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### Streamline and Prioritize Core Government Services Task Force

### Final Report December 15, 2011

During the First Regular Session of the 125<sup>th</sup> Legislature Public Law 2011, Chapter 380, An Act Making Unified Appropriations and Allocations for the Expenditures of State Government, General Fund and Other Funds, and Changing Certain Provisions of the Law Necessary to the Proper Operations of State Government for the Fiscal Years Ending June 30, 2011, June 30, 2012 and June 30, 2013, was enacted. Part KKK of this Public Law required the Commissioner of Administrative and Financial Services to establish the Streamline and Prioritize Core Government Services Task Force to carry out the following work:

- Undertake a comprehensive analysis of departments and agencies within the
  executive branch, offices of the constitutional officers, the Department of Audit
  and independent agencies statewide with the goals of prioritizing services
  provided by government agencies, consolidating functions and eliminating
  duplication and inefficiencies in programs, contracted personal services, state
  travel policies and advertising and public notice policies;
- Investigate and identify major sources of administrative excess, redundancy and inefficiency and program overlap with other state, local or federal programs;
- Identify any positions that should be reduced, eliminated or consolidated to deliver optimum services in the most cost-effective manner, including positions in the unclassified service and major policy-influencing positions as set out in the Maine Revised Statutes, Title 5, chapter 71, and in contracted personal services; and
- Develop recommendations designed to achieve a targeted spending reduction of a minimum of \$25,000,000 in fiscal year 2012-13.

The law required the task force to submit monthly progress reports to the Joint Standing Committee on Appropriations and Financial Affairs and a report of its findings and recommendations and any necessary implementing legislation to the Joint Standing Committee on Appropriations and Financial Affairs by December 15, 2011. This report is intended to fulfill that charge under the provisions of Part KKK.

#### **Task Force**

The Commissioner of the Department of Administrative and Financial Services convened the Streamline and Prioritize Core Government Services Task Force which, in addition to the Commissioner, was comprised of two members representing Maine for-profit businesses, appointed by the Governor; two members representing Maine not-for-profit agencies, appointed by the Governor; one member representing a higher educational institution of Maine, appointed by the Governor; four members of the Joint Standing Committee on Appropriations and Financial Affairs and two members of the public at large, appointed by the Governor. The following individuals were identified to be members of the twelve-member Task Force:

- George Kerr, a former Democratic lawmaker and Appropriations and Financial Affairs Committee chair;
- Joe Bruno, former House Republican Leader and President of Community Pharmacies;
- Sue Charron, Director of Social Services for the City of Lewiston;
- Phil Harriman, a former State Senator, Appropriation Committee member, and current business consultant;
- David Flanagan, former CEO of Central Maine Power Co.;
- David Winslow of the Maine Hospital Association, and former DHHS administrator;
- Ryan Low, Vice President for Administration at the University of Maine at Farmington, former DAFS Commissioner, and co-Chair of the Task Force;
- Senator Richard Rosen, Chair, Appropriations and Financial Affairs Committee;
- Senator Dawn Hill, Member, Appropriations and Financial Affairs Committee;
- Representative Dennis Keschl, Member, Appropriations and Financial Affairs Committee;
- Representative John Martin, Member, Appropriations and Financial Affairs Committee;
- Commissioner H. Sawin Millett, Department of Administrative and Financial Services and Chair of the Task Force.

The Task Force was first convened on August 11, 2011. Subsequent meetings were held on September 15<sup>th</sup>, October 6<sup>th</sup>, October 28<sup>th</sup>, November 8<sup>th</sup> and November 28<sup>th</sup>. In addition to the Task Force members listed above, several representatives from various departments within state government were called upon throughout the process to provide information.

Dawna Lopatosky, State Budget Officer, provided direct staff support to the Task Force, with the assistance of Bureau of the Budget staff, throughout the four month long process.

#### **Targets**

On July 11, 2011, spending reduction targets were provided to Executive branch agencies receiving General Fund appropriations. Although Part KKK required savings of \$25 million to balance the budget for fiscal year 2012-13, \$35 million was used as the basis of the calculation. While the targets were calculated across-the-board excluding debt

service, and other required payments, such as payments to the retirement system, they were only intended to be used as a starting point. Because Part KKK only applied to Executive branch agencies Legislative and Judicial branch budgets were removed prior to the distribution of the \$35 million target. It was also noted that the grant portion of the General Purpose Aid for Local Schools budget was removed. A listing of the agency targets is included in Appendix A.

Agencies were encouraged to look at all possible options for achieving savings, including the elimination of administrative and other functions that are determined to be excessive, redundant and inefficient. They were advised to look at all positions, as well as contracted personnel services, to determine if there were opportunities to eliminate positions and consolidate functions in order to deliver services in a more cost-efficient manner and to work with others to determine if there were overlaps with other state, local or federal programs that would allow for the elimination or consolidation of services.

#### **Meetings Summaries**

Minutes of each of the six Task Force meetings were prepared in draft form by Kay Booker, Administrative Secretary, from the Bureau of the Budget, and presented to the Task Force for review and approval at the next meeting. Copies of these minutes, in their finally accepted form, are posted on the Bureau of the Budget website.

#### **Additional Cost Center Reviews**

At the August 11<sup>th</sup> meeting of the Task Force, several inter-agency cost centers were identified and reports were later prepared and presented in the following subject areas: Health Insurance, Procurement Contracts, Fleet Management, Information Technology and Energy Savings. A description of each report is contained in the minutes of the meetings, when the reports were presented. Specific savings were booked as a result of the Information Technology report.

### **Cost Savings Proposals**

More than 450 citizen suggestions of cost savings ideas were received on the public website established for that purpose. Those ideas have been acknowledged, categorized by topic and cost center and referred to the appropriate agency(s) for review and analysis. Regrettably that analysis was not completed in time for Task Force consideration but will be provided to the Committee on Appropriations and Financial Affairs during the upcoming Second Regular Session.

### **Acceptance of Savings Initiatives**

The Task Force began its review of specific cost savings initiatives on an agency-by-agency schedule starting with their September 15<sup>th</sup> meeting and continuing right up until the final Task Force meeting on November 28<sup>th</sup>. A spreadsheet that summarizes each proposed initiative and the final actions taken are included in this report as Appendix B.

The sum total of the proposals accepted by the Task Force resulted in General Fund spending reductions of \$24,738,535 and additional General Fund undedicated revenue of \$424,688 for a total biennial savings of \$25,163,223.

#### Conclusion

The assignment given to the Task Force was both daunting and difficult given the size of the savings target and the compressed time schedule allotted, but the members conducted their work in a very thorough and professional manner and even the split votes on specific issues were arrived at through civil and courteous deliberation and reasoned decision making. By almost any criterion, the work of the Task Force was a successful effort and the members are to be commended for their contribution to this important budget-balancing exercise.

A final draft of legislation to implement the recommendations of the Task Force has been delivered to the Revisor of Statutes and is included in this report as Appendix C. This legislation will soon be ready for submission to the Second Regular Session either as a Governor's bill or as a Committee bill.

## Appendix A Streamlining Targets

Department	\$35 M
ADMINISTRATIVE AND FINANCIAL SERVICES	905,417
AGRICULTURE, FOOD AND RURAL RESOURCES	65,498
MAINE ARTS COMMISSION	6,479
ATLANTIC STATES MARINE FISHERIES COMMISSION	777
ATTORNEY GENERAL	29,554
AUDIT	452
CONSERVATION	128,590
STATE BOARD OF CORRECTIONS	335,513
CORRECTIONS	1,265,744
MAINE STATE CULTURAL AFFAIRS COUNCIL	1,085
DEFENSE, VETERANS AND EMERGENCY MANAGEMENT	48,123
MAINE DEVELOPMENT FOUNDATION	1,608
DISABILITY RIGHTS CENTER DOWNEAST INSTITUTE FOR APPLIED MARINE RESEARCH AND EDUCATION	3,468
ECONOMIC AND COMMUNITY DEVELOPMENT	278,088
STATE BOARD OF EDUCATION	2,099
EDUCATION	1,100,635
ENVIRONMENTAL PROTECTION	32,084
COMMISSION ON GOVERNMENTAL ETHICS AND ELECTION PRACTICES	255
EXECUTIVE DEPARTMENT	16,034
STATE PLANNING OFFICE	9,841
FINANCE AUTHORITY OF MAINE	297.020
MAINE FIRE PROTECTION SERVICES COMMISSION	13
FOUNDATION FOR BLOOD RESEARCH	1,436
MAINE HISTORIC PRESERVATION COMMISSION	368
MAINE HISTORICAL SOCIETY	1,234
MAINE HOSPICE COUNCIL	1,747
MAINE STATE HOUSING AUTHORITY	10,033
MAINE HUMAN RIGHTS COMMISSION	723
HHS - BDS	6,714,977
HHS - HS	15,752,327
MAINE HUMANITIES COUNCIL	1,468
MAINE COMMISSION ON INDIGENT LEGAL SERVICES	260,203
MAINE INDIAN TRIBAL-STATE COMMISSION	2,387
INLAND FISHERIES AND WILDLIFE	188,175
CENTERS FOR INNOVATION	3,247
JUDICIAL DEPARTMENT	101 201
LABOR LAW AND LEGISLATIVE REFERENCE LIBRARY	181,381
LEGISLATURE	0
MAINE STATE LIBRARY	29,911
MARINE RESOURCES	72,927
MAINE MARITIME ACADEMY	228,402
MAINE MUNICIPAL BOND BANK	1,908
MAINE STATE MUSEUM	5,068
PINE TREE LEGAL ASSISTANCE	7,011
OFFICE OF PROGRAM EVALUATION AND GOVERNMENT ACCOUNTABILITY	0
STATE BOARD OF PROPERTY TAX REVIEW	2,219
MAINE PUBLIC BROADCASTING CORPORATION	46,526
PUBLIC SAFETY	331,540
MAINE PUBLIC EMPLOYEES RETIREMENT SYSTEM	0
SACO RIVER CORRIDOR COMMISSION	1,292
SECRETARY OF STATE	21,225
ST. CROIX INTERNATIONAL WATERWAY COMMISSION	601
RESERVE FUND FOR STATE HOUSE PRESERVATION AND MAINTENANCE	0
MAINE COMMUNITY COLLEGE SYSTEM	1,457,155
(OFFICE OF) TREASURER OF STATE	22,081
BOARD OF TRUSTEES OF THE UNIVERSITY OF MAINE SYSTEM	5,123,487
NEW ENGLAND INTERSTATE WATER POLLUTION CONTROL COMMISSION	219
Grand Total	35,000,000

