

# MAINE STATE LEGISLATURE

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**STATE OF MAINE  
122<sup>nd</sup> LEGISLATURE  
FIRST REGULAR SESSION**

**Interim Report of the  
Task Force to Study Maine's Homeland Security  
Needs**

**December 2005**

**Members:**

**Sen. Ethan Strimling, Co-Chair  
Sen. David Hastings, III**

**Rep. Stan Gerzofsky, Co-Chair  
Rep. Richard Brown  
Rep. Roderick Carr  
Rep. Carol Grose**

**Ms. Kimberly Boothby-Ballantyne  
Dr. Paul Liebow  
Dr. Lawrence Mutty  
Mr. Hugh Tilson  
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## EXECUTIVE SUMMARY

The Task Force to Study Maine's Homeland Security Needs ("Task Force") was established during the Second Special Session of the 122<sup>nd</sup> Legislature by Resolve 2005, Chapter 126. This document is the Task Force's interim report.

Resolve 2005, Chapter 126 established a Task Force that would meet over a two year period to review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security. The resolve also requires the Task Force to examine the current state of homeland security preparedness, current spending priorities and to identify any gaps between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness.

The resolve provided that the Maine Emergency Management Agency ("MEMA") would fund the Task Force for fiscal year 2005-06 and 2006-07. The Task Force is authorized to hold four meetings each fiscal year and at least two of its meetings must be held outside of Augusta, where an opportunity for public comment is provided.

The Task Force convened its first meeting at the State House on October 17, 2005 in Augusta, Maine. It has held a total of four meetings, which includes one public hearing, that were held in Augusta, Brunswick, Oxford Hills and Rockland. The Task Force has received permission from the Legislative Council to hold three additional off-site meetings to travel to other parts of the State. The Task Force plans to utilize these three meetings to facilitate the gathering of relevant information and to provide a forum for the continuation of the dialogue among Task Force members, MEMA, first responders and the broad array of individuals working in the homeland security and emergency preparedness arena. The Task Force is authorized to hold four more meetings in fiscal year 2006-07, which it plans to use as work sessions to compile the information gathered and determine where any legislative action may be necessary to improve Maine's level of emergency preparedness. The Task Force will submit its findings, recommendations and any proposed legislation in its final report due November 1, 2006.

## **I. INTRODUCTION**

The Task Force to Study Maine's Homeland Security Needs ("Task Force") was established during the Second Special Session of the 122<sup>nd</sup> Legislature by Resolve 2005, Chapter 126. A copy of the resolve is attached as **Appendix A**. The eleven member Task Force includes six legislators and five public members representing the public interest who are directly involved in emergency preparedness or homeland security. The Task Force membership roster is listed in **Appendix B**.

The Task Force was charged with the following duties:

1. Review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security;
2. Review the current state of homeland security preparedness, spending priorities and any gap between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness;
3. As part of its review of needs and preparedness, receive a report on the status of the Maine's Homeland Security Task Force report on its vision and plans and the status of those plans as of May 2005;
4. Hold at least 2 of its meetings outside of Augusta and provide an opportunity for public comment at those meetings; and
5. Review ways to improve the flow of information to the Legislature and the general public about Maine's homeland security needs and preparedness.

Resolve 2005, Chapter 126 requires the Task Force to submit an interim report on its findings and recommendations, including any suggested legislation, to the Second Regular Session of the 122<sup>nd</sup> Legislature. At this time, the Task Force is continuing the process of information gathering and plans to hold three additional meetings in other parts of the State. Accordingly, the Task Force does not have any recommendations or proposed legislation at this time. As required by the resolve, the Task Force plans to submit its final report by November 1, 2006, which will include findings and recommendations, including any suggested legislation, for presentation to the First Regular Session of the 123<sup>rd</sup> Legislature.

## **II. MEETINGS**

### **A. First Task Force Meeting and Public Hearing**

The Task force held its first meeting and public hearing at the State House in Augusta, Maine on October 17, 2005. The agenda for the October 17, 2005 meeting is

attached as **Appendix C**. This first meeting focused on gathering information from federal, state and county officials on the State's ability to protect its citizens and respond effectively in the event of a major disaster.

