

LEGISLATIVE COUNCIL

Lynn Randall Legislative Council Info.

APRIL 30, 1996

AGENDA

CALL TO ORDER

ROLL CALL

SUMMARIES OF MARCH 7 AND APRIL 2 COUNCIL MEETINGS

EXECUTIVE DIRECTOR'S REPORT

Item 1: Personnel Actions

- Resignation: Michael Higgins, Office of Policy & Legal Analysis (letter enclosed).
- Item 2: Legislative Budget: Status Report
- Item 3: Legislative Computer System: Request for Authorization to Proceed with Phase I of Proposed Migration of Applications to Client Server Network
- Item 4: Performance Budgeting
 - a. Recommendation for Implementation in Legislative Branch
 - b. Statewide Implementation Issues Related to Legislative Oversight

REPORTS FROM COUNCIL COMMITTEES

Personnel Committee

Committee on State House Use and Improvements

OLD BUSINESS

NEW BUSINESS

- Item #1: Recommendation Regarding Salary Adjustments for the Secretary of the Senate and the Clerk of the House (Memorandum from Senate President Butland and Speaker Gwadosky enclosed)

ANNOUNCEMENTS AND REMARKS

ADJOURNMENT

SEN. JANE A. AMERO CHAIR

REP. ELIZABETH H. MITCHELL VICE-CHAIR Lynn Randall Legislative Council Info.

117th MAINE STATE LEGISLATURE

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LEGISLATIVE COUNCIL

MEETING SUMMARY

March 7, 1996

Approved April 30, 1996

CALL TO ORDER

The Chair, Senator Amero, called the Council to order at 3:55 p.m. in the Council Chamber.

ROLL CALL

Senators:

Representatives:

Legislative Officers:

EN. JEFFREY H. BUTLAND EN. R. LEO KIEFFER EN. MARK W. LAWRENCE SEN. BEVERLY MINER BUSTIN REP. DAN A. GWADOSKY REP. PAUL F. JACQUES REP. WALTER E, WHITCOMB REP. JOSEPH G. CARLETON, JR.

SARAH C. TUBBESING EXECUTIVE DIRECTOR

Absent: Sen. Kieffer Speaker Gwadosky, Rep. Jacques,

Sen. Bustin, Sen. Amero

President Butland, Sen. Lawrence,

Rep. Whitcomb, Rep. Mitchell Absent: Rep. Carleton

Sally Tubbesing, Executive Director, Legislative Council
Lynn Randall, State Law Librarian
John Wakefield, Director, Office of Fiscal and Program Review
David Boulter, Director, Office of Policy and Legal Analysis
Margaret Matheson, Revisor of Statutes
May Ross, Secretary of the Senate
Joseph Mayo, Clerk of the House

SUMMARY OF FEBRUARY 6 COUNCIL MEETING

Motion: That the Summary be accepted and placed on file. (Motion by Rep. Mitchell; second by Rep. Jacques; unanimous).

EXECUTIVE DIRECTOR'S REPORT

Item #1: Study to Increase Access to the Legislature and Government Services for Persons Who are Deaf or Hard-of-Hearing and to Make Progress Towards Compliance with the Americans with Disabilities Act: Report submitted pursuant to P.L. 1995, Chapter 426.

> Sally Tubbesing drew members' attention to a copy of the Report that had been prepared pursuant to Chapter 426, P.L. 1995, which required both the executive and legislative branches to conduct studies of the accessibility of their services to persons who are deaf and hard-of-hearing. She reported that, at Dave Boulter's suggestion, the study had been assigned staff like other interim studies, and acknowledged the thorough and thoughtful work that Colleen McCarthy and Carrie McFadden, both members of OPLA's staff, had done throughout the course of the study with guidance from Mr. Boulter. In a brief summary of the Report's major findings and recommendations, Ms. Tubbesing reported that the Legislature is generally in compliance with both the Americans with Disabilities Act and the Maine Human Rights Act, but that the study had identified several areas where additional steps could be taken to increase the accessibility of both the facilities the Legislature uses and the legislative process itself to disabled persons, noting that these are listed in the Executive Summary.

Motion: That the Council Chairs appoint a subcommittee to work with the Executive Director during the interim to oversee implementation of the recommendations, including the development of policies that are designed to strengthen the Legislature's efforts to assure access to the legislative process. (Motion by Rep. Jacques; second by Rep. Mitchell; unanimous).

Following the vote, Rep. Mitchell noted that the issue of ensuring the availability of interpreters at public hearings and work sessions is a very important one that would require the Council and the presiding officers to work closely with Committee Chairs in the 118th Legislature.

Item #2: Productivity Bill: Analysis of Proposed Deappropriation from Legislative Accounts

Ms. Tubbesing drew Council members' attention to the fact that the proposed Productivity legislation, which is currently being reviewed by the Appropriations Committee, includes a further deappropriation from the legislative account totalling \$146,384 over the Fiscal Year 1996-1997 biennium. This deappropriation is designed to cover the costs of the unfunded liability and retired employees' health insurance, which continue to be costs to the General Fund even though positions have been eliminated. The figures in the bill were calculated using the total personal services deappropriations that had been identified for the Legislature's "productivity savings" in the budget passed last spring, rather than only those reductions attributable to the 17 positions that were eliminated. Ms. Tubbesing reported that she had recalculated the amount "owed" using only the salaries associated with the eliminated positions and verified these calculations with both the Office of Fiscal and Program Review and the Budget Office.

Sen. Amero stated that she had shared this information with Senator Hanley.

No Council action was required on this item.

REPORTS FROM COUNCIL COMMITTEES

None.

OLD BUSINESS

None.

NEW BUSINESS

Item #1: After Deadline Requests

Before proceeding with consideration of the After Deadline bill requests, Senator Amero asked Margaret Matheson if she would give the Council a brief update on the status of items in her office. Ms. Matheson responded that there were currently more than 30 bills that have not yet been released, and that 19 of these were **new requests** that had been filed within the past week. Of the newly-filed requests, half were bills that had been filed pursuant to law; 2 were pursuant to joint order; 4 were after deadline bills that the Council had previously approved for introduction; and 3 were new Governor's bills.

The Council proceeded to consider after deadline requests. The Council's action on these requests is included on the attached list.

Item #2: Submission of Study Reports:

 Enabling Legislation to Establish Water District Charter (Staff Study authorized by the Legislative Council on the recommendation of the Joint Standing Committee on Utilities & Energy).

Motion: That the proposed legislation be accepted. (Motion by Rep. Jacques; second by Rep. Mitchell; unanimous). Commission on Higher Education Governance: Interim Report

Motion: That the Interim Report be accepted and placed on file. (Motion by Rep. Mitchell; second by Rep. Jacques; unanimous).

Assisted Living Task Force (pursuant to P.L. 1995, Ch. 362)

Motion: That the Report be accepted and placed on file. (Motion by Rep. Jacques; second by Sen. Bustin; unanimous).

Item #3: Legislative Review of Agency Rules: Implementation of New Statutory Requirements Pursuant to Chapter 463, P.L. 1995.