	Accepted		pted	Rejected	
Init	Description	2012	2013	2012	2013
ADM-0001	Reduces funding as a result of a platform conversion that will combine two existing data warehouses within Maine Revenue Services (MRS). Beginning in FY 2013, MRS will utilize one data warehouse for both "revenue tracking" and contract audit and collection programs (Title 36, Section 113). Costs of the conversion will be absorbed within current budgeted resources in FY 2012.	0	(178,200)	0	0
ADM-0002	Remove 6 servers (3 UNIX and 3 Windows) - to phase out old imaging system and to consolidate services.	0	(35,880)	0	0
ADM-0003	Consulting contract no longer needed related to the Tax and Revenue Imaging Processing System initiative, current staff assigned to the old system will be utilized	0	(163,200)	0	0
ADM-0004	Reduction of MRS Telefile system software maintenance agreement to reflect current cost.	0	(17,500)	0	0
ADM-0005	Reduction of postage cost by better managing the distribution of tax booklets and mailings by directing consumers to the Internet.	0	(90,000)	0	0
ADM-0006	Reduces funding for in-state travel, copying, postage, employee training and the purchasing of office supplies and eliminates funding for publications and subscriptions.	(14,000)	(14,000)	0	0
ADM-0007	Reduces professional services for temporary staffing that will no longer be utilized on a "surge capacity basis".	(4,352)	(5,000)	0	0
ADM-0008	Eliminates one vacant Carpenter position and one vacant Institutional Custodial Worker	(89,808)	(90,054)	0	0
ADM-0009	Reduces funding for design work that is currently performed by outside contractors that will now be performed in house.	(8,500)	(8,500)	0	0
ADM-0010	Reduces funding in the Office of the Commissioner for retirement savings.	0	(8,166)	0	0
	Reduces funding for storage savings (Financial data warehouse and TAMS)	(48,571)	(114,418)	0	0
	Reduces funding for the reduction in the number of paper checks issued to vendors.	(5,500)	(10,000)	0	O
	Reduces funding to reflect additional technology savings as a result of the health, pension, retiree health and other initiatives authorized in PL 2011 c. 380.	(346,261)	(248,529)	0	0
ADM-0014	Savings from not renewing the Microsoft Enterprise Agreement when it expires in May, 2012.	0	(468,049)	0	O
	Reduces funding for the finance and HR data warehouses as a result of incorporating these changes in Statewide Cost Allocation Plan (STACAP) rates.	(134,680)	(134,680)	0	0
ADM-0016	Recognizes savings in information technology support, travel, training and supplies associated with the elimination of positions in PL 2011, c. 380, Part QQQ	(19,055)	(19,055)	0	0
AGR-0001	Eliminate one Metrologist Assistant and related All Other.	0	(65,498)	0	0
ARV-0001	Reduces funding used to support arts related conferences, convenings and exhibitions.	0	(6,479)	0	0
ATM-0001	Reduce available funding for dues to the Atlantic States Marine Fisheries Comm.	0	(777)	0	0
ATT-0001	Change the funding of one Sr. Attorney General Position (006000302) from split-funding to 100% Other Special Revenue. Currently the funding is 30% GF/70% OSR.	(40,791)	(42,415)	0	0
AUD-0001	Reduces funding for office and other supplies.	0	(452)	0	0
	Reduces funding for forest certification.	(75,000)	(75,000)	0	0
	Eliminates one vacant Environmental Technician position.	(52,100)	(53,596)	0	0
COR-0001	TARGET - Board of Corrections	Ó	(335,513)	0	0
COS-0001	Closure of Downeast Correctional Facility	0	0	0	(5,602,692)
COS-0002	Closure of Downeast Correctional Facility and transfer of Nurse III funding to All Other for the Correctional Medical Services	0	0	0	84,180

	Accepted Accepted			Rejected	
Init	Description	2012	2013	2012	2013
COS-0003	Transfer of prisoners to Charleston Correctional Facility	0	0	0	1,189,200
COS-0004	Transfer of prisoners to the Maine State Prison	0	0	0	289,570
COS-0005	Transfer of prisoners to County Jails	0	0	0	296,438
COS-0006	Control Room Rennovation at the Maine State Prison	0	0	0	250,000
COS-0007	Control Room Rennovation at the Maine Correctional Center	0	0	0	1,000,000
CUA-0001	Reduce matching grants funds provided for New Century Program.	0	(1,085)	0	0
	Eliminating one vacant Maintenance Mechanic position.	(54,836)	(55,185)	0	0
DEU-0001	Reduces state grant funding in the REALIZE!Maine program.	0	(1,608)	0	0
	Reduces funding for travel expenses for advocates to attend Pupil Evaluation Team meetings.	0	(3,468)	0	0
DOW-0001	Reduces grant funding. Agency will find additional funding to continue program.	0	(345)	0	0
	Reduces grant funding to Maine International Commerce Trade Center (MITC).	0	(18,490)	0	0
	Reduces funding to the Maine Small Business and Entrepreneurship Commission (SBDC).	0	(200,000)	0	0
	Reduces funding for annual payments to the Maine Development Foundation.	0	(2,055)	0	0
ECC-0004	Reduces funding for the Technology Center program within the Applied Technology Development Center System program.	0	(6,635)	0	0
ECC-0005	Reduces funding for the Maine Technology Institute and Personnel Services funding by downgrading one position from a Range 37 to a Range 31 which was part of a department-wide reorganization.	0	(50,908)	0	0
EDB-0001	Reduces funding for the reimbursement of mileage for State Board members who attend meetings.	0	(2,099)	0	0
	Reduces funding for General Purpose Aid to Local Schools by amending the statutes that would put an end point to state support for the minimum teacher salary REQUIRES AMENDMENT TO STATUTE	0	(350,000)	0	0
EDU-0002	Reduces funding for Adult Education from savings in the contractual services line resulting from an upgrade in the state's data system for adult education.	0	(102,000)	0	0
EDU-0003	Reduces funding in the technology line from projected savings in the use of computers, phones and other data system maintenance services provided by the Office of Information Technology. And other non-state providers.	0	(150,000)	0	0
EDU-0004	Reduces funding for General Purpose Aid to Local Schools by amending the statutes to revise the existing salary supplement policy adopted for the National Board for Professional Teaching Standards. REQUIRES AMENDMENT TO STATUTE	0	(100,000)	0	0
EDU-0005	Reduces funding for Child Development Services by amending the statutes that would eliminate parent choice for select school age 5 children to remain in CDS for an additional year	0	(850,000)	0	0
	Reduces funding for contractual services to achieve savings based on a comprehensive review and analysis of the contracted services required for this program.	0	(100,000)	0	0
	Reduces funding for State Agency Clients.	(2,000,000)	0	0	0
	Eliminates one vacant Environmental Specialist IV position.	0	(73,963)	0	0
	Reduces funding in All Other (4900 - General Operations) to stay within budgeted resources.	0	(255)	0	0

			epted	Rejected	
Init	Description	2012	2013	2012	2013
EXE-0001	Recognizes salary savings from the hiring of positions at levels that are lower than the authorized budget.	0	(16,034)	0	0
EXS-0001	Reduces funding in outside contracting for project work.	0	(9,841)	0	0
FIO-0001	Reduce grant funding to FAME's student financial assistance programs, the Maine State Grant, Educators for Maine and the Maine Health Professionals loan program.	0	(297,020)	0	0
FOU-0001	Reduces funding for the Scienceworks program.	0	(1,436)	0	0
HHS-0001	Recognizes savings in information technology support, travel, training and supplies associated with the elimination of positions in PL 2011, c. 380, Part QQQ	(174,687)	(174,687)	0	0
HHS-0002	Reduce travel expenses by requiring that Department staff utilize PC/Network conferencing tools for office meetings and trainings.	0	(99,045)	0	0
HHS-0003	Close smaller Machias office and consolidate staff at larger office.	0	(30,000)	0	0
HHS-0004	Co-locate Calais and Farmington district offices into shared space with the Division of Motor Vehicles in each municipality.	0	(36,000)	0	0
HHS-0005	Termination of lease on 442 Civic Center Drive location and transfer of 200 staff into existing space around Augusta and locate 100 staff in 18,000 square feet of new rental space.	0	(488,462)	0	0
HHS-0006	Savings from efficiencies related to the consolidation of activities in the Division of Purchased Services	0	(45,000)	0	0
HHS-0007	Reallocate cost of 44 OACPD Outreach/Crisis Worker positions into cost allocation plan to access the Medicaid administrative rate of 50%.	0	(1,500,000)	0	0
HHS-0008	Reduces funding that would otherwise be available to provide emergency services and support to elder citizens.	(75,000)	(75,000)	0	0
HHS-0009	Reduce funding for DHHS contracts by eliminating inefficiencies and identifying excess funding.	0	(2,000,000)	0	0
HHS-0010	Reduces funding that has not been targeted toward any specific program area but would have been available to respond to emergent issues	0	(46,300)	0	0
HHS-0011	Savings from establishing one blanket contract for forensic service evaluations	0	(500,000)	0	0
HHS-0012	Elimination of coverage of certain diabetic supplies purchased in medical supply stores.  MaineCare members will be required to purchase these supplies in pharmacies, which will create savings through rebates.	0	(100,000)	0	0
HHS-0013	Contract with a specialty pharmacy as an exclusive provider.	0	(200,000)	0	0
	Eliminates funding for the Crash Outcome Data Evaluation System project which reviews crash outcome data related to emergency medical services and motor vehicle crashes.	0	(23,679)	0	0
HHS-0015	Reduces funding for the Maine Youth Action Network which provides leadership development and mentoring to Maine youth and young adults.	0	(42,500)	0	0
HHS-0016	Collect the \$2 transaction fee for each wage-assigned child support receipts received by the Division of Support Enforcement and Recovery pursuant to statute. (FY13 GF revenue impact of \$55K)	11,856	0	0	0
HHS-0017	Eliminate funding for medical record abstraction for the Birth Defects Surveillance and Tracking Program, changing the department's role from active to passive surveillance in the identification of birth defects.	0	(57,986)	0	0
HHS-0018	Reduce funding to school based health centers (SBHC) by 20%.	0	(20,606)	0	0

