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January 2, 2018

The Honorable Paul LePage
Governor of the State of Maine
State House Station #1
Augusta, Maine 04330

Subject: Annual Report of MRRA for the year ending December 31, 2017

Dear Governor LePage:

Pursuant to 5 MRSA §13083-S, I am writing to update you of the activities of the Midcoast Regional Redevelopment Authority (MRRA) and the remarkable transformation of the former Brunswick Naval Air Station and Topsham Annex.

As the following illustrates, the NAS Brunswick redevelopment effort is proceeding on the course originally envisioned by the Reuse Master Plan; however, at a much faster pace than originally projected. We have clearly established Brunswick Landing as Maine's Center for Innovation and an incredible asset for the growth of both the Mid-coast and Maine economy. Some of the key success metrics of the redevelopment effort since the base closure include:

- ✓ Over **105** business entities now call Brunswick Landing and the Topsham Commerce Park home. Nearly 40% of these entities did not exist in Maine before.
- ✓ Over **1,500** new jobs have been created to date, with an additional 800 projected within the next two years, just from the existing businesses.
- ✓ The current annual payroll of business activity now exceeds **\$100 million** annually from property re-use. The state-wide economic multiplier is projected to be a minimum of **\$300 million**.
- ✓ TechPlace, our new technology business incubator, is home to over **32** early stage high technology businesses, with **65** employees.
- ✓ Resident businesses exist in all 6 target business sectors: aerospace, advanced materials, information technology, cleantech, life science and education.
- ✓ Over **\$350 million** has been invested by the private sector and **\$50 million** by the public sector in the redevelopment effort.

- ✓ Nearly **\$160 million** in new property value has been added to the tax rolls of Brunswick and Topsham.
- ✓ The redevelopment effort generates over **\$3 million** annually in local real estate and personal property taxes.
- ✓ Over **45** buildings and **420** acres of land have been sold to **9** private sector developers and several individual businesses for active redevelopment purposes.
- ✓ Eleven commercial and industrial buildings comprising over 140,000 square feet have either been constructed or underwent major reconstruction. Three more are either now under construction or in the planning stages, totaling an additional 55,000 sf.
- ✓ Brunswick Executive Airport is really taking off, with **18,000** air operations occurring in 2017, a 10% annual growth in airport usage and fuel sales.
- ✓ Thirty-one resident aircraft owners collectively pay \$3,000 annually in excise taxes.
- ✓ The combined Southern Maine Community College and University of Maine campus on Brunswick Landing has an enrollment of nearly 1,000 current students.
- ✓ The 650 former Navy family housing units in Brunswick and Topsham are fully occupied, with over 230 already sold to working families. 200 - 400 additional units in Brunswick and Topsham are in the planning stages.
- ✓ Over 1,000 acres of land (1/3 of total former base land) has been reserved for conservation and recreation purposes.
- ✓ 100% of the electric power provided to Brunswick Landing customers comes from renewable sources. With the addition of the 1.5-megawatt solar farm (now under construction), nearly 75% of that power will be generated on site.
- ✓ Over \$3 million has been invested in critical infrastructure improvements at Brunswick Landing to date (electric, wastewater, water and roads). An additional \$2 million new connector road between Admiral Fitch Avenue and Rt. 24 is planned for this winter.
- ✓ Since the approvals of the Public Benefit and Economic Development Conveyances in 2011, the Navy has transferred approximately 1,768.01 acres of the 2,114.6 acres we are slated to receive. MRRA has received 785.32 (70.6%) of the 1,112 acres of the non-airport property and 982.69 (98%) of the 1,002.6 acres of airport land. Of the 785.32 acres of EDC property received to date, MRRA has sold 418.69, nearly half, leaving 1,349.32 acres under management.

As a result of this performance, both the Department of Defense and the Association of Defense Communities have recognized the redevelopment of the former NAS Brunswick as the most successful reuse effort of the 26 major bases involved in the current 2005 base closure round.

