

MAINE STATE LEGISLATURE

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Annual Report to the Legislature

March 2023

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Director of Child Development Services

146 State House Station

Augusta, Maine 04333

207-624-6660

The following information is presented to the joint standing committee of the Legislature having jurisdiction over the education and cultural affairs, the joint standing committee of the Legislature having jurisdiction over health and human services matters, and the joint standing committee of the Legislature having jurisdiction over the appropriations and financial affairs regarding the performance of the Child Development Services System. This report can also be found at <https://www.maine.gov/doe/learning/cds/reporting>.

The contents of this report include the requirements detailed in Maine Education Statue Title 20-A Part 4, Chapter 303, Section 7209, E as follows:

(1) The following financial information for the Child Development Services System in total and separately for the services provided to eligible children from birth to under 3 years of age and at least 3 years of age and under 6 years of age when the information can be separated for these age categories;

(a) Actual expenditures compared to the budget for each of the last 3 fiscal years for each regional site, the central office and the total Child Development Services System by function, including case management, direct services and administration;

Actual Expenditures Compared to Budget Last Three Fiscal Years - By Function									
F o r	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020
CM/CF Total	9,272,112	10,754,660	(1,482,548)	8,835,032	9,346,340	(511,308)	7,687,528	7,890,332	(202,803)
Total Direct Service	30,498,383	33,799,049	(3,330,666)	28,438,015	30,594,422	(2,156,407)	28,366,801	30,358,404	(1,991,603)
Total Admin	8,138,895	8,471,173	(332,278)	6,832,449	6,732,957	99,491	5,782,685	6,434,345	(651,660)
TOTAL	\$ 47,909,389	\$ 53,024,881	\$ (5,115,492)	\$ 44,105,496	\$ 46,673,719	\$ (2,568,223)	\$ 41,837,015	\$ 44,683,081	\$ (2,846,066)

a
l site information see appendix A.

(b) Actual expenditures compared to the budget for each of the last 3 fiscal years for each regional site, the central office and the total Child Development Services System by expense type, including salaries, benefits, contracted services and transportation;

See appendix A.

(c) *Actual revenues received compared to the budget for each of the last 3 fiscal years by revenue source; and*

Actual Revenues Compared to Budget Last Three Fiscal Years - By Function									
	Actual Revenue	Budget	Variance	Actual Revenue	Budget	Variance	Actual Revenue	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020
State Appropriation	\$39,736,000	\$38,738,221	\$997,779	\$37,653,604	\$37,167,658	\$485,946	\$37,163,293	\$37,168,352	\$ (5,059)
Federal Part B 611 & 619	1,797,329	3,450,118	(1,652,789)	-	2,962,894	(2,962,894)	2,951,837	2,951,837	-
Federal Part C	2,333,044	2,369,091	(36,047)	-	2,333,044	(2,333,044)	2,301,492	2,333,044	(31,552)
MaineCare Ins. Billing	626,060	500,000	126,060	235,532	500,000	(264,468)	672,271	500,000	172,271
Private Ins. Billing	23,110	30,000	(6,890)	27,458	30,000	(2,542)	33,996	30,000	3,996
Tuition & Misc.	203,202	-	203,202	8,990	25,000	(16,010)	42,972	-	42,972
Chapter 676	975,000	975,000	-	975,000	975,000	-	975,000	975,000	-
Grants – Admin 619	1,000,000	500,000	500,000	-	517,789	(517,789)	-	660,400	(660,400)
State Agency Clients	478,391	100,000	378,391	247,412	100,000	147,412	99,204	96,000	3,204
MaineCare Seed	-	-	-	386,361	-	386,361	-	-	-
PY & Add'l Funding	-	-	-	-	1,485,945	(1,485,945)	98,955	98,955	-
CRF Reimb.	207,817	-	207,817	597,000	825,013	(228,013)	-	-	-
IDEA 611 ARP	-	114,681	(114,681)	-	-	-	-	-	-
IDEA 619 ARP	-	13,362	(13,362)	-	-	-	-	-	-
Part C ARP	-	1,218,273	(1,218,273)	-	-	-	-	-	-
CRF PreK Expansion	-	-	-	-	-	-	-	-	-
CRF PD	-	-	-	-	-	-	-	-	-
Teacher Exp	-	-	-	-	-	-	-	-	-
TOTAL	\$48,545,518	\$50,205,050	\$ (1,659,532)	\$40,131,357	\$46,922,343	\$ (6,790,986)	\$44,339,020	\$44,813,588	\$ (474,568)

(d) *The total dollar value of MaineCare claims paid through the Department of Health and Human Services for each of the last 3 fiscal years for services provided pursuant to children's individualized education programs or individualized family service plans that were billed directly to the MaineCare program by contracted service providers;*

Currently, the Office of MaineCare Services is unable to provide information that differentiates reimbursement to contracted service providers for services provided per children’s Individualized Education Programs or Individualized Family Service Plans and additional *medically necessary* services provided to children birth-to-5 years of age

(2) The following data for the Child Development Services System in total and separately for the services provided to eligible children from birth to under 3 years of age and at least 3 years of age and under 6 years of age, including descriptions of any notable variations in these data among regional sites and any notable year-to-year trends over the past 5 years:

(a) The number of children referred to the Child Development Services System in the prior year by referral source, including the screening programs in Title 22, sections 1532, 8824, and 8943, and the percentage of children referred found eligible for

(a) Referrals

Federal Fiscal Year 2021	Ages Birth – 5	Ages Birth - 2	Ages 3 – 5
All Referrals*	7847	3767	4080
Eligibility Evaluation Completed	3899	1920	1979
Number Found Eligible	3128	1485	1643
Percent Evaluated Found Eligible	80.2%	77.3%	83%
*referral date 10/1/2021 – 9/30/2022			
CDC Program	Ages Birth – 5	Ages Birth - 2	Ages 3 – 5
DHHS - CSHN - Birth Defects Program	52	52	0
DHHS - CSHN - Newborn Bloodspot Program	6	6	0
DHHS - CSHN - Newborn Hearing Program	15	14	1
*referral date 10/1/2021 – 9/30/2022			

services;

(b) The number of children who entered the Child Development Services System in the prior year, categorized by primary disability;

(b) Children entering system		
Disability	Age 0-2	Age 3-5
Autism		366
Deaf-Blindness		0
Deafness		8
Developmental Delay	1472	296
Developmental Delay Kindergarten		31
Emotional Disturbance		14
Hearing Impairment		16
Intellectual Disability		3
Multiple Disability		37
Orthopedic Impairment		3
Other Health Impairment		208
Specific Learning Disability		1
Speech or Language Impairment		1261
Traumatic Brain Injury		0
Visual Impairment incl. Blindness		3
Total	1472	2244
*eligibility date 10/1/2021 – 9/30/2022		

(c) The number of children who exited the Child Development Services System in the prior year, categorized by primary disability and the reason for exit;

See next page

(c) Children exiting system	Disability	All	Age 0-2	Age 3-5
	Autism		303	
Deaf-Blindness		0		0
Deafness		5		5
Developmental Delay		1392	1138	254
Developmental Delay (Kindergarten)		19		19
Emotional Disturbance		12		12
Hearing Impairment		8		8
Intellectual Disability		4		4
Multiple Disabilities		27		27
Orthopedic Impairment		4		4
Other Health Impairment		238		238
Specific Learning Disability		0		0
Speech and Language Impairment		1224		1224
Traumatic Brain Injury		1		1
Visual Impairment including Blindness		3		3
	Total	3240	1138	2102
*exit date 10/1/2021 – 9/30/2022				

Exit Reason Age 0-2	Total	Exit Reason Age 3-5	Total
619 Eligibility Not Determined	353	Deceased	2
619 Eligible, Exiting Part C	354	Exited to Non-Public School Setting	15
Attempts to Contact Unsuccessful	87	Exited to School Age Special Education Services (CDS only)	1751
Deceased	6	Exited to School-Age Regular Education Services	135
Moved Out of State	22	Moved Out-of-State, Known to Be Continuing	38
No Longer Eligible for Part C, Under 3	16	Moved Out-of-State, Not Known to Be Continuing	29
Not Found Eligible for 619, Exit with No Referral	37	No Longer Eligible for 619, Exited to Regular ECE	41
Not Found Eligible for 619, Exit with Referrals to Other Program	21	Not Found Eligible for 619, Exit with No Referral	24
Not Found Eligible for Part C, Exit with No Referral	5	Not Found Eligible for 619, Exit with Referrals to Other Program	1
Not Found Eligible for Part C, Exit with Referrals to Other Program	2	Parents Refuse Services (CDS only)	48
Screening Passed, Exit	0	Screening Passed, Exit	1
Withdrawn by Parents	237	Status Unknown	17
Total	1138	Total	2102
*exit date 10/1/2021 – 9/30/2022			

(d) The number of children who transitioned, in the prior year, from early intervention services for children birth to under 3 years of age to special education and related services for children at least 3 years of age and under 6 years of age;

Site	Number of Children
Aroostook	14
Downeast	12
First Step	35
Midcoast	35
Opportunities	23
PEDS	33
Reach	47
Two Rivers	33
York	77
Total	309
*determined eligible for Part B-619 10/1/2021 – 9/30/2022	

(e) The unduplicated count of children who received direct services as of December 1st in the prior year;

Child count is now determined as of October 1.

CDS Site	Child Count as of 10/1/2022		
	Part B-619	Part C	Total
Aroostook	109	76	185
Reach	606	311	917
First Step	247	116	363
Two Rivers	205	115	320
Midcoast	210	115	325
Opportunities	145	65	210
PEDS	205	106	311
Downeast	96	47	143
York	447	309	756
Total	2270	1260	3530

(f) The number of children who received direct services in the prior year by regional site and in total for the Child Development Services System, categorized by primary disability;

Disability	Total	Age Group	Aroostook	Reach	First Step	Two Rivers	Midcoast	Opportunities	PEDS	Downeast	York
Autism	1501	3-5	44	336	161	236	83	87	144	61	349
Deaf-Blindness	3	3-5	0	0	0	0	1	0	0	1	1
Deafness	14	3-5	0	2	3	2	2	2	0	1	2
Developmental Delay	2642	0-2	143	644	269	217	231	149	238	115	636
Developmental Delay	797	3-5	70	276	37	35	137	26	30	19	167
Emotional Disturbance	40	3-5	1	8	1	12	4	1	1	5	7
Hearing Impairment	45	3-5	0	12	6	4	2	3	3	1	14
Intellectual Disability	25	3-5	1	2	6	1	3	2	6	2	2
Multiple Disabilities	189	3-5	10	29	32	16	14	16	28	18	26
Orthopedic Impairment	13	3-5	0	4	1	3	2	0	0	0	3
Other Health Impairment	792	3-5	11	172	109	116	74	81	46	45	138
Specific Learning Disability	0	3-5	0	0	0	0	0	0	0	0	0
Speech or Language Impairment	2908	3-5	125	774	376	266	233	205	305	164	460
Traumatic Brain Injury	3	3-5	0	0	1	1	0	1	0	0	0
Visual Impairment incl. Blindness	7	3-5	0	3	0	0	2	0	0	0	2
Total	8979		405	2262	1002	909	788	573	801	432	1807

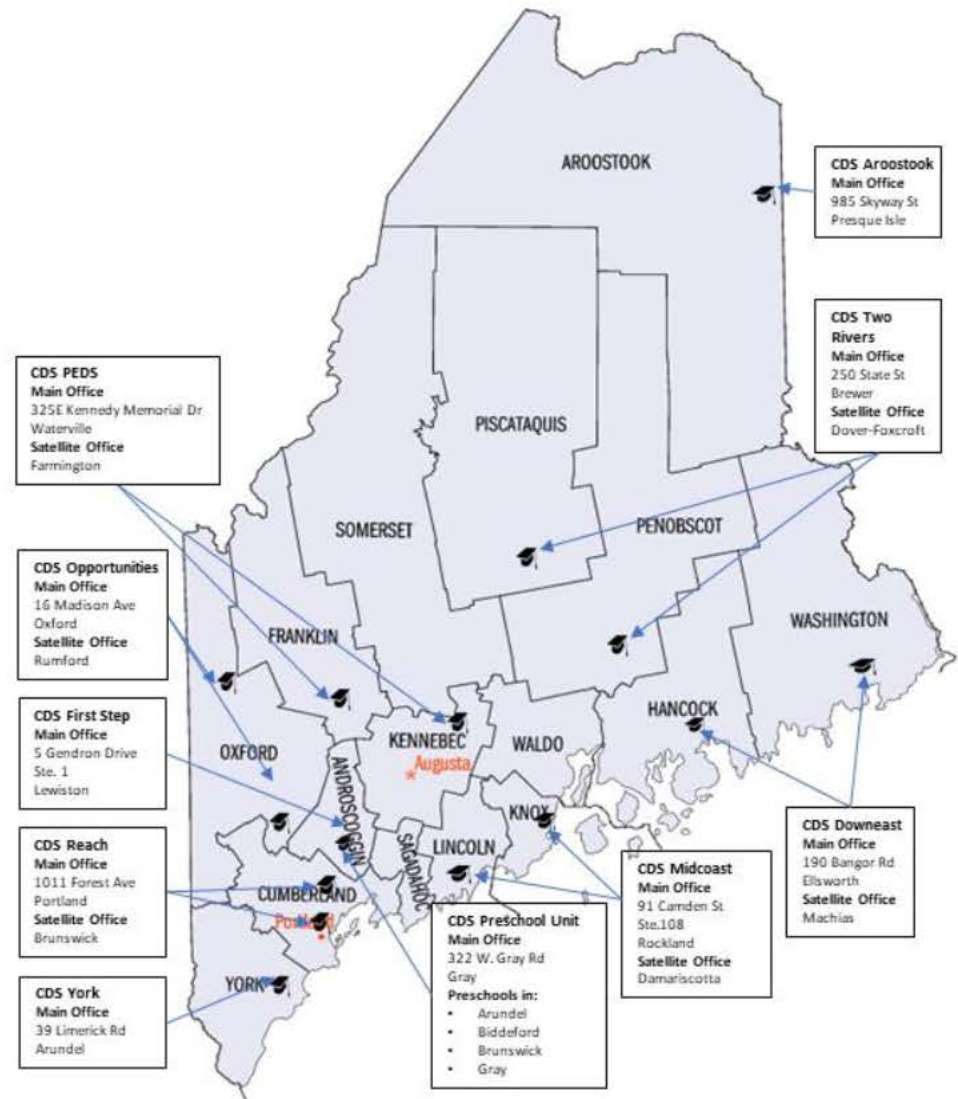
*children with active plans 10/1/21-9/30/22

(g) The **percentage of children who received direct services** in the prior year **who had Maine Care coverage** for all or some of the services specified in their individualized education programs or individualized family service plans and the **percentage of children who received direct services** in the prior year **who had private insurance coverage** for all or some of the services specified in their individualized education programs or individualized family service plans;

	Total Children	Authorized Payment Source			Payment Source by Authorized Percentage		
		CDS	MaineCare	Private Insurance	CDS	MaineCare	Private Insurance
Part C	2177	683	1108	421	31.4%	50.9%	19.3%
Part B	4447	1949	2069	553	43.8%	46.5%	12.4%

*children with active plans 10/1/21-9/30/22

(3) A listing of the regional sites and their locations and the following data for the Child Development Services System in total and by regional site, including descriptions of any notable variations in these statistics among regional sites and any notable year-to-year trends over the past 5 fiscal years:



(a) *The total number of employees by function and the number of new employees hired in the prior fiscal year by function:*

*Totals include Substitute Teachers and Educational Technicians.