	Final Streamlining Votes		epted	Rejected	
Init	Description	2012	2013	2012	2013
HHS-0019	Collection of the \$25 annual fee for successful collections of child support payments as required pursuant to the Deficit Reduction act of 2005. (FY13 GF revenue impact of \$339,688)	0	(99,243)	0	0
HHS-0020	Savings from tightening member eligibility provisions, consolidating independent support services and home-based care, further refining the assessment process and potentially reducing contract amounts.	0	(177,210)	0	0
HHS-0021	Savings from reviewing and retooling the Independent Housing with Services and Affordable Assisted Living program to reduce contracts through various program changes including rate standardization.	0	(125,000)	0	0
HHS-0022	Limit members receiving suboxone for the treatment of opioid dependency to coverage for a two- year period in line with standard of care guidelines.	0	(787,313)	0	0
HHS-0023	Five percent reimbursement reduction to Acute Care Hospitals for outpatient services.	0	(3,180,269)	0	0
	Eliminates the General Fund contribution to the Head Start program.	0	0	0	(2,448,875)
HHS-0025	Eliminates funding for the WrapAround ME program which serves youth transitioning from residential treatment or correctional facility, or at the risk of either such placement, to the community.	0	(2,186,686)	0	0
HIV-0001	Reduce or transfer in Service Center and technology costs to other funds.	0	(368)	0	0
HIY-0001	Reduction of State grant which will limit funding for outreach to towns, cities, schools, and libraries	0	(1,234)	0	0
HOQ-0001	Reduces grant funding to Maine Hospice Council	0	(1,747)	0	0
HOV-0001	Reduce funding for the Shelter Operating Subsidy program.	0	(10,033)	0	0
HUL-0001	Reduces funding for the rental of conference room space.	(723)	(723)	0	0
HUN-0001	Reduced funding for grants to Maine's cultural organizations	0	(1,468)	0	0
IND	TARGET - Comm. on Indigent Legal Services	0	(260,203)	0	0
INL-0001	Reduces funding for advertising in the Northwoods Sporting Journal and the Maine Sportsman publication.	0	(10,831)	0	0
INL-0002	Vacates Federal Street facility.	0	(6,540)	0	0
INL-0003	Closes the Wesley House camp.	0	(1,500)	0	0
INL-0004	Eliminates satellite hookup that is no longer needed for internet connectivity	0	(936)	0	0
INL-0005	Reduces Search & Rescue funding for K-9 units.	0	(15,000)	0	0
INL-0006	Cancels membership to the Internaltional Assoc. of Fish and Wildlife Agencies (AFWA).	0	(25,000)	0	0
INL-0007	Discontinues printing revisions to Title 12 and Maine Revised Statutes	0	(15,524)	0	0
INL-0008	Cancels telephone land lines and eliminates duplicate computer devices	0	(15,000)	0	0
INL-0009	Reduces level of funding for maintenance activities at facilities and boat access sites	0	(97,844)	0	0
INN-0001	Reduces grant funding to the Centers for Innovation.	0	(3,247)		
JUD-0001	Judicial Department: Debt Service Savings Proposal	0	(767,694)		
LAB-0001	Reduce hours for one Attorney Examiner position in the Maine Labor Relations Board from 40 to 37.	0	(6,990)	0	0
LAB-0002	Reduce newspaper subscriptions	0	(950)	0	0
	Reduces funding for inspection by change scheduling of inspections and using a central fleet vehicle instead of reimbursing for mileage.	0	(7,750)	0	0

		Accepted		Rejected	
Init	Description	2012	2013	2012	2013
	Reduces funding for subscriptions by obtaining other information online instead of buying subscriptions	0	(5,400)	0	0
	Reduces funding for Central Fleet Management costs that can be charged to an Other Special Revenue Fund account related to work assigned to labor/safety inspectors.	0	(12,900)	0	0
LAB-0006	Reduce funding for contract of the Maine AIRS program	0	(35,000)	0	0
	Reduce services to rehabilitation clients	0	(25,000)	0	0
LAB-0008	Reduce funding for pass through contract with Women, Work and Community resulting in a reduction of provided services.	0	(60,000)	0	0
LAB-0009	Reduce supplemental funding for training and support for individuals eligible for Workforce Investment Act assistance.	0	(18,000)	0	0
LAB-0010	Reduce funding in the Office of the Commissioner for rents, professional services and general operations.	0	(12,000)	0	0
LIB-0001	Transfer partial salary/benefit for position 014700021 to federal account from GF. In Federal Account will reduce All Other general operations expense spending to cover the increase in PS.	0	(29,991)	0	0
MAR-0001	Eliminates one vacant Marine Resource Scientist IV position.	0	(100,341)	0	0
MAT-0001	Reduces state grant funding for Maine Maritime Academy to achieve targeting savings by providing support services on campus at a reduced cost.	0	(128,402)	0	0
	Reduces funding in the Maine Rural Water Association program.	0	(1,908)	0	0
	Reduction funding for office and other supplies used for exhibit maintenance and construction.	0	(5,068)	0	0
PIT	TARGET - Pine Tree Legal Assistance	0	(7,011)	0	0
PRY-0001	Reduces funding for Professional Services Not by State. Budgeted amount for court reporters, transcripts and consultants not required.	(2,219)	(2,219)	0	0
	Maine Public Broadcasting - Reduces funding from reducing use of professional services and cutting maintenance expenditures.	0	(46,526)	0	0
PUS-0001	Reduces funding in the State Police program by eliminating one vacant part-time Identification Specialist II position within the State Bureau of Identification.	0	(18,732)	0	0
PUS-0002	Reduces funding for technology in the State Police program based on projected savings from a reduction in charges by the Office of Information Technology for data storage.	0	(10,200)	0	0
PUS-0003	Reduces funding for technology in the State Police program by decreasing the number of mobile data terminal's leased from the Office of Information Technology	0	(10,200)	0	0
PUS-0004	Reduces funding for the general operating expenditures category in the State Police program through a decrease in the subscriptions for periodicals which will be accessed on-line in the future.	0	(700)	0	0
	Reduces funding to achieve Personal Services savings in the State Police program by eliminating one vacant Office Associate II, position. It includes savings in All Other from a reduction in technology costs associated with the position elimination.	(19,550)	(21,133)	0	0
	Reduces funding to achieve savings in the Liquor Enforcement program through a decrease contractual services with non-state entities.	0	(5,000)	0	0
PUS-0007	Reduces funding for rent in the Liquor Enforcement program.	0	(10,000)	0	0

	r mar our cumming votos	Accepted		Rejected	
Init	Description	2012	2013	2012	2013
PUS-0008	Reduces funding for the general operating expenditures category in the Emergency Medical Services program by eliminating the printing of protocol books. This information is available on-line.	0	(15,000)	0	0
PUS-0009	Reduces funding for technology to achieve savings in the Drug Enforcement Agency General Fund account by shifting technology costs to the Seized & Forfeited, Other Special Revenue Fund account within the department.	0	(32,745)	0	0
PUS-0010	Eliminates one Office Associate II position and recognizes savings in technology costs associated with the position elimination.	0	(31,149)	0	0
PUS-0012	Reduces funding for Personal Services in the Capitol Security program from one-time savings from the delay in filling new positions until October 1, 2011.	(13,840)	0	0	0
PUS-0013	Reduces funding in the Gambling Control Board program from one time savings in benefits. The Director position was filled by a retired State Trooper for whom the state is not required to pay retirement or health insurance benefits.	(30,000)	(30,000)	0	0
SAC-0001	Reduce available funding through a reduction in staff time.	0	(1,292)	0	0
SEC-0001	Reduces funding in technology by forgoing phased replacement of computers and related equipment for staff.	0	(21,225)	0	0
STC-0001	Reduce available funding	0	(601)	0	0
TEB-0001	Reduces funding to achieve targeting savings. The proposed reduction in state grant funding for Maine Community College System would force a suspension of certain academic programs and curtail student services.	0	(664,292)	0	0
TRE-0001	Reduces funding from changing the way in which unclaimed property is advertised. (Accepted - revenue impact only - \$15K each year)	0	0	0	0
TRE-0002	Reduces funding for general operations.	(10,000)	(10,000)	0	0
	Reduces state grant funding for the University of Maine System.	0	(2,335,708)	0	0
WAT-0001	Reduce available funding for Maine Joint Environmental Training Coordinating Committee (JETCC).	0	(219)	0	0

(3,207,617) (21,530,918) 0 (4,942,179)

Spending Reductions (24,738,535)
TRE-0001 Revenue Impact 30,000

HHS-0016 & HHS-0019 Revenue Impact 394,688 424,688

Net Impact to the General Fund (25,163,223)

Streamlining (25,000,000) Excess 163,223

### Appendix C

# An Act to Implement the Recommendations of the Streamline and Prioritize Core Government Services Task Force for the Fiscal Years Ending June 30, 2012 and June 30, 2013

**Emergency preamble. Whereas,** acts and resolves of the Legislature do not become effective until 90 days after adjournment unless enacted as emergencies; and

Whereas, the 90-day period may not terminate until after the beginning of the next fiscal year; and

Whereas, certain obligations and expenses incident to the operation of state departments and institutions will become due and payable immediately in order to achieve savings authorized in this Act; and

**Whereas,** in the judgment of the Legislature, these facts create an emergency within the meaning of the Constitution of Maine and require the following legislation as immediately necessary for the preservation of the public peace, health and safety; now, therefore,

Be it enacted by the People of the State of Maine as follows:

### PART A

**Sec. A-1. Appropriations and allocations.** In order to provide for the necessary expenditures of State Government and other purposes for the fiscal years ending June 30, 2012 and June 30, 2013, the following sums as designated in the following tabulations are appropriated or allocated out of money not otherwise appropriated or allocated.

MINISTR	ATION - HUMAN RESOURCES 0038	·		
1.14.4			2011-12	2012-13
Initiative:	Reduces funding for in-state travel, copying, postage, employee training and the purchase of office supplies and eliminates funding for publications and subscriptions.			
	GENERAL FUND			
	All O her		(14,000)	(14,000)
		Total	(14,000)	(14,000)
			2011-12	2012-13
Summary	- GENERAL FUND			
	All Other		(14,000)	(14,000)
		Total	(14,000)	(14,000)
BUILDINGS	& GROUNDS OPERATIONS 0080			
			2011-12	2012-13
Initiative:	Eliminates one vacant Carpenter position and one vacant Institutional Custodial Worker position.			
	GENERAL FUND			
	Positions - LEGISLATIVE COUNT		-2.000	-2.000
	Personal Services		(89,808)	(90,054)
		Total	(89,808)	(90,054)
			2011-12	2012-13
Summary	- GENERAL FUND			
	Posi ions - LEGISLATIVE COUNT		-2.000	-2.000
	Personal Services		(89,808)	(90,054)
		Total	(89,808)	(90,054)