A. Description of the Authority's Operations

The year 2017 was another busy, challenging and successful year for MRRA. MRRA continues to work hard to enhance the redevelopment of Brunswick Landing and Topsham Commerce Park and to be a catalyst for the State's economic growth. Our business development efforts continue to focus on quality job creation in several targeted industries: aviation/aeronautics, clean technology, composites, information technology, biotechnology, and education. This past year, MRRA continued its national and international marketing efforts to promote Maine to grow these targeted industry sectors.

The Midcoast Regional Redevelopment Authority reached a number of important milestones in 2017. Consistent with MRRA's adopted *Strategic Business Plan for 2017*, this past year's performance on those objectives include the following accomplishments:

Objective - Effectively manage and utilize Brunswick Executive Airport's (BXM) resources

- ❑ Made significant capital improvements, including airfield paving and repairs, completion of the radiant heating projects in hangars 4 and 5, initial work on the renovation of offices on the west side of hangar 4, initial design work on the funded repairs to the heating system, ADA improvements to bathrooms in hangar 5 and other improvements in hangars 5 and 6.
- ❑ Actively engaged with several aviation prospects and attended several trade show events, including MRO Americas, European Business Aviation Convention and Exhibition (EBACE), EAA AirVenture, and the National Business Aviation Association Annual conference in Las Vegas.
- ❑ Actively engaged with several aviation prospects and non-aviation tenants, Bowdoin College, Great Island Boat Company, Black Diamond Whiskey, Revision Energy and Starc Systems.

Objective – Enhance airport safety

- ❑ All airport employees, emergency responders, tenants, and tenant employees completed an updated training on airport safety training to renew airport access.

Objective – Maintain community support for the airport

- ❑ Continued to support the Maine Aviation Business Association and participate in the Maine Aeronautical Advisory Board.

- ❑ BXM hosted Maine ACE Camp's summer program providing 12 middle school aged students opportunities to learn and experience aspects of the aerospace industry.
- ❑ Hosted Race the Runways and the 2017 Great State of Maine Air Show attracting more than 50,000 visitors to the Town of Brunswick.

Objective – Ensure that the airport is a good steward of the environment

- ❑ Completed the installation of a radiant heating systems in Hangars 4 and 5 that reduce energy consumption and reduce overall carbon emissions.
- ❑ Continued to work with US Fish and Wildlife, Maine Department of Inland Fisheries and the Town of Brunswick to manage sensitive wildlife habitats.

Objective - Optimize total cost of ownership by reducing maintenance and operations costs. Plan, design and construct, sustain, recapitalize and dispose/divest of property and facilities optimizing total ownership cost.

- ❑ Prepared a financial sustainability analysis and initiated a plan to move the airport in a path toward long term viability.

Objective - Effectively manage and operate the Brunswick Landing electrical transmission and distribution system.

- ❑ Negotiated a new Power Purchase Agreement with Revision Energy for renewable solar power energy at Brunswick Landing at a combined kilowatt hour rate less than our current providers. Power should begin to be generated in the spring of 2018.
- ❑ Village Green continues to increase its power production at Brunswick Landing having produced 56,822 kilowatt hours in April 2016 which grew to 347,857 kilowatt hours in December 2016.
- ❑ Completed major capital improvement project on the primary incoming feeder and main electrical distribution center to improve reliability and performance of the Brunswick Landing electrical grid.

Objective – Effectively manage and operate the Brunswick Landing wastewater collection system until transfer to the Brunswick Sewer District.

- ❑ Reduced Inflow and Infiltration (I&I) to under 30% of total wastewater discharge – ahead of goal.
- ❑ Completed nearly all components of renovations and repairs to the gravity portion of the wastewater collection trunk line system to reduce inflow and infiltration at a cost in excess of \$625,000.

Objective – Effectively manage and operate the Brunswick Landing water distribution system until transfer to the Brunswick Topsham Water District.