Active Employees as of 06/30/2022 Job Title	20-21	20-21	21-22	21-22	New Hires in Prior Fiscal Year 21-22			
	Count	FTE	Count	FTE	Count	FTE	New	Replacements
Accounts Payable Coordinator	1	1.00	1	1.00	0	0.00	0	0
Accounts Payable Processor	3	2.50	3	2.50	0	0.00	0	0
Accounts Receivables-Ins Billing Specialist	1	1.00	3	3.00	1	1.00	1	0
Acting Case Manager/IEP Team Administrator	0	0.00	2	2.00	0	0.00	0	0
Acting Finance Director	0	0.00	1	0.80	1	0.80	1	0
Assistant 619 Coordinator	0	0.00	1	1.00	0	0.00	0	0
Asst Preschool Prog Manager/Curriculum Coordinator	0	0.00	2	2.00	0	0.00	0	0
Board Certified Behavior Analyst	0	0.00	1	1.00	1	1.00	1	0
Case Manager/IEP Team Administrator	32	31.41	34	33.61	3	3.00	0	3
Case Manager/IEP Team Coordinator Level I	28	27.80	21	20.80	4	4.00	0	4
Case Manager/IEP Team Coordinator Level II	18	17.80	20	19.80	9	9.00	1	8
Certified Occupational Therapy Assistant	1	1.00	0	0.00	0	0.00	0	0
Contract/Grant Management/Referral Specialist	0	0.00	1	1.00	1	1.00	0	1
Data Manager	0	0.00	1	1.00	1	1.00	0	1
Director (regional site)	6	6.00	6	6.00	1	1.00	0	1
Director of Preschool Programming	1	1.00	1	1.00	0	0.00	0	0
Early Childhood Special Ed Program Manager	5	4.8	6	5.50	0	0.00	0	0
Early Intervention Program Manager	8	8.00	7	7.00	0	0.00	0	0
Ed Tech I	3	2.1	4	2.10	2	0.73	2	0
Ed Tech II	7	3.74	9	4.83	1	0.73	0	1
Ed Tech III	65	43.17	55	38.78	10	5.48	5	5
Educational Consultant	9	8.26	9	8.38	0	0.00	0	0
Executive Assistant	1	1.00	1	1.00	0	0.00	0	0
Finance Director	1	1.00	1	0.80	1	0.80	0	1
Human Resources Director	1	1.00	1	1.00	0	0.00	0	0
Human Resources Generalist	0	0.00	1	1.00	0	0.00	0	0
Licensed Clinical Social Worker	2	1.75	4	3.75	2	2.00	0	2
Licensed Social Worker	2	2.00	2	2.00	0	0.00	0	0
Occupational Therapist	27	25.22	29	27.82	4	4.00	3	1
Office Operations Assistant	18	17.30	20	19.30	8	8.00	3	5
Office Operations Manager	9	8.93	9	9.00	2	2.00	0	2
Part C State Coordinator	1	1.00	1	1.00	0	0.00	0	0
Payroll & HR Assistant	1	1.00	1	1.00	0	0.00	0	0
Payroll and Benefits Specialist	1	1.00	1	1.00	0	0.00	0	0
Payroll Processor & HR Assistant	1	1.00	1	1.00	0	0.00	0	0
Physical Therapist	8	6.37	7	6.33	1	0.80	1	0
Preschool Program Manager/Curriculum Coordinator	0	0.00	1	1.00	1	1.00	1	0
Preschool Teacher of Children with Disabilities/Case Mgr	0	0.00	7	7.00	7	7.00	7	0
Quality Assurance Assistant	1	1.00	1	1.00	0	0.00	0	0
Service Coordinator Level I	22	21.80	25	24.30	2	2.00	2	2
Service Coordinator Level II	8	8.00	7	7.00	0	0.00	0	0
Speech-Language Pathologist	21	19.83	24	21.32	6	4.94	5	1
Speech-Language Pathology Assistant	2	2.00	3	3.00	1	1.00	1	0
Staff Accountant	1	1.00	0	0.00	0	0.00	0	0
Teacher of Children with Disabilities	73	63.15	72	63.04	4	3.73	2	2
Temporary Program Manager	0	0.00	3	1.60	3	1.60	3	0
Temporary Site Director	0	0.00	1	1.00	1	1.00	0	1
Total*	389	344.93	411	369.36	78	68.61	39	41

(b) *The number of private providers that contracted with the Child Development Services System to provide direct services, including transportation services, and the number of contracted providers delivering each type of service in the prior fiscal year:*

Services	#	Notes
All provider contracts	348	Some contracts are for more than one service and contractors range from sole proprietor to those with numerous employees.
Specially Designed Instruction	876	
Speech and Language Services	337	
Occupational Therapy Services	225	
Physical Therapy Services	56	
Transportation	19	
Other	273	Includes: Psychologists, Board Certified Behavior Analysts, Educational Consultants, Interpreters, and other specialty providers

(c) *The number of children who received direct services provided by Child Development Services System employees in the prior fiscal year and the number of children who received direct services provided by contracted private providers in the prior fiscal year;*

Services provided by	Part C	Part B
CDS Employees	2176	3985
Contracted Providers	1399	4093

(d) *The number of preschool or day care programs operated by each regional site, the average enrollment in each program, the percentage of enrollees that are children receiving services under individualized education programs or individualized family service plans and expenses and revenues for the prior fiscal year associated with the programs in each site;*

	# Preschool programs	# Children Enrolled	# Children with IEP	% of enrollment with IEP
CDS Midcoast	2	40	37	92.5%
CDS Opps - Oxford	1	10	10	100%
CDS Opps - Rumford	1	11	11	100%
CDS Two Rivers - Brewer	1	8	8	100%
CDS Two Rivers - Dover	1	6	6	100%
Arundel PS	1	13	13	100%
Biddeford PS	2	16	16	100%
Brunswick PS	1	6	6	100%
Gray PS	1	12	12	100%
Lewiston PS	1	4	4	100%
Totals	12	126	123	99.25%

*enrollment data as of 12/2/22

Preschool classrooms operated solely by CDS for children ages 3-to-5 are located in Oxford, Dover-Foxcroft, Rumford, and Rockland.

Preschool programs have been established in the above listed locations and are identified with the label PS to differentiate them from those currently operated by CDS at the site-level.

(e) *The number of children who received direct services in the prior fiscal year while placed in preschool programs operated by public school systems;*

Between 7/1/2021 and 6/30/2022, 1,597 children attended a public pre-k program (as indicated in the Child Information Network Connection (CINC) data system).

(4) Statistics and analysis of the following Child Development Services System performance measures for the prior fiscal year, including descriptions of any notable variations in these measures among regional sites and any notable year-to-year trends over the past 5 fiscal years;

(a) Measures of compliance with key federal requirements related to timeliness, quality and effectiveness of service as set out in required annual federal reporting under the federal Individuals with Disabilities Education Act;

Summary of site-specific indicator data for FFY 2013 through FFY 2017. Detailed information can be found in Annual Performance Reports located at <https://www.maine.gov/doe/cds/stateperformance>.

(b) Measures of compliance with key state requirements related to timeliness, quality and effectiveness of service as set out in statute and rules; Summary of site-specific indicator data for FFY 2013 through FFY 2017. Detailed information can be found in Annual Performance Reports located at <https://www.maine.gov/doe/cds/stateperformance>

Part C-Early Intervention FFY2021 Data Summary by Regional CDS Site

The federal Part C regulations at 34 CFR §303.702(b) require each State to report annually to the public on the performance of each Early Intervention Service (EIS) program located in the State on the targets in the State's performance plan "as soon as practicable but no later than 120 days" following the State's Annual Performance Report (APR) submission. The following table is posted on the CDS website at <https://www.maine.gov/doe/cds/state performance> with the APR and serves as public reporting on the state targets and performance of each EIS program for Indicators 1-8 in FFY 2021:

	C1 Target 100%	C2 Target 95%	C3a SS1 Target 63%	C3a SS2 Target 32%	C3b SS1 Target 67%	C3b SS2 Target 24%	C3c SS1 Target 68%	C3c SS2 Target 30%	C4a Target 92%	C4b Target 92%	C4c Target 92%	C5 Target 0.55%	C6 Target 2.40%	C7 Target 100%	C8a Target 100%	C8b Target 100%	C8c Target 100%
Aroostook	100%	100%	41.67%	30.00%	53.57%	23.30%	64.29%	26.67%	66.67%	66.67%	66.67%	0.67%	2.41%	100%	100%	100%	100%
Reach	96.76%	100%	81.16%	24.59%	69.64%	26.23%	72.41%	22.95%	-	-	-	0.89%	3.74%	100%	100%	100%	99.07%
First Step	95.59%	100%	54.05%	17.72%	51.28%	12.66%	50.00%	25.31%	-	-	-	0.58%	2.07%	99.14%	100%	100%	96.97%
Two Rivers	100%	100%	62.50%	24.59%	69.64%	26.23%	72.41%	22.95%	100%	100%	100%	0.31%	1.73%	100%	100%	100%	100%
Midcoast	100%	100%	76.36%	14.29%	75.00%	12.50%	82.14%	14.29%	100%	94%	100%	0.95%	2.67%	100%	100%	100%	98.04%
Opportunities	100%	100%	78.13%	41.67%	78.79%	25.00%	80.00%	30.56%	66.67%	66.67%	66.67%	1.12%	3.30%	82.61%	100%	100%	100%
PEDS	99.13%	100%	56.86%	37.10%	66.67%	33.87%	63.16%	27.42%	100%	92.86%	100%	0.73%	1.26%	100%	100%	100%	100%
Downeast	100%	100%	52.78%	30.23%	67.50%	20.93%	59.52%	16.28%	75%	66.67%	66.67%	0.89%	1.83%	100%	100%	100%	96.30%
York	99.40%	100%	70.54%	49.73%	73.17%	33.88%	71.23%	44.26%	-	-	-	1.16%	4.13%	96.30%	100%	100%	92.26%
State Total	98.54%	100%	69.13%	30.09%	72.17%	23.65%	73.42%	28.38%	89.66%	86.21%	89.66%	0.87%	2.84%	97.72%	100%	100%	97.34%

*Child Outcomes: A. Positive social-emotional skills (including social relationships); B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and C. Use of appropriate behaviors to meet their needs

Summary Statement 1: Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.

Summary Statement 2: The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.

Part C- Early Intervention FFY 2015-2020 State Data Summary

(Detailed information can be found at <https://www.maine.gov/doe/cds/stateperformance.>)

	FFY2015 (%)			FFY2016 (%)			FFY2017 (%)			FFY2018 (%)			FFY2019 (%)			FFY2020 (%)			Target		
C1 Timely Intervention	99.03			93.26			93.17			97.38			95.88			98.80			100		
C2 Natural Environments	98.79			98.40			99.23			99.36			99.11			100			95		
C3 Child Outcomes (0-2)*	A	B	C	A	B	C	A	B	C	A	B	C	A	B	C	A	B	C	A	B	C
Summary Statement 1	59.52	71.69	67.97	64.03	73.59	68.34	64.24	67.99	70.54	65.18	71.12	70.23	67.3	70.8	72.01	64.76	70.06	69.73	63	67	68
Summary Statement 2	44.03	27.35	45.91	41.67	29.94	41.36	39.26	31.13	39.81	35.17	27.11	33.96	33.2	23.32	31.23	30.27	23.24	28.25	30	23	28
C4 Family Outcomes**	96.74	97.65	99.06	96.55	96.55	96.55	94.05	97.62	96.43	95.07	96.48	96.48	94.16	95.45	95.45	91.56	92.21	85.71	92	92	92
C5 Child Find 0-1	0.62			0.74			0.61			0.60			0.64			0.54			0.53		
C6 Child Find 0-3	2.34			2.43			2.39			2.46			2.72			2.35			2.30		
C7 Timely Evaluation	81.36			98.45			91.20			95.95			92.86			97.60			100		
C8 Transition	100	100	80.24	100	100	90.45	100	100	97.45	100	100	6.63	100	100	97.35	100	100	96.29	100	100	100

*Child Outcomes: A. Positive social-emotional skills (including social relationships); B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and C. Use of appropriate behaviors to meet their needs

Summary Statement 1: Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.

Summary Statement 2: The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.

**Family Outcomes: A. Percent of families participating in Part C who report that early intervention services have helped the family know their rights; B. Percent of families participating in Part C who report that early intervention services have helped the family effectively communicate their children's needs; C. Percent of families participating in Part C who report that early intervention services have helped the family help their children develop and learn

Part B/619- Early Childhood Special Education FFY2021 Data Summary by Regional Site

	Least Restrictive Environment	Timely Evaluation	Child Outcome*			Child Outcome			Parent Involvement	Transition IEP by 3
			Statement 1			Statement 2				
			A	B	C	A	B	C		
CDS Aroostook	93.24	100	95.56	89.47	94.59	77.42	79.03	83.87	71.43	100
CDS Downeast	52.31	57.14	81.94	85.71	76.56	9.59	6.85	31.51	78.95	62.50
CDS First Step	43.57	82.16	69.68	63.98	67.66	38.91	40.72	46.15	88.46	75.00
CDS Midcoast	67.20	72.95	78.22	75.97	80.53	27.61	19.40	31.34	94.62	70.00
CDS Opportunities	26.67	79.41	74.19	83.13	87.18	37.93	50.00	50.86	81.25	63.64
CDS PEDS	42.04	96.46	40.45	40.00	33.33	55.41	45.86	68.79	84.21	91.67
CDS Reach	59.30	47.17	55.12	57.40	57.86	22.63	53.42	69.74	77.66	33.33
CDS Two Rivers	41.10	89.29	59.24	63.49	51.05	39.57	39.13	50.43	85.37	89.47
CDS York	49.64	46.49	66.67	68.08	60.85	43.64	36.13	47.40	66.67	59.52

*Child Outcomes:

- A. Positive social-emotional skills (including social relationships);
- B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and
- C. Use of appropriate behaviors to meet their needs

Summary Statement 1: Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.

Summary Statement 2: The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.

Part B/619 - Early Childhood Special Education FFY 2015-2020 State Data Summary

(Detailed information can be found at <https://www.maine.gov/doe/cds/stateperformance.>)

	FFY 2015(%)			FFY2016 (%)			FFY2017 (%)			FFY2018 (%)			FFY2019 (%)			FFY2020 (%)			Target		
B6 Least Restrictive Environment	58.36	.87		56.13*	21.78*		47.69	24.37		47.88	21.07		47.99	23.24		33.45	25.91		A ≥ 42.54	B < 21.89	
B7 Child Outcomes (3-5)**	A	B	C	A	B	C	A	B	C	A	B	C	A	B	C	A	B	C	A	B	C
Summary Statement 1	69.42	75.37	66.88	72.36	75.30	68.74	67.54	69.16	64.53	69.79	73.34	68.48	73.05	73.12	71.93	67.94	69.44	68.52	66.5	68.33	61.33
Summary Statement 2	49.21	51.04	67.48	43.24	42.31	60.57	40.91	40.46	55.46	38.53	40.90	55.95	35.55	38.98	53.74	35.28	35.85	51.74	39	37	53
B8 Parent Involvement	97.34			*			96.81			94.96			94.68			92.46			91		
B11 Timely Evaluation	81.43			88.99*			90.09			92.56			89.60			76.46			100		
B12 Transition IEP by 3	99.67			81.62			80.00			89.72			88.44			69.19			100		

* Represents CDS data only

**Child Outcomes:

A. Positive social-emotional skills (including social relationships);

B. Acquisition and use of knowledge and skills (including early language/ communication and early literacy); and

C. Use of appropriate behaviors to meet their needs

Summary Statement 1: Of those children who entered the program below age expectations in each Outcome, the percent who substantially increased their rate of growth by the time they exited the program.

Summary Statement 2: The percent of children who were functioning within age expectations in each Outcome by the time they exited the program.

(c) **Measures of productivity for Child Development Services System employees providing case management and direct services to children;**

Direct Services	FTE of CDS Therapists**	Number of CDS Therapists*	Overall Efficiency %	Efficiency w/Mileage %	Total Prod hrs avg monthly	Total Avail hrs avg monthly	Miles avg monthly
OT & COTA Count	27.82	29	34.10%	41.31%	706.70	2,067	5,347
PT Count	6.33	7	37.50%	48.20%	249	605	2,269
SLP & SLPA Count	24.32	27	34.79%	43.14%	564	1,311	55,921
SW/LCSW Count	5.75	6	26.39%	36.01%	772.25	2,924.50	4,660
Itinerant / Part B & C Teachers Count	63.04	72	32.75%	42.07%	1,930	4,490	15,600
Itinerant Ed Tech Count	43.71	67	45.76%	54.53%	1,105	2,372	7,131
DIRECT SERVICE Count	170.97	208	35.22%	44.21%	5,327	13,770	90,928

* Number of budgeted positions at beginning of FY22 and includes full and part time positions.

** Full Time Equivalent of budgeted positions at beginning of FY22

Case Management		FTE Positions FY22*				FTE Positions FY22*				FTE Positions FY22*		
Site	Child Count Part B *	Case Managers	Case Load Expectation	Case Load per FTE	Child Count Part B *	Team Admin	Case Load Expectation	Case Load per FTE	Child Count Part C *	Service Coordinators	Case Load Expectation	Case Load per FTE
AR	260	2	80	130	260	1	170	260	143	0	45	143
DE	326	2	80	163	326	1.88	170	86.7	123	2.8	45	43.93
FS	734	4	80	183.5	734	4	170	183.5	260	4	45	65
MC	570	4	80	142.2	570	4	170	142.5	225	3	45	75
OP	436	2	80	218	436	3	170	145.33	149	2	45	74.5
PE	554	5	80	110.8	554	2	170	277	244	1	45	244
RE	1649	12	80	137.41	1649	8	170	206.13	658	9	45	73.11
TR	698	4.8	80	145.41	698	2.73	170	255.68	224	2	45	112
YO	1216	5	80	243.20	1216	7	170	173.71	603	8	45	75.38
Entire State	6443	40.8	80	1473.52	6443	33.61	170	1730.55	2629	31.8	45	905.92

* Not all positions were filled all or part of year

** The Cumulative Child Count Report is a summary count of children who had an Active Plan in place in selected date range. This report includes two categories of children:

1. Children who had active plans that were written in a previous period. This count includes children whose Plans with Planned Services authorized into the selected period
2. Children who had an active plan written in the selected period (any plan type).

(The report is a count of children, not plans. Therefore, the child with two plans written during the selected period will only be counted one time.)

- (d) **Measures of per unit costs, including the average cost of delivered services per child by primary disability type, the average cost per unit of each type of therapy or service delivered by Child Development Services System staff and the average cost per unit of each type of therapy or service delivered by contracted providers;**

Cost per hour	CDS Employee	Contracted Provider Std Rate	Average NS Rates	# Providers with NS Rate
Social Work	39.46	58.88	175	1
PT	39.46	103	121.8	2
Speech	39.46	102.8	120	1
OT	39.46	103	61.59	2

- (e) *Beginning January 1, 2015, the average age, both in aggregate and by primary disability type, at which children who were born in the State began receiving services from the Child Development Services System and the average age, both in aggregate and by primary disability type, at which children who were born in the State and who were delivered at home began receiving services from the Child Development Services System;*

This reporting feature is not yet available in the Child Information Network Connection (CINC) data system.