This meeting consisted of four panel discussions with federal, state and local emergency preparedness and homeland security experts, which was followed by time for public comment and a brief planning discussion among Task Force members to prepare for the next meeting.

The first panel focused on state and county level planning for defense and emergency preparedness and consisted of the following experts:

1. *Department of Defense, Veterans and Emergency Management: General Libby, Commissioner;*
2. *Maine Emergency Management Agency: Art Cleaves, Director;*
3. *Department of Public Safety: Michael Cantara, Commissioner;*
4. *York County Emergency Management Agency: Robert Bohlmann, Director; and*
5. *Aroostook County Emergency Management Agency: Vernon Ouellette, Director.*

The second panel focused on issues relating to law enforcement and fire-rescue issues and consisted of the following experts:

1. *Maine State Police: Colonel Craig Poulin, Chief;*
2. *The Fire Marshal's Office, Department of Public Safety: John Dean, State Fire Marshal;*
3. *Maine Chiefs of Police Association: Chief Jerry Hinton, Brunswick Police Department;*
4. *Maine Sheriff's Association: Mark Dion, Cumberland County Sheriff and former President; and*
5. *Maine Marine Patrol, Department of Marine Resources: Major John Fetterman, Deputy Chief.*

The third panel focused its discussion on the level of preparedness of Maine's emergency medical services and its public health officials. This panel consisted of the following experts:

1. *Maine Emergency Medical Services: Jay Bradshaw, Director;*
2. *Maine Center for Disease Control and Prevention: Dora Anne Mills, Public Health Director and State Health Officer; and*
3. *Southern Maine Red Cross (and liaison for MEMA): Suzanne McCormick.*

The fourth panel discussed provided the federal perspective on homeland security plans and initiatives, as well as federal goals for emergency preparedness. This panel consisted of the following experts:

1. *United States Attorney's Office, District of Maine: Paula Silsby, USA; and*

2. *Senator Collins' Office: Jon Nass, Counsel to the Committee on Homeland Security and Governmental Affairs.*

Members of the public were invited to speak at the public hearing following the panel discussions.

### **B. Second Task Force Meeting**

The Task Force held its second meeting off-site at the Brunswick Municipal Meeting Facility on November 17, 2005. The agenda for the November 17, 2005 meeting is attached as **Appendix D**. The meeting consisted of two panel discussions on the issues of communications, the value of interoperability and the level of emergency preparedness at the county and regional level. The panel discussions were followed by time for public comment and a brief planning discussion among Task Force members to prepare for the next meeting.

The first panel consisted of the following experts:

1. *Maine Emergency Management Agency: Art Cleaves, Director;*
2. *State Office of Information Technology: Richard B. Thompson, Chief Information Officer;*
3. *Cumberland County Manager: Peter Crichton;*
4. *Brunswick Town Manager: Don Gerrish; and*
5. *Homeland Security Coordinator for City of Portland: Fred LaMontagne, Fire Chief.*

The second panel consisted of the following experts:

1. *Maine Emergency Management Agency: Art Cleaves, Director*
2. *Regional HAZMAT Director: Clark Labbe;*
3. *Sagadahoc County Emergency Management Agency: Rusty Robertson, Director;*
4. *Brunswick Police Department: Jerry Hinton, Chief of the Brunswick Police Department; and*
5. *Brunswick Public Works Department: John Foster.*

Members of the public were invited to speak at the public hearing following the panel discussions.

### **C. Third Task Force Meeting**

The Task Force held its third meeting off-site at the Oxford Hills High School on November 21, 2005. The agenda for the November 21, 2005 meeting is attached as **Appendix E**. The meeting consisted of two panel discussions which focused on the response planning of local hospitals, regional resource centers, schools districts and rural emergency responders and their focus on an all-hazards approach for emergency management. The panel discussions were followed by time for public comment and a brief planning discussion among Task Force members to prepare for the next meeting.