- ❑ Reduced unaccounted-for water consumption to under 20% of total property-wide water consumption (increased metering and elimination of “lost water”) – ahead of goal.

Objective – Effectively manage and maintain Brunswick Landing transportation infrastructure system.

- ❑ Worked with the Maine State Legislature and Maine Department of Transportation to introduce an amendment to 5 MRSA §13083 to authorize local enforcement agencies to enforce vehicle speed and traffic laws at Brunswick Landing.
- ❑ Worked with local developers, MaineDOT and the Town of Brunswick to develop a plan to create a new access road connecting Gurnet Road to Admiral Fitch Avenue.

Objective - Provide low-cost, green energy for tenants and other organizations located at Brunswick Landing to support development.

- ❑ Village Green Venture’s 1 megawatt anaerobic digester continues to generate approximately 25% of the total Brunswick Landing electricity requirement.
- ❑ Negotiated a new Power Purchase Agreement with the Portland-based Revision Energy for the construction of a 1.5-megawatt solar farm adjacent to the runway at Brunswick Executive
- ❑ 100% of the balance of electricity delivered to the Brunswick Landing campus is renewably generated.

Objective - Continue to receive un-modified opinions (clean opinion) from independent auditors on MRRA’s Annual Financial Statements.

- ❑ On October 25, 2017, Runyon Kersteen and Ouellette (RKO) presented an un-modified (clean opinion) to the MRRA Board of Trustees on the financial statements for the period ending June 30, 2017.

Objective - Grow MRRA’s unobligated fund balance over time to fifteen percent of MRRA’s annual operating budget.

- ❑ At December 31, 2017, MRRA had an unobligated fund balance reserve of \$2,324,401. The FY 2017 budget for MRRA, the Brunswick Executive Airport and three utilities (electricity, water and sewer) and annual capital improvement program total \$8,341,400. The reserve fund represents 27.57% of that total.

This year, MRRRA was also able to accomplish the following:

- ❑ In May 2016, MRRRA requested the Economic Development Administration to reprogram funds from the Kestrel Aircraft paint booth project to additional building improvements in hangar 4. EDA approved an amendment on April 19, 2017 that would allow the replacement of the roof over hangar shops, the demolition of non-code compliant interior spaces, ADA improvements, repairs to the fire protection system and construction of industrial shop spaces. Construction was completed in September and the \$1.7 EDA Grant was closed out.
- ❑ This spring MRRRA submitted four projects to the Midcoast Economic Development District for inclusion in the Comprehensive Economic Development Strategy (CEDS), a regional economic development planning process that identifies important sustainable economic development strategies and making them eligible for future grants from the Economic Development Administration. All four projects were selected as high priority regional projects. Those projects are:
 - ❖ Sewer Collection System and Pump Station upgrades at Brunswick Landing
 - ❖ TechPlace Expansion
 - ❖ Industrial Subdivision build out
 - ❖ Building Demolition
- ❑ On December 20, 2016, MRRRA received a *Cluster Initiative Grant* award from the Maine Technology Institute for \$495,165 to construct a composites material layup lab and repairs/renovations to the former Navy paint booth at TechPlace. TechPlace was designed to support innovative manufacturing businesses in the sectors of advanced materials, composites technology, aerospace/aviation, biotech/biomed, IT, and renewable energy. Construction is expected to be completed in January of 2018.
- ❑ As of the end of December we have 32 businesses at TechPlace with 65 employees. In addition to our tenants' use of the facility, TechPlace has already been utilized by a number of partner organizations for training and networking events.
- ❑ MRRRA was awarded a five-year extension of FAA's Military Airport Program (MAP), which will provide just over \$20 million of funding for capital improvements at BXM over the next five years to bring the airport up to civil standards.
- ❑ On October 24, TechPlace celebrated the graduation of its first tenant, STARC Systems, one of the first tenants in TechPlace in 2015. STARC Systems moved its manufacturing operations to 166 Orion, just down the road from TechPlace on the Brunswick Landing campus, into 16,000 square foot building.
- ❑ The Northbridge Company completed construction of a new 60,000 square foot memory care facility and the Priority Real Estate Corporation completed the construction of a new convenience store and fuel filling station on Bath Road.