The Chair, Senator Amero, recognized David Boulter, who reported that he and his staff had begun trying to develop procedures to implement the new statutory requirements regarding the rule-making process that the Legislature had adopted last spring (Chapter 463, P.L. 1995). As this process has gone forward, staff have identified several policy issues raised by the bill that need to be resolved before procedures can be developed, and summarized these in a report which Council members had received. Mr. Boulter suggested that the Council might want to appoint a subcommittee to oversee the implementation process during the interim to ensure that the policy issues are addressed in a manner that is consistent with the Council's goals.

Senator Amero stated that it was important that an implementation plan be in place before the next Legislature convenes. She asked Council members who would be interested in participating on a subcommittee with her to let her know of their interest. Both Speaker Gwadosky and Representative Mitchell volunteered.

Senator Amero thanked Mr. Boulter and Mr. Elliott for preparing the report.

The Council took no other action on this item.

Item #4: Request for Authorization for a Subcommittee to meet during the Interim to Review the Budget for the Bureau of Motor Vehicles. (Memo from Sen. Stevens and Rep. Strout, Chairs, Joint Standing Committee on Transportation).

> Motion: That the request be tabled pending further discussions with the Chairs of the Joint Standing Committee on Transportation. (Motion by Sen. Bustin; second by Rep. Jacques; unanimous).

ANNOUNCEMENTS AND REMARKS

None.

ADJOURNMENT

The Council meeting was adjourned at 4:45 p.m.

CORRECTED COPY

Business

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LEGISLATIVE COUNCIL ACTION ON REQUESTS TO INTRODUCE LEGISLATION SECOND REGULAR SESSION March 7, 1996

		Action
SPONSOR:	Rep. Ahearne, Douglas J.	ACCEPTED
LR 3107	An Act to Increase the Debt Limit of the Madawaska Water District	
SPONSOR:	Sen. Begley, Charles M.	ACCEPTED
LR 3101	Resolve, to Reimburse a Lumber Company in Connection with Sales Tax Paid by the Company (Similar to LR 3121 - Sp. Kilkelly)	
SPONSOR:	Rep. Kilkelly, Marjorie L.	WITHDRAWN
LR 3121	An Act Concerning Reimbursement for Overpayment of Sales Taxes (Similar to LR 3101 - Sp. Begley)	
SPONSOR:	Sen. Lawrence, Mark W.	ACCEPTED
LR 3096	An Act to Establish an Appeals Process for Political Petitions	
SPONSOR:	Sen. Longley, Susan W.	ACCEPTED
LR 3156	Resolve, to Extend the Reporting Deadline of the Export Financing Services Study Group	
SPONSOR:	Sen. McCormick, Dale	ACCEPTED
LR 3124	An Act to Release the State's Interest in Certain Property	
SPONSOR:		ACCEPTED
LR 3069	An Act to Amend the Authority's Budget for Calendar Year 1996 (Department Bill from the Maine Turnpike Authority)	
SPONSOR:	Rep. Tuttle, Jr., John L.	ACCEPTED
LR 3157	An Act to Ensure that Employees are Compensated for Accrued Vacation Time in the Event of the Sale of a	

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TABLED BY THE LEGISLATIVE COUNCIL

SPONSOR:	Rep. Clark, Herbert E.	TABLED 03/07/96
LR 3120	An Act to Exempt Registered Maine Guides from Unemployment Insurance Requirements	
SPONSOR:	Rep. Fitzpatrick, Michael J.	TABLED 10/22/95
LR 2917	An Act to Promote Hunting in the State by Persons With Mobility Impairment or Dexterity Impairment (Similar to LR 2786 - Sp. Ault rejected by Council 11.	/9/95)
SPONSOR:	Rep. Fitzpatrick, Michael J.	TABLED 02/06/96
LR 3062	JOINT RESOLUTION MEMORIALIZING THE CONGRESS OF THE UNITED STATES TO AMEND THE FEDERAL FOOD, DRUG AND COSMETIC ACT AND THE FEDERAL PUBLIC HEALTH SERVICE ACT TO FACILITATE THE DEVELOPMENT AND APPROVAL OF NEW DRUGS AND BIOLOGICAL PRODUCTS	02700790
SPONSOR:	Rep. Gates, Gordon P.	TABLED 11/09/95
LR 2929	An Act to Remove Megunticook Lake as a Source of Water Supply	11,03,33
SPONSOR:	Rep. Gerry, Belinda A.	TABLED 12/05/95
LR 2963	An Act Regarding Low-Income Home Energy Assistance and Food Stamps	12/03/33
SPONSOR:	Rep. Murphy, Eleanor M.	TABLED 03/07/96
LR 3123	An Act to Reduce the Notice and Hearing Requirements Imposed on Quasi-municipal Corporations and Districts	
SPONSOR:	Rep. Plowman, Debra D.	TABLED 03/07/96
LR 3114	An Act to Outlaw Ultimate Fighting in the State of Maine	03/07/30
SPONSOR:	Rep. Townsend, Elizabeth	TABLED 10/22/95
LR 2926	An Act to Protect the Well Being of Maine's Elderly	,, JJ
SPONSOR:	Rep. Wheeler, Edgar M.	TABLED 01/17/96
LR 3023	An Act to Repeal the 24-Hour Limit on Holding Juvenila (Similar to LD 1796 - Governor's)	

SEN. JANE A. AMERO CHAIR

REP. ELIZABETH H. MITCHELL VICE-CHAIR



117th MAINE STATE LEGISLATURE

LEGISLATIVE COUNCIL

MEETING SUMMARY

April 2, 1996

CALL TO ORDER

The Chair, Senator Amero, called the Council to order at 11:20 p.m. in the Council Chamber.

ROLL CALL

Senators:	President Butland, Sen. Kieffer, Sen. Lawrence, Sen. Amero, Sen. Bustin
Representatives:	Speaker Gwadosky, Rep. Jacques, Rep. Whitcomb, Rep. Mitchell, Rep. Carleton
Legislative Officers:	Sally Tubbesing, Executive Director, Legislative Council John Wakefield, Director, Office of Fiscal and Program Review David Boulter, Director, Office of Policy and Legal Analysis Joseph Mayo, Clerk of the House

NEW BUSINESS

Item #1: Review of Study Bills on the Appropriations Table

Senator Amero drew Council members' attention to a list of bills that the Appropriations Committee had referred to the Council for review because they proposed studies to be conducted under the Council's oversight and with the support of non-partisan staff. Sally Tubbesing noted that the materials that had been distributed to members included copies of the "Engrosser" for each of the bills that incorporated the amendments that had been adopted to date.

SEN. JEFFREY H. BUTLAND SEN. R. LEO KIEFFER SEN. MARK W. LAWRENCE SEN. BEVERLY MINER BUSTIN REP. DAN A. GWADOSKY REP. PAUL F. JACQUES REP. WALTER E, WHITCOMB REP. JOSEPH G. CARLETON, JR.

SARAH C. TUBBESING EXECUTIVE DIRECTOR Before proceeding with the consideration of each bill, Council members engaged in brief discussion which clarified the following:

- a) That all of the proposed studies included payment of per diem and expenses to legislative members of the study group. (Question raised by Rep. Mitchell)
- b) That the Appropriations Committee had set aside funds in the amount of \$16,330, an amount sufficient to fully fund the 4 bills. (Question raised by Sen. Amero)

The Council then proceeded to consider each of the bills; and the results are summarized on the enclosed table.