- (f) *Any other performance goals and measures established by the Child Development Services System to monitor effectiveness, efficiency and the cost of the Child Development Services System, which may include results of surveys of parents and guardians on the quality and effectiveness of services.*

CDS staff at all levels continue to focus on meeting the needs of infants, toddlers and preschool children with high quality early intervention and special education services. There are seven new preschool sites in Southern Maine that have been in development since January 2021, that if fully staffed have the capacity for 440 students. CDS has been challenged to find and maintain full staffing. CDS Preschools are challenged to attract typically developing peers to provide inclusive education. Although the organization attempts to support

inclusive practice, CDS has very few families taking advantage of these preschool opportunities. Staffing is also a constraint on providing preschool to typical peers. Considering this, CDS has been working feverishly to support SAUs in increasing capacity to offer special education services embedded in public preschool. CDS has also partnered with SAUs to fill CDS Preschools with their overflow of children not currently accessing preschool.

CDS Program Development staff continue to develop programs in York and Cumberland counties based on population density and unmet need. This work has expanded across the State, to include supporting special education expansion in collaboration with the Preschool Expansion Grants. Beyond the Preschool Expansion Grants, The Office of Special Services and Inclusive Education has additional funding to support development of PreK infrastructure. CDS currently has over 50 contracts with SAU's collaborating to provide services to children in CDS.

CDS continues to work with the Early Learning Team to collaborate in the development of high-quality preschool programming. The teams participate in stakeholders' groups across state agencies to increase inclusionary opportunities for children 3 to 5 years.

Jacqueline Hersom, Assistant 619 Coordinator for CDS, provides technical assistance across the state to support consistency and compliance across the sites and in SAUs with federal regulations. Ms. Hersom also acts as the CDS Homeless Liaison, ensuring that resources and collaboration with local SAU's are made available to preschool children and their families.

CDS Aroostook: The partnership with Aroostook County Action Program (ACAP) remains strong and a full continuum of placement options are available enabling all children to be educated with typically developing peers to the greatest extent possible. Because of the full continuum of options in each of the four locations across Aroostook County, children can easily transition, with adult support, for portions of the day within the same building. Local School Administration Units continue to reach out to explore partnerships with CDS and are exploring preschool expansion possibilities to support the needs of all children in their catchment area. Aroostook reports only 3 vacancies during this reporting year, with 138 children with service needs, and 105 children in referral in Part B, and 71 infants and toddlers with plans, and 18 more in referral for Part C.

CDS Two Rivers: CDS Two Rivers continues to build relationships with area school districts, and is now contracting with six different districts, including

Bangor School Department to provide services including speech, occupational therapy, specially designed instruction, and adult support. The Early Intervention Team at Two Rivers continued their ongoing collaborations with Bangor Public Health and Community Services and Family Enrichment Services (e.g., Maine Families, Community Partnerships for Protecting Children, and the Child Abuse and Neglect Prevention Council) through Penquis. Two Rivers reports many vacancies during this reporting year with a remaining 14 positions still to fill to meet the service needs of approximately 301 children, and 165 children in referral in Part B. Part C services 103 infants and toddlers with 52 currently in referral with CDS.

Outreach presentations for Part C services were provided to a variety of community stakeholders, including the NICU at Northern Light Eastern Maine Medical Center, WIC, DHHS Public Health Nurses, and the School of Social Work at the University of Maine. Other outreach efforts included delivery of informational and referral materials to 33 local childcares. Additionally, the Early Intervention Team participated in professional development opportunities from several outside agencies, including Rape Response Services and the Child Abuse and Neglect Prevention Council at Penquis, the Maine CDC, and Adoptive and Foster Families of Maine.

CDS PEDS: PEDs maintain partnerships with the medical community, preschools, childcares, and community organizations to increase awareness of CDS services. Barbara also continues to explore various opportunities for services through telehealth and local private providers, while managing a caseload of speech evaluations for children in her catchment area as a licensed Speech Pathologist. There has been renewed partnerships with Edmund N. Ervin Pediatric Center & PEDS, with meetings quarterly to discuss the sites needs and crossover needs of children. PEDS also reports quite a few vacancies during this reporting year with a remaining 8 positions still to fill to meet the service needs of approximately 262 Part B children with 103 in referral. Part C reports 115 infants and toddlers on a plan and 37 in referral.

CDS Downeast : CDS Downeast includes offices in Ellsworth and in Machias. These two offices service approximately 113 children Part B, with 90 in referral. Part C has 61 Infants and Toddlers receiving services with 27 in referral. CDS continues to pursue contracts with related service providers throughout the state, but this area of the State presences most challenging to find Psychologist, Board Certified Behavior Analyst, Occupational Therapy, and Speech Therapy. Down East reports 8 vacancies yet to be filled.

CDS Midcoast: CDS Midcoast has office sites in Rockland and Damariscotta. Midcoast also operates a preschool on site, servicing 40 children. There have been partnerships with surrounding SAUs, increasing the capacity to meet the needs of eligible children in the region. Midcoast also reports 9 vacancies during this reporting year. Part B services 275 children with another 146 in referral. Part C Children has 127 Infants and toddlers with a plan and 33 in referral.

CDS Opportunities: Oxford and **CDS First Step:** Located in Lewiston and Oxford, these sites have 13 vacancies during this reporting year to meet the service needs of approximately 625 Part B children 342 in referral and 189 Part C Children currently enrolled with 121 in referral.

CDS Reach: Located in Portland, CDS REACH collaborates with a number of public and preschool programs in Portland and surrounding towns. Recently REACH has had the opportunity to utilize a vacant classroom in a preestablished Head Start Program, further increasing available services in that area. REACH reports 7 vacancies during this reporting year. There are 785 children with plans and 605 in the referral for in Part B. Part C has 315 infants and toddlers with plan and 127 in referral.

CDS York: The SAUs partner with CDS York provides school-based services to CDS York children who receive special education services. York reports 11 vacancies currently. York currently 612 children with a Plan with 378 in the referral process for Part B and 314 infants and toddlers with a plan and 73 in referral 311 in Part C.

CDS Preschools:

With the 9 sites reporting staffing shortages that directly impact the provision of services, the need for preschool programming was one option that was considered and implemented in March 2021. The program director opened the first preschool program in August 2021. The four new pre-school sites provide a total of 10 classrooms.

Two preschool locations are in York County (Arundel & Biddeford) and two are in Cumberland County (Gray and Brunswick). Children in both counties and in neighboring counties have access to these programs. Additional preschool programs were opened in 2022. One in Biddeford, at the Lewiston Site at First step. Other preschool classrooms are being explored in Brewer and in Aroostook in the coming year. As well as new partnerships with SAU's as a result of the Preschool Expansion Grants that have been approved.

All our preschools offer morning and afternoon sessions and based on a child's IEP they may be enrolled 2 days a week or 3 days a week. Some children may be enrolled 5 days a week depending on the level of need or the level of compensatory services to be delivered. Enrollment for CDS preschools has been managed by the Program Manager/Curriculum Coordinator to ensure each child is appropriately placed and the programs as determined by the IEP team of each child.

Once a child has been enrolled at one of our preschools, they are no longer managed at their CDS site or based on residence but are case managed by the Special Education Preschool Teacher the child is assigned. This model of case management is also the model the SAUs use for children enrolled in public school. This model was approved by the Collective Bargaining Unit for CDS and was implemented with the opening of the first CDS preschool classroom.

Children's Journey Sites:

Arundel opened on 8/30/21 (CDS York site) and has 2 classrooms that currently enroll 15 children with a capacity of 52 when fully staffed. There are 2 full Special Education Preschool Teachers and 4 Educational Technicians (Ed. Techs) and an Occupational Therapist (OT). Other related services for children at this site are provided through contracted providers.

Biddeford opened on 10/05/21 (Pool Street) with 2 classrooms, enrolling 15 children with a maximum capacity of 80 slots when fully staffed. There are currently 1 Special Education Preschool Teacher, 4 ed techs, and 1 OT. Other related services for children at this site are provided through contracted providers.

Circle of Learning Sites:

Gray opened 08/30/21 (West Gray Road) with 6 classrooms enrolling 15 children with a maximum capacity of 184 potential slots when fully staffed. Gray has 4 Special Education Preschool teachers, 1 ed tech and one OT, with related services being provided by contracted providers. The maximum capacity when fully staff could be as many as 184 children needing morning or afternoon sessions or may be less if children are requiring 5 days a week.

Brunswick opened 11/1/21 (Family Focus building) with only 1 classroom. There is 1 Special Education Preschool teacher, and 2 ed techs. There are 10

children currently enrolled with a maximum capacity when fully staffed of 26 children accessing the program and services.

(6) A description of current and emerging trends and challenges that are having an effect on or are expected to have an effect on costs, services or service delivery methods of the Child Development Services System; and [2013, c. 338, §1 (NEW).]

Entering in the FY21, CDS continues to be presented with many challenges. The pandemic has influenced an increase of CDS referrals with some sites reaching levels beyond pre-pandemic numbers. CDS still faces the challenge of finding programming for children given the shortage of preschools across the state. CDS continues to work vigorously with SAUs to develop and expand public preschool programming.

Staffing challenges in CDS are concerning. Every year there have been challenges with filling vacancies. This year CDS these challenges are amplified. This mirrors the workforce shortage occurring in Maine SAUs and across the nation.

Currently there are 152 SAUs that offer at least one public Pre-K classroom in 239 schools.

A map of the locations of these classrooms can be found on the Early Learning section of the DOE website
<https://www.maine.gov/doe/learning/earlychildhood/publicpreschool>

The most recent data provided by the Early Learning Team is for FY21 which indicates there are 552 4-year-olds and 41 5-year-olds with IEPs or 12.5% of students identified as eligible for special education services. In Maine, the identification rate in most SAUs is higher than 12.5% and further analysis will determine if there are more special education seats available for children with disabilities.

Recently 22 applicants (SAUs) were deemed conditionally fundable and are moving forward with start-up or expansion of public pre-K for the 2022-23 school year. <http://www.maine.gov/dafs/bbm/procurementservices/vendors/grants>

Analysis of job descriptions and functions

Each summer, CDS administration reviews the current job descriptions for staffing needs. Several positions have been updated to reflect the current Collective Bargaining Agreement that was signed in 2022. The purpose reviewing these positions is to inform management the professional development that is needed for our employees when a transition to public schools is planned. This work continues and is ongoing.

Systemic efforts on the increase of Part C referrals:

CDS continued to work towards increasing public awareness and understanding of Maine's Part C system in FFY21. To address this goal, CDS continued its implementation of a state-wide, annual outreach plan that was developed in January of 2021. Per the state-wide outreach plan, all primary referral sources (e.g., primary care physicians, ENTs, audiologists, birthing hospitals/NICUs, Maine Families Home Visiting Program, WIC, DHHS – Child Welfare, community case management agencies, Early Head Start, Maine Birth Defects Program, Public Health Nursing Program, Maine Newborn Hearing Program, home health agencies, and specialty clinics/medical model providers) are contacted by each regional CDS site annually. This led to presentations and/or materials about Maine's Part C program being delivered to a total of 1,497 different referral sources across the state in FFY21 (up from 1,100 in FFY20).

Given previous concern from stakeholders regarding the low percentage of infants (birth to one) served by Maine's Part C program, additional outreach efforts targeted towards birthing hospitals and other community-based services that have contact with babies born with established conditions of risk were made throughout the reporting period. Consequently, the total number of Part C referrals increased by 14% in FFY21, and there was a 22% increase in the total number of children with IFSPs. Moreover, Maine's Part C program demonstrated a 48% increase in the number of infants (birth to one year of age) with IFSPs from FFY20 to FFY21, as well as an 88% increase in Part C referrals from hospitals and a 7% increase in the percentage of children determined eligible for Part C with an established condition of risk.

In addition, a new Memorandum of Understanding (MOU) between CDS and DHHS was developed and became effective on 5/31/22. The MOU created a new referral pathway that will allow the Office of Child and Family Services (OCFS) to refer all Substance Exposed Infants (SEIs), who are automatically eligible for Part C services in Maine, to CDS. Per the MOU, OCFS will also continue to refer all children under three years of age who are involved with substantiated cases of abuse and/or neglect to CDS per the Child Abuse

Prevention Treatment Act (CAPTA). In addition, the Maine CDC will continue to refer all infants identified with an established condition of risk, as well as all infants determined to be at risk for developmental delays, through the following programs: Newborn Bloodspot Screening, Newborn Hearing Screening, Birth Defects Screening, Public Health Nursing, and WIC.

Emerging trends

Analysis of CDS's financials continue to show impact from the on-going pandemic. Anomalies in rising student counts and referrals; shortages in service and transportation providers; as well as critical shortages in education staff have all served to impact CDS's financials in FY22. Staff shortage issues are compounded by the fact that CDS's pay scale for educators has not kept pace with state increases. In response to these factors, CDS leadership has contracted with retired special educators to provide training and critically needed case management services; developed a staff professional development project, increase collaboration with SAUs to provide programming; and continues to seek and engage in contract relationships with new service providers.

Looking into the future, CDS anticipates continued increases in student referrals and eligibility and an ongoing shortage in education staff and transportation providers. CDS is closely monitoring these external factors for change to determine if current anomalies in referral and eligibility growth over the past two years will regulate. CDS staff shortages continue to impact financials as a service delivery model that is more heavily reliant on contracted providers is more costly. Collaborative work with the Department of Health and Human Services, Division of MaineCare by way of a rate study, review of covered MaineCare services (Part C and Part B), and work to move school-based services out of the medical billing model is expected to have a positive impact on revenue beginning in FY23.

CDS leadership continues to explore options for improving service and transportation delivery systems through public/private relationships. CDS will continue to encourage and work with SAUs to expand preschool special education offerings to provide inclusive learning opportunities for CDS students. In FY23, CDS will work in tandem with the Early Learning Team's Preschool Expansion Grant recipients to support the delivery of services for CDS students. Working in partnership with external partners, CDS is exploring the potential for Regional Service Centers.

Cost and fiscal impact:

Despite many positive developments at CDS over the past year, many challenges remain. These include the statewide scarcity of qualified special education personnel to serve the birth-to-age 22 population, a failure to provide timely services to all eligible preschool-age children, a global lack of preschool education and a fiscal model that to date has not been adequate to support special education needs across the state for children ages 3-5.

Although CDS is working to be able to offer competitive compensation and benefits, 25.7% of its budgeted positions were vacant as of the writing of this report. This inability to fill vacant positions – and to recruit qualified contracted providers - mirrors challenges that many of Maine’s SAUs are facing as well. As a result, there continues to be children waiting to receive some or all of the services identified on their IEPs, although the expansion of preschool programming through CDS initiatives is working to reduce this number. Even though more services are being provided, CDS still has the challenge of providing preschool education in the least restrictive setting. Least restrictive environment (LRE) is a focus of OSEP as it presents an issue with equity and access. More restrictive placements in preschool have a lifelong impact on educational and functional performance.

In an effort to increase workforce for preschool aged children, CDS applied for a Federal Emergency Relief State Reservation Grant and was awarded a grant totaling 1.75 million dollars to support staff development. There are two goals of the project: 1) create a graduate program developed around early education within CDS to support obtaining a 282 B Special Education Birth to 5 teaching certificates, and 2) reimbursing for any coursework that supports increased certification, including participation in graduate programs to become a related service provider or school psychologist. The graduate program, titled “CDS Pathways Project” is an accelerated program that will be completed in one year. The first cohort will graduate 14 candidates and there are plans for a second cohort. Five individuals were able to obtain a 282B by finishing up previous educational programming. In addition to efforts to increase advertising for new employees, CDS is working on supporting increased staff training to promote CDS staff to a 282 certification. This will assist CDS in providing services and support staff transitioning to SAUs in the future if they would like to pursue that path.

CDS has also applied for a Federal Emergency Relief State Reservation Grant and was awarded a grant totaling 1.5 million dollars to support preschool development. These monies will be utilized to support expansion of SAU/CDS preschool collaboration efforts and increase CDS provided programming.