- ❑ TBW, LLC completed significant renovations to building 223, the former National Maritime Intelligence Center (NMIC) that houses the Real School of the Brunswick School Department. The Real School is an adventure-based educational program that serves students who require specialized instruction and clinical mental health treatment throughout their school days.
- ❑ Flight Deck Brewing completed renovations to the former small arms firing range to create a new brewery and tasting room.
- ❑ In September, MRRA received a \$100,000 grant from the Office of Economic Adjustment within the Department of Defense to support ten of the twelve staff employed by MRRA for FY 2018.
- ❑ In April, ATOL USA, Inc. announced that it had chosen Brunswick Landing as it's American headquarters to handle the production, delivery and support of the Atol 650 sea plane.
- ❑ Following the sale of Lot 6 to the Pinnacle Group, it began construction on a new 16,000 square foot medical office building.
- ❑ On September 14, MRRA hosted Scott Taylor, Esq. from Miller & Company, a national foreign trade zone attorney and expert to present "What can a Foreign Trade Zone do for Your Company?"
- ❑ SaviLinx received Hub Zone Certification, the first business at Brunswick Landing to be certified by the Small Business Administration since the new law took effect.
- ❑ *MaineBiz Magazine* awarded Wicked Joe's Coffee, a landowner at the Topsham Commerce Park, its *Small Company Business Leader of the Year Award*.
- ❑ In September, Maine Technology Institute awarded over \$250,000 in seed grant awards to the following TechPlace companies – BluShift Aerospace, Field Phyto Nutrients and SteriZign Precision Technologies.
- ❑ On August 24, MRRA and Flight Deck Brewing held a fundraiser to benefit the restoration and maintenance of the two former U.S. Navy surveillance plans, a P-3 Orion and a P-2 Neptune that are under license from the Navy to MRRA and are on display at Brunswick Landing.



- ❑ Flight Deck Brewing, in partnership with Revision Energy and Tesla Motors installed four publicly accessible electric car chargers on Friday, December 1st. The chargers are powered with 100% renewable energy, including anaerobic bio-digestion and solar – one of the only such instances in Maine.
- ❑ On December 1, MRRRA submitted a \$50,000 grant request to the Office of Economic Adjustment to fund scientific, environmental and/or engineering consulting services to support our understanding of the work of the Navy and environmental regulators on dealing with what had been commonly referred to as perflourinated compounds (PFCs) at Brunswick Landing, the impact on our Reuse Master Plan, the financial and business plan considered in the preparation of Economic Development Conveyance application. Recent changes in terminology in the industry now refers to PFCs as Polyfluoroalkyl Substances (PFAS). The Grant agreement was signed on December 29.
- ❑ New businesses at Brunswick Landing in 2017 include:

- ❖ Accel PT
- ❖ American Classics
- ❖ Black Diamond Whiskey
- ❖ BluShift Aerospace
- ❖ Bowdoin College
- ❖ Brunswick Aviation Services
- ❖ Great Island Boat Company
- ❖ Harpswell House
- ❖ Helios
- ❖ JMH Associates
- ❖ Rusty Lantern Markets
- ❖ Skorda
- ❖ Starc Systems
- ❖ The Real School
- ❖ Wiley Road LLC



- ❑ New Tenants at TechPlace include:

- ❖ AdmitHub
- ❖ Altha Technology
- ❖ ATOL USA, Inc.
- ❖ Blushift Aerospace
- ❖ Field Phyto Nutrients
- ❖ Harbor Digital
- ❖ Hydroswarm, Inc.
- ❖ JMH Associates
- ❖ Maine Composite Alliance
- ❖ Maine Composite Technology Center