ADJOURNMENT

The Council meeting was adjourned at 11:46 p.m.

GENERAL LEGISLATIVE ACCOUNT

BUDGET & EXPENDITURE SUMMARY: FISCAL YEARS 1991 - 1996

(through March, 1996)

	FY 91 () FY 92	FY 93	FY 94	FY 95	ſ		FY	96	
Salaries	Actual	Actual	Actual	Actual	Actual		Available	Actual thru 3/31	Projected thru 6/30	Projected Balance
3110 Permanent Regular 3210 Limited Period Regular 3310 Seasonal 3612 Overtime 3616 Retro Lump Sum 3631 Longevity Bonus	\$ 2,505,853 3,506,805 459,475 50,273 2,777 11,538	3,243,830 440,511 94,044 43,909	3,582,634 491,151 35,213	\$ 2,706,663 2,892,183 495,846 51,903 12,796 34,048	3,592,782		\$ 2,941,961 3,223,330 730,983 61,742 19,960	2,644,376 335,868	3,173,330 580,983 76,742 	50,000 150,000
3810 Unemployment Compensation 3890 Per Diem	58,574 46,090		47,674 73,647	34,048 79,336	53,423 65,297		46,500 64,500	61,711 60,390		
Total Salaries	\$ 6,641,385	\$ 6,611,000	\$ 6,766,655	\$ 6,272,775	\$ 7,213,774	[\$ 7,088,976	\$ 5,209,115	\$ 6,819,339	\$ 269,637

Benefits

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3901 Health Insurance 3905 Dental Insurance 3908 Retirees'/Health Ins. 3910 Retirement 3911 Group Life 3912 Medicare 3973 Child Care	\$ 909,337 64,632 1,262,072 15,650 40,799 800	928,452 56,603 1,235,604 15,412 40,824 900	978,206 54,326 1,279,981 15,894 50,357 600	\$ 1,017,272 68,549 928,215 15,049 45,242 600	1,151,215 56,491 1,073,462 16,066 61,689 1,919		\$ 1,434,064 69,478 1,246,225 19,187 59,711 900	823,188 49,003 93,497 785,258 11,720 46,184	1,334,064 59,478 124,660 1,046,565 14,187 59,711 1,200	100,000 10,000 75,000 5,000 300)
Total Benefits	\$ 2,296,190	\$ 2,280,695	\$ 2,379,364	\$ 2,074,927	\$ 2,360,842	Ì	\$ 2,829,565	\$ 1,808,850	\$ 2,639,865	\$ 189,700
TOTAL PERSONAL SERVICES	\$ 8,937,575	\$ 8,891,695	\$ 9,146,019	\$ 8,347,702	\$ 9,574,616		\$ 9,918,541	\$ 7,017,965	\$ 9,459,204	\$ 459,337

	FY 91	FY 92	FY 93	FY 94	FY 95		FY	96	
All Other	Actual	Actual	Actual	Actual	Actual	Available	Actual thru 3/31	Projected thru 6/30	Projected Balance
4000 Professional Services (Non-State)	\$ 119,983	\$ 112,488	\$ 84,515	\$ 56,720	\$ 93,231	\$ 179,236	\$ 124,678	\$ 129,236	\$ 50,000
4100 Professional Services (State)	1,000	30		198		2,525	1,503	2,525	
4200 Travel/In-State 4300 Travel/Out-of-State 4500 Utilities 4600 Rents 4700 Repairs 4800 Insurance	1,471,421 164,384 218,709 415,855 108,342 2,367	1,133,764 67,401 206,417 301,975 213,298 12,227	1,449,942 93,047 254,636 327,830 117,310 25,928	830,609 98,069 280,248 270,448 148,942 19,421	1,258,477 33,283 271,296 237,080 338,563 7,247	1,012,415 87,719 290,041 399,640 81,670 15,300	681,403 42,364 268,279 71,111 46,748 19,287	757,415 52,719 290,041 249,640 56,670 19,287	255,000 35,000 150,000 25,000 (3,987)
4900 General Operations	(1,224,920)	(1,103,479)	(1,271,214)	(1,055,766)	(1,336,660)	(1,077,890)	(839,262)	(1,094,285)	(-26,395)
Postage Printing/Binding Photocopying Advertising Periodicals/Subscriptions Microfiche/Software Tuition/Dues Maintenance Contracts Miscellaneous	220,819 702,018 75,614 56,993 10,135 16,433 21,962 120,199 747	176,798 734,564 111,341 22,714 7,886 30,736 4,920 12,049 2,471	198,469 761,638 66,774 94,650 (1,489) 80,206 57,646 ² 12,774 546	216,540 580,730 64,772 62,465 15,888 92,551 9,471 11,008 2,341	212,226 790,756 52,635 112,505 13,262 97,796 41,499 15,981	200,000 600,000 65,000 64,390 20,000 95,000 16,500 15,000 2,000	136,829 453,673 83,580 80,316 26,471 30,755 14,899 12,166 573	200,000 600,000 95,000 85,315 26,470 65,000 16,500 15,000 1,000	 (30,000) (20,925) (- 6,470) 30,000 1,000
5100 Food 5300 Office Supplies 5400 Clothing 5600 Other Supplies/Books 6800 Constituent Service Allowance 6900 Misc. Payments/Claims	1,927 52,871 4,963 149,480 99,750 1,264	88 43,237 2,963 100,912 185,025 4,093	5,045 39,392 5,692 184,330 98,410 143,455	1,214 31,532 4,457 166,522 199,900 584	6,737 44,195 7,528 175,766 100,250 1,552	5,281 75,103 8,684 172,703 200,250	1,399 37,198 2,459 224,900 149,750 2,190	1,531 45,103 3,500 250,000 200,250 2,500	3,750 30,000 5,184 (77,297) (2,500)
8008 Interest	511	4,093	143,455	317	1,552		306	350	(2,500) (350)
Total All Other	\$ 4,037,747	\$ 3,487,765	\$ 4,100,927	\$ 3,164,947	\$ 3,912,007	\$ 3,608,457	\$ 2,512,837	\$ 3,165,052	\$ 443,405

Capital

7200 Equipment 7300 Major Improvements	\$	32,214 14,691	\$	9,603 	\$ 60,351	\$ 53,643 	\$ 165,245	\$ 85,000 	\$ 63,971 	\$ 73,971 	\$ 11,029
Total Capital	\$	46,905	\$	9,603	\$ 60,351	\$ 53,643	\$ 165,245	\$ 85,000	\$ 63,971	\$ 73,971	\$ 11,029
TOTAL ACCOUNT	\$ 13	3,022,227	\$ 1	2,389,063	\$ 13,307,297	\$ 11,566,291	\$ 13,651,868	\$ 13,611,998	\$ 9,594,773	\$ 12,698,227	\$ 913,771

April, 1996

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LEGISLATIVE ACCOUNT

CURRENT STATUS AND PROJECTED ENDING BALANCES

	Personal Services	All Other	Capital	Total
FY 96 Budget (with all adjustments)	\$ 9,918,541	\$ 3,608,457	\$ 85,000	\$ 13,611,998
Projected Expenditures thru 6/30/96	\$ 9,459,204	\$ 3,165,052	\$ 73,971	\$ 12,698,227
Projected Balance as of 6/30/96	\$ 459,337	\$ 443,405	\$ 11,029	\$ 913,771

Notes:

• Projected **Personal Services** balance has been projected since early January and will be **required** to meet the reductions in the Legislature's FY 97 budget that we had not previously pinpointed.

