

PUBLIC DOCUMENTS

OF THE

STATE OF MAINE

BEING THE

REPORTS

OF THE VARIOUS

PUBLIC OFFICERS DEPARTMENTS AND INSTITUTIONS

FOR THE TWO YEARS

JULY 1, 1930 - JUNE 30, 1932

STATE OF MAINE

ANNUAL REPORT

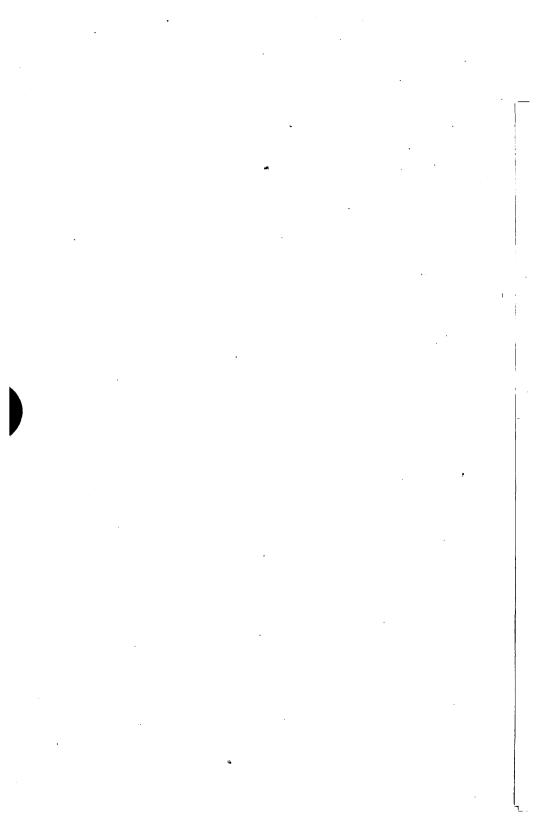
of the

BUREAU OF INSTITUTIONAL SERVICE

for the year ending

JUNE 30, 1932

DEPARTMENT OF HEALTH AND WELFARE



ANNUAL REPORT OF DIRECTOR OF INSTITUTIONAL SERVICE

1931-1932

I submit herewith the annual narrative and statistical reports of the State Institutions under the Bureau of Institutional Services for the fiscal year 1931-1932.

On the whole the institutions have been administered economically and in a way to reflect credit upon the state as well as their personnel but a few changes in personnel have been necessary, and a few more must be made.

The physical properties have been kept up by suitable repairs and replacements with but few exceptions, and in these exceptions, all that the appropriations would allow, was done. In all cases a definite plan for the future governed the repair work as well as equipment purchased. The Institutions were able to turn back a substantial amount from the appropriations without decreasing efficiency or lowering standards of inmate care. Indeed we believe the maintenance and care of inmates has been improved in some institutions. While a falling commodity market accounted for this in part, the greater part was due to savings made by the Bureau of Purchases, and the elimination of the purchase of non-essentials.

MENTAL HOSPITAL

The Mental Hospitals constitute the largest group of our institutions, caring for 3039. The insane hospitals are overcrowded, about 25%. In spite of this, these institutions are well run, and the end results compare favorably with that of similar hospitals in other states. Undoubtedly better results could be obtained if over-crowding did not exist, and more complete classification could be made. A detailed study of all of the separate reports, is worth while and the recommendations of the Superintendents of this group show a proper grasp of the future program of the institutions calling for a total of about 2500 beds. New boilers are needed at both hospitals.

At the Pownal State School for the Feeble Minded, there are 780 inmates, and a waiting list of about 170. Here a well planned program for the future calls for a total capacity of 1200. The waiting list shows the immediate needs for inmate beds.

A modern, finely equipped hospital of 120 beds, was completed and finally opened September 15, 1931, with resulting absorption of many from the waiting list.

With the increased growth, the old laundry is inadequate and must be enlarged and its antiquated machines replaced. This with increased quarters for employees are the most pressing needs. The latter would release a number of beds for inmates.

The physical properties are modern and in excellent condition. The progress and conduct of the school are commendable.

THE TUBERCULOSIS SANATORIA

Here we have a total of 455 beds and a waiting list of 175-200. The need of 100 additional beds to take care of the tuberculous of the state is obvious. Until funds are available to take care of such expansion, semi-private hospitals should be called upon to provide beds and already promise of about 50 beds has been obtained and undoubtedly more could be had if it were possible for the state to pay for this service. The cost would be but little more than the expense of maintaining patients in our own sanatoria, with no capital or depreciation expenditure.