APPENDIX A (1 b)

Financial Information

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Comprehensive

APPENDIX A

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	9,336,526	10,710,281	(1,373,755)	8,823,891	9,205,896	(382,005)	7,597,572	7,717,177	(119,605)	5,105,554	5,462,437	(356,882)
CM/CF Travel	21,164	140,444	(119,280)	11,141	140,444	(129,303)	89,957	173,155	(83,198)	147,690	194,500	(46,810)
CM/CF Total	9,357,689	10,850,725	(1,493,035)	8,835,032	9,346,340	(511,308)	7,687,528	7,890,332	(202,803)	5,253,244	5,656,937	(403,692)
Special Instruction Evals	85,107	60,640	24,467	57,204	61,640	(4,436)	47,614	62,200	(14,586)	59,017	37,800	21,217
Special Instruction	4,967,003	5,306,323	(339,319)	4,655,949	6,483,346	(1,827,397)	5,568,155	7,011,000	(1,442,845)	6,587,242	6,723,500	(136,258)
LRE Space	378,078	391,500	(13,422)	323,712	404,500	(80,788)	357,364	492,000	(134,636)	485,009	458,300	26,709
MeCare Premiums	0	6,576	(6,576)	723	6,776	(6,053)	5,847	8,997	(3,150)	6,491	5,550	941
SI Salary & Benefits	8,910,080	11,371,330	(2,461,250)	7,831,049	8,478,894	(647,845)	7,123,966	8,163,917	(1,039,951)	5,506,134	5,767,204	(261,070)
Social Work Evals	83	3,500	(3,418)	2,514	3,500	(986)	2,639	25,800	(23,161)	19,175	16,060	3,115
Social Work Therapy	64,457	48,700	15,757	25,592	48,700	(23,108)	41,955	63,898	(21,943)	59,436	68,550	(9,114)
Social Work Sal & Benefits	279,737	280,127	(390)	304,771	280,938	23,833	247,645	330,559	(82,914)	312,878	285,828	27,050
BCBA Salary & Benefits	8,734	0	8,734									
Psychological Evals	816,114	647,000	169,114	693,999	677,000	16,999	617,782	528,000	89,782	495,756	526,000	(30,244)
Psych Therapy	2,355	0	2,355	13,563	0	13,563	7,350	8,350	(1,000)	5,907	9,900	(3,993)
PT Evals	50,435	34,200	16,235	44,953	34,700	10,253	24,473	37,050	(12,577)	29,101	35,750	(6,649)
Physical Therapy	240,103	201,942	38,160	229,460	244,442	(14,983)	208,998	236,197	(27,199)	271,910	268,400	3,510
PT Salary & Benefits	576,993	868,040	(291,046)	517,832	691,955	(174,123)	287,326	361,941	(74,616)	237,289	226,800	10,489
Speech Evals	837,774	580,600	257,174	653,146	580,600	72,546	567,307	483,500	83,807	534,583	313,700	220,883
Speech Therapy	4,778,764	2,801,290	1,977,474	4,720,313	2,901,290	1,819,023	4,724,279	2,670,109	2,054,170	3,795,091	2,221,800	1,573,291
ST Salary & Benefits	1,842,713	2,700,029	(857,315)	1,967,398	2,399,395	(431,997)	1,475,511	1,982,709	(507,198)	1,066,698	1,079,856	(13,158)
OT Evals	100,143	70,250	29,893	94,196	99,450	(5,254)	75,073	85,750	(10,677)	82,628	52,710	29,918
OT Therapy	601,260	585,142	16,118	608,566	670,142	(61,575)	677,525	625,142	52,383	680,508	476,650	203,858
OT Salary & Benefits	2,196,913	2,199,717	(2,804)	1,845,136	1,709,799	135,337	1,582,115	1,461,480	120,635	1,165,640	1,189,180	(23,540)
Audio Evals	63,339	47,795	15,544	64,278	47,795	16,483	49,028	49,695	(667)	49,289	39,550	9,739
Eye Evals	0	200	(200)	0	200	(200)	0	855	(855)	0	1,605	(1,605)
Medical/Nutrition Evals	0	4,000	(4,000)	0	4,000	(4,000)	2,613	5,975	(3,362)	10,118	5,175	4,943
All Other Evals	2,213	4,000	(1,788)	8,033	4,000	4,033	3,361	5,448	(2,087)	7,247	6,600	647
All Other Therapies	453,268	142,648	310,620	217,980	141,648	76,332	176,596	165,575	11,021	177,850	121,675	56,175
Team Meeting	648,783	475,500	173,283	720,877	475,500	245,377	646,301	470,500	175,801	518,260	400,000	118,260
Direct Support-Building Costs	1,037,135	1,048,468	(11,333)	895,483	895,863	(380)	878,150	864,807	13,343	679,660	866,572	(186,911)
Direct Support-Facilities	156	0	156	13	0	13	0	0	0	0	0	0
Staff Travel Direct Support	348,648	457,755	(109,107)	154,831	462,755	(307,923)	385,323	509,000	(123,677)	495,600	576,000	(80,400)
Child Transportation	705,669	379,000	326,669	470,739	376,000	94,739	415,777	376,000	39,777	454,123	122,125	331,998
Provider Transportation	724,136	925,000	(200,864)	271,959	925,000	(653,041)	857,739	1,131,000	(273,261)	1,234,144	978,000	256,144
Commercial Transportation	1,070,248	1,422,242	(351,994)	804,436	1,422,242	(617,806)	1,199,646	2,070,000	(870,354)	2,140,997	2,371,050	(230,053)
Instructional Supplies	70,365	12,000	58,365	144,441	12,000	132,441	7,896	14,600	(6,704)	12,139	34,220	(22,081)
Screening Supplies	86,038	31,575	54,463	74,403	31,575	42,828	34,058	35,075	(1,017)	28,752	35,975	(7,223)
Assistive Technology	47,686	18,775	28,911	20,465	18,775	1,690	52,175	21,275	30,900	31,603	30,925	678
Contract Admin/Monitoring DS	0	0	0	0	0	0	15,212	0	15,212	0	0	0
Total Direct Service	31,994,528	33,125,863	(1,131,335)	28,438,015	30,594,422	(2,156,407)	28,366,801	30,358,404	(1,991,603)	27,240,274	25,353,010	1,887,264
Contract Admin/Monitoring	685,054	1,074,941	(389,886)	988,781	1,056,600	(67,819)	837,281	1,548,137	(710,856)	1,206,622	2,020,050	(813,428)
Staff Training	160,571	95,270	65,301	77,007	107,850	(30,843)	75,762	105,750	(29,988)	38,901	52,875	(13,974)
Site Director Salaries & Benefits	778,273	792,711	(14,438)	697,543	627,788	69,754	672,061	578,319	93,742	600,463	542,459	58,004
All Admin Salries & Benefits	2,633,464	2,880,486	(247,022)	2,436,749	2,511,020	(74,271)	2,283,209	2,343,997	(60,788)	1,890,193	1,929,455	(39,262)
Legal/Audit/Fiscal	131,693	130,313	1,380	126,276	245,000	(118,724)	97,561	150,975	(53,414)	170,104	173,475	(3,371)
Office Cleaning	157,463	71,987	85,476	128,757	71,987	56,770	82,138	71,987	10,151	66,442	74,300	(7,858)
Repairs & Maintenance	144,126	33,035	111,091	63,123	33,034	30,089	47,386	33,034	14,352	41,981	32,600	9,381
Rent	106,955	94,500	12,455	97,127	111,141	(14,015)	104,168	102,210	1,958	234,295	104,840	129,454
Equipment Rental	56,461	57,228	(767)	57,214	57,228	(14)	60,088	65,228	(5,140)	56,495	69,884	(13,389)
All Insurance	53,425	415,521	(362,095)	75,801	55,910	19,891	57,928	54,910	3,018	31,389	32,350	(961)
Postage	65,028	59,688	5,340	63,748	57,636	6,112	82,005	78,900	3,105	82,391	87,075	(4,684)
Telephone	225,593	200,633	24,960	196,143	149,122	47,021	219,044	186,840	32,204	186,050	175,992	10,058
Advertising	4,173	0	4,173	3,561	2,000	1,561	2,579	2,000	579	1,102	8,260	(7,158)
Staff & Admin Travel	27,760	22,725	5,035	30,599	38,660	(8,061)	38,070	58,500	(20,430)	88,107	62,450	25,657
Office Supplies	187,883	105,965	81,918	229,044	119,421	109,623	140,667	123,200	17,467	126,193	127,500	(1,307)
Equipment Repair & Maintenance	957,632	773,609	184,023	756,751	737,294	19,457	739,968	728,870	11,098	720,098	783,555	(63,457)
Electric/Heat/Water	93,915	27,070	66,845	63,186	66,845	(3,659)	52,289	75,845	(23,556)	86,594	77,900	8,694
Dues & Subscriptions	176,313	26,862	149,451	27,901	10,378	17,523	91,431	8,378	83,053	11,298	8,725	2,573
Capital Equipment	50,110	0	50,110	47,260	1,000	46,260	31,856	29,500	2,356	20,877	47,000	(26,123)
Payroll Fees	76,189	73,306	2,883	71,320	78,865	(7,545)	67,106	77,765	(10,659)	72,905	78,765	(5,860)
Other	252	7	245	382	0	382	0	0	0	0	0	0
Cares Act Funding Expenses	3,498	0	3,498	594,178	594,178	0	90	10,000	(9,910)	0	525	(525)
Total Administration	6,775,833	6,975,633	(199,799)	6,832,449	6,732,957	99,491	5,782,685	6,434,345	(651,660)	5,732,498	6,490,035	(757,537)
TOTAL	48,128,050	50,952,220	(2,824,170)	44,105,496	46,673,719	(2,568,223)	41,837,015	44,683,081	(2,846,066)	38,226,016	37,499,982	726,034

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Aroostook

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	373,461	399,412	(25,951)	421,849	415,591	6,258	388,012	353,431	34,581	287,697	262,138	25,560
CM/CF Travel	3,848	17,000	(13,152)	2,235	17,000	(14,765)	11,105	19,000	(7,895)	16,491	23,000	(6,509)
CM/CF Total	377,309	416,412	(39,103)	424,084	432,591	(8,507)	399,117	372,431	26,686	304,188	285,138	19,051
Special Instruction Evals	0	0	0	60	1,000	(940)	0	1,000	(1,000)	170	3,000	(2,830)
Special Instruction	388,181	425,000	(36,819)	383,005	425,000	(41,995)	409,980	500,000	(90,020)	513,033	426,500	86,533
LRE Space	15,463	10,000	5,463	24,630	10,000	14,630	0	15,000	(15,000)	0	20,000	(20,000)
MeCare Premiums			0	0	200	(200)	0	200	(200)	0	200	(200)
SI Salary & Benefits	178,202	261,561	(83,359)	208,087	232,985	(24,898)	135,757	126,872	8,886	87,797	95,927	(8,130)
Social Work Evals	0	0	0	0	0	0	0	0	0	0	0	0
Social Work Therapy	3,058		3,058	694		694	600	0	600	0	0	0
Social Work Sal & Benefits	34,555	30,606	3,949	31,205	27,998	3,207	27,950	26,166	1,784	22,249	19,742	2,507
Psychological Evals	18,960	40,000	(21,040)	12,480	40,000	(27,520)	4,928	25,000	(20,073)	3,684	9,000	(5,316)
Psych Therapy	900		900	0	0	0	0	0	0	0	0	0
PT Evals	596	200	396	255	200	55	0	200	(200)	0	200	(200)
Physical Therapy	716	10,000	(9,284)	113	10,000	(9,887)	25	600	(575)	246	1,200	(954)
PT Salary & Benefits			0	0	0	0	0	0	0	0	0	0
Speech Evals	34,999	25,000	9,999	30,685	25,000	5,685	20,455	5,000	15,455	28,105	15,000	13,105
Speech Therapy	95,273	65,000	30,273	101,670	65,000	36,670	77,620	25,000	52,620	60,991	25,500	35,491
ST Salary & Benefits	92,136	152,651	(60,515)	86,891	149,585	(62,694)	90,966	156,954	(65,988)	73,003	67,660	5,343
OT Evals	14,137	10,000	4,137	11,485	10,000	1,485	8,662	10,000	(1,338)	7,224	1,000	6,224
OT Therapy	49,745	85,000	(35,255)	43,380	85,000	(41,620)	54,537	85,000	(30,463)	72,005	21,000	51,005
OT Salary & Benefits			0	0	0	0	0	0	0	0	58,363	(58,363)
Audio Evals		400	(400)	182	400	(218)	129	400	(271)	273	400	(127)
Eye Evals		200	(200)	0	200	(200)	0	200	(200)	0	200	(200)
Medical/Nutrition Evals			0	0	0	0	0	0	0	0	0	0
All Other Evals			0	0	0	0	0	0	0	0	0	0
All Other Therapies	1,008	500	508	1,589	500	1,089	0	500	(500)	56	2,000	(1,944)
Team Meeting	28,013	12,000	16,013	25,794	12,000	13,794	18,324	9,000	9,324	12,352	11,000	1,352
Direct Support-Building Costs	35,515	40,351	(4,836)	40,961	40,857	103	42,562	40,351	2,211	10,330	36,428	(26,098)
Direct Support-Facilities			0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	7,779	10,000	(2,221)		15,000	(15,000)	13,504	20,000	(6,496)	15,856	30,000	(14,144)
Child Transportation	15,120	15,000	120	19,233	12,000	7,233	14,050	12,000	2,050	17,357	7,000	10,357
Provider Transportation	44,399	55,000	(10,601)	24,772	55,000	(30,228)	43,380	61,000	(17,620)	65,950	40,000	25,950
Commercial Transportation	10,506	35,000	(24,494)	17,921	35,000	(17,079)	16,709	85,000	(68,291)	94,996	100,000	(5,004)
Instructional Supplies	1,203	1,000	203	186	1,000	(814)	90	1,000	(910)	121	1,000	(879)
Screening Supplies	1,338	4,000	(2,662)	4,075	4,000	75	2,828	4,000	(1,172)	3,630	2,000	1,630
Assistive Technology		500	(500)	565	500	65	410	500	(90)	0	700	(700)
Contract Admin/Monitoring DS			0	0	0	0	0	0	0	0	0	0
Total Direct Service	1,071,804	1,288,969	(217,165)	1,069,918	1,258,425	(188,508)	983,466	1,210,943	(227,477)	1,089,428	995,020	94,408
Contract Admin/Monitoring	495		495	2,145			2,200	1,000		770	1,500	
Staff Training	10,113	3,424	6,689	4,922	4,250	672	4,354	4,250	104	4,256	5,000	(744)
Site Director Salaries & Benefits	62,262	43,649	18,613	67,257	29,437	37,820	70,657	27,088	43,569	61,059	24,582	36,477
All Admin Salries & Benefits	52,669	67,038	(14,369)	64,909	105,633	(40,724)	67,076	98,231	(31,155)	59,600	97,415	(37,815)
Legal/Audit/Fiscal			0	0	0	0	0	0	0	0	0	0
Office Cleaning	10,248	4,500	5,748	11,066	4,500	6,566	6,367	4,500	1,867	4,895	5,340	(445)
Repairs & Maintenance	7,513	6,500	1,013	6,385	6,500	(115)	7,976	6,500	1,476	6,448	5,000	1,448
Rent	2,952	2,649	303	2,615	2,683	(68)	3,005	2,649	356	30,929	2,392	28,537
Equipment Rental	3,515	4,000	(485)	4,098	4,000	98	3,514	4,000	(486)	4,113	4,000	113
All Insurance	1,200	1,880	(680)	5,843	1,880	3,963	1,981	1,880	101	906	2,000	(1,094)
Postage	1,366	2,335	(969)	3,035	2,335	700	3,425	3,200	225	3,074	2,800	274
Telephone	8,993	7,610	1,383	10,217	6,970	3,247	17,628	10,760	6,868	9,736	10,780	(1,044)
Advertising	0		0	395	0	395	329	0	329	50	750	(700)
Staff & Admin Travel	1,897	6,500	(4,603)	2,479	6,500	(4,021)	6,861	6,500	361	6,335	8,000	(1,665)
Office Supplies	2,244	4,000	(1,756)	3,871	4,000	(129)	4,264	4,000	264	4,653	6,000	(1,347)
Equipment Repair & Maint.	26,096	25,872	224	55,069	23,349	31,720	114,705	24,000	90,705	23,700	27,548	(3,847)
Electric/Heat/Water	17,062	1,900	15,162	14,114	19,000	(4,886)	13,929	19,000	(5,071)	18,705	19,000	(295)
Dues & Subscriptions	2,807	200	2,607	60	200	(140)	401	200	201	240	200	40
Capital Equipment			0	0	1,000	(1,000)	1,116	1,000	116	747	1,000	(253)
Payroll Fees	2,206	2,700	(494)	2,096	2,700	(604)	2,009	2,700	(691)	2,449	2,700	(251)
Other			0	0	0	0	0	0	0	0	0	0
Cares Act Funding Expenses			0	1,556	1,556	0	0	0	0	0	200	(200)
Total Administration	213,638	201,859	11,779	262,132	226,493	33,494	331,797	221,458	109,139	242,665	226,207	17,189
TOTAL	1,662,751	1,907,240	(244,489)	1,756,134	1,917,509	(163,521)	1,714,380	1,804,832	(91,652)	1,636,281	1,506,365	130,648