• Proposed allocation of projected All Other and Capital balances:

Reserve for Special Session	\$110,754
Computer "Application Migration"	189,680
State House "Capital Plan"	154,000
	\$454,434

April, 1996

LEGISLATIVE ACCOUNT

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Analysis of Projeccted Balance Forward

	Estimated Amount
Personal Services	
Over Budget:	
Overtime Unemployment Comp	\$ 15,000 \$ <u>29,850</u> \$- 44,850
Under Budget:	
Salaries - Unfilled positions - Session employees - Longevity bonus	\$ 314,487
Benefits	\$ <u>189,700</u> \$ <u>504,187</u>
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All Other	
Over Budget:	
Insurance Photocopying Advertising Subscriptions Misc. "Minor" Equipment Misc. Payments/Claims	\$ 3,987 30,000 20,925 6,470 77,297 <u>2,850</u> \$- 141,529
Under Budget:	
Professional Services Travel/In-State Travel/Out-of-State Rents Repairs Software Miscellaneous Food Office Supplies Clothing	\$ 50,000 255,000 35,000 150,000 25,000 30,000 1,000 3,750 30,000 <u>5,184</u> \$ 584,024
	\$ <u>584,934</u>
	\$ 443,405

LEGISLATIVE COMPUTER SYSTEM

OBJECTIVES FOR MIGRATION TO CLIENT/SERVER NETWORK

- Provide a "windowed" environment for all system users.
- Maintain high level of system security.
- Maximize reusability of software (select software that can support more than one application).
- Develop systems that are easy to learn and use.
- Procure software and systems that can be maintained and customized by in-house staff.
- Ensure that the Legislature experiences no diminution of service during the transition period.
- Provide for cost-effective upgrades and future "transportability."
- Enhance access by the general public to public information (software selected should have capability of providing "WEB-compatible" applications).

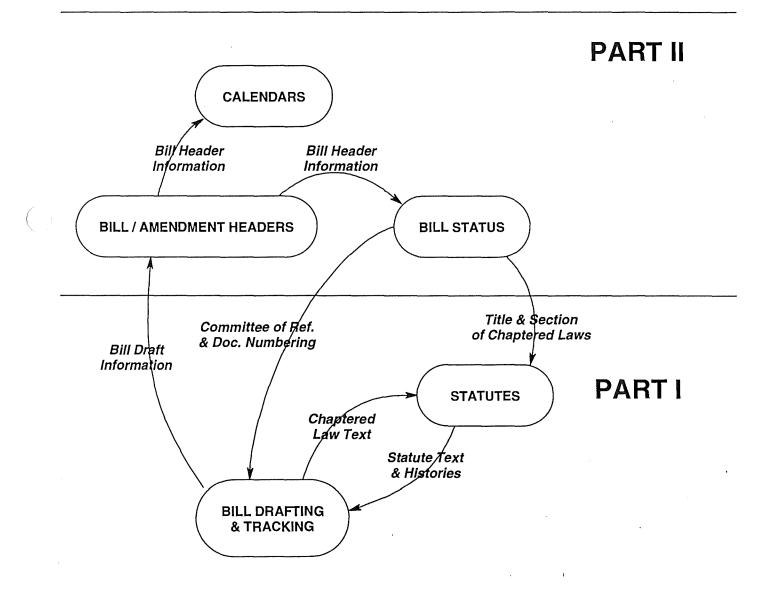
MAINE LEGISLATURE

PART III

SPECIAL PURPOSE DATABASES

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PUBLICATIONS AND INDEXES



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Data flow

Database(s), data and applications

MIGRATION OF "LEGACY" APPLICATIONS TO CLIENT/SERVER NETWORK

ESTIMATED COSTS: PART I¹

Database Hardware and Software	\$ 30,000 ²
Document Management System (Including Search Tool)	80,000 2
Software to Support Conversion of Statutes	8,500
Application Development Tools WIN 95 Upgrade WINLOC or LIGHTSPEED (Includes required servers)	70,000 35,000
WEB Server	25,000
Technical Consultation & Support (6 weeks 5/15 - 12/31/96)	<u>50,000</u>
	\$298,500

Notes:

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 Estimates include complete "migration" of Statute Database and Bill Drafting & Tracking System to Client/Server Network. Tools purchased to support these projects will also be used to:

a. Convert Calendar documents to WORD; and

b. Develop Windows-based "Benchmark Bill Status" System

2. Cost estimates for software include support & maintenance for the product, as well as training for appropriate Information Systems staff.

April, 1996

LEGISLATIVE COMPUTER SYSTEM

Available Funds

FY 96 (current year)

Software	\$ 30,000
Equipment Purchase/Support	150,000
Capital Equipment	10,000

FY 97

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Software	\$100,000
Equipment Purchase/Support	300,000
Capital Equipment	20,000

\$<u>420,000</u>

\$190,000

\$610,000

Total Available



Evan D. Richert, AICP Director, State Planning Office 38 State House Station Augusta, ME 04333 Tel: (207) 287-3261 Fax: (207) 287-6489 John R. Nicholas Director Bureau of the Budget 58 State House Station Augusta, ME 04333 Tel: (207) 624-7810 Fax: (207) 624-7826 Elaine N. Trubee Director Office of Training 4 State House Station Augusta, ME 04333 Tel: (207) 287-4400 Fax: (207) 287-4414

Performance Budgeting Notes

March 29, 1996

Performance Budgeting Requirements Enacted

LD 1790, a bill requiring agency strategic plans and performance budgets for all entities that receive a state appropriation or allocation, was enacted by the Legislature on March 26. Bill provisions include:

- By August 1, 1996, each agency will develop a strategic plan. In developing plans, agencies will consult with and receive comments from its policy committee. Plans are submitted to the State Planning Office, the Bureau of the Budget, the Office of Fiscal and Program Review, and the agency's legislative policy committee.
- By September 1, 1996, each agency will develop a performance-based budget for at least one of its significant programs or subprograms. Programs are to be selected in consultation with the Bureau of the Budget, the Office of Fiscal and Program Review, and the agency's legislative policy committee.
- By February 1997, each agency will submit its strategic plan and pilot performance budget to the new members of their legislative policy committee.
- By September 1, 1997, each agency will develop joint objectives and strategies for at least one program that shares a common goal with one or more other agencies.
- By September 1, 1997, the State Budget Officer and the Director of the Office of Fiscal and Program Review will, in consultation with agencies, establish policy areas that ultimately will be the basis for performance budgeting. The policy areas represent a coming together, in cooperative working relationships, of agencies that have or should have common goals and objectives.