- ❖ Maine PTAC
- ❖ Mobility Technologies
- ❖ Nobleheart Products LLC

Awards

- ❑ On January 15, 2017 MRRA received an award from Southern Midcoast Chamber of Commerce when it had designated *TechPlace* as *The Best New Business in Southern Midcoast Maine*.
- ❑ In June, the United Way of Midcoast Maine presented MRRA with the *Community Builder Award* for its accomplishments in creating new jobs and contributing to the vitality of the Midcoast region.
- ❑ On June 15, MRRA received a *Visionary Achievement Award* from Tedford Housing of Brunswick for its work and leadership on creating a providing over \$600,000 to support the unmet needs of the homeless in the region.
- ❑ On November 7, the Maine State Chamber of Commerce presented MRRA with The Maine E.N.V.Y. Award which is presented to an organization or initiative whose success is *enviable*. It recognizes the significance of their Economic contribution to the region, their ability to recognize and address a Need, and the required Vision to attain success. The Maine E.N.V.Y. award is presented to champions of Yankee ingenuity, the entrepreneurial spirit for which our state is known around the globe.

B. An accounting of the Authority's receipts and expenditures, assets and liabilities at the end of its fiscal year

Please find attached an Unaudited Financial Report for the period ending December 31, 2017. Also, please find attached a copy of the audited Financial Statements for the period ending June 30, 2017. The audit was conducted by Runyon Kersteen and Ouellette. These documents were presented to office of the State Controller for inclusion in the State financial statements for the period ending June 30, 2017. MRRA received an unmodified (clean audit) opinion letter for a tenth consecutive year.

It should be noted that MRRA does not receive a state appropriation as part of the General Fund Budget. MRRA's funds come from a combination of funds from the Office of Economic Adjustment within the United States Department of Defense, and revenues from property sales, leases, common area maintenance charges and utility customers. MRRA also received this year, \$76,383 from the BNAS Job Tax Increment Financing Fund from the State of Maine.

Capital improvements projects are funded from a combination of aviation capital improvement funds from Maine DOT, the Federal Aviation Administration, tax increment financing revenue

from the Town of Brunswick and revenues MRRA raises from property sales, leases, utility customers and common area maintenance charges.

C. A listing of all property transactions pursuant to Section 13083-K

On February 7, 2011 the Navy and MRRA signed the airport Public Benefit Conveyance (PBC) Agreement for 992.2 acres, including three large hangars, a number of aviation-related support buildings and revenue-producing facilities for the airport. The conveyance of title will come over time as properties that are determined to be “clean” through a Finding of Suitability to Transfer (FOST) and are then deed from the Navy. Accordingly, not all the properties can be conveyed at the same time, but in phases as clean-up continues and FOSTs are issued. As of December 31, 2017, MRRA has received a total of 982.69 acres of airfield property and 19 buildings containing 627,516 square feet. As a condition of transfer from the Federal Aviation Administration and the Navy, land and buildings within the Airport property cannot be sold. MRRA built a 10,000-square foot ten-unit T-Hangar bringing the total square footage managed to 637,516. The Navy did not transfer any PBC property in 2017.

On September 14, 2011 the Navy signed a *Non-Binding Summary of the Acquisition Terms and Conditions for the Naval Air Station Brunswick, Maine by and between the United States of America and the Midcoast Regional Redevelopment Authority* (i.e. term sheet) for a total of 1,112 acres which would be transferred through an Economic Development Conveyance (EDC). The Navy did not transfer any EDC property in 2017.

As part of the EDC Agreement, MRRA agreed to share annually with the Navy 25% of gross revenues from the sale or lease of EDC property after the receipt of the first \$7.0 million. The revenue share remains in place until gross revenues reach \$37.4 million. There is no revenue sharing in excess of \$37.4 million and less than \$42.4 million. The Authority is required to pay the United States Government 50.0% of gross real estate proceeds in excess of \$42.4 million until September 29, 2034. Property sales and lease revenues during the last fiscal year required a payment of \$183,883. To date, MRRA has paid the United States Government over \$8.0 million.

