,000	8,901	7,277		7,277
Office Supplies	31,434	14,515	16,918	13,471		13,471
OIT Equipment Repair & Maintenance	73,136	31,444	41,692	29,182	19,995	9,187
Electric/Heat/Water	31,564	22,405	9,158	21,042		21,042
Dues & Subscriptions	(6,414)	8,051	(14,464)	7,472		7,472
Capital Equipment	4,738	47,964	(43,227)	43,700		43,700
Payroll Fees	6,446	4,405	2,041	4,149		4,149
Other	0	1,500	(1,500)	46		46
Cares Act Funding Expenses	453,806	500,000	(46,194)			0
<b>Total Administration</b>	<b>1,140,061</b>	<b>1,077,639</b>	<b>62,422</b>	<b>485,161</b>	<b>243,789</b>	<b>241,372</b>
<b>TOTAL</b>	<b>5,542,463</b>	<b>4,602,670</b>	<b>939,793</b>	<b>3,384,020</b>	<b>4,487,935</b>	<b>(1,103,915)</b>

**Actual Expenditures Compared to Budget for Last Three Fiscal Years - State IEU (State Office)**

	June FY2023	Budget FY2023	Variance FY2023	June FY2022	Budget FY2022	Variance FY2022	June FY2021	Budget FY2021	Variance FY2021
Case Management/Child Find							0		0
CM/CF Travel							0		0
CM/CF Total				0			0	0	0
Special Instruction Evals							0	276,502	0
Special Instruction							0	67,228	(276,502)
LRE Space							0		0
MeCare Premiums							0		0
SI Salary & Benefits				114,520	0	114,520	0		(749,038)
Social Work Evals							0		0
Social Work Therapy							0		0
Social Work Sal & Benefits							0		0
Psychological Evals							0		0
Psych Therapy							0		0
PT Evals							0		0
Physical Therapy							0		0
PT Salary & Benefits							0		(67,228)
Speech Evals							0		0
Speech Therapy							0		0
ST Salary & Benefits							0		0
OT Evals							0		0
OT Therapy							0		0
OT Salary & Benefits							0		0
Audio Evals							0		0
Eye Evals							0		0
Medical/Nutrition Evals							0		0
All Other Evals							0		0
All Other Therapies	116,096		(116,096)				0		0
Team Meeting							0		0
Direct Support-Building Costs							0		0
Direct Support-Facilities							0		0
Staff Travel Direct Support	461		(461)				0		0
Child Transportation							0		0
Provider Transportation							0		0
Commercial Transportation							0		0
Instructional Supplies							0		0
Screening Supplies							0		0
Assistive Technology							0		0
Contract Admin/Monitoring DS							0		0
<b>Total Direct Service</b>	<b>116,558</b>	<b>0</b>	<b>(116,558)</b>	<b>114,520</b>	<b>0</b>	<b>114,520</b>	<b>0</b>	<b>1,092,768</b>	<b>(1,092,768)</b>
Contract Admin/Monitoring	649,879	663,765	13,887	534,959	1,074,941	(539,982)	981,399	1,056,600	(75,201)
Staff Training	2,960	64,301	61,341	14,163	4,875	9,288	12,586	19,000	(6,414)
Site Director Salaries & Benefits			0			0	0	0	0
All Admin Salries & Benefits	2,061,016	2,179,980	118,964	1,106,055	1,291,038	(184,983)	1,041,978	1,030,723	11,255
Legal/Audit/Fiscal	190,745	210,113	19,368	126,530	130,313	(3,783)	123,368	245,000	(121,632)
Office Cleaning			0			0	0	0	0
Repairs & Maintenance			0			0	0	0	0
Rent	333		(333)	2,682	1,320	1,362	1,320	3,800	(2,480)
Equipment Rental			0			0	0	0	0
All Insurance	7,305	2,832	(4,473)	1,681	363,216	(361,535)	42,399	3,605	38,794
Postage	3,763	3,167	(596)	3,276	2,052	1,224	2,655	3,000	(345)
Telephone	15,190	8,968	(6,222)	8,992	7,826	1,166	8,956	9,880	(924)
Advertising	333	24,642	24,309	1,978		1,978	845	2,000	(1,155)
Staff & Admin Travel	82,892	60,000	(22,892)	56,610	2,065	54,545	3,095	20,000	(16,905)
Office Supplies	23,831	26,093	2,262	24,216	3,765	20,451	4,646	10,000	(5,354)
OIT, Equipment Repair & Maintenance	178,446	65,149	(113,297)	60,463	57,952	2,511	65,591	38,680	26,911
Electric/Heat/Water		3,134	3,134			0	0	0	0
Dues & Subscriptions	30,483	83,625	53,143	77,610	23,984	53,626	23,484	7,500	15,984
Capital Equipment	1,458	972	(486)	886		886	0	0	0
Payroll Fees	15,941	412	(15,529)	388	5,941	(5,553)	6,143	9,000	(2,857)
Other	-22,298	1,500	23,798	22	7	15	5	0	5
Cares Act Funding Expenses	450,379	2,020,773	1,570,394			0	200,779	200,779	0
<b>Total Administration</b>	<b>3,692,655</b>	<b>5,419,426</b>	<b>1,726,771</b>	<b>2,020,511</b>	<b>2,969,294</b>	<b>(948,783)</b>	<b>2,519,249</b>	<b>2,659,567</b>	<b>(140,318)</b>
<b>TOTAL</b>	<b>3,809,213</b>	<b>5,419,426</b>	<b>1,610,213</b>	<b>2,135,031</b>	<b>2,969,294</b>	<b>(834,263)</b>	<b>2,519,249</b>	<b>3,752,335</b>	<b>(1,233,086)</b>