- By June 30, 1998, agencies within each policy area will develop joint strategic plans, including joint objectives and strategies.
- By September 1, 1998, agencies within each policy area will develop budgets tied to their joint strategic plan.
- Each agency shall consult its legislative policy committee during the development of strategic plans and performance budgets by policy area.

The bill also specifies a job training demonstration project for the development of a performance budget that crosses department lines and it contains definitions, a sunset provision, and a fiscal note for legislative committee expenses.

Training Opportunities

Another train-the-trainer program is planned for anyone Training Schedule who missed the February sessions. This training is an intensive three and one-half days featuring case studies and hands-on work with Maine's strategic planning model. In addition to an in-depth understanding of the model, trainers are provided process and facilitation skills to assist with conducting in-house training and coordination of their agency's strategic planning process. Commissioners or agency heads can nominate trainers by contacting Jody Harris at SPO or Elaine Trubee at the State Training Office.

Another one-day orientation of Maine's strategic planning/performance budgeting model is designed specifically for small agencies and staff that cannot attend the three-day program. The session may also be beneficial to agency heads, senior managers, or other trainers who would like an overview of strategic planning/ performance budgeting.

Involving Legislative Policy Committees

Legislators are one of several groups, and one of the most important, that each agency will be consulting during their plan development. It is crucial that an agency build

Title: Strategic Planning & Performance Budgeting Orientation Date: April 18 Time: 8:15-4:30 Location: Nash School Fee: none Contact: Carol Fleury, 287-4400 Preregistration required

Title: Strategic Planning & Performance Budgeting Train-the-Trainer Date: April 30-May 3 Time: 9:00-4:00 Location: TBA Fee: \$60 pp Contact: Jody Harris, 287-3261/Elaine Trubee 287-4400 Trainers must be nominated by Agency Head or Commissioner

agreement with its policy committee on goals and objectives prior to asking them to make funding decisions on them.

Since the Legislature will adjourn shortly, timing is critical. Agencies should meet with the committee early on and ask for their input in how they would like to be involved in the process. Depending on your agency's mission, you might need to involve more than one policy committee.

Engage the Committee

Informing the committee and asking for their reaction may not be enough. It is important to engage the committee. For many of them, they have never been asked to think in a visionary way about an agency's mission and policy goals. Also, they may not be familiar with the concepts of performance budgeting and outcome-based objectives. They may need assistance from the agency with understanding the new approach and with thinking strategically.

STATEWIDE GOALS BEING DEVELOPED

Maine's strategic planning is conducted at different levels of state government. The Governor and his administration initiate the planning process by establishing a statewide mission/vision and broad policy goals. These serve as the

- Ask the committee chairs to help you identify 1-3 specific committee members who could serve on an advisory committee of external stakeholders.
- Meet with the entire committee on a regular basis (1-3 times during your plan development) and review with them important milestones (i.e. 1st-identify key issues, 2nd-draft mission and goals, and 3rd-draft objectives).
- Provide copies of working drafts to committee members and ask for their reaction verbally or in writing.
- Invite the committee to join the agency's senior management orientation session.
- Ask the committee to participate in focus groups of external stakeholders.
- Survey committee members about key issues, challenges, and opportunities facing the agency.
- Ask the committee to take on a specific role such as leading the effort to involve stakeholders (Dept of Corrections is doing this) or chairing a focus group.
- Use brainstorming and nominal group process techniques to have the committee identify priorities among issues and/or goals.

foundation for the agency strategic planning process. Agency strategic plans should be developed in a manner that is consistent with the statewide vision and goals. Governor King and his cabinet will be developing a series of goals this spring and early summer. The goals will be broad statements of policy that crosscut departments and agencies.

CRITICAL MILESTONES: AGENCY PLANNING MUST BE UNDERWAY

In order to complete a strategic plan by August 1, 1996, is critical that agency planning be now underway. To stay on track, agencies need to have completed a preplan, appointed its strategic planning team/coordinator, identified its stakeholders, met with its policy committee, and conducted its training for senior management staff during the month of March. April should be dedicated to drafting mission statements, goals, and objectives and working with stakeholders. By May 31, each agency will select a program or significant subprogram (in consultation with the Bureau of the Budget, Office of Fiscal and Program Review, and their legislative policy committee) for which to pilot performance budgeting in its 1998-99 biennial budget proposal. Contact your performance budgeting training/technical assistance team, your budget analyst, or the State Planning Office for assistance.

WHAT IS A PERFORMANCE BUDGETING PROGRAM?

Agencies are required to select a program or significant subprogram to pilot performance budgeting in the next biennial budget. The intention is that agencies will be able to learn the ins and outs of this method by applying it to a single program first. Specifically

defined, a program is "a grouping of activities and expected results that are directed towards the accomplishment of a set of goals and objectives and represents a department, bureau, division, or operational entity to which the Legislature appropriates or allocates resources as defined by the State

• Consider selecting an activity that represents 5-10% of your agency's budget

• Avoid difficult programs. Administration does not lend itself to clear performance measurement. It is a support activity, not a program. Programs that stray from your agency's mission may present administrative difficulties due to their unique needs.

•Select programs for which you already collect data and that can be clearly measured. If you begin with a program for which there is no baseline data, it will be difficult to set measurable objectives or to even know what your outcomes should be. Budget Officer and the Legislative Council or the council's designee." A subprogram is "a grouping of activities and expected results that are directed towards a set of measurable objectives and represents a subset of a program." In cases, where an agency's allocation or appropriation represents a single line item or program, it does not necessarily mean that an agency must develop performance budgets for all of its activities. Working with the budget office and legislature, agencies can carve out a set of activities to which to tie its performance budget.

Agencies should carefully consider which of their programs are most suitable for their first effort at performance budgeting. Selected programs or subprograms need to ensure that outcome measures are developed for broad, visible, priority policy activities rather than small programs that do not greatly impact an agency's budget, yet not to be too large as to overwhelm the agency initially. It is recommended that agencies wait to select a program until they have developed their goals and objectives as a result of their strategic planning process.

Editor:

Jody Harris, Strategic Planning Coordinator State Planning Office, 38 State House Station Augusta, ME 04333 Tel: (207) 287-3261

Performance Budgeting Notes are developed from the state's weekly meetings of performance budgeting trainers. Trainers meet every week on Friday at 9:00 a.m. at the Nash School to share experiences, ask questions, and learn from each other.

76 trainers from across state government are trained in Maine's strategic planning model. Those trainers are now instrumental in assisting with the development of strategic plans in Many agencies in preparation for performance budgeting.