As of December 31, 2017, MRRA has received a total of 69 reusable buildings comprising of 644,751 square feet and 785.32 acres (70.8%) of the 1,112 acres of the non-airport property through the EDC transfer. A number of buildings, largely former security buildings, sheds and functionally obsolete buildings have been demolished through a grant from the Economic Development Administration. To date, MRRA has sold a total of 46 buildings (563,235 square feet) and 407.10 acres of land. Other developers have constructed five new buildings at Brunswick Landing.

	<i>Leasable Property</i>	<i>Utility Buildings</i>	<i>Sold</i>	<i>Total</i>
Public Benefit Conveyance	13	6	0	19
Economic Development Conveyance	17	6	46	69
New Construction				5
	30	12	46	93

The covenants of the Economic Development and Public Benefit Conveyances from the United States Government require all sales and leases of property must be at market rate.

In summary, MRRA currently manages a total of 30 buildings with 717,065 square feet of commercial, industrial and professional office space for lease along with another 12 utility buildings and all of the associated utilities serving those buildings, including – streets and sidewalks, street lights, traffic signals, electricity, water, sewer and stormwater utilities.

In 2017, MRRA sold two buildings (former Pass and ID office and Security Dog Kennel building) containing 2,325 square feet on 7.69 acres of land. MRRA also sold a vacant 6.58-acre parcel on Bath Road to Priority One Capital Partners.

<i>Building or Property Sold</i>	<i>Date</i>	<i>Acreage</i>	<i>Square Footage</i>	<i>Sale Price</i>
Sale of Lot 14 and 15(2.68 acres) and Building 103 to 14 Wiley Road LLC	June 14, 2017	2.68	1,600	\$107,200
Sale of Lot 6 (A and B) and building 38 to Pinnacle Group, LLC	September 07, 2017	5.01	725	\$630,000
Sale of Lot 7 (6.58 acres) to Priority One Capital Partners, LLC)	September 29, 2017	6.58	0	\$270,000
		14.27	2,325	\$1,007,200

D. An accounting of all activities of any special utility district formed under Section 13083-L

In September of 2011, the Navy transferred all utilities on the base, including the potable water distribution system, the sewer collection and pump station assets, stormwater collection system and the electrical distribution system. We have inherited the Navy's utility systems, but without the financial wherewithal of the federal government. We are faced with the major challenges associated with providing and maintaining services to the businesses, organizations and residential properties located on our properties and securing sufficient funding needed to maintain and repair the utility system at Brunswick Landing. On October 1, 2011, MRRA began providing electrical distribution services, water and sewer/stormwater services to our tenants and property owners at Brunswick Landing.

This year also marked MRRA's seventh year of operating a regional general aviation airport, which is becoming a great asset for the Midcoast region, with over 18,000 takeoffs and landings, just this year. With the inclusion of the Brunswick Executive Airport in the FAA's Military Airport Program (MAP), the federal government, in partnership with the State of Maine and MRRA was approved in 2017 for the following projects:

FAA MAP 027 Project - Pavement Repairs and Maintenance	\$140,900
FAA MAP 028 Project - Hangar Improvements, Phase 4 - Hangars 5 and 6 (Plumbing, ADA Bathrooms, Electrical Upgrades and finishes)	\$2,238,000
	<hr/> \$2,378,900 <hr/>

E. A listing of any property acquired by eminent domain under Sec. 13083-N

No property was acquired by MRRA through its powers of eminent domain.

F. A listing of any bonds issued during the fiscal year under Sec. 13083-I

MRRA did not issue any bonds during 2017.

G. A statement of the Authority's proposed and projected activities for the ensuing year

Please find attached a copy of MRRA's Business Plan for 2017.