			2011-12	2012-13
nitiative:	Reduces funding to reflect additional technology savings as a result of health, pension, and other ini latives authorized in Public Law 2011, chapter 380.			
	GENERAL FUND			
	All O her		(346,261)	(248,529)
		Total	(346,261)	(248,529)
	HIGHWAY FUND			
	All O her		(247,108)	(274,962)
		Total	(247,108)	(274,962)
Initiative:	Reduces funding to reflect savings from not renewing the Microsoft Enterprise agreement which expires in May 2012.			
	GENERAL FUND			
	All O her			(468,049)
		Total	0	(468,049)
	HIGHWAY FUND			,,
	All O her			(149,576)
		Total	0	(149,576)
Initiative:	Reduces funding for the finance and human resources data warehouses as a result of incorporating these changes into the Statewide Cost Allocation Plan (STA-CAP) rates.	Total	v	(143,370)
	GENERAL FUND			
	All O her	_	(134,680)	(134,680)
		Total	(134,680)	(134,680)
Initiative:	Reduces funding to reflect savings in information technology as a result of the elimination of positions in Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND		(40.055)	(40.055)
	All O her	_	(19,055)	(19,055)
Initiative:	Offsets he amount of funds deappropriated in Public Law 2011, chapter 380, Part KKK to recognize the distribu ion of savings recommended by the Streamline and Prioritize Core Government Services Task Force to departments and agencies statewide.	Total	(19,055)	(19,055)
	Task Force to departments and agencies statewide.			
	GENERAL FUND			
	Unallocated			25 000 000
	Unallocated	—		25,000,000
	Unallocated	 Total	0	25,000,000 25,000,000
0		Total	0 <b>2011-12</b>	
Summary -	- GENERAL FUND	Total	2011-12	25,000,000 2012-13
Summary -	- GENERAL FUND All Other	Total		25,000,000 2012-13 (870,313)
Summary ·	- GENERAL FUND	_	<b>2011-12</b> (499,996)	25,000,000 2012-13 (870,313) 25,000,000
	- GENERAL FUND  All Other  Unallocated	Total	2011-12	25,000,000 2012-13 (870,313)
	- GENERAL FUND All Other	_	<b>2011-12</b> (499,996)	25,000,000 2012-13 (870,313) 25,000,000

NFORMATI	ON SERVICES 0155			
Initiative:	Reduces funding for storage savings achieved in the financial data warehouse and Time and		2011-12	2012-13
	Attendance Management System (TAMS).			
	GENERAL FUND			
	All O her		(48,571)	(114,418)
		Total	(48,571)	(114,418)
Initiative:	Reduces funding for the reduction in the number of paper checks issued to vendors.			
	GENERAL FUND			
	All O her		(5,500)	(10,000)
		Total	(5,500)	(10,000)
			2011-12	2012-13
Summary -	GENERAL FUND		2011-12	2012-13
•	All Other		(54,071)	(124,418)
		Total	(54,071)	(124,418)
FFICE OF	THE COMMISSIONER - ADMINISTRATIVE & FINANCIAL SVCS 0718			
			****	00:2:15
Initiative:	Reduces funding for retirement savings.		2011-12	2012-13
	<b>.</b>			
	GENERAL FUND			(0.400)
	Personal Services		0	(8,166)
		Total	U	(8,166)
			2011-12	2012-13
Summary -	GENERAL FUND			(0.466)
	Personal Services	 Total	0	(8,166)
LIBLIC IMP	ROVEMENTS - PLANNING/CONSTRUCTION - ADMIN 0057	TOtal		(6,100)
JELIC IIVIP	ROVEMENTS - PLANNING/CONSTRUCTION - ADMIN 005/			
			2011-12	2012-13
Initiative:	Reduces funding for design work that is currently performed by outside contractors that will now be performed in-house.			
	performed in riodade.			
	GENERAL FUND			
	All O her		(8,500)	(8,500)
		Total	(8,500)	(8,500)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other		(8,500)	(8,500)
		Total	(8,500)	(8,500)
UKCHASE	S - DIVISION OF 0007			
			2011-12	2012-13
nitiative:	Reduces funding for professional services for temporary staffing that will no longer be u ilized on a "surge capacity basis."			
	GENERAL FUND			/ <del>-</del>
	All O her	—	(4,352)	(5,000)
		Total	(4,352)	(5,000)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other	—	(4,352)	(5,000)
		Total	(4,352)	(5,000)

REVENUE S	ERVICES - BUREAU OF 0002			
Initiative:	Reduces funding as a result of a platform conversion that will combine two existing data warehouses within Maine Revenue Services		2011-12	2012-13
	GENERAL FUND			
	All O her			(178,200)
		Total	0	(178,200)
Initiative:	Reduces funding for the removal of 6 servers to phase out an old imaging system and to consolidate servers in Maine Revenue Services.			
	GENERAL FUND			
	All O her			(35,880)
		Total	0	(35,880)
Initiative:	Eliminates funding for a consulting contract supporting Maine Revenue Services imaging systems.			
	GENERAL FUND All O her			(163,200)
		Total	0	(163,200)
Initiative:	Reduces funding of Maine Revenue Services' Telefile system software maintenance agreement to reflect current cost.	Total	Ü	(100,200)
	GENERAL FUND			
	All O her			(17,500)
		Total	0	(17,500)
Initiative:	Reduces funding for postage costs by better managing the distribution of tax booklets and mailings and by directing consumers to the Internet.			( )
	GENERAL FUND			
	All O her			(90,000)
		— Total	0	(90,000)
0	OFNEDAL FUND		2011-12	2012-13
Summary ·	- GENERAL FUND All Other			(484,780)
		Total	0	(484,780)
	Total Agency/Department			
	Total Agency/Department		(047.005)	22.070.224
	All Funds GENERAL FUND		(917,835) (670,727)	22,970,231 23,394,769
	HIGHWAY FUND		(247,108)	(424,538)
				•

GENERAL FUND

#### DIVISION OF QUALITY ASSURANCE AND REGULATION 0393 2011-12 2012-13 Initiative: Eliminates one Metrologist Assistant position. GENERAL FUND Positions - LEGISLATIVE COUNT -1.000 Personal Services (57,241) All O her (8,257) 0 Total (65,498)2011-12 2012-13 Summary - GENERAL FUND Posi ions - LEGISLATIVE COUNT -1.000 Personal Services (57,241) All Other (8,257) Total 0 (65,498)**Total Agency/Department** All Funds (65,498)

(65,498)

ARTS - ADMINISTRATION 0178						
Initiative:	Reduces funding for arts-related conferences, gatherings and exhibitions.		2011-12	2012-13		
	GENERAL FUND					
	All O her			(6,479)		
		Total	0	(6,479)		
			2011-12	2012-13		
Summary -	GENERAL FUND					
	All Other			(6,479)		
		Total	0	(6,479)		
	Total Agency/Department					
	All Funds			(6,479)		
	GENERAL FUND			(6,479)		

ATLANTIC S	STATES MARINE FISHERIES COMMISSION 0028			
Initiative:	Reduces funding for dues to the Atlantic States Marine Fisheries Commission.		2011-12	2012-13
	GENERAL FUND			
	All O her			(777)
		Total	0	(777)
			2011-12	2012-13
Summary	GENERAL FUND			
	All Other			(777)
		Total	0	(777)
	Total Agency/Department			
	All Funds			(777)
	GENERAL FUND			(777)

#### ADMINISTRATION - ATTORNEY GENERAL 0310 2011-12 2012-13 Reallocates the cost of one Senior Attorney General position from 70% General Fund and 30% Other Special Revenue Funds to 100% Other Special Revenue Funds. Initiative: **GENERAL FUND** -1.000 Positions - LEGISLATIVE COUNT -1.000 Personal Services (40,791) (42,415)Total (40,791) (42,415) OTHER SPECIAL REVENUE FUNDS Positions - LEGISLATIVE COUNT 1.000 1.000 Personal Services 40,791 42,415 40,791 42,415 Total 2011-12 2012-13 **Summary - GENERAL FUND** Posi ions - LEGISLATIVE COUNT -1.000 -1.000 Personal Services (40,791)(42,415)(40,791) (42,415) Total **Summary - OTHER SPECIAL REVENUE FUNDS** Posi ions - LEGISLATIVE COUNT 1.000 1.000 Personal Services 40,791 42,415 40,791 42,415 Total Total Agency/Department All Funds GENERAL FUND (40,791)(42,415)

40,791

42,415

OTHER SPECIAL REVENUE FUNDS

AUDIT - DEPARTMENTAL BUREAU 0067			
Initiative: Reduces funding for office and other supplies.		2011-12	2012-13
GENERAL FUND All O her			(452)
	Total	0	(452)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(452)
	 Total	0	(452)
Total Agency/Department			
All Funds			(452)
GENERAL FUND			(452)

CENTERS FOR INNOVATION 0911			
Initiative: Reduces funding for grants.		2011-12	2012-13
GENERAL FUND All O her			(3,247)
	Total	0	(3,247)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(3,247)
	Total	0	(3,247)
Total Agency/Department			
All Funds			(3,247)
GENERAL FUND			(3,247)

MAINE COM	IMUNITY COLLEGE SYSTEM - BOARD OF TRUSTEES 0556			
Initiative:	Reduces funding for student services and staff salaries.		2011-12	2012-13
	GENERAL FUND All O her			(664,292)
		Total	0	(664,292)
Summary	- GENERAL FUND		2011-12	2012-13
Cummary	All Other			(664,292)
		Total	0	(664,292)
	Total Agency/Department			
	All Funds			(664,292)
	GENERAL FUND			(664,292)

	REGULATION COMMISSION 0236			
			2011-12	2012-13
Initiative:	Eliminates one Environmental Technician position.			
	GENERAL FUND		4.000	4.000
	Positions - LEGISLATIVE COUNT		-1.000	-1.000
	Personal Services		(52,100)	(53,596)
		Total	(52,100)	(53,596)
			2011-12	2012-13
Summary	- GENERAL FUND			
•	Posi ions - LEGISLATIVE COUNT		-1.000	-1.000
	Personal Services		(52,100)	(53,596)
		Total	(52,100)	(53,596)
OFFICE OF	THE COMMISSIONER 0222			
Initiative:	Eliminates funding for contracted outreach services for forest certification.		2011-12	2012-13
Initiative:	Eliminates funding for contracted outreach services for forest certification.		2011-12	2012-13
Initiative:	Eliminates funding for contracted outreach services for forest certification.  GENERAL FUND		2011-12	2012-13
Initiative:			<b>2011-12</b> (75,000)	<b>2012-13</b> (75,000)
Initiative:	GENERAL FUND	—— Total		
Initiative:	GENERAL FUND	Total	(75,000) (75,000)	(75,000) (75,000)
	GENERAL FUND All O her	Total	(75,000)	(75,000)
	GENERAL FUND	Total	(75,000) (75,000) <b>2011-12</b>	(75,000) (75,000) <b>2012-13</b>
	GENERAL FUND All O her - GENERAL FUND	Total —— Total ——	(75,000) (75,000)	(75,000) (75,000)
	GENERAL FUND All O her - GENERAL FUND	_	(75,000) (75,000) <b>2011-12</b> (75,000)	(75,000) (75,000) <b>2012-13</b> (75,000)
	GENERAL FUND All O her - GENERAL FUND	_	(75,000) (75,000) <b>2011-12</b> (75,000)	(75,000) (75,000) <b>2012-13</b> (75,000)
	GENERAL FUND All O her  - GENERAL FUND All Other	_	(75,000) (75,000) <b>2011-12</b> (75,000)	(75,000) (75,000) <b>2012-13</b> (75,000)