A great number of beds are now occupied by chronic cases, some of which, for years, will bar out early cases that require surgical or medical treatment, which if available at the proper time, would send them home to lead useful, healthful lives.

This problem, linked closely with that of proper admitting methods, the need of a field diagnostician, adequate personnel for sanitorium service as well as outside clinical service with the family physician, proper segregation of patients and a general expansion program is being worked out, with the belief that it will meet future conditions.

The Central Maine Sanatorium should continue to be the surgical center, with more beds made available for suitable cases. Other quarters for employees, who are occupying 14 patients' rooms in the surgical building must be found. A central heating plant and laundry would result in substantial savings.

THE PENAL INSTITUTIONS

Maine State Prison:

In spite of moderate over-crowding from increased population, the inmates are well fed and cared for and discipline and morale are good.

The question of employment for prisoners is always a problem.

It is planned to manufacture and repair as much as possible for other State institutions and departments, and with this end in view many small industries have been added, and the output of machine, paint, wood and other shops has been increased so that now about two-thirds of the prisoners have some employment.

A barracks on the farm built of cement blocks, like the new piggery, by prison labor should be added, and much more of the productive land cleared and farmed. The barracks and increased labor in the farm would tend to relieve congestion at the prison.

State Reformatory for Men:

Here again the problem of employment looms up. Extensive farm operations, brick making, road building, occupies the men in the mild seasons, but the wood shop, smithy, laundry and sewing room are inadequate in winter. A winter school will be worth while and it is expected that minor industries will be added.

There is room in the new industrial building for added dormitory space when needed. There has been a gradual increase in the number of inmates and it is probable that this will go on under the present conditions until this dormitory space will be necessary.

State Reformatory for Women:

Here, as in the Men's Reformatory, the inmates are well cared for and the discipline and morale are excellent.

Farm work, care of grounds, domestic work, sewing and laundry, give sufficient occupation to keep the inmates well in hand. There is no power laundry machinery, the installation of which would be necessary to do the laundry for a neighboring institution. This would seem to be an economical solution of the Central Maine Sanatorium laundry which is now done commercially.

The completed Detention building will add 19 beds for inmates, including a small infirmary, and is suitable for detention of refractory inmates, or those infected with disease.

School for Girls:

The Superintendent's report shows many changes here in management, teaching and training, which, it is hoped, will work out beneficially, as they are largely in line with what is being done in such schools elsewhere.

An infirmary is undoubtedly needed, but, until funds are available for an added building, the old house below the school buildings might be properly heated and arranged for such a purpose.

There are still many needed repairs to be done, and suitable beds should be provided where necessary.

The medical and surgical needs of the inmates are properly looked after.

School for Boys:

This school suffered from poor management for part of the year, and a new superintendent was appointed on April 27, 1932. Various repairs, particularly to the roofs were made, and some equipment added, but there is still much to be done and this will be carried on gradually as appropriations permit. New boilers and pipe lines for the Central heating plant will be needed soon.

The personnel is improved and the general conduct of the school is better.

The School for the Deaf The Military and Naval Children's Home

Little need be added to the reports of these schools.

The infirmary at the Children's Home should be added, when funds will permit.

An Enabling Act should be passed by the Legislature so that the School for the Deaf property could be sold and new property bought outside the city proper, when, in the opinion of the Governor and Council, and the Department of Health and Welfare, this may seem desirable.

DENTAL SERVICE

In nearly all the institutions which do not have a resident dentist, the teeth of the inmates are not sufficiently cared for. Resident or interne dentists, on a nominal salary, are being considered for one or more of the larger institutions, and a part time schedule for a visiting dentist has been worked out.

The last plan will cost somewhat more than the present limited employment of local dentists, but should give considerably more hours of dental work and better results.

SCHOOL FOR NURSES

With a state wide oversupply of nurses, it was decided to discontinue the Schools for Nurses at both Insane Hospitals. In place of them, special training for nurses and attendants will be given, in two and one year courses respectively, which will assure these institutions of well trained nurses and attendants at a decided saving to the state.

INSTITUTION FARMS

Farms, which can have plenty of inmate labor can be operated profitably, but the economic side of all others is doubtful. However, at the Western Maine Sanatorium, Hebron, it seemed best to continue operating what is really a good farm, with a capable farmer in charge, and there is promise there of marked improvement with an improved herd and plentiful farm supplies and fruit.

There is great need at the Prison for a large farm and a new herd under a competent farmer and herdsman. Such a change with plenty of inmate labor is sound economically, and the increased production would supply other State institutions.

All of the farms have been surveyed by competent agriculturists, and their recommendations are gradually being followed out as fast as finances will permit.