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Downeast

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	746,922	764,247	(17,325)	596,659	641,792	(45,133)	478,628	526,360	(47,732)	341,311	364,609	(23,298)
CM/CF Travel	4,751	13,155	(8,404)	1,510	13,155	(11,645)	6,696	15,155	(8,459)	11,140	17,500	(6,360)
CM/CF Total	751,673	777,402	(25,729)	598,169	654,947	(56,778)	485,324	541,515	(56,191)	352,451	382,109	(29,658)
Special Instruction Evals	2,980	2,500	480	6,581	2,500	4,081	762	2,500	(1,738)	1,901	2,500	(599)
Special Instruction	75,157	208,480	(133,323)	95,449	208,480	(113,031)	172,098	211,000	(38,902)	216,727	211,000	5,727
LRE Space	69,099	75,000	(5,901)	38,617	75,000	(36,383)	51,211	85,000	(33,789)	85,416	97,000	(11,584)
MeCare Premiums	0	0	0	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	712,806	736,669	(23,863)	863,718	805,643	58,075	852,608	887,662	(35,054)	628,158	742,320	(114,162)
Social Work Evals	0	0	0	0	0	0	0	0	0	0	0	0
Social Work Therapy	544	0	544	2,438	0	2,438	150	500	(350)	248	500	(252)
Social Work Sal & Benefits	0	0	0	0	0	0	0	0	0	0	0	0
Psychological Evals	44,048	37,000	7,048	42,414	37,000	5,414	26,944	41,000	(14,056)	17,960	41,000	(23,040)
Psych Therapy	555	0	555	0	0	0	0	0	0	0	0	0
PT Evals	0	5,000	(5,000)	4,213	5,000	(787)	83	5,000	(4,917)	2,040	7,000	(4,960)
Physical Therapy	76	37,845	(37,769)	1,979	37,845	(35,866)	195	14,000	(13,805)	1,693	18,200	(16,507)
PT Salary & Benefits	103,859	98,785	5,074	63,907	0	63,907	0	0	0	0	0	0
Speech Evals	41,577	40,000	1,577	33,343	40,000	(6,657)	37,155	45,000	(7,845)	46,802	22,200	24,602
Speech Therapy	282,605	187,000	95,605	278,767	187,000	91,767	307,974	147,000	160,974	305,541	128,300	177,241
ST Salary & Benefits	18,427	163,935	(145,508)	98,560	158,811	(60,251)	67,507	69,763	(2,256)	83	0	83
OT Evals	1,001	8,750	(7,749)	905	8,750	(7,845)	3,909	3,750	159	1,492	110	1,382
OT Therapy	4,316	61,000	(56,685)	5,060	61,000	(55,940)	3,851	1,000	2,851	1,433	5,650	(4,217)
OT Salary & Benefits	153,784	77,591	76,193	186,225	197,638	(11,413)	196,160	167,386	28,774	134,002	134,160	(158)
Audio Evals	713	1,595	(882)	467	1,595	(1,128)	751	1,595	(844)	1,513	1,450	63
Eye Evals	0	0	0	0	0	0	0	175	(175)	0	175	(175)
Medical/Nutrition Evals	0	0	0	0	0	0	0	225	(225)	0	225	(225)
All Other Evals	1,378	0	1,378	1,305	0	1,305	0	1,098	(1,098)	790	0	790
All Other Therapies	4,440	2,148	2,292	9,065	2,148	6,917	20,077	2,075	18,002	2,636	2,075	561
Team Meeting	53,693	30,000	23,693	35,913	30,000	5,913	29,884	30,000	(116)	29,532	23,000	6,532
Direct Support-Building Costs	46,630	58,320	(11,690)	56,417	57,313	(896)	59,694	57,256	2,438	46,972	45,792	1,180
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	23,253	60,000	(36,747)	17,395	60,000	(42,605)	48,844	65,000	(16,156)	55,169	79,000	(23,831)
Child Transportation	17,345	35,000	(17,655)	23,198	35,000	(11,802)	36,257	35,000	1,257	40,491	5,725	34,766
Provider Transportation	37,863	65,000	(27,137)	10,013	65,000	(54,987)	55,953	105,000	(49,047)	99,327	73,000	26,327
Commercial Transportation	0	25,000	(25,000)	0	25,000	(25,000)	0	75,000	(75,000)	66,064	145,050	(78,986)
Instructional Supplies	0	1,500	(1,500)	888	1,500	(612)	297	1,500	(1,203)	481	1,500	(1,019)
Screening Supplies	1,907	3,375	(1,468)	5,341	3,375	1,966	4,061	3,375	686	1,945	3,375	(1,430)
Assistive Technology	(1,155)	625	(1,780)	120	625	(505)	3,455	625	2,830	(1,634)	625	(2,259)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	1,696,900	2,022,120	(325,220)	1,882,298	2,106,223	(223,925)	1,979,880	2,058,485	(78,605)	1,786,782	1,790,932	(4,150)
Contract Admin/Monitoring	5,813	0	5,813	0	0	0	0	0	0	2,150	0	2,150
Staff Training	12,468	8,115	4,353	5,176	8,000	(2,824)	4,732	9,000	(4,268)	1,770	3,575	(1,805)
Site Director Salaries & Benefits	85,610	94,125	(8,515)	90,876	89,878	999	86,290	82,019	4,271	72,499	67,371	5,128
All Admin Salries & Benefits	105,339	103,384	1,955	102,675	99,311	3,364	92,199	117,920	(25,721)	87,148	78,008	9,140
Legal/Audit/Fiscal	0	0	0	0	0	0	0	5,975	(5,975)	0	5,975	(5,975)
Office Cleaning	11,265	8,000	3,265	15,166	8,000	7,166	10,260	8,000	2,260	6,374	8,000	(1,626)
Repairs & Maintenance	2,845	4,200	(1,355)	303	4,200	(3,897)	2,227	4,200	(1,973)	3,474	2,500	974
Rent	3,986	8,715	(4,729)	5,998	8,685	(2,687)	6,904	5,764	1,140	8,947	6,942	2,005
Equipment Rental	3,160	6,300	(3,140)	3,160	6,300	(3,140)	4,037	6,300	(2,263)	5,135	6,300	(1,165)
All Insurance	3,558	4,665	(1,107)	2,825	4,665	(1,840)	4,923	4,665	258	2,633	2,800	(167)
Postage	4,749	4,000	749	5,866	4,000	1,866	6,196	5,000	1,196	5,213	4,525	688
Telephone	18,535	17,465	1,070	18,368	10,642	7,726	17,602	12,840	4,762	23,175	10,305	12,870
Advertising	0	0	0	287	0	287	68	0	68	50	890	(840)
Staff & Admin Travel	385	2,000	(1,615)	2,973	2,000	973	2,010	5,000	(2,990)	3,123	7,450	(4,327)
Office Supplies	7,247	7,000	247	19,992	7,000	12,992	9,648	7,000	2,648	6,688	7,000	(312)
Equipment Repair & Maintenance	71,089	58,743	12,346	66,428	55,507	10,921	63,228	62,000	1,228	59,480	65,754	(6,274)
Electric/Heat/Water	652	0	652	0	0	0	0	0	0	20	0	20
Dues & Subscriptions	6,647	467	6,180	479	467	12	776	467	309	390	350	40
Capital Equipment	0	0	0	744	0	744	0	2,200	(2,200)	812	2,200	(1,388)
Payroll Fees	5,595	6,165	(570)	5,553	6,165	(612)	5,654	6,065	(411)	5,736	6,065	(329)
Other	55	0	55	80	0	80	0	0	0	0	0	0
Cares Act Funding Expenses	0	0	0	3,675	3,675	0	15	0	15	0	100	(100)
Total Administration	348,997	333,343	15,654	350,624	318,495	32,130	316,769	344,415	(27,646)	294,817	286,110	8,707
TOTAL	2,797,570	3,132,865	(335,295)	2,831,091	3,079,665	(248,573)	2,781,973	2,944,415	(162,442)	2,434,050	2,459,151	(25,101)

Actual Expenditures Compared to Budget for Last Three Fiscal Years - First Step

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	1,027,018	1,260,568	(233,550)	1,035,526	1,170,074	(134,548)	949,089	990,451	(41,362)	555,354	722,747	(167,393)
CM/CF Travel	453	14,000	(13,547)	1,095	14,000	(12,905)	9,907	19,000	(9,093)	11,023	19,000	(7,977)
CM/CF Total	1,027,471	1,274,568	(247,097)	1,036,621	1,184,074	(147,453)	958,996	1,009,451	(50,455)	566,377	741,747	(175,370)
Special Instruction Evals	6,890	2,200	4,690	1,026	2,200	(1,174)	2,120	2,200	(80)	2,668	4,000	(1,332)
Special Instruction	737,354	800,000	(62,646)	568,904	800,000	(231,096)	620,692	850,000	(229,308)	742,229	955,000	(212,771)
LRE Space	3,013	1,000	2,013	1,688	1,000	688	1,970	2,000	(30)	3,560	4,500	(940)
MeCare Premiums	0	1,233	(1,233)	363	1,233	(870)	1,053	1,350	(297)	1,137	350	787
SI Salary & Benefits	980,109	1,152,358	(172,249)	904,442	832,411	72,031	681,158	787,004	(105,846)	582,915	658,721	(75,806)
Social Work Evals	0	0	0	0	0	0	0	300	(300)	0	450	(450)
Social Work Therapy	483	400	83	188	400	(213)	568	198	370	498	200	298
Social Work Sal & Benefits	0	0	0	0	0	0	0	0	0	0	0	0
Psychological Evals	112,936	75,000	37,936	111,506	75,000	36,506	62,448	70,000	(7,552)	64,061	70,000	(5,939)
Psych Therapy	0	0	0	0	0	0	0	350	(350)	720	450	270
PT Evals	1,418	2,000	(582)	1,782	2,000	(218)	1,446	3,700	(2,254)	1,382	3,700	(2,318)
Physical Therapy	9,328	13,000	(3,672)	13,667	13,000	667	13,225	13,000	225	13,475	18,000	(4,525)
PT Salary & Benefits	0	0	0	0	0	0	0	0	0	0	0	0
Speech Evals	13,241	12,500	741	11,629	12,500	(871)	9,151	8,500	651	8,859	32,000	(23,141)
Speech Therapy	375,045	200,810	174,235	339,109	200,810	138,299	305,499	101,000	204,499	252,428	233,000	19,428
ST Salary & Benefits	368,543	469,462	(100,919)	294,966	320,703	(25,737)	279,787	328,697	(48,910)	229,636	205,963	23,673
OT Evals	4,841	4,000	841	6,294	4,000	2,294	3,605	10,000	(6,395)	9,092	10,000	(908)
OT Therapy	31,880	34,000	(2,120)	36,728	34,000	2,728	26,405	44,000	(17,595)	43,771	40,000	3,771
OT Salary & Benefits	175,753	162,481	13,272	171,289	153,190	18,099	148,547	139,362	9,185	102,424	94,750	7,674
Audio Evals	1,637	3,000	(1,363)	2,199	3,000	(801)	1,743	3,000	(1,257)	3,072	3,000	72
Eye Evals	0	0	0	0	0	0	0	80	(80)	0	80	(80)
Medical/Nutrition Evals	0	0	0	0	0	0	0	150	(150)	0	200	(200)
All Other Evals	255	0	255	943	0	943	0	350	(350)	0	500	(500)
All Other Therapies	24,309	17,000	7,309	16,914	17,000	(86)	17,394	14,000	3,394	20,548	9,300	11,248
Team Meeting	47,422	27,000	20,422	52,940	27,000	25,940	32,083	27,000	5,083	31,739	64,000	(32,261)
Direct Support-Building Costs	91,263	124,091	(32,828)	100,937	98,111	2,826	91,471	90,539	932	81,749	108,000	(26,251)
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	25,440	41,000	(15,560)	11,325	41,000	(29,675)	30,004	56,000	(25,996)	48,088	54,000	(5,912)
Child Transportation	61,662	16,000	45,662	45,812	16,000	29,812	11,958	16,000	(4,042)	19,962	5,400	14,562
Provider Transportation	27,974	43,000	(15,026)	10,320	43,000	(32,680)	35,139	63,000	(27,861)	67,579	95,000	(27,421)
Commercial Transportation	135,168	330,000	(194,832)	103,400	330,000	(226,600)	222,946	430,000	(207,054)	462,000	400,000	62,000
Instructional Supplies	1,722	1,000	722	2,333	1,000	1,333	480	2,100	(1,620)	1,576	1,300	276
Screening Supplies	4,815	2,400	2,415	9,136	2,400	6,736	4,181	2,400	1,781	3,478	3,000	478
Assistive Technology	9,115	5,000	4,115	2,468	5,000	(2,532)	3,445	10,000	(6,555)	3,706	6,600	(2,894)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	3,251,614	3,539,935	(288,321)	2,822,308	3,035,958	(213,651)	2,608,518	3,076,280	(467,762)	2,802,352	3,081,464	(279,112)
Contract Admin/Monitoring	51,307	0	51,307	0	0	0	0	0	0	0	0	0
Staff Training	9,408	10,500	(1,092)	8,376	10,500	(2,124)	3,957	11,000	(7,043)	2,734	4,600	(1,866)
Site Director Salaries & Benefits	77,827	65,829	11,998	66,746	65,019	1,728	64,775	57,926	6,849	58,259	52,139	6,120
All Admin Salries & Benefits	105,339	186,956	(81,617)	162,284	166,640	(4,355)	158,829	148,362	10,467	134,772	125,695	9,077
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0	0	0	0
Office Cleaning	10,615	8,700	1,915	8,377	8,700	(324)	11,480	8,700	2,780	5,368	6,100	(732)
Repairs & Maintenance	79,618	100	79,518	523	100	423	356	100	256	151	300	(149)
Rent	10,140	13,309	(3,169)	11,635	10,523	1,112	11,363	9,711	1,652	35,127	12,000	23,127
Equipment Rental	3,409	3,100	309	3,999	3,100	899	3,699	3,100	599	3,375	3,000	375
All Insurance	4,563	5,310	(747)	3,421	5,310	(1,889)	5,597	5,310	287	3,455	3,700	(245)
Postage	12,036	6,000	6,036	10,169	6,000	4,169	8,107	7,000	1,107	7,778	13,000	(5,222)
Telephone	23,208	21,084	2,124	21,464	16,224	5,240	19,624	14,000	5,624	19,757	11,952	7,805
Advertising	0	0	0	287	0	287	68	0	68	50	50	0
Staff & Admin Travel	317	1,000	(683)	3,069	1,000	2,069	5,017	2,000	3,017	1,424	2,000	(576)
Office Supplies	25,101	12,000	13,101	30,884	12,000	18,884	18,481	12,000	6,481	14,062	13,000	1,062
Equipment Repair & Maintenance	100,604	81,129	19,475	82,116	75,769	6,348	68,108	80,000	(11,892)	73,738	87,382	(13,644)
Electric/Heat/Water	17,992	12,000	5,992	12,999	12,000	999	13,222	13,000	222	13,740	11,400	2,340
Dues & Subscriptions	12,458	0	12,458	1,437	0	1,437	770	0	770	0	0	0
Capital Equipment	0	0	0	0	0	0	900	1,300	(400)	2,858	1,300	1,558
Payroll Fees	8,212	7,800	412	7,558	7,800	(242)	6,597	7,800	(1,203)	6,699	7,800	(1,101)
Other	2	0	2	0	0	0	0	0	0	0	0	0
Cares Act Funding Expenses	0	0	0	33,820	33,820	0	10	0	10	0	20	(20)
Total Administration	552,154	434,817	117,337	469,164	434,505	34,661	400,960	381,309	19,651	383,347	355,438	27,909
TOTAL	4,831,239	5,249,321	(418,082)	4,328,093	4,654,537	(326,443)	3,968,474	4,467,040	(498,566)	3,752,076	4,178,649	(426,573)

APPENDIX A

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Midcoast

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	933,653	1,077,626	(143,973)	987,998	999,464	(11,466)	849,296	834,733	14,563	588,659	648,194	(59,535)
CM/CF Travel	2,345	16,000	(13,655)	694	16,000	(15,306)	12,532	18,000	(5,468)	18,867	18,000	867
CM/CF Total	935,998	1,093,626	(157,628)	988,692	1,015,464	(26,772)	861,828	852,733	9,095	607,526	666,194	(58,668)
Special Instruction Evals	10,480	14,000	(3,520)	7,474	14,000	(6,526)	11,725	14,000	(2,275)	14,535	8,000	6,535
Special Instruction	336,927	493,963	(157,036)	324,335	493,963	(169,628)	365,221	600,000	(234,779)	590,656	550,000	40,656
LRE Space	148,278	200,000	(51,722)	144,278	200,000	(55,722)	172,629	225,000	(52,371)	242,855	150,000	92,855
MeCare Premiums	0	0	0	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	980,109	1,024,996	(44,887)	1,329,991	1,327,447	2,544	1,307,557	1,250,456	57,101	1,067,414	940,784	126,630
Social Work Evals	0	3,500	(3,500)	2,486	3,500	(1,014)	2,639	3,500	(861)	3,543	35,000	(31,457)
Social Work Therapy	2,794	8,000	(5,206)	1,440	8,000	(6,560)	4,965	8,000	(3,035)	9,233	2,000	7,233
Social Work Sal & Benefits	32,072	25,872	6,200	37,763	24,676	13,087	1,355	0	1,355	0	0	0
Psychological Evals	18,635	25,000	(6,365)	30,608	25,000	5,608	30,218	25,000	5,218	31,320	12,000	19,320
Psych Therapy	0	0	0	0	0	0	0	0	0	0	0	0
PT Evals	456	456	0	1,378	0	1,378	733	0	733	1,075	0	1,075
Physical Therapy	5,640	5,000	640	11,934	5,000	6,934	3,774	15,000	(11,226)	13,624	2,000	11,624
PT Salary & Benefits	98,089	91,559	6,530	77,645	71,923	5,723	76,843	69,871	6,972	59,842	53,897	5,945
Speech Evals	22,248	23,100	(852)	16,969	23,100	(6,131)	27,076	22,000	5,076	23,526	10,000	13,526
Speech Therapy	254,770	83,783	170,987	203,534	83,783	119,751	302,649	83,783	218,866	252,868	93,000	159,868
ST Salary & Benefits	221,126	369,809	(148,683)	325,182	403,442	(78,260)	278,173	307,804	(29,631)	187,319	187,923	(604)
OT Evals	1,874	0	1,874	2,889	5,200	(2,311)	3,918	2,200	1,718	2,595	2,500	95
OT Therapy	12,505	0	12,505	22,411	0	22,412	32,718	45,000	(12,282)	46,648	18,000	28,648
OT Salary & Benefits	197,722	244,330	(46,608)	169,114	274,133	(105,019)	169,779	153,991	15,788	148,219	143,256	4,963
Audio Evals	5,729	5,000	729	3,830	5,000	(1,170)	4,723	5,000	(277)	6,957	2,500	4,457
Eye Evals	0	0	0	0	0	0	0	0	0	0	0	0
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	1,472	0	1,472	895	0	895	2,854	0	2,854
All Other Therapies	70,526	50,000	20,526	41,060	50,000	(8,940)	64,975	50,000	14,975	56,502	2,000	54,502
Team Meeting	38,020	20,000	18,020	39,701	20,000	19,701	29,071	20,000	9,071	22,277	13,000	9,277
Direct Support-Building Costs	156,617	85,672	70,945	153,412	136,909	16,503	146,231	153,989	(7,758)	50,503	147,965	(97,462)
Direct Support-Facilities	0	0	0	13	0	13	0	0	0	0	0	0
Staff Travel Direct Support	56,461	85,000	(28,539)	28,928	85,000	(56,072)	68,703	85,000	(16,297)	84,185	70,000	14,185
Child Transportation	35,481	28,000	7,481	31,703	28,000	3,703	36,773	28,000	8,773	31,801	5,000	26,801
Provider Transportation	20,759	40,000	(19,241)	19,207	40,000	(20,793)	32,273	50,000	(17,727)	53,619	35,000	18,619
Commercial Transportation	124,024	200,000	(75,976)	122,905	200,000	(77,095)	177,666	220,000	(42,334)	213,110	280,000	(66,890)
Instructional Supplies	1,214	3,000	(1,786)	2,172	3,000	(828)	1,655	3,000	(1,345)	3,813	3,000	813
Screening Supplies	1,393	1,000	393	6,717	1,000	5,717	1,510	2,000	(490)	2,159	2,000	159
Assistive Technology	8,467	150	8,317	(1,935)	150	(2,085)	978	150	828	208	500	(292)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	2,862,416	3,130,734	(268,318)	3,158,616	3,532,226	(373,608)	3,357,425	3,442,744	(85,319)	3,223,260	2,769,325	453,935
Contract Admin/Monitoring	0	0	0	0	0	0	0	0	0	0	0	0
Staff Training	14,808	12,000	2,808	7,837	12,000	(4,163)	7,623	14,500	(6,877)	4,843	2,500	2,343
Site Director Salaries & Benefits	85,610	77,617	7,993	75,457	74,028	1,429	94,161	82,738	11,423	82,269	74,942	7,327
All Admin Salries & Benefits	105,339	135,650	(30,311)	121,725	132,143	(10,418)	130,831	112,311	18,520	103,932	95,218	8,714
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0	0	0	0
Office Cleaning	10,423	10,000	423	13,005	10,000	3,005	10,538	10,000	538	11,049	11,000	49
Repairs & Maintenance	1,248	750	498	320	750	(430)	1,569	750	819	1,807	750	1,057
Rent	9,997	15,199	(5,202)	9,792	23,804	(14,012)	13,644	9,833	3,811	106,141	9,178	96,963
Equipment Rental	5,514	5,000	514	6,352	5,000	1,352	7,012	5,000	2,012	5,539	10,000	(4,461)
All Insurance	6,147	8,800	(2,653)	4,686	8,800	(4,114)	9,296	8,800	496	4,715	2,000	2,715
Postage	4,907	4,000	907	6,099	4,000	2,099	7,694	6,000	1,694	7,308	6,000	1,308
Telephone	24,351	19,246	5,105	22,868	18,210	4,658	29,164	26,000	3,164	21,569	20,300	1,269
Advertising	495	0	495	287	0	287	68	0	68	0	1,000	(1,000)
Staff & Admin Travel	(49,985)	500	(50,485)	2,918	500	2,418	2,167	1,000	1,167	1,341	1,000	341
Office Supplies	15,380	13,000	2,380	24,032	13,000	11,032	9,351	14,000	(4,649)	13,510	14,000	(490)
Equipment Repair & Maintenance	112,890	92,051	20,839	96,867	114,779	(17,911)	72,895	100,500	(27,605)	99,390	105,840	(6,450)
Electric/Heat/Water	6,756	7,000	(244)	7,627	7,000	627	8,359	7,000	1,359	9,674	7,000	2,674
Dues & Subscriptions	12,612	500	12,112	56	500	(444)	763	500	263	311	500	(189)
Capital Equipment	0	0	0	0	0	0	0	1,000	(1,000)	307	1,000	(693)
Payroll Fees	10,695	10,000	695	10,393	11,000	(607)	9,814	11,000	(1,186)	11,208	11,000	208
Other	35	0	35	43	0	43	0	0	0	0	0	0
Cares Act Funding Expenses	0	0	0	18,334	18,334	0	29	10,000	(9,971)	0	0	0
Total Administration	377,221	411,232	(34,011)	428,698	453,848	(25,149)	414,978	420,932	(5,954)	484,913	373,228	111,685
TOTAL	4,175,634	4,635,592	(459,958)	4,576,006	5,001,538	(425,529)	4,634,231	4,716,409	(82,178)	4,315,699	3,808,747	506,952