STATE BOARD OF CORRECTIONS INVESTMENT FUND Z087			
Initiative: Reduces funding for the operation of county jails.		2011-12	2012-13
GENERAL FUND All O her			(335,513)
	Total	0	(335,513)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(335,513)
	Total	0	(335,513)
Total Agency/Department			
All Funds			(335,513)
GENERAL FUND			(335,513)

NEW CENTURY PROGRAM FUND 0904			
Initiative: Reduces funding for matching grants.		2011-12	2012-13
GENERAL FUND All O her			(1,085)
	Total	0	(1,085)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(1,085)
	Total	0	(1,085)
Total Agency/Department			
All Funds			(1,085)
GENERAL FUND			(1,085)

MILITARY TRAINING & OPERATIONS 0108			
Initiative: Eliminates one Maintenance Mechanic position.		2011-12	2012-13
GENERAL FUND			
Positions - LEGISLATIVE COUNT		-1.000	-1.000
Personal Services		(54,836)	(55,185)
	Total	(54,836)	(55,185)
		2011-12	2012-13
Summary - GENERAL FUND			
Posi ions - LEGISLATIVE COUNT		-1.000	-1.000
Personal Services		(54,836)	(55,185)
	Total	(54,836)	(55,185)
Total Agency/Department			
All Funds		(54,836)	(55,185)
GENERAL FUND		(54,836)	(55,185)

DEVELOPMENT FOUNDATION 0198			
Initiative: Reduces funding for REALIZE!Maine program.		2011-12	2012-13
GENERAL FUND All O her			(1,608)
	Total	0	(1,608)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(1,608)
	Total	0	(1,608)
Total Agency/Department			
All Funds			(1,608)
GENERAL FUND			(1,608)

DISABILITY RIGHTS CENTER 0523			
Initiative: Reduces funding for the Disability Rights Center.		2011-12	2012-13
GENERAL FUND			
All O her			(3,468)
	Total	0	(3,468)
		2011-12	2012-13
Summary - GENERAL FUND			
All Other			(3,468)
	Total	0	(3,468)
Total Agency/Department			
<del></del>			
All Funds			(3,468)
GENERAL FUND			(3,468)

DOWNEAST INSTITUTE FOR APPLIED MARINE RESEARCH AND EDUCATION 0993			
Initiative: Reduces funding for grants.		2011-12	2012-13
GENERAL FUND All O her			(345)
	Total	0	(345)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(345)
	Total	0	(345)
Total Agency/Department			
All Funds			(345)
GENERAL FUND			(345)

			2011-12	2012-13
nitiative:	Reduces funding for the Technology Center program .			
	GENERAL FUND			
	All O her			(6,635)
		Total	0	(6,635)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other			(6,635)
		Total	0	(6,635)
NTERNATIO	NAL COMMERCE 0674			
			2011-12	2012-13
Initiative:	Reduces funding for grants.			
	GENERAL FUND			
	All O her			(18,490)
		Total	0	(18,490)
			0044.45	0012.12
Summary -	GENERAL FUND		2011-12	2012-13
	All Other			(18,490)
		Total	0	(18,490)
MAINE ECON	IOMIC GROWTH COUNCIL 0727			
			0044.40	0040.40
Initiative:	Reduces funding for annual payments to the Maine Development Foundation.		2011-12	2012-13
	GENERAL FUND			(2.055)
	All O her	Total	0	(2,055)
		Total	Ü	(2,000)
			2011-12	2012-13
Summary -	GENERAL FUND All Other			(2,055)
	All Outer	Total	0	(2,055)
MAINE SMAL	L BUSINESS AND ENTREPRENEURSHIP COMMISSION 0675			
MAINE SMAL	L BUSINESS AND ENTREPRENEURSHIP COMMISSION 0675			
			2011-12	2012-13
	L BUSINESS AND ENTREPRENEURSHIP COMMISSION 0675  Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.		2011-12	2012-13
	Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.		2011-12	2012-13
	Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.  GENERAL FUND		2011-12	
	Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.	 Total		(200,000)
	Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.  GENERAL FUND	 Total	<b>2011-12</b>	
Initiative:	Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.  GENERAL FUND  All O her	—— Total		(200,000)
Initiative:	Reduces funding for University of Southern Maine contracts for comprehensive small business assistance services.  GENERAL FUND	Total	0	(200,000)

OFFICE OF INNOVATION 0995					
Initiative:	Reduces funding for grants for the Maine Technology Institute and also reduces Personal Services funding by downgrading one Public Service Executive II to one Public Service Coordinator which was part of a departmentwide reorganization.		2011-12	2012-13	
	GENERAL FUND Personal Services All O her			(22,012) (28,896)	
		Total	0	(50,908)	
Summary	- GENERAL FUND		2011-12	2012-13	
	Personal Services All Other			(22,012) (28,896)	
		Total	0	(50,908)	
	Total Agency/Department				
	All Funds GENERAL FUND			(278,088) (278,088)	

	CATION 0364			
			2011-12	2012-13
Initiative:	Reduces funding for contractual services for a data system.		2011-12	2012-13
	GENERAL FUND All O her			(102,000)
	All O liel	— Total	0	(102,000)
		Total	Ü	(102,000)
			2011-12	2012-13
Summary -	GENERAL FUND All Other			(102,000)
	All Other	Total	0	(102,000)
THII D DEVI	ELOPMENT SERVICES 0449	Total		(102,000)
OUILD DEAL	ELOPMENT SERVICES 0445			
			2011-12	2012-13
Initiative:	$\label{lem:condition} Reduces funding by recognizing savings from elimination of $$ he "parent choice" portion of $$ he program. $$ $$			
	GENERAL FUND			
	All O her			(850,000)
		Total	0	(850,000)
Summary	GENERAL FUND		2011-12	2012-13
Julilliary	All Other			(850,000)
		Total	0	(850,000)
SENERAL P	PURPOSE AID FOR LOCAL SCHOOLS 0308			
1.24.4	Deliver for the free three contests and a state of the contest of		2011-12	2012-13
Initiative:	Reduces funding for state support of the minimum teacher salary.			
	GENERAL FUND			
	All O her			(350,000)
		Total	0	(350,000)
Initiative:	Reduces funding for the salary supplement for teachers certified by the National Board for Professional Teaching Standards.			
	GENERAL FUND			(100,000)
	All O her	—	0	(100,000)
Initiative:	Reduces funding to better align resources with anticipated expenses in the current fiscal year.	Total	U	(100,000)
	GENERAL FUND			
	All O her		(2,000,000)	
		Total	(2,000,000)	0
			2011-12	2012-13
Summary -	GENERAL FUND			
·				
· · · · · · · · · · · · · · · · · · ·	All Other	 Total	(2,000,000)	(450,000)

PK-20, ADU	LT EDUCATION AND FEDERAL PROGRAMS TEAM Z081			
Initiative:	Reduces funding for contractual services to achieve savings based on a comprehensive review and analysis of the contracted services required for this program.		2011-12	2012-13
	GENERAL FUND			
	All O her	_		(100,000)
		Total	0	(100,000)
			2011-12	2012-13
Summary	- GENERAL FUND			
	All Other			(100,000)
		Total	0	(100,000)
CHOOL FI	NANCE AND OPERATIONS Z078			
Initiative:	Reduces funding for technology costs from projected savings in the use of computers, phones and other data system maintenance services provided by the Department of Administrative and Financial Services, Office of Information Technology and non-state providers.		2011-12	2012-13
	GENERAL FUND			
	All O her			(150,000)
		Total	0	(150,000)
			2011-12	2012-13
Summary ·	- GENERAL FUND All Other			(150,000)
		Total	0	(150,000)
	Total Agency/Department			
	All Funds		(2,000,000)	(1,652,000)
	GENERAL FUND		(2,000,000)	(1,652,000)
	SELLEN ET OND		(2,000,000)	(1,002,000)

STATE BOARD OF EDUCATION 0614						
Initiative: Reduces funding for board members' travel reimbursement.		2011-12	2012-13			
GENERAL FUND All O her			(2,099)			
	Total	0	(2,099)			
Summary - GENERAL FUND		2011-12	2012-13			
All Other			(2,099)			
	Total	0	(2,099)			
Total Agency/Department						
All Funds			(2,099)			
GENERAL FUND			(2,099)			

LAND AND	NATER QUALITY 0248			
Initiative:	Eliminates one Environmental Specialist IV position.		2011-12	2012-13
	GENERAL FUND			
	Positions - LEGISLATIVE COUNT			-1.000
	Personal Services			(73,963)
		Total	0	(73,963)
			2011-12	2012-13
Summary -	GENERAL FUND			
	Posi ions - LEGISLATIVE COUNT			-1.000
	Personal Services			(73,963)
		Total	0	(73,963)
	Total Agency/Department			
	All Funds			(73,963)
	GENERAL FUND			(73,963)

GOVERNMENTAL ETHICS & ELECTION PRACTICES - COMMISSION ON 0414			
Initiative: Reduces funding in general operations to stay within budgeted resources.		2011-12	2012-13
GENERAL FUND All O her			(255)
	Total	0	(255)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(255)
	Total	0	(255)
Total Agency/Department			
All Funds			(255)
GENERAL FUND			(255)

AINE HO	DUSE 0072			
nitiative:	December calculation from he higher of periods at levels het are lawer hand	the outherized	2011-12	2012-13
nitiative:	Recognizes salary savings from he hiring of posi ions at levels hat are lower han budget.	the authorized		
	GENERAL FUND			
	Personal Services			(16,034)
		Total	0	(16,034)
			2011-12	2012-13
Summary	- GENERAL FUND			
	Personal Services			(16,034)
		Total	0	(16,034)
PLANNING	OFFICE 0082			
			2011-12	2012-13
Initiative:	Reduces funding for professional services contracted for project work.			
	GENERAL FUND			
	All O her			(9,841)
		Total	0	(9,841)
			2011-12	2012-13
Summary	- GENERAL FUND All Other			(9,841)
	, 3.1.3	—— Total	0	(9,841)
		i Otai	v	(0,011)
	Total Agency/Department			
	All Funds			(25,875)

STUDENT FINANCIAL ASSISTANCE PROGRAMS 0653			
Initiative: Reduces funding for student financial assistance.		2011-12	2012-13
GENERAL FUND All O her			(297,020)
	Total	0	(297,020)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(297,020)
	Total	0	(297,020)
Total Agency/Department			
All Funds			(297,020)
GENERAL FUND			(297,020)

SCIENCEWORKS FOR ME 0908			
Initiative: Reduces funding for the Scienceworks for ME program.		2011-12	2012-13
GENERAL FUND All O her			(1,436)
	Total	0	(1,436)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(1,436)
	Total	0	(1,436)
Total Agency/Department			
All Funds			(1,436)
GENERAL FUND			(1,436)

