

# MAINE STATE LEGISLATURE

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## MAINE SPECIAL COMMISSION ON GOVERNMENTAL RESTRUCTURING

November 15, 1991

To Interested Citizens:

We are seeking your advice and assistance in our work to develop recommendations for improving the structure, operations, efficiency and cost-effectiveness of Maine's State Government, and for enhancing citizen participation in the development, implementation and revision of public policies.

The attached draft report from the Special Commission on Governmental Restructuring contains background material, discussion, tentative findings and possible conclusions that members of the Commission are considering for their final report. We are circulating it to you in advance of the Commission's hearings, November 19, 20 and 21. A copy of the hearing schedule is also attached.

We hope you will be able to participate in the hearings. If you cannot be present, we invite your written comments. Those should be sent to the Commission not later than November 22. Our mailing address is:

Special Commission on Governmental Restructuring  
c/o Office of Policy and Legal Analysis  
State House Station #13  
Augusta, Maine 04333-0013

As you review the material, please consider the most significant changes we could make in the organization and operation of our State Government that would have the greatest effect in insuring responsive and responsible public policies and programs, within the constraints of limited resources. Think of those changes in terms of the next ten to fifteen years, not just the immediate budget crisis.

We welcome your thoughts, questions and suggestions. Following the hearings we plan to revise and refine our earlier work, preparing our final report for submission to the Governor and the Legislature by December 16. Your involvement can make a difference in what we propose.

Merton G. Henry  
Co-chair

Donald E. Nicoll  
Co-chair

# Public Hearing Schedule

## Special Commission on Governmental Restructuring

- **BANGOR**

Tuesday, November 19, 1991  
3:00 pm - 7:00 pm  
Bangor Civic Center- Paul Bunyan Room

- **FORT KENT - MACHIAS - PRESQUE ISLE**  
(VIA INTERACTIVE TELEVISION)

Wednesday, November 20, 1991  
12:00 pm - 2:00 pm  
Originating in Augusta from the Library, Room 15  
Transmitted to:

- University of Maine Fort Kent      Annex Bldg. Room 11
- University of Maine Machias      Tory Hall Room 4
- University Maine Presque Isle      Pullen Hall Room 115

- **AUGUSTA**

Wednesday, November 20, 1991  
3:00 pm - 7:00 pm  
Room 113 of the State Office Building

- **PORTLAND**

Thursday, November 21, 1991  
3:00 pm - 7:00 pm  
Portland City Hall, Council Chambers

**Contact:**  
The Office of Policy and Legal Analysis  
289-1670

General Summary  
of the

**Special Commission on Governmental Restructuring**

Established by  
PL 1991, c. 9, Part S, as amended by PL 1991, c. 139

**1. Commission purpose and Legislative intent.**

The Special Commission on Governmental Restructuring was established to advise, consult and assist the executive and legislative branches of State Government to plan for the restructuring of government. The Commission must develop and present to the Governor and the Legislature by December 15, 1991 a final plan to maximize citizen participation in public policy making, to use public resources more effectively and to consolidate and restructure State Government in such a way that efficiency is assured and cost savings result.

The Commission was created to consolidate, restructure and realign functions of the departments of government and to streamline administration and services through functional integration of similar operations. In addition, the Commission was established to create unified and functionally integrated agencies of State government to coordinate and consolidate the effective delivery of services to affected populations.

In conducting its study, the Commission must review studies of the executive, judicial and legislative branches, including the constitutional offices, conducted in the last 5 years that examined the structure, restructuring or reorganization of State Government. The report prepared by the Commission must include a proposal to consolidate, restructure and streamline advisory groups that provide advice and input to government and a section focusing on those programs and services of government related to the provision of human services.

The Commission has organized itself into 6 working committees and will submit its final report to the Governor and the Legislature by December 15, 1991.

**2. Membership of the Commission.**

The Commission consists of 22 members. The Co-Chairs were appointed jointly by the Governor, the President of the Senate and the Speaker of the House of Representatives. Ten members were appointed by the Governor and 10 members were appointed jointly by the President of the Senate and the Speaker of the House of Representatives.

A list of the names of the Commission members, the working committees and the Commission staff is attached.

**3. Further information.**

For additional information about the Commission please contact:

Special Commission on Governmental Restructuring  
State House Station 13  
Augusta, ME 04333  
(207)289-1670

## **MEMBERSHIP**

### **Special Commission on Governmental Restructuring**

Merton Henry, Co-Chair  
Donald E. Nicoll, Co-Chair

Jane Amero  
Richard Anderson  
Rosalyne S. Bernstein  
Weston L. Bonney  
Russell Brace  
Roland Caron  
Robert D. Cope  
David T. Flanagan  
Roger Hare  
Roy P. Hibyan  
Honorable Linwood M. Higgins  
Charlene Kinnelly  
Betsy Levenson  
Honorable John Lisnik  
Jean Mattimore  
Honorable Patrick K. McGowan  
Honorable Bonnie Post  
John Rosser  
James A. Storer  
N. Laurence Willey

### **Working Committees of the Commission**

Committee on Health, Social Services and Economic Security  
Committee on Education and Cultural Resources  
Committee on the Protection of Public Safety and Health  
Committee on Economic and Physical Infrastructure  
Committee on Physical Resources  
Committee on Governmental Process and Relations

### **Commission Staff**

Martha E. Freeman, Director  
Tim Glidden, Principal Analyst  
Office of Policy and Legal Analysis

Richard Silkman, Director  
Carol Michel, Deputy Director  
State Planning Office