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Opportunities

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	560,192	716,529	(156,337)	514,383	558,882	(44,499)	476,210	487,424	(11,214)	306,785	296,978	9,807
CM/CF Travel	420	7,000	(6,580)	18	7,000	(6,982)	3,723	10,000	(6,277)	6,868	15,000	(8,132)
CM/CF Total	560,611	723,529	(162,918)	514,401	565,882	(51,481)	479,933	497,424	(17,491)	313,653	311,978	1,675
Special Instruction Evals	4,150	2,400	1,750	1,160	2,400	(1,240)	0	2,400	(2,400)	2,720	700	2,020
Special Instruction	176,139	250,000	(73,861)	160,883	250,000	(89,117)	146,892	275,000	(128,108)	244,017	316,000	(71,983)
LRE Space	138	500	(362)	0	500	(500)	556	0	556	64	1,800	(1,736)
MeCare Premiums	0	174	(174)	0	174	(174)	110	147	(37)	105	200	(95)
SI Salary & Benefits	267,302	212,182	55,120	434,773	351,643	83,130	377,430	418,813	(41,383)	323,877	388,624	(64,747)
Social Work Evals	0	0	0	0	0	0	0	0	0	0	60	(60)
Social Work Therapy	110	0	110	303	0	303	0	200	(200)	83	300	(217)
Social Work Sal & Benefits	0	0	0	0	0	0	0	0	0	0	0	0
Psychological Evals	48,671	50,000	(1,329)	63,872	50,000	13,872	42,650	45,000	(2,350)	47,845	35,000	12,845
Psych Therapy	0	0	0	0	0	0	0	0	0	0	450	(450)
PT Evals	874	0	874	911	0	911	0	150	(150)	50	600	(550)
Physical Therapy	813	500	313	973	500	473	941	5,000	(4,059)	252	15,000	(14,748)
PT Salary & Benefits	0	32,415	(32,415)	0	21,509	(21,509)	846	29,354	(28,508)	12,665	22,726	(10,061)
Speech Evals	68,357	53,000	15,357	65,865	53,000	12,865	56,202	53,000	3,202	58,934	26,500	32,434
Speech Therapy	249,759	113,152	136,607	272,504	213,152	59,352	301,980	139,000	162,980	213,553	102,000	111,553
ST Salary & Benefits	18,427	46,613	(28,186)	2,168	128,963	(126,795)	0	124,012	(124,012)	38,783	81,551	(42,768)
OT Evals	7,372	0	7,372	7,488	4,000	3,488	4,113	5,000	(887)	4,876	4,000	876
OT Therapy	26,290	26,290	0	26,930	25,000	1,930	28,083	28,000	83	26,832	33,000	(6,168)
OT Salary & Benefits	175,753	156,653	19,100	167,141	95,073	72,068	77,981	60,702	17,279	53,569	48,525	5,044
Audio Evals	1,030	1,000	30	1,836	1,000	836	869	1,000	(131)	656	1,000	(344)
Eye Evals	0	0	0	0	0	0	0	150	(150)	0	150	(150)
Medical/Nutrition Evals	0	4,000	(4,000)	0	4,000	(4,000)	2,613	5,600	(2,987)	10,118	4,000	6,118
All Other Evals	0	1,000	(1,000)	1,269	1,000	269	0	1,000	(1,000)	0	1,000	(1,000)
All Other Therapies	2,753	2,000	753	1,140	2,000	(860)	1,573	1,000	573	490	3,300	(2,810)
Team Meeting	30,296	25,000	5,296	34,060	25,000	9,060	31,440	22,000	9,440	24,082	21,000	3,082
Direct Support-Building Costs	27,309	89,163	(61,854)	106,655	110,730	(4,075)	109,563	111,914	(2,351)	101,021	117,000	(15,979)
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	11,528	17,000	(5,472)	5,301	17,000	(11,699)	13,043	22,000	(8,957)	17,558	34,000	(16,442)
Child Transportation	87,142	40,000	47,142	45,094	40,000	5,094	40,299	40,000	299	47,600	25,000	22,600
Provider Transportation	48,370	74,000	(25,630)	36,344	74,000	(37,656)	70,801	84,000	(13,199)	88,769	70,000	18,769
Commercial Transportation	48,580	50,000	(1,420)	33,607	50,000	(16,393)	39,872	90,000	(50,128)	92,161	141,000	(48,839)
Instructional Supplies	487	1,000	(513)	1,737	1,000	737	1,818	2,000	(182)	2,612	1,200	1,412
Screening Supplies	163	1,300	(1,137)	2,523	1,300	1,223	1,438	1,800	(362)	1,326	1,100	226
Assistive Technology	2,615	5,000	(2,385)	4,307	5,000	(693)	3,183	2,000	1,183	1,337	8,000	(6,663)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	1,304,429	1,228,052	76,377	1,478,844	1,527,944	(49,100)	1,354,296	1,570,242	(215,946)	1,415,955	1,504,786	(88,831)
Contract Admin/Monitoring	250	0	250	0	0	0	1,500	0	1,500	0	1,350	(1,350)
Staff Training	8,131	4,871	3,260	4,809	5,600	(791)	3,511	7,000	(3,489)	939	1,600	(661)
Site Director Salaries & Benefits	23,348	43,886	(20,538)	44,317	43,346	971	42,631	38,618	4,013	38,519	34,809	3,710
All Admin Salries & Benefits	105,339	135,557	(30,218)	110,674	137,027	(26,353)	109,105	116,743	(7,638)	92,775	122,091	(29,316)
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0	0	0	0
Office Cleaning	16,063	12,500	3,563	22,280	12,500	9,780	11,287	12,500	(1,213)	13,835	17,000	(3,165)
Repairs & Maintenance	3,805	8,000	(4,195)	13,468	8,000	5,468	6,798	8,000	(1,202)	10,541	8,500	2,041
Rent	10,757	7,168	3,589	9,274	9,629	(355)	9,527	9,726	(199)	8,784	1,000	7,784
Equipment Rental	2,485	4,000	(1,515)	4,080	4,000	80	5,367	5,000	367	4,640	5,400	(760)
All Insurance	2,240	2,995	(755)	1,723	2,995	(1,272)	3,156	2,995	161	2,118	2,100	18
Postage	4,484	3,300	1,184	5,220	3,300	1,920	5,034	7,700	(2,666)	7,853	5,200	2,653
Telephone	12,650	11,669	981	11,463	7,536	3,927	14,501	13,500	1,001	8,916	10,128	(1,212)
Advertising	0	287	(287)	0	287	(287)	68	0	68	50	150	(100)
Staff & Admin Travel	1,194	750	444	1,178	750	428	1,932	2,500	(568)	2,052	2,500	(448)
Office Supplies	10,632	9,200	1,432	18,694	9,200	9,494	9,811	9,200	611	10,307	8,500	1,807
Equipment Repair & Maintenance	45,074	46,180	(1,106)	44,175	36,962	7,213	32,901	40,000	(7,099)	38,398	49,223	(10,825)
Electric/Heat/Water	10,321	8,000	2,321	7,223	8,000	(777)	(3,935)	16,000	(19,935)	22,429	25,000	(2,571)
Dues & Subscriptions	4,912	36	4,876	295	36	259	300	36	264	64	100	(36)
Capital Equipment	1,361	1,361	0	960	0	960	0	4,000	(4,000)	2,825	12,000	(9,175)
Payroll Fees	4,250	4,800	(550)	3,741	4,800	(1,059)	3,730	4,800	(1,070)	4,853	4,800	53
Other	0	0	0	0	0	0	0	0	0	0	0	0
Cares Act Funding Expenses	0	0	0	19,477	19,477	0	0	0	0	0	0	0
Total Administration	267,295	302,912	(35,617)	323,338	313,158	10,180	257,224	298,318	(41,094)	269,898	311,451	(41,553)
TOTAL	2,132,335	2,254,492	(122,157)	2,316,583	2,406,984	(90,401)	2,091,453	2,365,984	(274,531)	1,999,506	2,128,215	(128,709)

Actual Expenditures Compared to Budget for Last Three Fiscal Years - PEDS

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	840,287	921,439	(81,152)	892,249	810,641	81,608	759,337	669,074	90,263	634,642	588,564	46,078
CM/CF Travel	2,363	7,000	(4,637)	410	7,000	(6,590)	4,162	11,000	(6,838)	9,886	11,000	(1,114)
CM/CF Total	842,650	928,439	(85,789)	892,659	817,641	75,018	763,499	680,074	83,425	644,528	599,564	44,964
Special Instruction Evals	380	1,000	(620)	80	1,000	(920)	0	1,000	(1,000)	276	1,000	(724)
Special Instruction	65,404	184,847	(119,443)	151,307	184,847	(33,540)	162,725	240,000	(77,275)	238,356	240,000	(1,644)
LRE Space	51,161	5,000	46,161	6,012	5,000	1,012	12,631	5,000	7,631	4,735	10,000	(5,265)
MeCare Premiums	0	1,000	(1,000)	0	1,000	(1,000)	850	1,000	(150)	507	1,000	(493)
SI Salary & Benefits	801,907	930,885	(128,978)	817,626	955,784	(138,158)	832,245	919,859	(87,614)	651,766	688,565	(36,799)
Social Work Evals	0	0	0	0	0	0	0	2,000	(2,000)	0	2,500	(2,500)
Social Work Therapy	3,694	3,694	0	2,039	0	2,039	900	0	900	0	500	(500)
Social Work Sal & Benefits	82,584	77,425	5,159	69,016	71,685	(2,669)	64,311	63,604	707	51,096	45,875	5,221
Psychological Evals	85,929	40,000	45,929	36,607	40,000	(3,393)	43,433	40,000	3,433	44,999	33,000	11,999
Psych Therapy	0	0	0	0	0	0	0	1,000	(1,000)	0	1,000	(1,000)
PT Evals	2,909	500	2,409	1,945	500	1,445	154	3,000	(2,846)	2,313	5,000	(2,687)
Physical Therapy	8,352	8,352	0	7,250	0	7,250	1,022	8,000	(6,978)	7,117	24,000	(16,883)
PT Salary & Benefits	0	72,546	(72,546)	0	95,521	(95,521)	7	0	7	0	0	0
Speech Evals	46,910	35,000	11,910	42,724	35,000	7,724	34,386	35,000	(614)	36,409	20,000	16,409
Speech Therapy	253,748	75,000	178,748	304,848	75,000	229,848	270,364	75,000	195,364	213,836	140,000	73,836
ST Salary & Benefits	184,271	248,246	(63,975)	190,557	221,433	(30,876)	160,853	215,556	(54,703)	112,656	93,366	19,290
OT Evals	159	159	0	106	0	106	0	300	(300)	62	600	(538)
OT Therapy	2,789	1,000	1,789	1,436	1,000	436	822	4,000	(3,178)	2,711	5,000	(2,289)
OT Salary & Benefits	131,815	132,967	(1,152)	131,943	125,842	6,101	124,673	123,320	1,353	110,075	98,836	11,239
Audio Evals	3,399	1,500	1,899	3,689	1,500	2,189	804	3,000	(2,196)	3,485	3,000	485
Eye Evals	0	0	0	0	0	0	0	250	(250)	0	250	(250)
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0	0	0	0
All Other Evals	0	0	0	0	0	0	689	0	689	0	0	0
All Other Therapies	11,213	3,000	8,213	3,635	3,000	635	13,442	3,000	10,442	2,153	8,000	(5,847)
Team Meeting	42,130	26,000	16,130	36,047	26,000	10,047	31,131	26,000	5,131	25,849	35,000	(9,151)
Direct Support-Building Costs	107,249	100,891	6,358	82,207	88,716	(6,509)	113,262	102,659	10,603	57,522	102,659	(45,137)
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	49,822	58,755	(8,933)	36,091	58,755	(22,664)	53,513	75,000	(21,487)	73,294	80,000	(6,706)
Child Transportation	70,917	30,000	40,917	74,261	30,000	44,261	33,825	30,000	3,825	35,167	12,000	23,167
Provider Transportation	19,571	30,000	(10,429)	5,327	30,000	(24,673)	21,495	40,000	(18,505)	36,653	98,000	(61,347)
Commercial Transportation	4,499	57,242	(52,743)	5,100	57,242	(52,142)	39,920	105,000	(65,080)	105,712	100,000	5,712
Instructional Supplies	2,156	500	1,656	248	500	(252)	148	1,000	(852)	226	2,000	(1,774)
Screening Supplies	3,175	1,500	1,675	5,050	1,500	3,550	2,046	1,500	546	2,294	1,500	794
Assistive Technology	735	500	235	2,352	500	1,852	94	1,000	(906)	(3,429)	500	(3,929)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	2,036,877	2,115,303	(78,426)	2,017,503	2,111,325	(93,822)	2,019,745	2,126,048	(106,303)	1,815,840	1,853,151	(37,311)
Contract Admin/Monitoring	407	407	0	0	0	0	0	0	0	0	0	0
Staff Training	8,128	9,295	(1,167)	6,935	8,500	(1,565)	5,910	10,000	(4,090)	3,074	4,600	(1,526)
Site Director Salaries & Benefits	85,610	69,321	16,289	67,694	65,477	2,217	44,308	39,114	5,194	44,962	71,262	(26,300)
All Admin Salaries & Benefits	158,008	171,895	(13,887)	159,090	166,180	(7,090)	153,879	145,444	8,435	125,982	112,583	13,399
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0	0	2,000	(2,000)
Office Cleaning	3,889	3,889	0	3,644	0	3,644	477	0	477	0	0	0
Repairs & Maintenance	283	283	0	1,569	0	1,569	0	0	0	3,203	0	3,203
Rent	18,926	18,000	926	14,507	15,828	(1,321)	20,596	18,316	2,280	24,516	18,316	6,200
Equipment Rental	3,850	4,000	(150)	3,967	4,000	(33)	4,071	4,000	71	3,171	7,635	(4,464)
All Insurance	4,125	5,795	(1,670)	5,992	5,795	197	6,110	5,795	315	3,268	3,000	268
Postage	5,837	5,000	837	4,968	5,000	(32)	6,957	8,000	(1,043)	7,525	8,000	(475)
Telephone	17,696	17,275	421	17,632	12,300	5,332	20,863	15,500	5,363	11,677	13,428	(1,751)
Advertising	812	287	525	287	0	287	68	0	68	50	20	30
Staff & Admin Travel	5,344	5,000	344	2,265	500	1,765	2,655	1,000	1,655	724	1,000	(276)
Office Supplies	14,379	8,000	6,379	22,868	8,000	14,868	14,760	8,000	6,760	8,603	10,000	(1,397)
Equipment Repair & Maintenance	79,183	75,262	3,921	75,305	56,464	18,841	60,523	63,000	(2,477)	66,108	63,005	3,103
Electric/Heat/Water	3,739	3,000	739	2,653	3,000	(347)	2,615	3,000	(385)	2,981	0	2,981
Dues & Subscriptions	8,902	8,902	0	147	0	147	558	0	558	30	0	30
Capital Equipment	0	11,662	(11,662)	0	11,662	(11,662)	0	5,000	(5,000)	2,779	6,500	(3,721)
Payroll Fees	7,146	7,000	146	6,213	7,000	(787)	6,140	7,000	(860)	6,863	7,000	(137)
Other	20	20	0	80	0	80	0	0	0	0	0	0
Cares Act Funding Expenses	0	22,845	(22,845)	0	22,845	(22,845)	20	0	20	0	0	0
Total Administration	426,286	394,343	31,943	430,323	380,889	49,434	350,510	333,169	17,341	315,516	328,349	(12,833)
TOTAL	3,305,813	3,438,085	(132,272)	3,340,485	3,309,855	30,630	3,133,754	3,139,291	(5,537)	2,775,884	2,781,064	(5,180)