# CRISIS OUTREACH PROGRAM Z136

Initiative:	Transfers 7 Mental Health/Mental Retardation Caseworker positions, 3 Regional Supervisor positions, 33 Mental Health Worker III positions and one Mental Retardation Trainer position from 100% General Fund in the Developmental Services program to 52.4% General Fund and 47.6% Other Special Revenue Funds in the Crisis Outreach Program and related All Other costs.		2011-12	2012-13
	GENERAL FUND			
	Positions - LEGISLATIVE COUNT			44.000
	Personal Services			1,498,515
	All O her			117,900
		Total	0	1,616,415
	OTHER SPECIAL REVENUE FUNDS			
	Personal Services			1,361,271
	All O her			107,100
		Total	0	1,468,371
			2011-12	2012-13
Summary	- GENERAL FUND			
	Posi ions - LEGISLATIVE COUNT			44.000
	Personal Services			1,498,515
	All Other			117,900
		Total	0	1,616,415
Summary	- OTHER SPECIAL REVENUE FUNDS			
	Personal Services			1,361,271
	All Other			107,100
		Total	0	1,468,371

DEVELOPM	ENTAL SERVICES - COMMUNITY 0122				
In this above	Deduces for disc for heard and a second seco		2011-12	2012-13	
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.				
	GENERAL FUND				
	All O her	_		(24,348)	
		Total	0	(24,348)	
Initiative:	Reduces funding for rent by closing the smaller Machias office and consolidating staff at the larger office building.				
	Since salaring.				
	GENERAL FUND				
	All O her	_		(15,000)	
		Total	0	(15,000)	
Initiative:	Transfers 7 Mental Health/Mental Retardation Caseworker positions, 3 Regional Supervisor positions, 33 Mental Health Worker III positions and one Mental Retardation Trainer position from 100% General				
	Fund in the Developmental Services program to 52.4% General Fund and 47.6% Other Special				
	Revenue Funds in the Crisis Outreach Program and related All Other costs.				
	GENERAL FUND				
	Positions - LEGISLATIVE COUNT			-44.000	
	Personal Services			(2,859,761)	
	All O her			(256,654)	
		Total	0	(3,116,415)	
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in				
	Public Law 2011, chapter 380, Part QQQ.				
	GENERAL FUND				
	All O her		(19,996)	(19,996)	
		Total	(19,996)	(19,996)	
•	OFNEDAL FUND		2011-12	2012-13	
Summary -	GENERAL FUND Posi ions - LEGISLATIVE COUNT			-44 000	
	Personal Services			(2,859,761)	
	All Other		(19,996)	(315,998)	
		Total	(19,996)	(3,175,759)	
DISPROPOR	RTIONATE SHARE - DOROTHEA DIX PSYCHIATRIC CENTER 0734				
			2011-12	2012-13	
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.				
	rubile Law 2011, Grapher 300, Fait QQQ.				
	GENERAL FUND				
	All O her		(5,919)	(5,919)	
		Total	(5,919)	(5,919)	_
			2011-12	2012-13	
Summary -	GENERAL FUND All Other		(5.010)	(5.010)	
	All Outer		(5,919)	(5,919)	
		Total	(5,919)	(5,919)	

Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(146)
		Total	0	(146)
			2011-12	2012-13
Summary	- GENERAL FUND All Other			(146)
	All Ottici	—— Total	0	(146)
DIVED ED	UCATION & EVALUATION PROCESSM. CURCTANCE ARUSE 0700	Total		(140)
RIVER ED	UCATION & EVALUATION PROGRAM - SUBSTANCE ABUSE 0700			
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.		2011-12	2012-13
	GENERAL FUND			
	All O her		(3,999)	(3,999)
		Total	(3,999)	(3,999)
			2011-12	2012-13
Summary	- GENERAL FUND All Other		(3,999)	(3,999)
	All Ottlet	—— Total	(3,999)	(3,999)
AENTAI UI	EALTH SERVICES - CHILDREN 0136		(0,000)	(0,000)
ILNIAL III	ALITIOLIVIOLO - OTILIDICIA VIOV			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(2,429)
		Total	0	(0.400)
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.	Total	·	(2,429)
Initiative:		Total	•	(2,429)
Initiative:	Public Law 2011, chapter 380, Part QQQ.	Total	(7,998)	(7,998)
Initiative:	Public Law 2011, chapter 380, Part QQQ.  GENERAL FUND	Total		
	Public Law 2011, chapter 380, Part QQQ.  GENERAL FUND  All O her	_	(7,998)	(7,998)
	Public Law 2011, chapter 380, Part QQQ.  GENERAL FUND	_	(7,998) (7,998)	(7,998) (7,998)

MENTAL HE	EALTH SERVICES - COMMUNITY 0121			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			(00.000)
	All O her	_		(30,922)
Initiative:	Reduces funding for rent by closing the smaller Machias office and consolidating staff at the larger office building.	Total	0	(30,922)
	GENERAL FUND			
	All O her			(15,000)
		Total	0	(15,000)
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND			
	All O her		(11,998)	(11,998)
		Total	(11,998)	(11,998)
			2011-12	2012-13
Summary	- GENERAL FUND			
	All Other		(11,998)	(57,920)
		Total	(11,998)	(57,920)
RIVERVIEW	PSYCHIATRIC CENTER 0105			
			2011-12	2012-13
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.			
	GENERAL FUND			
	All O her			(74)
		Total	0	(74)
			2011-12	2012-13
Summary	- GENERAL FUND			
	All Other			(74)
		Total	0	(74)
	Total Agency/Department			
	All Funds		(49,910)	(169,458)
	GENERAL FUND		(49,910)	(1,637,829)
	OTHER SPECIAL REVENUE FUNDS		-	1,468,371

BUREAU OF	CHILD AND FAMILY SERVICES - CENTRAL 0307			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network		2011-12	2012-13
	conferencing tools for office meetings and trainings.			
	GENERAL FUND			
	All O her			(9,890)
		Total	0	(9,890)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other		0	(9,890)
DUDE ALL OF	COUNT AND FAMILY OFFICE OF COUNTY AND	Total	0	(9,890)
BUREAU OF	F CHILD AND FAMILY SERVICES - REGIONAL 0452			
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.		2011-12	2012-13
	GENERAL FUND			
	All O her		(35,993)	(35,993)
		Total	(35,993)	(35,993)
			2011-12	2012-13
Summary -	GENERAL FUND		2011-12	2012-13
	All Other		(35,993)	(35,993)
		Total	(35,993)	(35,993)
BUREAU OF	FAMILY INDEPENDENCE - REGIONAL 0453			
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.		2011-12	2012-13
	GENERAL FUND			
	All O her		(15,997)	(15,997)
		Total	(15,997)	(15,997)
0	OFNEDAL FUND		2011-12	2012-13
Summary ·	- GENERAL FUND All Other		(15,997)	(15,997)
		Total	(15,997)	(15,997)

UREAU OF	MEDICAL SERVICES 0129			
			2011-12	2012-13
nitiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.			
	GENERAL FUND			
	All O her			(2,871)
		Total	0	(2,871)
nitiative:	Reduces funding for rent by terminating the lease at 442 Civic Center Drive in Augusta.			
	GENERAL FUND			
	All O her			(288,235)
		Total	0	(288,235)
nitiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND			
	All O her		(11,998)	(11,998)
		Total	(11,998)	(11,998)
nitiative:	Eliminates one Public Service Coordinator I position funded 50% in the State-Funded FosterCare/Adoption Assistance program and 50% in the Bureau of Medical Services program and reduces funding for the WrapAround ME program.			
	FEDERAL EXPENDITURES FUND			
	Positions - LEGISLATIVE COUNT			-1.000
	Personal Services			(44,288)
		Total	0	(44,288)
			2011-12	2012-13
Summary	- GENERAL FUND			
	All Other		(11,998)	(303,104)
		Total	(11,998)	(303,104)
ummary	FEDERAL EXPENDITURES FUND			
	Posi ions - LEGISLATIVE COUNT			-1.000
	Personal Services			(44,288)
		Total	0	(44,288)

CHILD SUPF	PORT 0100			
			2044 42	2042.42
Initiative:	Provides funding for information technology system changes necessary to collect a \$2 transaction fee for each wage assigned child support receipt received by the Divison of Support Enforcement and		2011-12	2012-13
	Recovery. This initiative will result in General Fund undedicated revenue of \$339,688.			
	GENERAL FUND			
	All O her		11,856	
		Total	11,856	0
	FEDERAL EXPENDITURES FUND			
	All O her		23,015	
		Total	23,015	0
Initiative:	Reduces funding for rent by terminating the lease at 442 Civic Center Drive in Augusta.			
	GENERAL FUND			
	All O her			(41,459)
		Total	0	(41,459)
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in			
	Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND			
	All O her		(1,320)	(1,320)
		Total	(1,320)	(1,320)
Initiative:	Reduces funding to reflect the net savings from collecting a \$25 annual fee in certain child support custodial cases. Savings of \$110,000 in the Temporary Assistance for Needy Families program are offset by a one-time cost in he Child Support program to implement the necessary information			
	technology changes. This initiative will also increase General Fund undedicated revenue by \$55,000 annually.			
	GENERAL FUND			
	All O her			10,757
		Total	0	10,757
	FEDERAL EXPENDITURES FUND All O her			20,886
	7.11 0.110	Total	0	20,886
		rotai	Ŭ	20,000
			2011-12	2012-13
Summary -	GENERAL FUND		10.536	(22,022)
	All Other	Total	10,536	(32,022)
Summary	FEDERAL EXPENDITURES FUND	Total	10,556	(32,022)
Summary -	All Other		23,015	20,886
		Total	23,015	20,886
 DEPARTME	NTWIDE 0640			
			2011-12	2012-13
Initiative:	Reduces funding for contracts through the elimination of inefficiencies and the identification of excess funding.			
	GENERAL FUND			
	All O her			(2,000,000)
		Total	0	(2,000,000)
_			2011-12	2012-13
Summary -	GENERAL FUND All Other			(2,000,000)
	/ ui Outoi	Total	0	*
		Total	U	(2,000,000)