Training/technical consultant teams have been created for state agencies and are available, upon request, to assist throughout the strategic planning process. Contact: Jody Harris, 287-3261, Joe Shaw, 624-7810, or Elaine Trubee, 287-4400

STATE MJUSE PROPOSED CAPITAL IMPROVEMENT PLAN

April, 1996

ESTIMATED	COST	PRIORITY
		High. Postponement will increase probability of damage to State House interior.
Construction Contract:	\$613,000	
Architectural/Engineering Services	\$ 91,650	
Clerk	<u>\$ 7,500</u>	
Estimated Total Project	\$712,150	
	Construction Contract: Architectural/Engineering Services Clerk	Architectural/Engineering Services \$ 91,650 Clerk <u>\$ 7,500</u>

PROJECT #2: STATE HOUSE SYSTEMS "HIGHWAY" (Design Study)	ESTIMATED CO	DST	PRIORITY
The primary objective of this project is to identify methods for distributing building system services (including fire alarm; fire suppression; ventilation/air handling; telephone, electrical and computer network wiring & cabling; audio and video broadcast) to all user spaces through the State House in such a way that:	Design Study/all systems	\$ 49,400	High. Information developed is required before sound system can be replaced. This study will also allow future projects to incorporate new standards for wiring, resulting in more cost effective and "aesthetically-appropriate" work.
 a. The architectural features and historic character are preserved; b. Systems may be maintained without significant impact on finishes; c. Systems may be modified and/or supplemented in the future without significant disturbance. 	Sound System Construction Documents: House All Other Areas	\$ 15,300 \$ <u>48,000</u>	
Project scope includes completion of requirements study and design documents for all systems, and completion of construction documents for sound system.	Estimated Total Project	\$112,300	

PROJECT #3: SENATE CHAMBER/PLASTER AND PAINT REPAIR	ESTIMATED COST	PRIORITY
Problem:		
Appearance of Chamber		
Proposed Project Scope:		
Estimate includes estimated cost of lead paint removal.	Estimated Total Project \$ 20,000	

PROJECT #4: HOUSE GALLERY REFURBISHING	ESTIMATED COST	PRIORITY
Problem:		
Both the lack of a handrail and frayed carpet pose safety issues to visitors and a liability to the Legislature		Improve Safety
Proposed Project Scope:		
Install handrail down center aisle; replace carpet	Estimated Total Project \$ 5,000	

PROJECT #5: REVISOR'S OFFICE & UPGRADE MECHANICAL/ ELECTRICAL & REFURBISH	ESTIMAT	TED COST	PRIORITY
Problems:			
Investigation of frequent computer "crashes" reveals that wiring needs to be redone to ensure safety. Electrical wiring has "sparked" on several occasions. Carpet, which was installed in 1983, has been cited as violating OSHA standards.			
Proposed Project Scope:			
Upgrade all wiring (power, data, voice, sound system); replace lights and air conditioner. Refurbishing to include replacement of carpet, painting and	Construction Contract:	\$126,300	Address significant; safety issues. Improve functioning of office
patching. Reconfigure lawyers' offices at north end to make better use of	Architect/Engineer:	30,000	
space.	Estimated Total Project	\$156,300	

PROJECT #6: REFURBISH STATE OFFICE BUILDING COMMITTEE ROOMS 105, 107, 109	ESTIMATE COST	PRIORITY
Problem:		
Rooms do not provide an appropriate setting for the conduct of legislative committee business.		
Proposed Project Scope:		
Improve acoustical properties, replace ceilings and overhead lighting; recarpet and paint. Extend Room 113 sound system into Room 109.	Estimated Total Project \$189,000*	
Koom 105.	*Includes allowances for lead abatement (paint) and asbestos abatement (ceiling tiles).	

PROJECT #7: COMPLETE DOOR HARDWARE CONVERSION	ESTIMATED COST	PRIORITY
Problem:		
Current door hardware does not meet ADA standards. Phase I, completed in January, 1996, involved replacement of hardware on 3rd floor offices and all committee offices and hearing rooms in State House.	Total Project Cost (quote) \$ 35,425	Required to comply with ADA

PROJECT #8: REPLACE DETERIORATING DOORS	ESTIMATED COST	PRIORITY
Problem: Doors to "Vestibule" doors at North Entrance on 2nd floor, no longer close properly		Security issue.
Proposed Project Scope: , Replace doors (both are oversized, double doors)	Total Estimated Project \$ 63,500	

PROJECT #9: LIFE SAFETY STUDY	ESTIMA	TED COST	PRIORITY
Proposed Project Scope:			High. Again, this study will be one of the building blocks for all future work throughout the State
Study would involve development of design approaches to implement fire protection in various areas of building.	Estimated Total Cost	\$ 10,300	House.

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PROPOSED PHASE II:

PROJECT #1: REPLACEMENT OF STATE HOUSE SOUND SYSTEM	ESTIMATED CO	ST	PRIORITY
Problems:			
Rate of failure of system has increased. Failure of system is not			
only an inconvenience, but disrupts proceedings, slows the process, and has, on occasion, damaged the taped recording of the session.			
	Preliminary Construction Estimates		
Proposed Project Scope:			Critical to Legislature's ability to function.
	House Chamber	\$250,000 - \$300,000	
 Replacement of equipment and installation of new wiring. 	Senate Chamber	90,000 - 115,000	ADA Compliance
	Committee Hearing Rooms (each)	16,000 - 24,000	
 Installation on the wiring for other systems (electrical & Data 	Offices		
processing) under raised floor in House Chamber.	Old Museum Area & Hall of Flags	10,000 - 20,000	
• Programming, design, construction document preparation.	Architect/Engineering	21,000	
	Note: All estimates will be confirm completion of Sound System Study.	ned in Phase I, with	

PROJECT #2: FIRST FLOOR SLAB REPAIR	ESTIMATED COST	PRIORITY
Problem: Although precise cause of buckling tiles has not been determined, testing confirms that slab continues to move.		Note: Project should be carried out after completion of Utilities Highway, and prior to, or concurrently with, Perimeter Drainage Project.
Proposed Project Scope:		
• Remove and replace concrete slab expansion joints.		
• Install fire doors at both stairwells		
• Relocate ceiling-mounted piping and conduit		
Upgrade corridor lighting		
Note: This may provide an opportunity for installing conduit below slab.		
Work would also involve repainting all corridor walls and offices and recarpeting affected offices.	Estimated Project Cost \$311,300	

PROJECT #3: INSTALL PERIMETER DRAINAGE SYSTEM	ESTIMATE	D COST	PRIORITY
Core samples taken around the State House indicated that there is no system for draining water away from the State House. "Blistering" plaster and paint on outside walls at base of stairwells on 1st floor and 1st floor offices (Proofreaders' Room and Labor Committee Room indicate that there is continuing moisture seepage. Proposed Project Scope:			The addition of a drainage system is critical to the integrity of the State House masonry. Walls in man 1st floor offices that have been replastered and repainted, "blister" within 2 years.
Includes excavation around the building, installation of piping, application of a waterproofing material, backfill and restoration of landscaping.	Estimated Project Cost	\$110,000	
Note: Project could be expanded to include restoration of East Stairs.			

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PROJECT #4: 4th FLOOR CORRIDORS	ESTIMATED C	OST	PRIORITY
Proposed Project Scope:			
Install fire doors	Fire Barriers	(To be determined)	
Replace handicapped ramp in West Wing	Replace ramp	(To be determined)	
Patch and repaint corridor walls	Patch/paint walls & ceiling	\$ 61,950	

PROJECT #5: REPAIR/REPAINT 2ND & 2RD FLOOR CORRIDORS, WALLS & CEILINGS	ESTIMATED COSTS	PRIORITY
Patch/paint		
Repair plaster moldings	(To be determined)	~
 Install any duct work required as result of "Systems Highway Study" 		
. Install Fire barriers ("curtains"?)		