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Reach

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	2,054,036	2,544,513	(490,477)	1,896,330	2,035,127	(138,797)	1,488,312	1,709,465	(221,153)	953,984	1,110,779	(156,795)
CM/CF Travel	1,824	24,000	(22,176)	2,029	24,000	(21,971)	9,595	31,000	(21,405)	21,630	31,000	(9,370)
CM/CF Total	2,055,860	2,568,513	(512,653)	1,898,359	2,059,127	(160,768)	1,497,907	1,740,465	(242,558)	975,614	1,141,779	(166,165)
Special Instruction Evals	53,790	29,440	24,350	37,097	29,440	7,657	29,235	30,000	(765)	27,963	15,000	12,963
Special Instruction	1,833,293	2,300,000	(466,707)	1,626,618	2,300,000	(673,382)	1,905,027	2,300,000	(394,973)	2,034,117	1,950,000	84,117
LRE Space	35,606	60,000	(24,395)	54,185	60,000	(5,815)	62,600	90,000	(27,400)	102,594	105,000	(2,406)
MeCare Premiums	0	4,169	(4,169)	360	4,169	(3,809)	3,834	6,000	(2,166)	4,742	3,500	1,242
SI Salary & Benefits	1,336,512	1,378,478	(41,966)	1,312,169	1,297,308	14,861	1,099,325	1,137,669	(38,344)	809,562	859,234	(49,672)
Social Work Evals	83	83	0	28	0	28	0	20,000	(20,000)	15,632	9,000	6,632
Social Work Therapy	33,154	10,000	23,154	9,644	10,000	(356)	12,144	20,000	(7,856)	14,607	30,000	(15,393)
Social Work Sal & Benefits	0	0	0	6	0	6	1,822	87,225	(85,403)	89,969	81,252	8,717
Psychological Evals	206,754	150,000	56,754	124,676	150,000	(25,324)	160,855	150,000	10,855	144,631	180,000	(35,369)
Psych Therapy	900	900	0	0	0	0	0	7,000	(7,000)	4,965	3,000	1,965
PT Evals	34,228	16,000	18,228	24,155	16,000	8,155	13,831	14,000	(169)	13,744	14,000	(256)
Physical Therapy	136,946	80,597	56,349	132,884	80,597	52,287	112,655	80,597	32,058	130,552	100,000	30,552
PT Salary & Benefits	173,098	218,886	(45,788)	205,907	186,999	18,908	128,331	188,641	(60,310)	108,423	99,626	8,797
Speech Evals	439,523	260,000	179,523	342,599	260,000	82,599	254,998	210,000	44,998	222,341	130,000	92,341
Speech Therapy	2,047,453	1,332,219	715,234	1,932,134	1,332,219	599,915	1,983,442	1,305,000	678,442	1,585,304	875,000	710,304
ST Salary & Benefits	184,271	285,371	(101,100)	172,583	217,502	(44,919)	74,163	208,189	(134,026)	59,907	54,075	5,832
OT Evals	38,776	30,000	8,776	24,247	30,000	(5,753)	20,575	23,000	(2,425)	22,901	14,000	8,901
OT Therapy	253,165	205,000	48,165	273,172	305,000	(31,828)	278,648	255,000	23,648	231,666	200,000	31,666
OT Salary & Benefits	263,630	307,755	(44,125)	312,047	289,849	22,198	306,968	280,317	26,651	242,965	219,992	22,973
Audio Evals	39,451	27,000	12,451	37,303	27,000	10,303	31,280	27,000	4,280	24,911	20,000	4,911
Eye Evals	0	0	0	0	0	0	0	0	0	0	500	(500)
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0	0	500	(500)
All Other Evals	0	1,500	(1,500)	0	1,500	(1,500)	944	1,500	(556)	1,574	2,000	(426)
All Other Therapies	167,562	33,000	134,562	96,218	33,000	63,218	25,238	40,000	(14,762)	39,879	50,000	(10,121)
Team Meeting	229,353	195,000	34,353	318,561	195,000	123,561	292,372	195,000	97,372	126,251	140,000	76,251
Direct Support-Building Costs	157,024	149,226	7,798	162,992	162,391	601	162,662	162,395	267	161,455	160,645	810
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	56,178	55,000	1,178	22,614	55,000	(32,386)	44,665	55,000	(10,335)	59,572	80,000	(20,428)
Child Transportation	151,110	55,000	96,110	68,634	55,000	13,634	88,550	55,000	33,550	72,089	15,000	57,089
Provider Transportation	345,495	375,000	(29,505)	98,035	375,000	(276,965)	367,342	375,000	(7,658)	411,849	250,000	161,849
Commercial Transportation	346,612	430,000	(83,388)	326,919	430,000	(103,081)	447,290	630,000	(182,710)	656,881	525,000	131,881
Instructional Supplies	2,297	1,000	1,297	123,613	1,000	122,613	1,153	1,000	153	301	8,000	(7,699)
Screening Supplies	4,357	6,000	(1,643)	15,911	6,000	9,911	8,651	6,000	2,651	2,830	12,000	(9,170)
Assistive Technology	21,854	2,000	19,854	3,826	2,000	1,826	26,035	2,000	24,035	1,687	3,000	(1,313)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	8,592,476	8,097,641	494,835	7,859,137	7,911,974	(52,837)	7,944,635	7,962,533	(17,898)	7,515,864	6,209,324	1,306,540
Contract Admin/Monitoring	0	0	0	700	0	700	708	0	708	6,190	0	6,190
Staff Training	49,574	18,191	31,383	9,901	16,000	(6,099)	7,327	16,000	(8,673)	2,044	5,500	(3,456)
Site Director Salaries & Benefits	116,741	101,910	14,831	86,981	88,342	(1,361)	87,619	78,003	9,616	81,134	70,574	10,560
All Admin Salries & Benefits	210,677	286,581	(75,904)	296,128	274,092	22,036	261,071	250,927	10,144	191,462	190,365	1,097
Legal/Audit/Fiscal	345	345	0	0	0	0	0	0	0	0	0	0
Office Cleaning	8,286	8,000	286	18,501	8,000	10,501	5,950	8,000	(2,050)	7,585	8,000	(415)
Repairs & Maintenance	2,404	2,000	404	2,783	2,000	783	6,319	2,000	4,319	1,891	2,000	(109)
Rent	8,264	8,436	(172)	8,579	9,180	(601)	8,561	9,180	(619)	8,498	9,081	(583)
Equipment Rental	11,749	10,200	1,549	11,749	10,200	1,549	10,872	17,200	(6,328)	10,758	9,000	1,758
All Insurance	7,459	8,560	(1,101)	304	8,560	(8,256)	9,027	8,560	467	5,189	5,000	189
Postage	10,310	14,000	(3,690)	11,677	14,000	(2,323)	20,067	18,000	2,067	16,937	20,000	(3,063)
Telephone	35,826	32,092	3,734	32,125	27,480	4,645	28,172	28,000	172	26,428	32,430	(6,002)
Advertising	0	0	0	312	0	312	93	0	93	65	750	(685)
Staff & Admin Travel	3,420	2,410	1,010	5,141	2,410	2,731	5,978	2,500	3,478	3,063	2,500	563
Office Supplies	34,876	22,000	12,876	32,151	22,000	10,151	23,656	22,000	1,656	23,424	22,000	1,424
Equipment Repair & Maintenance	162,144	131,335	30,809	111,520	130,999	(19,479)	100,953	118,000	(17,047)	118,307	129,987	(11,680)
Electric/Heat/Water	360	360	0	1,155	0	1,155	0	390	0	0	0	0
Dues & Subscriptions	16,071	300	15,771	850	300	550	596	300	296	856	300	556
Capital Equipment	1,642	1,642	0	11,156	0	11,156	2,751	12,000	(9,249)	5,115	4,000	1,115
Payroll Fees	12,870	11,500	1,370	11,584	11,500	84	9,845	11,500	(1,655)	10,919	11,500	(581)
Other	0	0	0	0	0	0	0	0	0	0	0	0
Cares Act Funding Expenses	0	0	0	115,354	115,354	0	0	0	0	0	200	(200)
Total Administration	693,018	657,515	35,503	768,651	740,417	28,234	589,955	602,170	(12,215)	519,865	523,187	(3,322)
TOTAL	11,341,354	11,323,669	17,685	10,526,147	10,711,518	(185,371)	10,032,497	10,305,168	(272,671)	9,011,343	7,874,290	1,137,053

Actual Expenditures Compared to Budget for Last Three Fiscal Years - Two Rivers

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	1 120 383	1 000 777	119 606	944 847	955,614	(10 767)	832 834	755,393	77 441	574 514	555,500	19 014
CM/CF Travel	3 297	16 500	(13 203)	1 013	16 500	(15 487)	10 041	20 000	(9 959)	17 766	20 000	(2 234)
CM/CF Total	1,123,680	1,017,277	106,403	945,860	972,114	(26,254)	842,875	775,393	67,482	592,280	575,500	16,780
Special Instruction Evals	3 582	1 600	1 982	2 670	1,600	1 070	1 130	1,600	(470)	986	1,600	(614)
Special Instruction	266 110	393 206	(127 096)	335 247	493,206	(157 959)	338 455	535,000	(196 545)	543 232	475,000	68 232
LRE Space	42,299	40,000	2,299	53,199	35,000	18,199	55,766	35,000	20,766	45,784	35,000	10,784
MeCare Premiums	0	0	0	0	0	0	0	0	0	0	0	0
SI Salary & Benefits	712,806	1,012,973	(300,167)	753,075	802,749	(49,674)	822,011	807,784	14,227	596,114	598,821	(2,707)
Social Work Evals	0	0	0	0	0	0	0	0	0	0	50	(50)
Social Work Therapy	2 639	300	2 339	713	300	413	560	0	560	0	50	(50)
Social Work Sal & Benefits	0	0	0	0	0	0	(2,807)	0	(2,807)	31,485	26,077	5,408
Psychological Evals	124,025	90,000	34,025	106,115	120,000	(13,885)	87,392	32,000	55,392	35,923	70,000	(34,077)
Psych Therapy	0	0	0	0	0	0	0	0	0	0	5,000	(5,000)
PT Evals	0	0	0	0	500	(500)	54	2,500	(2 446)	0	250	(250)
Physical Therapy	6 676	0	6 676	1 637	2,500	(863)	2 505	5,000	(2 495)	1 543	5,000	(3 457)
PT Salary & Benefits	69,239	140,693	(71,454)	101,116	185,094	(83,978)	81,298	74,075	7,223	56,359	50,550	5,809
Speech Evals	6,352	8,000	(1,648)	5,476	8,000	(2,524)	14,556	8,000	6,556	7,771	5,000	2,771
Speech Therapy	262,742	110,000	152,742	296,281	110,000	186,281	312,985	160,000	152,985	168,986	70,000	98,986
ST Salary & Benefits	202 698	282 925	(80 227)	214 416	266,902	(52 486)	129 689	198,168	(68 479)	137 094	213,493	(76 399)
OT Evals	53	500	(447)	0	500	(500)	194	500	(306)	666	500	166
OT Therapy	20,470	13,000	7,470	25,263	13,000	12,263	14,918	17,000	(2,082)	17,005	10,000	7,005
OT Salary & Benefits	241,660	213,226	28,434	214,720	178,866	35,854	195,740	180,495	15,245	166,255	149,979	16,276
Audio Evals	767	800	(33)	531	800	(269)	630	1,200	(570)	691	1,200	(509)
Eye Evals	0	0	0	0	0	0	0	0	0	0	100	(100)
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0	0	100	(100)
All Other Evals	0	0	0	1,414	0	1,414	0	0	0	0	100	(100)
All Other Therapies	25,494	5,000	20,494	12,286	4,000	8,286	9,491	20,000	(10,509)	20,783	10,000	10,783
Team Meeting	24,674	18,500	6,174	27,088	18,500	8,588	28,213	19,500	8,713	26,145	17,000	9,145
Direct Support-Building Costs	44 900	46 036	(1 136)	42 523	52,953	(10 430)	45 351	45,021	330	55 533	43,657	11 876
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	44,025	47,000	(2,975)	12,565	47,000	(34,435)	46,313	47,000	(687)	50,880	65,000	(14,120)
Child Transportation	50,886	30,000	20,886	42,950	30,000	12,950	30,777	30,000	777	35,673	17,000	18,673
Provider Transportation	35,728	43,000	(7,272)	18,512	43,000	(24,488)	27,619	103,000	(75,381)	97,298	100,000	(2,702)
Commercial Transportation	27 963	80 000	(52 037)	30 113	80,000	(49 887)	58 520	120,000	(61 480)	120 826	230,000	(109 174)
Instructional Supplies	348	2 000	(1 652)	1 858	2,000	(142)	1 682	2,000	(318)	2 304	4,500	(2 196)
Screening Supplies	4,788	6,500	(1,712)	8,973	6,500	2,473	5,091	5,000	91	4,181	5,000	(819)
Assistive Technology	(485)	3,000	(3,485)	8,827	3,000	5,827	1,277	3,000	(1,723)	2,022	3,000	(978)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	2,220,438	2,588,260	(367,822)	2,317,568	2,505,970	(188,402)	2,309,410	2,452,843	(143,433)	2,225,539	2,213,027	12,512
Contract Admin/Monitoring	0	0	0	0	0	0	2,027	0	2,027	0	0	0
Staff Training	9,526	10,500	(974)	8,638	10,500	(1,862)	4,550	10,500	(5,950)	3,703	7,500	(3,797)
Site Director Salaries & Benefits	93 393	81 731	11 662	71 219	77 827	(6,608)	91 100	95,637	(4 537)	85 119	77,404	7 715
All Admin Salries & Benefits	184 342	185 693	(1 351)	175 989	182,688	(6,699)	172 628	165,154	7 474	141 860	129,998	11 862
Legal/Audit/Fiscal	0	0	0	0	0	0	0	0	0	0	500	(500)
Office Cleaning	9,239	13,087	(3,848)	12,125	13,087	(962)	10,759	13,087	(2,328)	9,536	11,660	(2,124)
Repairs & Maintenance	10,894	10,484	410	7,741	10,484	(2,743)	10,878	9,984	894	13,832	9,550	4,282
Rent	18 007	17 428	579	16 428	20,047	(3,619)	17 630	17,044	586	8 051	16,527	(8 476)
Equipment Rental	2 983	3 628	(645)	3 468	3,628	(160)	3 490	3,628	(138)	3 546	3,550	(4)
All Insurance	4,477	6,400	(1,923)	3,567	6,400	(2,833)	6,753	6,400	353	3,707	4,750	(1,043)
Postage	8,100	7,000	1,100	8,000	7,000	1,000	9,042	9,000	42	8,450	9,550	(1,100)
Telephone	21,061	20,571	490	17,168	13,120	4,048	29,247	27,000	2,247	24,605	23,559	1,046
Advertising	446	0	446	287	0	287	128	0	128	100	500	(400)
Staff & Admin Travel	1 000	4 000	(3 000)	3 793	4,000	(207)	4 883	5,000	(117)	3 218	5,000	(1 782)
Office Supplies	10,669	10,000	669	19,870	10,000	9,870	8,504	10,000	(1,496)	8,671	10,000	(1,329)
Equipment Repair & Maintenance	86,186	60,880	25,306	50,196	74,377	(24,181)	76,078	65,000	11,078	66,092	73,347	(7,255)
Electric/Heat/Water	12,772	12,845	(73)	12,093	12,845	(752)	12,670	12,845	(175)	13,635	11,500	2,135
Dues & Subscriptions	10 818	775	10 043	100	775	(675)	422	775	(353)	641	775	(134)
Capital Equipment	759	0	759	6 169	0	6,169	0	0	0	1 287	8,000	(6 713)
Payroll Fees	8,237	7,900	337	6,888	7,900	(1,012)	6,997	7,900	(903)	7,778	7,900	(122)
Other	43	0	43	82	0	82	0	0	0	0	0	0
Cares Act Funding Expenses	3,498	0	3,498	28,537	28,537	0	3	0	3	0	5	(5)
Total Administration	496,448	452,922	43,526	452,358	483,215	(30,857)	467,789	458,954	8,835	403,831	411,575	(7,744)
TOTAL	3,840,567	4,058,459	(217,892)	3,715,786	3,961,299	(245,513)	3,620,074	3,687,190	(67,116)	3,221,650	3,200,102	21,548