DIVISION OI	F LICENSING AND REGULATORY SERVICES Z036			
Initiative:	Paduses funding for travel expanses by department staff u illining personal computer/petwork		2011-12	2012-13
milialive:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.			
	GENERAL FUND			
	All O her			(1,596)
		Total	0	(1,596)
nitiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND			
	All O her		(6,999)	(6,999)
		Total	(6,999)	(6,999)
			2011-12	2012-13
Summary -	- GENERAL FUND			(2.22)
	All Other		(6,999)	(8,595)
		Total	(6,999)	(8,595)
VISION OI	F PURCHASED SERVICES Z035			
			0011.10	0040 40
nitiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network		2011-12	2012-13
ilitiative.	conferencing tools for office meetings and trainings.			
	GENERAL FUND			
	All O her			(900)
		Total	0	(900)
nitiative:	Reduces funding by reorganizing and consolidating activities within the Division of Purchased Services.			
	GENERAL FUND			
	All O her			(45,000)
		Total	0	(45,000)
nitiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in			( = /= = = /
	Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND			
	All O her		(5,279)	(5,279)
		Total	(5,279)	(5,279)
	OFWERN FUND		2011-12	2012-13
summary .	- GENERAL FUND All Other		(5,279)	(51,179)
		Total	(5,279)	(51,179)
OD CUDE	PLEMENT ADMINISTRATION Z019	Total	(-,,	(-1,11-)
JOD SUPP	PLEMENT ADMINISTRATION 2019			
			2011-12	2012-13
nitiative:	Reduces funding for rent by terminating the lease at 442 Civic Center Drive in Augusta.			
	GENERAL FUND All O her			(10,790)
	All O IIGI			
		Total	0	(10,790)
			2011-12	2012-13
ummary ·	- GENERAL FUND			(40 ====
	All Other			(10,790)
		Total	0	(10,790)

nitiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(3,130)
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.	Total	0	(3,130)
	GENERAL FUND			
	All O her		(7,998)	(7,998)
		Total	(7,998)	(7,998)
Summer.	CENEDAL FUND		2011-12	2012-13
ourninary -	- GENERAL FUND  All Other		(7,998)	(11,128)
		Total	(7,998)	(11,128)
IDEPENDE	ENT HOUSING WITH SERVICES 0211		· ·	. ,
Initiative:	Reduces funding for contracted services through various program changes including rate standardization and consolidation of services and delivery.		2011-12	2012-13
	GENERAL FUND			(405.000)
	All O her	—		(125,000)
		Total	0	(125,000)
			2011-12	2012-13
Summary -	- GENERAL FUND			(405,000)
	All Other	Total	0	(125,000)
		Total	U	(125,000)
ONG TERM	M CARE - HUMAN SVS 0420			
ONG TERM	Reduces funding by consolidating independent support services and home-based care services, tightening member eligibility provisions, further refining the assessment process and potentially reducing contract amounts.		2011-12	2012-13
	Reduces funding by consolidating independent support services and home-based care services, tightening member eligibility provisions, further refining the assessment process and potentially reducing contract amounts.		2011-12	
	Reduces funding by consolidating independent support services and home-based care services, tightening member eligibility provisions, further refining the assessment process and potentially		2011-12	
	Reduces funding by consolidating independent support services and home-based care services, tightening member eligibility provisions, further refining the assessment process and potentially reducing contract amounts.  GENERAL FUND	Total	<b>2011-12</b>	2012-13
Initiative:	Reduces funding by consolidating independent support services and home-based care services, tightening member eligibility provisions, further refining the assessment process and potentially reducing contract amounts.  GENERAL FUND  All O her			<b>2012-13</b> (177,210)
Initiative:	Reduces funding by consolidating independent support services and home-based care services, tightening member eligibility provisions, further refining the assessment process and potentially reducing contract amounts.  GENERAL FUND		0	(177,210) (177,210)

MATERNAL	AND CHILD HEALTH BLOCK GRANT MATCH Z008			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(5,541)
Initiative:	Reduces funding for an amount that has not been targeted toward any specific program area.	Total	0	(5,541)
	GENERAL FUND			
	All O her			(46,300)
Initiative:	Reduces funding for the Crash Outcome Data Evaluation System project.	Total	0	(46,300)
	GENERAL FUND			
	All O her			(23,679)
Initiative:	Reduces funding for the Maine Youth Action Network.	Total	0	(23,679)
	GENERAL FUND			
	All O her			(42,500)
Initiative:	Reduces funding for medical record abstraction for the Birth Defects Surveillance and Tracking Program.	Total	0	(42,500)
	GENERAL FUND			
	All O her			(57,986)
Initiative:	Reduces funding to school based health centers by 20%.	Total	0	(57,986)
	GENERAL FUND			
	All O her			(20,606)
		Total	0	(20,606)
0	OFNERAL FUND		2011-12	2012-13
Summary	- GENERAL FUND All Other			(196,612)
		Total	0	(196,612)

MEDICAL C	ARE - PAYMENTS TO PROVIDERS 0147			
Initiative:	Reduces funding by reducing the number of specialty pharmacy providers to a single exclusive provider.		2011-12	2012-13
	GENERAL FUND			
	All O her			(200,000)
		Total	0	(200,000)
	FEDERAL EXPENDITURES FUND			
	All O her			(344,514)
		Total	0	(344,514)
Initiative:	Reduces funding by limiting the use of suboxone for the treatment of opioid dependency to coverage for a two-year period.			
	GENERAL FUND			
	All O her			(787,313)
		Total	0	(787,313)
	FEDERAL EXPENDITURES FUND			(4.050.000)
	All O her			(1,356,202)
In this above		Total	0	(1,356,202)
Initiative:	Reduces funding for outpatient services at acute care hospitals.			
	GENERAL FUND			
	All O her			(3,180,269)
		Total	0	(3,180,269)
	FEDERAL EXPENDITURES FUND			
	All O her			(5,478,236)
		Total	0	(5,478,236)
Initiative:	Adjusts funding by eliminating coverage of certain diabetic supplies when purchased in medical supply stores.			
	GENERAL FUND			
	All O her			(100,000)
		Total	0	(100,000)
	OTHER SPECIAL REVENUE FUNDS			
	All O her			100,000
		Total	0	100,000
			2011-12	2012-13
Summary -	- GENERAL FUND			
	All Other			(4,267,582)
		Total	0	(4,267,582)
Summary -	- FEDERAL EXPENDITURES FUND			
	All Other			(7,178,952)
		Total	0	(7,178,952)
Summary -	- OTHER SPECIAL REVENUE FUNDS  All Other			100,000
	All Otticl	Total —		
		Total	0	100,000

MULTICULT	URAL SERVICES Z034			
			2011-12	2012-13
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.			
	GENERAL FUND			
	All O her			(2,498)
		Total	0	(2,498)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other			(2,498)
		Total	0	(2,498)
OFFICE FOR	R FAMILY INDEPENDENCE Z020			
			2011-12	2012-13
Initiative:	Reduces funding for rent by terminating the lease at 442 Civic Center Drive in Augusta.		2011-12	2012-13
	GENERAL FUND			
	All O her			(86,455)
		Total	0	(86,455)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other			(86,455)
		Total	0	(86,455)
OFFICE OF	ELDER SERVICES ADULT PROTECTIVE SERVICES Z040			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(5,600)
		Total	0	(5,600)
Initiative:	Reduces funding no longer required by the program.			
	GENERAL FUND			
	All O her		(75,000)	(75,000)
		Total	(75,000)	(75,000)
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.			
	GENERAL FUND			
	All O her		(3,999)	(3,999)
		Total	(3,999)	(3,999)
C	CENEDAL FUND		2011-12	2012-13
Summary .	GENERAL FUND All Other		(78,999)	(84,599)
		Total	(78,999)	(84,599)
			, ,,	. , ,

			0044.40	0040.45
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(1,950)
	7.11.0 1.0.1	Total	0	(1,950)
		rotai	· ·	(1,000)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other	_		(1,950)
		Total	0	(1,950)
FFICE OF	MANAGEMENT AND BUDGET 0142			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(2,550)
		Total	0	(2,550)
Initiative:	Reduces funding for forensic service evaluation contracts.			
	GENERAL FUND			
	All O her			(500,000)
		Total	0	(500,000)
Initiative:	Reduces funding for rent by terminating the lease at 442 Civic Center Drive in Augusta.			, , ,
	GENERAL FUND			
	All O her			(61,523)
		Total	0	(61,523)
			2011-12	2012-13
Summary -	GENERAL FUND			( <b>50</b> ·
	All Other			(564,073)
		Total	0	(564,073)

OMB DIVISION	ON OF REGIONAL BUSINESS OPERATIONS 0196			
Initiative:	Reduces funding for travel expenses by department staff u ilizing personal computer/network conferencing tools for office meetings and trainings.		2011-12	2012-13
	GENERAL FUND			
	All O her			(4,600)
		Total	0	(4,600)
Initiative:	Reduces funding for rent by moving the Calais and Farmington district offices into shared space with the Department of the Secretary of State, Division of Motor Vehicle offices.			
	GENERAL FUND			
	All O her			(36,000)
Initiative:	Reduces funding to recognize the savings associated with the elimination of 86.5 posi ions included in Public Law 2011, chapter 380, Part QQQ.	Total	0	(36,000)
	GENERAL FUND			
	All O her		(35,194)	(35,194)
		Total	(35,194)	(35,194)
_			2011-12	2012-13
Summary -	GENERAL FUND All Other		(35,194)	(75,794)
	All Ottle	—— Total	(35,194)	(75,794)
STATE ELIN	DED FOSTER CARE/ADOPTION ASSISTANCE 0139		(00,101)	(1.6,1.6.1)
STATE-FUN	DED FOSTER CARE/ADOPTION ASSISTANCE 0139			
Initiative:	Eliminates one Public Service Coordinator I position funded 50% in the State-Funded FosterCare/Adoption Assistance program and 50% in the Bureau of Medical Services program and reduces funding for the WrapAround ME program.		2011-12	2012-13
	GENERAL FUND			
	Personal Services			(44,286)
	All O her			(2,142,400)
		Total	0	(2,186,686)
			2011-12	2012-13
Summary -	GENERAL FUND			
	Personal Services All Other			(44,286) (2,142,400)
	7 il Guidi	Total	0	(2,186,686)
TEMPOPAR	Y ASSISTANCE FOR NEEDY FAMILIES 0138		<del>-</del>	(=,:::,:::)
TEMPORAR	T ASSISTANCE FOR NEEDT FAMILIES 0130			
Initiative:	Reduces funding to reflect the net savings from collecting a \$25 annual fee in certain child support custodial cases. Savings of \$110,000 in the Temporary Assistance for Needy Families program are offset by a one-time cost in he Child Support program to implement the necessary information technology changes. This initiative will also increase General Fund undedicated revenue by \$55,000 annually.		2011-12	2012-13
	GENERAL FUND			
	All O her			(110,000)
		Total	0	(110,000)
	OFNEDAL FUND		2011-12	2012-13
Summary -	GENERAL FUND All Other			(110,000)
		Total	0	(110,000)
			-	,,

### Health and Human Services, Department of (Formerly DHS)

# Total Agency/Department

All Funds	(164,906)	(17,459,511)
GENERAL FUND	(187,921)	(10,357,157)
FEDERAL EXPENDITURES FUND	23,015	(7,202,354)
OTHER SPECIAL REVENUE FUNDS		100,000