Project #6: REPAIR/REPAINT STAIRWELLS	ESTIMATED COST		PRIORITY
	Estimated Project Cost:	\$ 82,000	

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PROPOSED FUTURE PROJECTS (PHASE III and beyond)

PROJECT #1: ENHANCE WHEELCHAIR ACCESSIBLE ENTRANCE	ESTIMATED COST	PRIORITY
 Proposed Project Scope: Review options with objective of improving functionality and aesthetics 	(To be determined)	

PROJECT #2: RESTORE SENATE CHAMBER	ESTIMATED COST	PRIORITY
Replace CarpetReplace Window Treatment	(To be determined)	
• Repaint (fabrics, colors and designs to be consistent with "Master Plan)		

PROJECT #3: REHABILITATE "OLD MUSEUM AREA"	ESTIMATED COST	PRIORITY
Proposed Project Scope:		
• Work with representative group to determine how to use the area more effectively for "gathering" school groups & others).	(To be determined)	
 Set Klir Beck displays off as a small "gallery" and make necessary repairs to these displays. 		

"GENERAL OFFICE REHABILITAT	(ON"	ESTIMATED COST	PRIORITY
Proposed Project Scope:			
• Patch	Every 2 years	"Finish upgrades: \$ 60/sq. ft (average)	
Repaint (walls/ceiling)	Every 6 years	Electrical/mechanical: variable	
• Recarpet	Every 8 years		
 Furnishings 	As needed		
Upgrade systems	Per study		

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STATE HOUSE REPAIRS AND IMPROVEMENTS

Available Funds

FY 95: Balance Forward	\$ <u>601,650</u>	
		\$ 601,650
FY 96: Projected Balance		
Legislative Account State House & Capitol Park Commission	\$150,000 <u>80,000</u>	
		\$ 230,000
FY 97: Budget		
Legislative Account		
Repairs Capital Purchases	\$ 75,000 75,000	
State House & Capitol Park Commission	\$ <u>120,000</u>	<u>\$ 270,000</u>
Total Available (ast)		¢1 101 650

Total Available (est.)

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\$1,101,650



117th Maine Legislature

Jeffrey H. Butland President of the Senate Dan A. Gwadosky Speaker of the House

March 14, 1996

Sen. Jane A. Amero, Chair Rep. Elizabeth H. Mitchell, Vice Chair Legislative Council State House, Station # 115 Augusta, Maine 04333

Dear Sen. Amero and Rep. Mitchell:

Pursuant to Title 3, Section 162 (A) of the Maine Revised Statutes, we recommend that the Personnel Committee of the Legislative Council review the salaries of the Clerk of the House and the Secretary of the Senate to determine whether these officers are eligible for step increases, and whether step increases are appropriate. We understand that both the Clerk of the House and the Secretary of the Senate are currently paid at Step 4 of Pay Grade 14. A step increase would move them to Step 5 in Grade fourteen.

If you have any questions, please do not hesitate to contact us.

Sincerely,

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Jeffrey H. Butland President, Maine Senate

Dan. A Ğwadosky

Speaker of theHouse

TITLE 3

CHAPTER 7 LEGISLATIVE COUNCIL

SUBCHAPTER I GENERAL PROVISIONS

3 § 162-A. Salaries subject to adjustment by Legislative Council

Notwithstanding any other provisions of law, the salaries of the following legislative officials are at the salary ranges indicated in this section. Except as provided below, at the time of initial appointment the salary of each of these officials may be set at Step A or Step B, but no higher than Step B, of their respective ranges, except that any employees of the office of the Secretary of the Senate or the office of the Clerk of the House of Representatives at the time of initial appointment must have their salary set at a step within their respective salary range so that no loss of gross pay is experienced by those employees. The Legislative Council may adjust the salary of each official by one step for each year of continuous service after the initial appointment to office.

The salary ranges shall be those established by the Legislative Council for legislative staff. No other state salary may be paid to these officials.

1. Range 14. The salaries of the following state officials and employees shall be within salary range 14:

Secretary of the Senate; and

Clerk of the House of Representatives.

2. Range 9.

(Repealed).

HOURLY	14	24.85	26.08	28.42	29.86	31.33	32.91	34.55	36.28	38.09
WEEKLY		994.00	1,043.20	1,136.80	1,194.40	1,253.20	1,316.40	1,382.00	1,451.20	1,523.60
BI-WEEKLY		1,988.00	2,086.40	2,273.60	2,388.80	2,506.40	2,632.80	2,764.00	2,902.40	3,047.20
ANNUAL		51,688.00	54,246.40	59,113.60	62,108.80	65,166.40	68,452.80	71,864.00	75,462.40	79,227.20
PREM RATE		37.28	39.12	42.63	44.79	47.00	49.37	51.83	54.42	57.14
HOURLY	15	26.73	28.04	30.54	32.09	33.69	35.36	37.14	39.01	40.95
WEEKLY		1,069.20	1,121.60	1,221.60	1,283.60	1,347.60	1,414.40	1,485.60	1,560.40	1,638.00
BI-WEEKLY		2,138.40	2,243.20	2,443.20	2,567.20	2,695.20	2,828.80	2,971.20	3,120.80	3,276.00
ANNUAL		55,598.40	58,323.20	63,523.20	66,747.20	70,075.20	73,548.80	77,251.20	81,140.80	85,176.00
PREM RATE		40.10	42.06	45.81	48.14	50.54	53.04	55.71	58.52	61.43

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CSG/ERC '97

IMPORTANT DATES

1996 Annual Meeting: Princeton, New Jersey

Sunday, July 14 - Thursday, July 18

1997 Annual Meeting: PORTLAND, MAINE

Sunday, July 27 - Thursday, July 31



1996 CSG/ERC Annual Meeting

July 14-18, 1996

The Marriott Hotel Princeton, New Jersey

Preliminary Business Program Highlights

Topics:

Economic Development/Fiscal Affairs

- Regional Economic Trends
- Information Technology
- Federal Budget Impacts

Environment

- Environmental Technology
- Permit Process Streamlining

Other

- Elections '96
- Race Relations
- Ethics
- Federalism Devolution
- Privatization

eynoters: Fred Barnes McLauglin Group Dee Dee Myers, Co-Host CNBC's Equal Time Stuart Varney, Host CNN Business Day Len Lauer, President & CEO Bell Atlantic - NJ Dr. Alan Rosenthal Eagleton Institute Jim Brown, President Amer-I-Can Academy Senator Bill Bradley Invited

Special Events:

- Northeast Legislative Leaders Forum
 - Juvenile Justice Forum
 - Technology and Government Forum
 - Northeast Conference on Lobbying Forum
 - · Site Visits to the Sarnoff Center and New Jersey Boot Camp