The first panel consisted of the following experts:

1. *Maine Emergency Management Agency: Art Cleaves, Director;*
2. *Maine Medical Center: Steven Trockman, Director Southern ME Regional Resource Center;*
3. *Stephens Memorial Hospital: Kathy Bonney, Vice President of Performance Improvement;*
4. *Bridgton Hospital: Pam Crawford, Emergency Room Manager; and*
5. *Bridgton Fire Department: Thomas Harriman, Chief.*

The second panel consisted of the following experts:

1. *Maine Emergency Management Agency: Art Cleaves, Director;*
2. *Oxford Hills School District: Mark Eastman, Superintendent;*
3. *Oxford County Emergency Management Agency: Scott Parker, Director;*
4. *Otisfield Fire Department: Gary Dyer, Chief; and*
5. *Rumford Fire Department: John Woulfe, Chief.*

Members of the public were invited to speak at the public hearing following the panel discussions.

#### **D. Fourth Task Force Meeting**

The Task Force held its fourth meeting off-site at the Rockland City Hall on November 29, 2005. The agenda for the November 29, 2005 meeting is attached as **Appendix F**. The panel discussion focused on Maine's unique harbor and coastal security issues, the preparedness of mass care agencies, county emergency responders, as well as newly proposed federal initiatives to increase the security of the national coastline. The panel discussions were followed by time for public comment and a brief planning discussion among Task Force members to prepare for the next meeting.

The first panel consisted of the following experts:

1. *Maine Emergency Management Agency: Art Cleaves, Director;*
2. *Hancock County Emergency Management Agency: Ralph Pinkham, Director;*
3. *Knox County Emergency Management Agency: Sylvia Birmingham, Director;*
4. *Center for Emergency Preparedness and Eastern Maine Regional Resource Center: Kathy Knight, Director; and*
5. *Office of U.S. Senator Susan Collins: Kathy Kraninger, Professional Staff.*

The second panel consisted of the following experts:

1. *Maine Emergency Management Agency: Art Cleaves, Director;*
2. *United States Coast Guard: Captain Stephen Garrity;*
3. *Rockland Harbor Master: Ed Glaser;*



4. *American Red Cross of Southern Maine: Suzanne McCormick, Chief Executive Officer and State Liaison; and*
5. *Knox County Regional Communications Center: Linwood Lothrop, Director*

Members of the public were invited to speak at the public hearing following the panel discussions.

### **III. Agenda for Future Meetings**

The Task force plans to continue its work of gathering material information on Maine's homeland security needs and determining the critical issues involved in assessing Maine's overall level of emergency preparedness. The Task Force has received permission from the Legislative Council to hold three additional off-site meetings to travel to other parts of the State. The Task Force plans to utilize these three meetings to facilitate the gathering of relevant information and to provide a forum for the continuation of the dialogue among Task Force members, MEMA, first responders and the broad array of individuals working in the homeland security and emergency preparedness arena. The Task Force plans to hold four more meetings in fiscal year 2006-07, which it plans to use as work sessions to compile the information gathered and determine where any legislative action may be necessary to improve Maine's level of emergency preparedness. The Task Force will then submit its findings, recommendations and any proposed legislation in its final report due November 1, 2006.

**APPENDIX A**

**Authorizing Legislation: Resolve 2005, Chapter 126**

# RESOLVES

## First Special Session of the 122nd

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### CHAPTER 126 S.P. 610 - L.D. 1645

#### Resolve, To Establish the Task Force To Study Maine's Homeland Security Needs

**Emergency preamble.** Whereas, acts and resolves of the Legislature do not become effective until 90 days after adjournment unless enacted as emergencies; and

**Whereas,** it is appropriate and timely to create a task force to receive the report of Maine's Homeland Security Task Force and to involve and educate the Legislature and the public regarding the issues of preparedness and emergency response; and