The Department is particularly appreciative of the help rendered by the University of Maine, through Mr. D. W. Reed of the Farm Extension Service, and by the Department of Agriculture, through Mr. Charles M. White, and Mr. H. M. Tucker of the Bureau of Animal Industry.

There will be an excess of farm products, particularly at Hebron and Bangor, which will be absorbed by other State institutions.

The others farms, particularly the large ones at Augusta and Pownal, and also those at the Prison and the two Reformatories, will supply their institutions with most or all of such needed farm produce of excellent quality.

BUDGET AND ACCOUNTING

The Budget Officer has rendered assistance of almost inestimable value, not only in budget matters, but in overseeing the preparation of a new and accurate "perpetual" inventory, which at all times will give the exact amount of supplies and equipment on hand. The new accounting system will remove the necessity of much bookkeeping at the institutions and will result in obtaining prompt and accurate information at the offices of the Bureau of Accounts and Control.

The Bureau of Purchases in constant touch with the Director has brought about a great saving in buying commodities and equipment.

The Department of Education has overseen the school work in the institutions, and other Departments, as the Bureaus of Health and Welfare, the Public Utilities Commission, the Departments of Forestry and Labor have cooperated helpfully. **Trust Funds:** These have been restored entirely, the income being made available to the institution and a system provided that the wishes of the donor will certainly be carried out. This income is a help toward maintenance but more than this, it provides many pleasures and comforts, entertainment and instruction that could not be readily had from the regular appropriations. The wisdom and generosity of the donors is now fully appreciated and it is hoped that the knowledge that such funds are properly handled will encourage and augment such gifts in the future. No greater return can be had in any philanthropic field.

The Advisory Council of Health and Welfare has always been ready to help and advise on questions of policy or administration. Such assistance can only be fully appreciated by those in charge.

Visitors: A distinguished body of public minded citizens give freely of their time and energy at no little expense to themselves to serve as visitors to the Institutions, five on each board.

They function as a board or as individuals to study and inspect, to report their findings and to make recommendations. It is plain to see that such an organization can be of inestimable value to the Bureau of Institutions, and such it has turned out to be.

Following is a list of institutions with the names of officers and the Visiting Boards, and a brief financial statement.

It is regretted that the individual reports could not be published for reasons of economy. These are worthy of careful · study, and are available for this purpose.

> HOWARD C. HANSCOM, M. D., Director of Institutional Service

APPENDIX

Augusta State Hospital

Superintendent: Forrest C. Tyson, M. D.
Board of Visitors:
Estella L. Boothby, Augusta
Thomas A. Cooper, Augusta
H. Lillian Parrott, Augusta
Dr. Wallace N. Price, Gardiner

Alice Barry Sexton, Augusta

Bangor State Hospital

Superintendent: Carl J. Hedin, M. D. Board of Visitors:

Mrs. Katherine H. Ayer, 76 Ohio Street, Bangor Mrs. Carol Lord Butler, 29 Montgomery Street, Bangor Charles P. Conners, 16 Columbia Building, Bangor Dr. Elmer E. Patten, 39 High Street, Bangor Dr. Herbert E. Thompson, 250 State Street, Bangor

Pownal State School

Superintendent: Stephen E. Vosburgh, M. D. Board of Visitors:

Dr. Alfred William Anthony, Lewiston Judge John P. Deering, 176 Main Street, Saco George W. Lane, Jr., 55 Lisbon Street, Lewiston Harry Stetson, 52 Wood Street, Lewiston Mrs. Priscilla K. Thaxter, 100 Neal Street, Portland

Central Maine Sanatorium

Superintendent: John F. Shaw, M. D. Board of Visitors:

Mrs. James Clarkin, Waterville

-Mr. Arthur Daviau, Waterville

Mrs. Kate B. Ellis, Fairfield

Mrs. Franklin P. Johnson, Waterville

Mrs. Faith Hinckley Powley, Hinckley

Western Maine Sanatorium

Superintendent: James F. Brewer, Jr., M. D. Board of Visitors:

Mrs. Rose F. Pelletier, 11 Bridge Street, Lewiston Dr. D. M. Stewart, South Paris