Criminal Justice

- Juvenile Justice
- Marketing Criminal Justice Reform

Health & Social Services

Medicaid Managed Care

Council of State Governments Eastern Regional Conference

1996 Annual Meeting

Princeton Marriott - Princeton, New Jersey July 14 - 18, 1996

Dreliminary Agenda

Saturday, Sull 10	Saturday,	July	13
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12:30 - 2:30 pm	 ERC Task Force Luncheon Meetings Criminal Justice Board of Directors Environment/Energy Technology Task Force
6:00 - 10:00 pm	Executive/Annual Meeting Evening Event
Sunday, July 14	
10:00 am - 4:00 pm	Issue Forum Reducing Juvenile Crime
10:30 am - Noon	Executive/Annual Meeting Committee Luncheon Meeting
12:30 - 4:00 pm	Issue Forum Government & Technology
6:00 - 10:00 pm	Opening Social Event
Monday, July 15	
7:30 - 8:45 am	Corporate Breakfast Meeting
7:30 - 8:45 am	ERC Policy Committee Meetings
9:00 - 9:15 am	Welcoming Remarks
9:15 - 10:15 am	Keynote Address on Northeast Economic Future <i>Keynoter: Stuart Varney,</i> Host, CNN's Business Day (confirmed)

Monday, July 15 (continued)

10:30 am - 12:15 pm

Plenary Session

Moderator: Dr. James Hughes, Dean,

Edward J. Bloustein School of Planning & Public Policy,

Rutgers University (confirmed)

Panelists: Len Lauer, President & CEO,

Bell Atlantic - NJ (confirmed)

Honorable Lonna Hooks,

Secretary of State (confirmed) Dr. Henry Raimondo, Chief Economist, Port Authority of NY/NJ (confirmed) Robert J. Haynes, Secretary-Treasurer, Massachusetts AFL-CIO (invited)

12:30 - 2:00 pm

2:15- 4:00 pm

Luncheon Speaker: *Honorable Bill Bradley,* U.S. Senator, NJ (invited) Topic: Race Relations in America

Plenary Session on "Legislative Ethics: Where to Draw the Line" Presider: Dr. Alan Rosenthal, Eagleton Institute (confirmed) Invited Panelists: Assemblyman Jack Collins, Speaker of the Assembly, NJ Representative Dan Gwadosky, Speaker of the House, ME Senator Robert Jubelirer, Senate Pro Tem, PA Senator Sara Gear, Senate Majority Leader, VT Senator Charles Rodriguez, Senator Majority Leader, PR

6:00 - 10:00 pm

Evening Social Event

Cuesday, July 16

7:30 - 8:45 am	ERC Committee Breakfasts	
	 Nominations Committee 	
	• ERC Policy Committee Breakfast Meetings	
9:00 - 10:30 am	Two Concurrent Workshops	
	 Environmental Permit Streamlining 	
	 Medicaid Managed Care 	
10:30 - Noon	Two Concurrent Workshops	
	 Marketing Criminal Justice Reform 	
	Privatization	

٠	Cuesday, July 16 (continued)	

(; ·	Noon - 2:00 pm	Northeast Legislative Leaders Forum (Invitation Only) Princeton University Speaker: <i>Jim Brown,</i> President, AMER-I-CAN Academy (confirmed) Topic: Black Youth in America
	12:30 - 3:30 pm	Two Concurrent Site Visits Sarnoff Research Center NJ Boot Camp
	12:30 - 3:30 pm	Northeast Conference on Lobbying
	6:30 - 7:30 pm	Reception/Social Activity Dinner on your own
	Wednesday, July 17	
	7:30 - 8:30 am	Closing Business Session Resolutions Nominations
	9:00 - 10:15 am	Plenary Session on Federal Budget Presider/Facilitator: <i>Honorable James Douglas</i> , State Treasurer, VT Keynoter: <i>Dr. Robert D. Reischauer</i> , Senior Fellow in Economic Studies, Brookings Institution (invited) Reactors: <i>Patricia Woodworth</i> , Director, Division of Budget, NY (confirmed) <i>Representative William Dyson</i> , Co-Chairman, Joint Appropriations Ctte., VT (invited) <i>Richard Munson</i> , Executive Director, Northeast/Midwest Institute (confirmed)
	10:30 - Noon	Plenary Session - Elections '96 Moderator: <i>John McLaughlin</i> , Columnist, <i>Star Ledger</i> (confirmed) Debators: <i>Dee Dee Meyers</i> , Co-Host, CNBC's Equal Time (confirmed) <i>Fred Barnes</i> , Member, McLaughlin Group (confirmed)
	12:15 - 2:00 pm	Luncheon Speaker: <i>Governor Christine Todd Whitman</i> (invited) Topic: Devolution of Power in the Federal System
	6:00 - 7:30 pm	Maine '97 Reception
	7:30 - 9:00 pm	State Dinner
	9:00 - Midnight	Afterglow for Desserts and Entertainment

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Thursday, July 189

8:30 - 10:00 amFarewell Breakfast for Attendees8:30 - 10:00 amExecutive/Annual Meeting Committee Closing Breakfast

1996 CSG/ERC Annual Meeting

July 14 - 18, 1996 Princeton Marriott Princeton, New Jersey

Spouses, Teens & Juniors Program Highlights

Monday, July 15

9:30 am - 3:45 pm	Teens & Juniors enjoy a day at Point Pleasant Beach.
10:00 am - 12:30 pm	Guided tour of historic Princeton for spouses. Lunch at Drumpthwacket, the home of Governor Christine Todd Whitman.
12:45 - 3:15 pm	Shopping at the Flemington Outlets for the spouses.
5:45 - 10:30 pm	Gala evening at the Liberty Science Center for Spouses and Delegates.
6:15 - 9:00 pm	Teens and juniors have dinner at the Stewart's Root Beer Stand followed by miniature golf at the Pine Creek Golf Center and ice cream at Karin's famous ice cream stand!
10:00 pm	A Luau created especially for our teen delegates.
Tuesday, July 16	
10:30 am - 3:00 pm	Teen delegates visit the Statue of Liberty, view the harbor from a ferry boat and spend the afternoon at the Liberty Science Center.
12:00 - 3:00 pm	Junior delegates join the teens at the Liberty Science Center.
10:45 am - 2:30 pm	Spouses enjoy a day at the Jersey Shore.
5:30 - 9:30 pm	Mini-Olympics for our teens and juniors followed by pizza and movies.

10:00 pm	"Young Adult Night" - an evening under the stars in the courtyard dancing to the hits.			
6:00 - 7:00 pm	Reception at Princeton University for Spouses and Delegates.			
Wednesday, July 17				
10:15 am - 3:30 pm	Teens and juniors enjoy the day at Six Flags Great Adventure.			
11:00 am - 3:00 pm	Spouses spend the day at the Mall at Short Hills.			
6:00 - 7:00 pm	Mini-Olympics finals for the teens and juniors.			
Evening plans for teens and juniors to be announced.				
6:00 pm	Spouses and Delegates attend Maine 1997 Reception.			
7:30 pm	State Dinner			

10:00 pm Concert (TBA)

SPECIAL TEEN PROGRAM

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Monday through Wednesday (Daytime)

College-Bound teen delegates will have the opportunity to visit some of New Jersey's Universities and Colleges.