**Whereas,** it is also important to identify the State's needs and resource gaps regarding homeland security; and

**Whereas,** in the judgment of the Legislature, these facts create an emergency within the meaning of the Constitution of Maine and require the following legislation as immediately necessary for the preservation of the public peace, health and safety; now, therefore, be it

**Sec. 1. Task force established. Resolved:** That the Task Force to Study Maine's Homeland Security Needs, referred to in this resolve as "the task force," is established; and be it further

**Sec. 2. Task force membership. Resolved:** That the task force consists of 11 members appointed as follows:

1. Two Senators, who may not be members of the same political party, appointed by the President of the Senate;

2. Four members of the House of Representatives, who may not all be members of the same political party, appointed by the Speaker of the House; and

3. Five members representing the public interest who are not directly involved in emergency preparedness or homeland security, one appointed by the President of the Senate, one appointed by the Speaker of the House of Representatives and 3 members appointed by the Governor; and be it further

**Sec. 3. Chair. Resolved:** That the first-named Senate member is the Senate chair of the task force and the first-named House of Representatives member is the House chair of the task force; and be it further

**Sec. 4. Appointments; convening of task force. Resolved:** That all appointments must be made no later than 30 days following the effective date of this resolve. The appointing authorities shall notify the Executive Director of the Legislative Council once all appointments have been completed. Within 15

days after appointment of all members, the chairs shall call and convene the first meeting of the task force, which may be no later than August 1, 2005; and be it further

**Sec. 5. Duties. Resolved:** That the task force shall do the following:

1. Review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security;
2. Review the current state of homeland security preparedness, spending priorities and any gap between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness;
3. As part of its review of needs and preparedness, receive a report on the status of the Maine's Homeland Security Task Force report on its vision and plans and the status of those plans as of May 2005;
4. Hold at least 2 of its meetings outside of Augusta and provide an opportunity for public comment at those meetings; and
5. Review ways to improve the flow of information to the Legislature and the general public about Maine's homeland security needs and preparedness; and be it further

**Sec. 6. Staff assistance. Resolved:** That the Maine Emergency Management Agency shall provide necessary staffing services to the task force; and be it further

**Sec. 7. Compensation. Resolved:** That the legislative members of the task force are entitled to receive the legislative per diem, as defined in the Maine Revised Statutes, Title 3, section 2, and reimbursement for travel and other necessary expenses related to their attendance at authorized meetings of the task force. All other members not otherwise compensated by their employers or other entities that they represent are entitled to receive reimbursement of necessary expenses and, upon a demonstration of financial hardship, a per diem equal to the legislative per diem for attendance at authorized meetings of the task force; and be it further

**Sec. 8. Report. Resolved:** That, no later than December 7, 2005, the task force shall submit an interim report that includes findings and recommendations, including suggested legislation, to the Second Regular Session of the 122nd Legislature. The task force is authorized to introduce legislation related to its report to the Second Regular Session of the 122nd Legislature at the time of submission of its report. No later than November 1, 2006, the task force shall submit a final report that includes its findings and recommendations, including suggested legislation, to the First Regular Session of the 123rd Legislature. The task force is authorized to introduce legislation related to its report to the First Regular Session of the 123rd Legislature at the time of submission of its report; and be it further

**Sec. 9. Extension. Resolved:** That, if the task force requires a limited extension of time to complete its interim or final study and make its report, it may apply to the Legislative Council, which may grant an extension; and be it further

**Sec. 10. Funding. Resolved:** That the Maine Emergency Management Agency shall transfer \$5,320 at the beginning of fiscal year 2005-06 and \$5,320 at the beginning of fiscal year 2006-07 to the Legislature to support the cost of the task force; and be it further

**Sec. 11. Task force budget. Resolved:** That the chairs of the task force, with assistance from the task force staff, shall administer the task force's budget. Within 10 days after its first meeting, the task force shall present a work plan and proposed budget to the Legislative Council for its approval. The task force may not incur expenses that would result in the task force's exceeding its approved budget; and be it further

**Sec. 12. Appropriations and allocations. Resolved:** That the following appropriations and allocations are made.

**LEGISLATURE**

**Miscellaneous Studies 0444**

Initiative: Provides funds for the per diem and expenses for members of the Task Force to Study Maine's Homeland Security Needs as well as public hearings and other costs to support the meetings of the task force.