Samuel Stewart, 301 College Street, Lewiston

Mrs. Jessie M. Wheeler, South Paris

Dr. Robert J. Wiseman, 140 Lincoln Street, Lewiston

	Insane and Feeble Minded		Charitable Educational		Penal			Tubercular			Correctional		Total	
	Augusta State Hospital	Bangor State Hospital	Pownal State School	*State Military Naval	Maine School for Deaf	*Maine State Prison	State Re- formatory for Men	State Re- formatory for Women		*Northern Maine San- atorium	Western Maine San- atorium	*State School for Boys	*State School for Girls	
Statistics														
ear Established	1836	1901	1907	1815	1876	1824	1912	1915	1910	1919	1904	1850	1875	
ear Made State Institution	1840	1901	1908	1866	1897	1824	1919	1916	1915	1919	1915	1853	1899	
rea of Grounds—Acres	479	200	1200	11	1	426	352	200	25	28	495	185	65	$3,657\frac{1}{2}$
umber of Buildings		25	50	2	1	50	38	15	17	11	7	21	14	251
otal Average Population for Year	1491	1141	885	53	149	305	170	151	260	161	225	157	204	5,352
Average Number Employees Male	125	108	70	2	7	41	19	4	77	11	38	12	3	477
Average Number Employees Female	127	80	74	11	25	$^{\prime}$ 2	3	17	5	36	41	19	29	504
Average Number Inmates Male	549	528	373	19	71	261	148	17 (Babies)	97	45	81	126		2,298
		i j												(Babies 1
Average Number Inmates Female	690	425	368	21	46	1		113	86	69	65		172	2,056
otal Average Inmate Population	1239	953	741	40	117	262	148	130	183	114	146	126	172	4,371
mate Capacity	970	875	810	43	100	250	135	90	189	117	144	160	160	4,043
Weekly per Capita					,				1				(
ross per Capita Expense per Week	\$5.68	\$6.44	\$7.08		\$8.81		\$8.09	\$9.32			\$18.43			
et per Capita after Deductions	5.62	6.42	7.07		8.55		7.46	9.26			17.93			
ost after deducting Income from Board and	5.04	0.14			0.00			1 0.20						
Care of Paying Patients (and Parole)	4.81	5.90	6.92				7.45	8.95			17.65			
Gale of Laying Lation is (and Latere)									}				ļ	
Appropriations				1	00 500 00		810 OCT 50						0510.14	0.01.000
alance Unexpended Last Year			\$37,936.44		\$3,500.00		\$19,065,59	\$21,000.00		e 41 110 00		\$8.80 20,300.00	$$518.14 \\ 24,000.00$	
ppropriations 1931-32 Per Services	\$175,000.00	\$132,500.00	\$116,525.00	\$9,492.24										763,942 1.025,240
Maintenance				15,000.00		70,000.00			113,400.00 18,900.00				42,000.00	
Repairs and Equip	50,000.00			4,884.00									16,000.00	276,784
Addition to Power House			15,000.00									42.00	540.00	15,000
Int. on Trust Fund	250.00												540.96	992 2,264
Ret. & Pen. Pr. Officials	• • • • • • • • • • •		••••			2,204.00			• • • • • • • • • • •			· · · · · · · · · · · · · · ·	2.000.00	2,204
Special Repairs to Roof.	• • • • • • • • • • •		•••••					[• • • • • • • • • • •						2,000
Radio Ear	• • • • • • • • • •		•••••		2,800.00		2 800 00		••••				•••••	2,800
Purchase of Land	•••••		••••		· · · · · · · · · · · ·	•••••	2,000.00						1. I	2,800
Completion Detention Building	••••		•••••	•••••••	••••••••			10,000.00						10,000
Special Roof Appro	• • • • • • • • • • •	•••••	•••••							2 500.00				2,500
Additional Water Supply												1,500.00		2,500
Manual Training											4.56		7.98	1,500
ash Credits—Allowed to Appropriations	2,565.88				-,							4.768.63	1.500.00	11,14;
om Contingent Fund	•••••	· · · · · · · · · · · · · · ·		· · · · · · · · · · · ·		J,404.22						4,700.00	1,000.00	11,75
Totals								1			_			

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Note: (Institutional figures listed under star columns have not as yet been audited and per capita cost cannot be given at this time.)