Actual Expenditures Compared to Budget for Last Three Fiscal Years - York

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find	1,493,844	1,930,262	(436,418)	1,534,050	1,618,711	(84,661)	1,375,855	1,390,847	(14,992)	862,609	912,928	(50,319)
CM/CF Travel	1,403	25,789	(24,386)	2,137	25,789	(23,652)	22,197	30,000	(7,803)	34,020	40,000	(5,980)
CM/CF Total	1,495,247	1,956,051	(460,804)	1,536,187	1,644,500	(108,313)	1,398,052	1,420,847	(22,795)	896,629	952,928	(56,299)
Special Instruction Evals	2,814	7,500	(4,686)	1,056	7,500	(6,444)	2,642	7,500	(4,858)	7,798	2,000	5,798
Special Instruction	908,411	250,827	657,584	1,010,201	1,051,348	(41,147)	1,447,066	1,500,000	(52,934)	1,464,874	1,600,000	(135,126)
LRE Space	13,022	13,022	0	1,105	18,000	(16,895)	0	35,000	(35,000)	0	35,000	(35,000)
MeCare Premiums	0	0	0	0	0	0	0	300	(300)	0	300	(300)
SI Salary & Benefits	1,247,411	1,331,199	(83,788)	1,207,168	1,123,888	83,280	1,015,876	964,865	51,011	758,533	794,809	(36,276)
Social Work Evals	0	0	0	0	0	0	0	0	0	0	500	(500)
Social Work Therapy	17,775	30,000	(12,225)	8,136	30,000	(21,864)	22,069	35,000	(12,931)	34,768	35,000	232
Social Work Sal & Benefits	130,527	146,224	(15,697)	166,782	156,579	10,203	155,014	153,564	1,450	118,079	112,883	5,196
Psychological Evals	152,974	140,000	12,974	165,722	140,000	25,722	158,915	100,000	58,915	105,332	76,000	29,332
Psych Therapy	0	0	0	13,563	0	13,563	7,350	0	7,350	222	0	222
PT Evals	9,954	10,500	(546)	10,314	10,500	(186)	8,172	8,500	(328)	8,495	5,000	3,495
Physical Therapy	70,444	55,000	15,444	59,022	95,000	(35,978)	74,656	95,000	(20,344)	103,407	85,000	18,407
PT Salary & Benefits	132,708	140,608	(7,900)	69,256	63,681	5,575	0	0	0	0	0	0
Speech Evals	163,636	124,000	39,636	103,857	124,000	(20,143)	113,327	97,000	16,327	101,834	53,000	48,834
Speech Therapy	926,684	634,326	292,358	991,465	634,326	357,139	861,765	634,326	227,439	741,585	555,000	186,585
ST Salary & Benefits	515,960	569,178	(53,218)	582,075	532,054	50,021	394,374	373,566	20,808	228,217	175,625	52,592
OT Evals	31,667	17,000	14,667	40,783	37,000	3,783	30,098	31,000	(902)	33,721	20,000	13,721
OT Therapy	198,574	86,142	112,432	174,187	146,142	28,045	237,542	146,142	91,400	238,436	144,000	94,436
OT Salary & Benefits	549,228	500,479	48,749	492,657	395,209	97,448	362,267	355,908	6,359	208,130	241,318	(33,188)
Audio Evals	10,613	7,500	3,113	14,242	7,500	6,742	8,098	7,500	598	7,731	7,000	731
Eye Evals	0	0	0	0	0	0	0	0	0	0	150	(150)
Medical/Nutrition Evals	0	0	0	0	0	0	0	0	0	0	150	(150)
All Other Evals	580	1,500	(920)	1,631	1,500	131	834	1,500	(666)	2,028	3,000	(972)
All Other Therapies	18,174	30,000	(11,826)	36,075	30,000	6,075	24,406	35,000	(10,594)	34,804	35,000	(196)
Team Meeting	151,834	122,000	29,834	150,774	122,000	28,774	153,782	122,000	31,782	130,033	76,000	54,033
Direct Support-Building Costs	81,216	29,218	51,998	149,380	147,883	1,497	107,354	100,683	6,671	114,577	104,425	10,152
Direct Support-Facilities	0	0	0	0	0	0	0	0	0	0	0	0
Staff Travel Direct Support	71,342	84,000	(12,658)	20,613	84,000	(63,387)	66,734	84,000	(17,266)	90,997	84,000	6,997
Child Transportation	216,006	130,000	86,006	119,855	130,000	(10,145)	123,288	130,000	(6,712)	153,983	30,000	123,983
Provider Transportation	141,438	200,000	(58,562)	49,429	200,000	(150,571)	203,738	250,000	(46,262)	313,098	217,000	96,098
Commercial Transportation	360,865	215,000	145,865	164,470	215,000	(50,530)	196,724	315,000	(118,276)	329,248	450,000	(120,752)
Instructional Supplies	5,585	1,000	4,585	11,406	1,000	10,406	574	1,000	(426)	705	11,720	(11,015)
Screening Supplies	3,097	5,500	(2,403)	16,677	5,500	11,177	4,252	9,000	(4,748)	6,908	6,000	908
Assistive Technology	(1,152)	2,000	(3,152)	(64)	2,000	(2,064)	13,299	2,000	11,299	2,197	8,000	(5,803)
Contract Admin/Monitoring DS	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Service	6,131,385	4,870,702	1,260,683	5,831,837	5,511,610	320,227	5,794,216	5,595,354	198,862	5,339,740	4,967,880	371,860
Contract Admin/Monitoring	76,756	0	76,756	4,537	0	4,537	2,392	0	2,392	0	2,500	(2,500)
Staff Training	19,873	13,500	6,373	7,828	13,500	(5,672)	3,066	13,500	(10,434)	4,703	8,000	(3,297)
Site Director Salaries & Benefits	147,872	98,412	49,460	126,994	94,435	32,559	90,520	77,175	13,345	76,642	69,375	7,267
All Admin Salries & Benefits	289,681	216,592	73,089	201,295	216,583	(15,288)	215,859	189,997	25,862	166,002	150,457	15,545
Legal/Audit/Fiscal	4,818	2,908	4,818	2,908	0	2,908	9,291	0	9,291	13,526	20,000	(6,474)
Office Cleaning	20,038	7,200	12,838	24,593	7,200	17,393	15,020	7,200	7,820	7,800	7,200	600
Repairs & Maintenance	4,744	1,000	3,744	30,030	1,000	29,030	11,264	1,000	10,264	414	2,000	(1,586)
Rent	18,854	2,356	16,498	16,979	6,963	10,016	11,492	11,187	305	1,982	11,604	(9,622)
Equipment Rental	11,658	17,000	(5,342)	16,343	17,000	(657)	18,026	17,000	1,026	16,218	21,000	(4,782)
All Insurance	6,588	7,900	(1,312)	5,043	7,900	(2,857)	8,333	7,900	433	4,068	5,000	(932)
Postage	4,412	12,000	(7,588)	6,060	9,000	(2,940)	12,120	12,000	120	15,366	12,000	3,366
Telephone	41,218	38,335	2,883	35,883	26,760	9,123	29,594	28,240	1,354	28,405	34,710	(6,305)
Advertising	443	0	443	287	0	287	68	0	68	0	150	(150)
Staff & Admin Travel	301	3,000	(2,699)	3,689	1,000	2,689	2,458	3,000	(542)	2,574	3,000	(426)
Office Supplies	29,669	17,000	12,669	52,037	24,221	27,816	34,625	27,000	7,625	27,096	27,000	96
Equipment Repair & Maintenance	184,722	124,209	60,513	109,484	130,410	(20,926)	102,441	105,000	(2,559)	102,459	115,190	(12,731)
Electric/Heat/Water	3,219	5,000	(1,781)	5,322	5,000	322	5,038	5,000	38	5,410	4,000	1,410
Dues & Subscriptions	16,004	600	15,404	994	600	394	1,330	600	730	607	1,000	(393)
Capital Equipment	1,763	0	1,763	16,569	0	16,569	24,739	3,000	21,739	2,899	6,000	(3,101)
Payroll Fees	12,441	9,500	2,941	11,152	11,000	152	9,654	11,000	(1,346)	9,456	8,000	1,456
Other	30	0	30	92	0	92	0	0	0	0	0	0
Cares Act Funding Expenses	0	0	0	149,802	149,802	0	3	0	3	0	0	0
Total Administration	895,105	573,604	321,501	827,921	722,374	105,547	607,333	519,799	87,534	485,627	508,186	(22,559)
TOTAL	8,521,737	7,400,358	1,121,379	8,195,945	7,878,484	317,461	7,799,601	7,536,000	263,601	6,721,996	6,428,994	293,002

Actual Expenditures Compared to Budget for Year 1 - Preschools

	June	Budget	Variance
	FY2022	FY2022	FY2022
Case Management/Child Find	186,731	94,908	91,823
CM/CF Travel	459		459
CM/CF Total	187,189		187,189
Special Instruction Evals	41		41
Special Instruction	180,028		180,028
LRE Space			0
MeCare Premiums			0
SI Salary & Benefits	1,692,915	3,330,027	(1,637,112)
Social Work Evals	0		0
Social Work Therapy	209		209
Social Work Sal & Benefits			0
BCBA Salaries & Benefits	8,734		8,734
Psychological Evals	3,181		3,181
Psych Therapy	0		0
PT Evals	0		0
Physical Therapy	1,113		1,113
PT Salary & Benefits		72,546	(72,546)
Speech Evals	931		931
Speech Therapy	30,685		30,685
ST Salary & Benefits	36,854	111,838	(74,984)
OT Evals	264		264
OT Therapy	1,525		1,525
OT Salary & Benefits	307,568	404,235	(96,667)
Audio Evals	0		0
Eye Evals	0		0
Medical/Nutrition Evals	0		0
All Other Evals	0		0
All Other Therapies	13,310		13,310
Team Meeting	3,349		3,349
Direct Support-Building Costs	289,411	325,500	(36,089)
Direct Support-Facilities	156		156
Staff Travel Direct Support	2,820		2,820
Child Transportation	0		0
Provider Transportation	2,497		2,497
Commercial Transportation	12,030		12,030
Instructional Supplies	55,353		55,353
Screening Supplies	61,004		61,004
Assistive Technology	7,693		7,693
Contract Admin/Monitoring DS			0
Total Direct Service	2,711,669	4,244,146	(1,532,477)
Contract Admin/Monitoring	15,066		15,066
Staff Training	4,379		4,379
Site Director Salaries & Benefits		116,232	(116,232)
All Admin Salries & Benefits	210,677	100,102	110,575
Legal/Audit/Fiscal	0		0
Office Cleaning	57,398		57,398
Repairs & Maintenance	30,772		30,772
Rent	2,389		2,389
Equipment Rental	8,140		8,140
All Insurance	11,387		11,387
Postage	5,552		5,552
Telephone	13,063	7,460	5,603
Advertising	0		0
Staff & Admin Travel	7,277		7,277
Office Supplies	13,471		13,471
Equipment Repair & Maintenance	29,182	19,995	9,187
Electric/Heat/Water	21,042		21,042
Dues & Subscriptions	7,472		7,472
Capital Equipment	43,700		43,700
Payroll Fees	4,149		4,149
Other	46		46
Cares Act Funding Expenses			0
Total Administration	485,161	243,789	241,372
TOTAL	3,384,020	4,487,935	(1,103,915)

Actual Expenditures Compared to Budget for Last Three Fiscal Years - State IEU (State Office)

	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance	June	Budget	Variance
	FY2022	FY2022	FY2022	FY2021	FY2021	FY2021	FY2020	FY2020	FY2020	FY2019	FY2019	FY2019
Case Management/Child Find				0		0	0	\$0	0	0	\$0	0
CM/CF Travel				0		0	0	0	0	0	0	0
CM/CF Total	0			0	0	0	0	0	0	0	0	0
Special Instruction Evals				0		0	0	0	0	0	0	0
Special Instruction				0	276,502	(276,502)	0	0	0	0	0	0
LRE Space				0		0	0	0	0	0	0	0
MeCare Premiums				0		0	0	0	0	0	0	0
SI Salary & Benefits	114,520	0	114,520	0	749,038	(749,038)	0	862,934	(862,934)	0	0	0
Social Work Evals				0		0	0	0	0	0	0	0
Social Work Therapy				0		0	0	0	0	0	0	0
Social Work Sal & Benefits				0		0	0	0	0	0	0	0
Psychological Evals				0		0	0	0	0	0	0	0
Psych Therapy				0		0	0	0	0	0	0	0
PT Evals				0		0	0	0	0	0	0	0
Physical Therapy				0		0	0	0	0	0	0	0
PT Salary & Benefits				0	67,228	(67,228)	0	0	0	0	0	0
Speech Evals				0		0	0	0	0	0	0	0
Speech Therapy				0		0	0	0	0	0	0	0
ST Salary & Benefits				0		0	0	0	0	0	0	0
OT Evals				0		0	0	0	0	0	0	0
OT Therapy				0		0	0	0	0	0	0	0
OT Salary & Benefits				0		0	0	0	0	0	0	0
Audio Evals				0		0	0	0	0	0	0	0
Eye Evals				0		0	0	0	0	0	0	0
Medical/Nutrition Evals				0		0	0	0	0	0	0	0
All Other Evals				0		0	0	0	0	0	0	0
All Other Therapies				0		0	0	0	0	0	0	0
Team Meeting				0		0	0	0	0	0	0	0
Direct Support-Building Costs				0		0	0	0	0	0	0	0
Direct Support-Facilities				0		0	0	0	0	0	0	0
Staff Travel Direct Support				0		0	0	0	0	0	0	0
Child Transportation				0		0	0	0	0	0	0	0
Provider Transportation				0		0	0	0	0	0	0	0
Commercial Transportation				0		0	0	0	0	0	0	0
Instructional Supplies				0		0	0	0	0	0	0	0
Screening Supplies				0		0	0	0	0	0	0	0
Assistive Technology				0		0	0	0	0	25,508	0	25,508
Contract Admin/Monitoring DS				0		0	15,212	0	15,212	0	0	0
Total Direct Service	114,520	0	114,520	0	1,092,768	(1,092,768)	15,212	862,934	(847,722)	25,508	0	25,508
Contract Admin/Monitoring	534,959	1,074,941	(539,982)	981,399	1,056,600	(75,201)	828,454	1,547,137	(718,683)	1,197,512	2,014,700	(817,188)
Staff Training	14,163	4,875	9,288	12,586	19,000	(6,414)	30,729	10,000	20,729	10,834	10,000	834
Site Director Salaries & Benefits			0	0	0	0	0	0	0	0	0	0
All Admin Salries & Benefits	1,106,055	1,291,038	(184,983)	1,041,978	1,030,723	11,255	921,732	998,908	(77,176)	786,659	827,624	(40,965)
Legal/Audit/Fiscal	126,530	130,313	(3,783)	123,368	245,000	(121,632)	88,270	145,000	(56,730)	156,578	145,000	11,578
Office Cleaning			0	0	0	0	0	0	0	0	0	0
Repairs & Maintenance			0	0	0	0	0	500	(500)	220	2,000	(1,780)
Rent	2,682	1,320	1,362	1,320	3,800	(2,480)	1,445	8,800	(7,355)	1,320	8,800	(7,480)
Equipment Rental			0	0	0	0	0	0	0	0	0	0
All Insurance	1,681	363,216	(361,535)	42,399	3,605	38,794	2,751	2,605	146	1,329	2,000	(671)
Postage	3,276	2,052	1,224	2,655	3,000	(345)	3,362	3,000	362	2,888	6,000	(3,112)
Telephone	8,992	7,826	1,166	8,956	9,880	(924)	12,647	11,000	1,647	11,782	8,400	3,382
Advertising	1,978		1,978	845	2,000	(1,155)	1,618	2,000	(382)	687	4,000	(3,313)
Staff & Admin Travel	56,610	2,065	54,545	3,095	20,000	(16,905)	4,109	30,000	(25,891)	64,252	30,000	34,252
Office Supplies	24,216	3,765	20,451	4,646	10,000	(5,354)	7,568	10,000	(2,432)	9,180	10,000	(820)
Equipment Repair & Maintenance	60,463	57,952	2,511	65,591	38,680	26,911	48,136	71,370	(23,234)	72,424	66,280	6,144
Electric/Heat/Water			0	0	0	0	0	0	0	0	0	0
Dues & Subscriptions	77,610	23,984	53,626	23,484	7,500	15,984	85,515	5,500	80,015	8,159	5,500	2,659
Capital Equipment	886		886	0	0	0	2,349	0	2,349	1,248	5,000	(3,752)
Payroll Fees	388	5,941	(5,553)	6,143	9,000	(2,857)	6,666	8,000	(1,334)	6,944	12,000	(5,056)
Other	22	7	15	5	0	5	0	0	0	0	0	0
Cares Act Funding Expenses			0	200,779	200,779	0	10	0	10	0	0	0
Total Administration	2,020,511	2,969,294	(948,783)	2,519,249	2,659,567	(140,318)	2,045,361	2,853,820	(808,459)	2,332,016	3,157,304	(825,288)
TOTAL	2,135,031	2,969,294	(834,263)	2,519,249	3,752,335	(1,233,086)	2,060,573	3,716,754	(1,656,181)	2,357,524	3,157,304	(799,780)