**OTHER SPECIAL REVENUE**

**FUNDS 2005-06 2006-07**

Personal Services	\$1,320	\$1,320
All Other	\$4,000	\$4,000

**OTHER SPECIAL REVENUE**

<b>FUNDS TOTAL</b>	<b>\$5,320</b>	<b>\$5,320</b>
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**Emergency clause.** In view of the emergency cited in the preamble, this resolve takes effect when approved.

**APPENDIX B**

**Task Force Membership List**

# Task Force to Study Maine's Homeland Security Needs

## Resolve 2005, Chapter 126

Thursday, December 8, 2005

### Appointment(s) by the Governor

**Paul Liebow**

450 River Road  
Bucksport, ME 04416

Representing Public Interests

**Hugh Tilson**

#23 Reed Road  
Woolwich, ME 04579

Representing Public Interests

**Charles Updegragh**

724 Durham Road  
Brunswick, ME 04011

Representing Public Interests

### Appointment(s) by the President

**Sen. Ethan Strimling - Chair**

211 Spring St.  
Portland, ME 04102  
207 775-0105

Senate Member

**Sen. David R. Hastings III**

955 Main Street  
Fryeburg, ME 04037  
207 935-3175

Senate Member

**Kimberly J. Boothby-Ballantyne**

67 Valley View Drive  
Gorham, ME 04038

Representing Public Interests

### Appointment(s) by the Speaker

**Rep. Stanley J. Gerzofsky - Chair**

P.O. Box 45  
Brunswick, ME 04011  
207 373-1328

House Member

**Rep. Richard B. Brown**

160 Ogunquit Road  
South Berwick, ME 03908

House Member

**Rep. Roderick W. Carr**

24 Pleasant Street  
Lincoln, ME 04457  
207 794-3911

House Member

**Rep. Carol A. Grose**

37 River Road  
Woolwich, ME 04579  
207 443-2843

House Member

**Dr. Lawrence Muttu**

88 Water St. Box 573  
Castine, ME 04421

Representing Public Interests

## **APPENDIX C**

**Agenda for the first meeting in Augusta, Maine on October 17, 2005**



**Task Force to Study Maine's Homeland Security Needs  
First Meeting  
October 17, 2005**

**A G E N D A**

**1. Convening of the Task Force and Introductions: 10:00 -10:15 am**

- Senator Ethan Strimling, Senate Chair
- Representative Stan Gerzofsky, House Chair

*A. Overview of the Task Force's duties, which include: Review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security; and*

*B. Review the current state of homeland security preparedness, spending priorities and any gap between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness.*

**2. Panel Discussions: 10:15am to 3:00pm (working lunch)**

**⇒ Panel 1: State and County Level Planning for Defense & Emergency Preparedness (10:15-11:30)**

**Defense and Veteran's Affairs**

General Libby, Commissioner

**Maine Emergency Management Agency**

Art Cleaves, Director

**Department of Public Safety**

Michael Cantara, Commissioner

**Directors, County Emergency Management Agencies**

Robert Bohlmann, Director, York County EMA

Vernon Ouellette, Director, Aroostook County EMA

⇒ **Panel 2: Law Enforcement and Fire-Rescue (11:30-12:30)**

**Maine State Police**

Colonel Craig Poulin

**Maine Fire Marshal**

John Dean

**Maine Chiefs of Police Association**

Chief Jerry Hinton

**Maine Sheriff's Association**

Mark Dion, Cumberland County Sheriff and former President

**Maine Marine Patrol (DMR)**

Major John Fetterman, Deputy Chief

⇒ **Panel 3: Emergency Medical Services and Public Health (1:00-2:00)**

**Maine Emergency Medical Services**

Jay Bradshaw

**Bureau of Health**

Dora Mills

**Southern Maine Red Cross (and liaison for MEMA)**

Suzanne McCormick

⇒ **Panel 4: Federal Perspective on Homeland Security & Emergency Preparedness (2:00-3:00)**

**U.S. Attorney's Office, District of Maine**

Paula Silsby, USA

**Senator Collins' Office**

Jon Nass, Counsel to the Committee on Homeland Security and Governmental Affairs

**3. Public Comment: 3:00 - 4:00pm**

- Protocol for hearing testimony will be announced. Protocol may include a time limit for those testifying based on the number of people intending.