H. Recommendations regarding further actions that may be suitable for achieving the purposes of this article

The creation of new jobs and the timing of such at NASB will be dependent on several factors, including, but not limited to: receipt of successful and timely conveyances from the Navy for the remaining buildings and land, the condition and stability of the national and local economic markets; and the availability of sufficient financial resources for property management, security and operations, infrastructure, property improvements and marketing.

Successful redevelopment of closed bases is a very long-term proposition, which requires substantial public and private resources and patience. A key element in successful base

redevelopment efforts is the level of support provided by the local, state and federal governments.

With the leadership and broad support of the Maine Legislature, the voters of Maine approved an \$8.0 million bond issue back in 2009 to support the redevelopment effort. This bond included \$3.25 million to support investment in infrastructure replacement/upgrades and building upgrades to meet civilian reuse and \$4.75 million for Southern Maine Community College to rehab buildings. The bond has been an important key this past year to our ability to bring new businesses to Brunswick Landing.

In addition to the bond issue for capital projects, the State of Maine adopted two additional pieces of legislation that will be key to ensuring the rapid and successful redevelopment of NAS Brunswick. The first is the Brunswick Naval Air Station Job Increment Financing Fund that was established in 2009 to direct a portion of new state income taxes from jobs created at the former NAS Brunswick and Topsham Annex back to MRRA and Southern Maine Community College. This economic development tool is a performance based tool; meaning that the greater the number of job created and the higher the incomes of those jobs, the greater the revenue to support base redevelopment and expansion of the programming at the Brunswick campus of SMCC. This year, MRRA received just over \$76,883 from the J-TIF program.

The second new tool, which already has had a significant statewide impact, is the Legislature's decision to exempt all aircraft and repair parts for aircraft for the period of July 1, 2011 through June 30, 2015 (the legislature then amended the bill and made the exemption permanent.) The State's previous policy created a "black mark" on the State of Maine by the aviation community as place to avoid as an aviation destination or to conduct business. This decision has had a statewide impact on growth in the aviation sector. This change in the law has also provided the impetus for the Brunswick Executive Airport to lead an initiative, with supportive funding from the Maine Office of Tourism, to develop the Maine Flying Trail to help promote Maine to the flying public as an aviation destination. Without this change in legislation Tempus Jets would not have expanded its operation from Virginia to Maine and MVP Aero would not have located here.

Finally, MRRA would encourage the Governor and Legislature to constantly evaluate the state's business assistance program in an effort to keep pace with the economy and the changing needs of businesses, including, but not limited to, workforce development and capital assistance.

I. A description of the MRRA's progress toward achieving the goals set forth in Section 13083-G:

- 1. Short-term goal.** Recover civilian job losses in the primary impact community resulting from the base closure; (**Accomplished in 2015**)
- 2. Intermediate goal.** Recover economic losses and total job losses in the primary impact community resulting from the base closure; and

3. Long-term goal. Facilitate the maximum redevelopment of base properties.

Naval Air Station Brunswick employed 714 civilians at its Brunswick and Topsham sites at the time of the base closure announcement. After just 66 months from the official date of closing the base in May of 2011, there are over 1,500 individuals working at Brunswick Landing; up from 1,213 last year. The key to the success of the redevelopment effort is large part, due to the collaborative partnerships engaged in the effort, including, but certainly not limited to: you and the State of Maine; the Town's of Brunswick and Topsham; multiple federal agencies; the U.S. Navy; the businesses and real estate community who have invested into the project; and many others.

Thank you for your continued interest and support of this important economic development project for the State of Maine, which has become a critical asset to growing our economy.

Sincerely,



Steven H. Levesque
Executive Director

cc. George Gervais, Commissioner, MaineDECD
Grant Pennoyer, Executive Director, Legislative Council
Joint Standing Committee on Labor, Commerce, Research and Economic Development
Brunswick Legislative Delegation
Brunswick Town Council
Topsham Board of Selectman
John Eldridge, Brunswick Town Manager
Rich Roedner, Topsham Town Manager
MRRA Board of Trustees
Jeffrey K. Jordan, Deputy Executive Director