

# MAINE STATE LEGISLATURE

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# 118th MAINE LEGISLATURE

## FIRST REGULAR SESSION-1997

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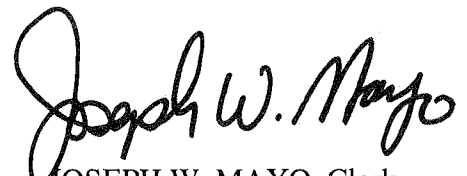
H.P. 1032

House of Representatives, March 11, 1997

**Resolve, to Restructure the University of Maine System and Enhance the Role of the Faculty in Campus Governance.**

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Reference to the Committee on Education and Cultural Affairs suggested and ordered printed.

  
JOSEPH W. MAYO, Clerk

Presented by Representative DESMOND of Mapleton.  
Cosponsored by Representatives: SIROIS of Caribou, STEDMAN of Hartland, TRUE of Fryeburg.

2           **Whereas,** the reorganization of the governance and  
coordination structure of the University of Maine System is a  
4 significant public policy concern for the State; and

6           **Whereas,** a reorganization plan that achieves the proper  
balance between the common system-wide needs of the University of  
8 Maine System and the distinct needs of the individual campuses is  
a critical factor in providing effective and efficient public  
10 higher education for the State and the people of Maine; now,  
therefore, be it

12           **Sec. 1. University of Maine System; reorganization of governance  
and coordination structure. Resolved:** That the governance and  
14 coordination structure of the University of Maine System must be  
reorganized to include:

16           1. The retention of the position of Chancellor of the  
18 University of Maine System and the Council of Presidents. The  
chancellor serves as the chief executive officer of the system  
20 and as the chair of the Council of Presidents. The Council of  
Presidents, comprised of the chancellor and the presidents of the  
22 several campuses of the University of Maine System, serves as an  
advisory body to, and implements the decisions of, the board of  
24 trustees;

26           2. The identification and elimination of unnecessary staff  
and duplicative administrative functions in the office of the  
28 chancellor. The staff of the office of the chancellor must be  
reduced by 10%. A committee comprised of equal numbers of  
30 administrators and faculty is established to recommend which  
administrative positions in the chancellor's office, other than  
32 that of chancellor, should be retained and which should be phased  
out;

34           3. A reduction of centralized policy-making functions to  
36 those matters that are best coordinated at the system level.  
Coordination of matters such as the transfer of credits between  
38 campuses is the joint responsibility of the Chancellor of the  
University of Maine System and the Council of Presidents. All  
40 other policy-making functions currently exercised at the central  
level are transferred to the individual campuses;

42           4. The retention at the system level of those operations,  
44 such as the negotiation of collective bargaining agreements,  
that realize the benefits of greater efficiency, effectiveness  
46 and economies of scale;

48           5. The enhancement of the role of campus faculty in  
institutional governance. The faculty are to participate fully  
50 in all decision making, with the specific procedures for full

2 participation to be determined by faculty and administrators at  
each campus. Faculty are to participate fully in the selection  
4 of all campus administrators, ranging from chair and director to  
vice president and president. Administrative candidates that are  
6 not recommended by the members of the appropriate faculty may not  
be appointed. All administrators serve fixed terms and are  
8 subject to annual performance reviews by the members of the  
appropriate faculty and the appropriate administrator. Except  
for campus presidents, administrators who have faculty status  
10 must teach at least one course every 2 years; and

12 6. When practical, reduction of the number of  
administrators on each campus and consolidation of administrative  
14 functions; and be it further

16 **Sec. 2. Board of Trustees; study to reorganize the governance  
structure of the system. Resolved:** That the Board of Trustees of the  
18 University of Maine System is directed to conduct a study and to  
develop a plan that reorganizes the present governance and  
20 coordination structure in accordance with section 1; and be it  
further

22 **Sec. 3. Reorganization report. Resolved:** That the Board of  
24 Trustees of the University of Maine System shall report its  
reorganization plan, including the proposed implementation of the  
26 reorganization plan, to the Governor, the Legislature and the  
Executive Director of the Legislative Council by December 1,  
28 1997. The report may include recommended legislation.

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### SUMMARY

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This resolve requires the Board of Trustees of the  
34 University of Maine System to reorganize the governance and  
coordination structure of the University of Maine System. The  
36 trustees must report their reorganization plan to the Governor,  
the Legislature and the Executive Director of the Legislative  
38 Council.