**4. Task Force Work Session and Planning: 4:00-5:00pm**

- Identify questions to focus the work of the task force and guest presentations.
- Discuss the public hearings outside of Augusta. How many and where?
- Work plan for the remaining meetings and priorities for the next meeting.

**APPENDIX D**

**Agenda for the second meeting in Brunswick, Maine on  
November 17, 2005**

# Task Force to Study Maine's Homeland Security Needs Second Meeting

November 17, 2005

Located at the Brunswick Municipal Meeting Facility (the Old High School)  
in Council Chambers (see Directions on last page)

## A G E N D A

### 1. Convening of the Task Force and Introductions: 3:00 -3:10 pm

- Senator Ethan Strimling, Senate Chair
- Representative Stan Gerzofsky, House Chair

*A. Overview of the Task Force's duties, which include: Review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security; and*

*B. Review the current state of homeland security preparedness, spending priorities and any gap between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness.*

### 2. Panel Discussions: 3:15pm to 5:45pm

#### ❖ Panel 1: 3:15-4:30

**Maine Emergency Management Agency**

Art Cleaves, Director

**State Office of Information Technology**

Richard B. Thompson, Chief Information Officer

**Cumberland County Manager**

Peter Crichton

**Brunswick Town Manager**

Don Gerrish

**Homeland Security Coordinator for City of Portland**

Fire Chief Fred LaMontagne

⇒ 10 Minute Break

**Panel 2: 4:40-5:45**

**Regional HAZMAT Director**  
Clark Labbe

**Sagadahoc County EMA**  
Rusty Robertson, Director

**Maine Emergency Management Agency**  
Art Cleaves, Director

**Brunswick Police Department**  
Chief Jerry Hinton

**Brunswick Public Works Department**  
John Foster

❖ 30 Minute Dinner Break

**3. Public Comment: 6:15 - 8:15pm**

- Protocol for hearing testimony will be announced. Protocol may include a time limit for those testifying based on the number of people intending.

**4. Task Force Preparations for the Next Meeting: 8:15-9:00pm**

- Identify questions to focus the work of the task force and guest presentations.
- Work plan for the remaining meetings and priorities for the next meeting.

## **DIRECTIONS**

### **BRUNSWICK MUNICIPAL MEETING FACILITY (AT THE OLD HIGH SCHOOL) MEETING WILL TAKE PLACE IN COUNCIL CHAMBERS**

**From Interstate 95, heading either north or south:**

Take **Exit 22 (Brunswick)** which will be US Route One;

Third set of lights will be corner of Route One and Stanwood, on right  
Sunshine Laundry will be at the corner;

Turn right onto Stanwood;

Go to end of Stanwood, turn left onto **McKeen Street**;

The Old High School is immediately on the left.

Meeting is in Council Chambers.

**APPENDIX E**

**Agenda for the third meeting in Oxford Hills, Maine on  
November 21, 2005**

**Task Force to Study Maine's Homeland Security Needs  
Third Meeting  
November 21, 2005  
Oxford Hills High School in the Forum Room (Directions Attached)**

**A G E N D A**

**1. Convening of the Task Force and Introductions: 3:00 -3:10 pm**

- Senator Ethan Strimling, Senate Chair
- Representative Stan Gerzofsky, House Chair

*A. Overview of the Task Force's duties, which include: Review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security; and*

*B. Review the current state of homeland security preparedness, spending priorities and any gap between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness.*