	Insane and Feeble Minded			Charitable	Educational	al Penal			Tubercular			Correctional		
	Augusta State Hospital	Bangor State Hospital	Pownal State School	*State Military Naval	Maine School for Deaf	Maine State Prison		State Re- formatory for Women	*Central Maine San- atorium	*Nothern Maine San- atorium	Western Maine San- atorium	State School for Boys	State School for Girls	Total Charges 1931-1932
Expenses	•													
Personal Services					\$27,789.16	\$59,525.09				\$40,942.92				\$756,690.91
Maintenance		144,748.94		12,810.13		79,952.34		26,180.35			57,669.61	33,054.47	29,916.27	812,056.66
Repairs and Equipment	43,149.04	48,886.13		5,063.75	6,512.98	6,676.90	9,927.04	7,845.05	20,427.32	12,475.37	23,971.45	20,843.90	18,475.99	275,120.57
Addition to Power House														15,000.00
Hospital Building			37,935.53											37,935.53
Interest on Trust Fund	250.00												538.09	948.09
Retiring and Pensioning Prison Officials						3,113.14								3,113.14
Special Repairs to Roof													1,802.00	1,802.00
Water System													1,475.00	1,475.00
Radio Ear					2,497.66									2,497.66
New Boiler			·		3,179.26									3,179.26
New Industrial Building														10,971.02
Purchase of Land														2,800.00
Detention Building.														3.040.90
Special Roof														650.00
Additional Water Supply														2,480.00
Medical Equipment														877.94
Manual Training												1.498.91		1,498.91
Wanuar frammig												1,100.01		1,100.01
Total Expense for Year (Appropriation)	\$345 853 80	\$325 160 58	\$312 336 21	\$26 999 00	\$52 948 96	\$149 267 47	\$71 487 34	\$58 285 38	\$183 617 17	\$115 430 98	\$136 819 66	\$76 647 16	\$77 283 88	\$1,932,137.59
Lapsed to State Contingent Fund											¢100,010.00		8,762.19	
Balance Forward 1932-33		· · ·		· · ·	,		8,094.57			-,	7.237.90			
Balance Forward 1952-55							0,034.07	0,000.10			1,207.00			15,025.46
Total Income		\$379,052.26	\$358,219.13	\$29,383.24	\$64,400.00	\$149,604.71	\$89,837.23	\$71,500.00	\$189,191.90	\$124,254.72	\$144,057.56	\$76,697.96	\$86,567.08	\$2,190,380.67
Returned State from all Sources. To State											1		3	
Revenue Account	\$53,752.29	\$26,628.13	\$6,105.47			(Total Cr.	\$4,855.09	\$341.14	\$2,434.85	\$709.41	\$2,593.28	\$77.64	\$23.00	\$97,520.30
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Note: (Institutional figures listed under star columns have not as yet been audited and per capita cost cannot be given at this time.)

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Northern Maine Sanatorium

Superintendent: Loren F. Carter, M. D.
Board of Visitors:
Dr. Wm. G. Chamberlain, Fort Fairfield Mrs. Nellie M. Faucher, Grand Isle
Mrs. Lena M. Harvey, Fort Fairfield
Delmer E. Powers, Caribou
Mrs. Lenna Reynolds, Presque Isle

Maine State Prison

Warden: R. E. Thurston
Board of Visitors:
Arthur J. Chick, Monmouth
Obadiah Gardner, Rockland
Henry E. McDonald, Thomaston
Dr. H. H. Plumer, Union
Laforest A. Thurston, Rockland

State Reformatory for Men

Superintendent: Elmer B. Pratt
Board of Visitors:
Henri A. Benoit, 23 West Street, Portland
Charles Dunn, Jr., 1239 Congress Street, Portland
Fred L. Haskell, South Windham
Rev. John C. Schroeder, 165 State Street, Portland
Joseph A. Warren, Westbrook

State Reformatory for Women

Superintendent: Mary W. Libby
Board of Visitors:
Mrs. Louise M. Ashcraft, Waterville
Mrs. Sadie H. Bates, Sandy Point
Mrs. Eva K. Bucknam, Skowhegan
Mrs. Florence L. Green, Waterville
Mrs. Ethel L. Madden, Skowhegan

State School for Girls

Superintendent: Edith P. Gardner Board of Visitors:

> Miss Elizabeth Bass, Wilton Miss Nettie C. Burleigh, Vassalboro Miss Margaret Payson, Portland Mrs. Edith M. K. Sills, Brunswick

Mrs. Marie S. Williams, Augusta

State School for Boys

Superintendent: Grube B. Cornish Board of Visitors:

James C. Boyd, 120 Exchange Street, Portland John H. Dooley, 9 Temple Street, Portland Mrs. Betty Gilpatric, Saco Mrs. Elizabeth D. Hawkes, 352 Cottage St., South Portland Gilbert Oakley, 193 Middle Street, Portland

Maine School for the Deaf

Superintendent: Louise T. Young
Board of Visitors:
Dr. F. E. Carmichael, Portland
Miss Elisa C. Hannigan, Portland
Mrs. Elizabeth G. Merrill, Portland

Dr. Owen Smith, Portland

Miss Persis M. Vose

State Military and Naval Children's Home

Superintendent: Louise R. Staples Board of Visitors:

Mrs. Jennie S. Butler, Bath Mrs. Ruth H. Farnham, Bath Mrs. Jane S. Murphy, Bath Mrs. Ella D. Nichols, Bath Wm. Joseph Torrey, Bath