

# MAINE STATE LEGISLATURE

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# Outline of Recommendations from Committee Working Papers

## I. Preface

Drafted

## II. Introduction

Drafted

## III. The Budget Process - Matching the Means to the Needs

Issues included:

- Mostly exec/legislative budget process
- Program & policy review
- Counter-cyclical/surplus revenue fund
- Revenue forecasting & long-range planning
- Creation of Office of Management & Budget
- Independent submission of budget for Judiciary

## IV. Improving Overall Government Management & Operation

Discussion of findings and recommendations in the broad areas that cut across all aspects of state government. Make the general/conceptual recommendations here with a limited number of specific showcase or pilot proposals drawn from committee work for illustration.

- Privatization - allowing flexibility in the choice of service delivery vehicles
- Application of quality control and quality assurance programs - TQM
- Application of technology and modern information management
- Coordinated use of and cost-effective lease or purchase of space and facilities
- Development of consistent regional systems for service delivery and decentralized mechanisms of decision-making
- Boards and commissions

Issues included:

- Privatization
  - Liquor
  - Lottery
  - Ferries
  - Corrections
  - Prison industries (public/private partnership)
  - Human services
- Space & Colocation
  - general
  - natural resources (facilities)
  - transportation (shared use of equipment)
  - corrections (use of other underutilized state facilities)
- TQM
  - general
  - cross training in natural resources
  - consumer orientation in human service programs (redefining categorical grants)

## Technology

- Involve public/private data users in state info system design
- ITV
- natural resources
- human resources

## Decentralization & consistent regional service delivery

- UM Campuses
- Human Services service delivery
- SADs & "regional educational resources"

## Boards & Commissions

- general/comprehensive
- natural resources
- human resources
- selection from the Infrastructure group

## V. Organization of Services

This section would include recommendations that address:

- departmental/agency/bureau reorganizations and changes;
- integration and coordination of functionally similar programs

Issues focus on major reorganizations and those that required consideration in enabling legislation. These are:

- Finance & Administration
- Health & Families/Children (incl. reallocation of related programs & strengthened IDC)
- Cultural Bureau
- Advocacy
- DEP & LURC combination
- Changes to BEP/DEP relationship
- Changes to DEP structure
- Turnpike Authority & DOT (coordination of administrative services)
- DECD mission and structure change & MDF mission review
- Chief Operating Officer for all courts & centralized fee collection

## VI. Other Findings & Recommendations

This chapter will function to capture all recommendations which do not fall under the original headings (including those issues considered with no recommendations). If additional themes appear among recommendations in this section they will be pulled into additional, appropriate headings for the final draft copy. Recommendations that still do not fit within a heading could remain in this category.

### • Executive

#### Education

- early education funding
- voc/tech funding
- tying funding formula to performance
- school year
- school choice
- citizen participation in schools
- local control v centralization
- UM administrative costs OK
- Maine Maritime OK
- Tech Colleges OK need more funds
- Executive Council for Education
- Board of Ed 5-yr plan

#### Public Safety & Corrections

- recidivism
- prison overcrowding
- Coordination between Corrections and other agencies
- Criminal Justice Commission

- Health & Social Services
  - Special investigations unit
- Economic Development & Labor
  - Investment tax credit
  - FAME loan guarantee change
  - Economic development policy
  - Separate adjudicatory & admin operations of WCC
  - Increase authority and # of hearing officers at WCC
- Natural Resources
  - Seafood inspection
  - Atlantic Salmon Commission
  - Eliminate Ag Extension Service
  - Industrial zones w/ minimum env. standards
  - Critical areas/Heritage Program
- Finance & Administration
  - Increase tax audits
  - Increase frequency of tax collection
- Public Utilities
  - PUC cost review ought to be done
  - Utility regulation should be reviewed
- Other
  - Eliminate licensing of bedding & stuffing
  - No APA changes
  - Philosophical recs of regulatory relationships between feds/state/local
  - Tax status of PABs
- Legislature & Constitutional Officers
  - Term limits no
  - Leadership term limits no
  - Change committee membership selection no
  - Term length change no
  - Reduce size of Legislature (divided)
  - Constitutional officers no change
- Judiciary
  - eliminate administrative requirements from Dept of Finances
  - Judiciary Committee should review # of District Courts and filing rules and case load of Superior Courts

## **VIII. Conclusion**

Restatement of introductory themes and wrap-up

Not written

## **IX. Appendices**

- Legislation & Joint Rule proposals
- Bibliographic information (selected)
- Statistical