**2. Panel Discussions: 3:15pm to 5:45pm**

**❖ Panel 1: 3:15-4:30**

**Maine Emergency Management Agency  
Art Cleaves, Director**

**Maine Medical Center  
Steven Trockman, Director Southern ME Regional Resource Center**

**Stephens Memorial Hospital  
Kathy Bonney, Vice President of Performance Improvement**

**Bridgton Hospital  
Pam Crawford, Emergency Room Manager**



**Bridgton Fire Department  
Thomas Harriman, Chief**

**⇒ 10 Minute Break**

**Panel 2: 4:40-5:45**

**Maine Emergency Management Agency  
Art Cleaves, Director**

**Oxford Hills School District  
Mark Eastman, Superintendent**

**Oxford County EMA  
Scott Parker, Director**

**Otisfield Fire Department  
Gary Dyer, Chief**

**Rumford Fire Department  
John Woulfe, Chief**

**❖ 30 Minute Dinner Break**

**3. Public Comment: 6:15 - 8:15pm**

- Protocol for hearing testimony will be announced. Protocol may include a time limit for those testifying based on the number of people intending.

**4. Task Force Preparations for the Next Meeting: 8:15-9:00pm**

- Identify questions to focus the work of the task force and guest presentations.
- Work plan for the remaining meetings and priorities for the next meeting.

## **DIRECTIONS TO NORWAY/PARIS**

### **Oxford Hills Comprehensive High School**

### **Meeting in the Forum Room**

#### **From Maine Turnpike Exit 11 in Gray**

Turn right out of the exit and go to the traffic lights in Gray village. Turn left at the first light, then left again at the second light, traveling North on Route 26. Oxford Hills Comprehensive High School is approximately 25 miles from Gray, and is located at the intersection of Routes 26 and 117 on the town line between Norway and Paris.

#### **From Maine Turnpike Exit 12 in Auburn**

Turn right out of the exit onto Washington Avenue (Routes 4 and 202) and travel South approximately one mile, turning right onto Route 122. Travel approximately five miles to the intersection of Route 122 and Route 26 in Poland. Turn right on Route 26, and travel North on Route 26 to Norway-Paris (see above).

Or, turn left out of the exit onto Washington Avenue (Routes 4 and 202) and travel North into Auburn. At the intersection of Routes 4/202 and 11/121, turn left onto Minot Avenue (Routes 11/121) next to "Roy's All-Steak Restaurant. Follow Route 121 through Minot and Mechanic Falls to Route 26 in Oxford. Turn right onto Route 26 and travel North to Norway-Paris (see above).

#### **From Lewiston/Auburn**

Crossing the bridge from Lewiston's Main Street to Auburn's Court Street, turn left onto Minot Avenue (Routes 4/202 and 11/121) across from Denny's Restaurant. Follow Route 121 through Minot and Mechanic Falls to Route 26 in Oxford. Turn right onto Route 26 and travel North to Norway-Paris (see above).

#### **From Augusta**

Use the Maine Turnpike to Exit 12 in Auburn and follow directions above; Or, use Route 202 into Lewiston and follow directions above; Or, from the Augusta/Winthrop exit on Route 95, take Route 202 South approximately 7.4 miles to Winthrop. Take Route 133 North from Winthrop to Wayne. After passing through the village of Wayne, turn left (just after Harpo's Emporium) onto Route 219 toward Turner and West Paris. Travel Route 219 approximately 9.3 miles to the intersection of Routes 219 and 4 in Turner. Turn left on Route 4 and travel South approximately 5.2 miles before turning right to reach Route 117 (across from Murray's Truck Stop and the Northland Plaza). Follow Route 117 South 15.7 miles through Buckfield village and over Streaked Mountain to Market Square in South Paris. Turn left at Market Square, where Route 117/118 joins Route 26. Follow Route 26 South to Oxford Hills Comprehensive High School, one mile from Market Square.

#### **From Farmington**

Follow Route 4 South through Jay and Livermore to Turner. In Turner, take Route 117 South through Buckfield to Market Square in South Paris (as above, from Augusta). The entrance to Oxford Hills Comprehensive High School is located on the South side of Main Street (Routes 26 and 117) in South Paris. Turn right at the traffic light at the intersection of Routes 26 and 117, and enter school property about 100 yards from the light.

**APPENDIX F**

**Agenda for the fourth meeting in Rockland, Maine on  
November 29, 2005**

**Task Force to Study Maine's Homeland Security Needs  
Fourth Meeting  
November 29, 2005  
Rockland City Hall, Council Chambers (Directions Attached)**

**A G E N D A**

**1. Convening of the Task Force and Introductions: 3:00 -3:10 pm**

- Senator Ethan Strimling, Senate Chair
- Representative Stan Gerzofsky, House Chair

*A. Overview of the Task Force's duties, which include: Review Maine's homeland security needs in areas, including, but not limited to, law enforcement, emergency preparedness, public health, port and airport security and sensitive-target security; and*

*B. Review the current state of homeland security preparedness, spending priorities and any gap between available resources and identified needs in such areas as personnel, equipment and training, including review of the impact of Maine National Guard and Reserve deployments abroad on Maine's emergency preparedness.*

**2. Panel Discussions: 3:15pm to 5:45pm**

**❖ Panel 1: 3:15-4:30**

**Maine Emergency Management Agency**  
Art Cleaves, Director

**Hancock County EMA**  
Ralph Pinkham, Director

**Knox County EMA**  
Sylvia Birmingham, Director

**Center for Emergency Preparedness & Eastern ME  
Regional Resource Center**  
Kathy Knight, Director

**Office of U.S. Senator Susan Collins**  
Kathy Kraninger, Professional Staff

⇒10 Minute Break

**Panel 2: 4:40-5:45**

**Maine Emergency Management Agency**  
Art Cleaves, Director

**U.S. Coast Guard**  
Captain Stephen Garrity, expected to attend

**Rockland Harbor Master**  
Ed Glaser

**Red Cross**  
Suzanne McCormick, Liaison for State Relations and  
Director of Southern ME Red Cross

**Knox County Regional Communications Center**  
Linwood Lothrop, Director

❖ **30 Minute Dinner Break**

**3. Public Comment: 6:15 - 8:15pm**

- Protocol for hearing testimony will be announced. Protocol may include a time limit for those testifying based on the number of people intending.

**4. Task Force Preparations for the Next Meeting: 8:15-9:00pm**

- Identify questions to focus the work of the task force and guest presentations.
- Work plan for the remaining meetings and priorities for the next meeting.

## **DIRECTIONS TO ROCKLAND CITY HALL, COUNCIL CHAMBERS**

**If you are coming from Augusta:** Take Rte. 17 into Rockland. The First light you come to puts you at the intersection of 17 and Old County Road. Kaler's Store will be on your right. Go straight through the light. Take your 1<sup>st</sup> right and follow to the end until you come to another light. There is a Maritime Farms on the left. It puts you at the corner of No. Main and Broadway. Take a right. You pass the Rockland High School. You are now on Broadway. Go through two lights. At the third light, you will see the Public Safety Building across the street on your left, Stella Maris is on your right. Turn right at that light. This is Park Street. You will be headed for Thomaston now. Just a very short distance, take the first left. There are railroad cars and a turntable for trains there on your right when you take this road. This is New County Road. Go to the end (a very short distance) and at the stop sign you will see City Hall across the street. During working hours, 8:00 A.M. – 5:00 P.M., people are asked to park in the rear of City Hall to allow customer ample room in the front parking area.

**Directions from Bath, etc.:** Take Route 1 and head to Rockland. After passing Shepard Chevrolet on the right, Shepard Nissan on the left, you will come down over a small hill. There is a town marker on the left next to the Town Line Market, soon after, on the left, is Pen Bay Glass. Directly across is a road on the right. There is an island in the middle of this road. This is Pleasant Street. Go over the railroad tracks and City Hall is right after the tracks on the right. 270 Pleasant Street.