#### HISTORIC PRESERVATION COMMISSION 0036 2011-12 2012-13 Reduces funding for service center as federal funding sources will cover more of these costs. **GENERAL FUND** All O her (368)Total 0 (368)2011-12 2012-13 Summary - GENERAL FUND All Other (368) 0 (368) Total Total Agency/Department All Funds (368)GENERAL FUND (368)

HISTORICAL	SOCIETY 0037			
Initiative:	Reduces funding for grants used for outreach to towns, cities, schools and libraries.		2011-12	2012-13
	GENERAL FUND All O her			(1,234)
		Total	0	(1,234)
Summary -	GENERAL FUND		2011-12	2012-13
	All Other			(1,234)
		Total	0	(1,234)
	Total Agency/Department			
	All Funds			(1,234)
	GENERAL FUND			(1,234)

MAINE HOSPICE COUNCIL 0663			
Initiative: Reduces funding for operating costs.		2011-12	2012-13
GENERAL FUND All O her			(1,747)
	Total	0	(1,747)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(1,747)
	 Total	0	(1,747)
Total Agency/Department			
All Funds			(1,747)
GENERAL FUND			(1,747)

SHELTER OPERATING SUBSIDY 0661			
Initiative: Reduces funding for homeless shelters.		2011-12	2012-13
GENERAL FUND All O her			(10,033)
	Total	0	(10,033)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(10,033)
	Total	0	(10,033)
Total Agency/Department			
All Funds			(10,033)
GENERAL FUND			(10,033)

HUMAN RIG	HTS COMMISSION - REGULATION 0150			
Initiative:	Reduces funding for rental of conference room space.		2011-12	2012-13
	GENERAL FUND			
	All O her		(723)	(723)
		Total	(723)	(723)
			2011-12	2012-13
Summary	GENERAL FUND		(700)	(=00)
	All Other		(723)	(723)
		Total	(723)	(723)
	Total Agency/Department			
	All Funds		(723)	(723)
	GENERAL FUND		(723)	(723)

HUMANITIES COUNCIL 0942			
Initiative: Reduces funding for grants to Maine's cultural organizations.		2011-12	2012-13
GENERAL FUND All O her			(1,468)
	Total	0	(1,468)
		2011-12	2012-13
Summary - GENERAL FUND  All Other			(1,468)
	Total	0	(1,468)
Total Agency/Department			
All Funds			(1,468)
GENERAL FUND			(1,468)

MAINE COMMISSION ON INDIGENT LEGAL SERVICES Z112			
Initiative: Reduces funding for indigent legal services.		2011-12	2012-13
GENERAL FUND All O her			(260,203)
	Total	0	(260,203)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(260,203)
	Total	0	(260,203)
Total Agency/Department			
All Funds			(260,203)
GENERAL FUND			(260,203)

ADMINISTR	ATIVE SERVICES - IF&W 0530			
			2011-12	2012-13
Initiative:	Reduces funding for advertising.		2011-12	2012-13
	GENERAL FUND All O her			(10,831)
		Total	0	(10,831)
Initiative:	Reduces funding for costs of operating a state-owned facility that will be vacated.			
	GENERAL FUND			
	All O her			(1,250)
		Total	0	(1,250)
Initiative:	Reduces funding for satellite connec ion at the Enfield Hatchery.			
	GENERAL FUND			
	All O her			(936)
		Total	0	(936)
Initiative:	Reduces funding for telephone land lines.			
	GENERAL FUND			
	All O her			(15,000)
		Total	0	(15,000)
Initiative:	Reduces funding for departmentwide maintenance.			
	GENERAL FUND			
	All O her			(97,844)
		Total	0	(97,844)
			2011-12	2012-13
Summary	- GENERAL FUND			
	All Other			(125,861)
		Total	0	(125,861)
ATV SAFET	Y AND EDUCATIONAL PROGRAM 0559			
			2011-12	2012-13
Initiative:	Reduces funding for costs of operating a state-owned facility that will be vacated.			
	GENERAL FUND			
	All O her			(1,736)
		Total	0	(1,736)
			2011-12	2012-13
Summary	- GENERAL FUND		AV 1 1-12	ZV1Z-1V
	All Other			(1,736)
		Total	0	(1,736)

		2011-12	2012-13
Initiative: Reduces funding for heating a game warden housing facility.			
GENERAL FUND			
All O her			(1,500)
Initiative: Reduces funding for printing revisions to laws.	Total	0	(1,500)
initiative. Reduces funding for printing revisions to laws.			
GENERAL FUND All O her			(1,262)
Allone	 Total	0	(1,262)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(2,762)
	Total	0	(2,762)
FFICE OF THE COMMISSIONER - IF&W 0529			
		2011-12	2012-13
Initiative: Reduces funding for printing revisions to laws.			
GENERAL FUND			
All O her			(14,262)
	Total	0	(14,262)
		2011-12	2012-13
Summary - GENERAL FUND  All Other			(14,262)
	Total	0	(14,262)
JBLIC INFORMATION AND EDUCATION DIVISION OF 0729			
		2011-12	2012-13
<b>nitiative:</b> Reduces funding for costs of operating a state-owned facility that will be vacated.		2011-12	2012-13
CENERAL FUND			
GENERAL FUND All O her			(1,300)
	Total	0	(1,300)
FEDERAL EXPENDITURES FUND			(4.726)
All O her	Total	0	(1,736)
	Total		(1,700)
Summary - GENERAL FUND		2011-12	2012-13
All Other	_		(1,300)
	Total	0	(1,300)
Summary - FEDERAL EXPENDITURES FUND  All Other			(1,736)
Other	—— Total	0	(1,736)

RESOURCE MA	NAGEMENT SERVICES - IF&W 0534			
			2011-12	2012-13
Initiative: R	educes funding for costs of operating a state-owned facility that will be vacated.		2011 12	20.2 .0
	OFNEDAL FUND			
	GENERAL FUND All O her			(2,254)
		Total	0	(2,254)
	FEDERAL EXPENDITURES FUND			
	All O her			(4,186)
		Total	0	(4,186)
Initiative: R	educes funding for membership in the International Association of Fish and Wildlife Agencies.			
	GENERAL FUND			
	All O her			(25,000)
		Total	0	(25,000)
			2044 42	2042.42
Summary - GE	ENERAL FUND		2011-12	2012-13
	All Other	_		(27,254)
		Total	0	(27,254)
	DERAL EXPENDITURES FUND			
	All Other			(4,186)
		Total	0	(4,186)
EARCH AND I	RESCUE 0538			
			2011-12	2012-13
Initiative: R	educes funding related to he K-9 unit.			20.2 .0
	GENERAL FUND All O her			(15,000)
	7 III O IIGI	— Total	0	(15,000)
		Total	J	(10,000)
			2011-12	2012-13
	ENERAL FUND All Other			(15 000)
	All Other	 Total	0	(15,000)
DODT HUNTE	D DDOODAM 4007	TOTAL		(13,000)
PURI HUNIE	R PROGRAM 0827			
			2011-12	2012-13
Initiative: R	educes funding for costs of operating a state-owned facility that will be vacated.			
	OTHER SPECIAL REVENUE FUNDS			
	All O her			(468)
		Total	0	(468)
				,
0	THE OPECIAL DEVENUE FUNDS		2011-12	2012-13
	THER SPECIAL REVENUE FUNDS All Other			(468)
	7.11.041.01	Total	0	(468)
		. 0.001	-	(/
	Total Aganay/Department			
	Total Agency/Department			(404 505)
	All Funds GENERAL FUND			(194,565) (188,175)
	FEDERAL EXPENDITURES FUND			(5,922)
	OTHER SPECIAL REVENUE FUNDS			(468)

JUDICIAL - DEBT SERVICE Z097			
Initiative: Reduces funding for debt service.		2011-12	2012-13
GENERAL FUND All O her			(767,694)
	Total	0	(767,694)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(767,694)
	Total	0	(767,694)
Total Agency/Department			
All Funds			(767,694)
GENERAL FUND			(767,694)

	ATION - BUR LABOR STDS 0158			
			2011-12	2012-13
Initiative:	Reduces funding for newspaper subscriptions.			
	GENERAL FUND			
	All O her			(950)
		Total	0	(950)
			2011-12	2012-13
Summary -	GENERAL FUND		2011 12	20.2 .0
	All Other			(950)
		Total	0	(950)
ADMINISTR	ATION - LABOR 0030			
			2011-12	2012-13
Initiative:	Reduces funding in the Office of the Commissioner for rents, professional services and general			
	operations.			
	GENERAL FUND			(40.000)
	All O her	Total	0	(12,000)
		Total	U	(12,000)
			2011-12	2012-13
Summary -	GENERAL FUND All Other			(12,000)
		Total	0	(12,000)
BLIND AND	VISUALLY IMPAIRED - DIVISION FOR THE 0126			
Initiative:	Deduces funding for contract of the Maine AIDS program		2011-12	2012-13
ililialive.	Reduces funding for contract of the Maine AIRS program.			
	GENERAL FUND			
	All O her			(35,000)
		Total	0	(35,000)
			2011-12	2012-13
Summary -	GENERAL FUND All Other			(35,000)
		Total	0	(35,000)
EMPLOYME	NT SERVICES ACTIVITY 0852			•
Initiative:	Reduces supplemental funding for training and support for individuals eligible for Workforce Investment		2011-12	2012-13
amauve.	Act assistance.			
	GENERAL FUND			
	All O her			(18,000)
		Total	0	(18,000)
			2014 42	2012 12
Summary .	GENERAL FUND		2011-12	2012-13
Ourinitial y				
Guilliary	All Other			(18,000)

LABOR REL	ATIONS BOARD 0160				
			2011-12	2012-13	
Initiative:	Reduces funding by decreasing the hours for one Attorney Examiner position in he Maine Labor Relations Board from 80 hours to 74 hours biweekly.				
	GENERAL FUND			(0.000)	
	Personal Services			(6,990)	
		Total	0	(6,990)	
			2011-12	2012-13	
Summary	- GENERAL FUND				
	Personal Services			(6,990)	_
		Total	0	(6,990)	
MAINE CEN	TERS FOR WOMEN, WORK AND COMMUNITY 0132				
la Martina.	Deduce for disc for any through and with Warran Wednesd Committee in a reduction		2011-12	2012-13	
Initiative:	Reduces funding for pass through contract with Women, Work and Community resulting in a reduction of provided services.				
	GENERAL FUND			(22.222)	
	All O her			(60,000)	
		Total	0	(60,000)	
			2011-12	2012-13	
Summary	- GENERAL FUND				
	All Other			(60,000)	_
		Total	0	(60,000)	
REGULATIO	ON AND ENFORCEMENT 0159				
Initiative:	Reduces funding for inspections by changing the scheduling of inspections and using a central fleet		2011-12	2012-13	
iiiitiative.	vehicle instead of reimbursing for mileage.				
	GENERAL FUND All O her			(7,750)	
	All Office				
Initiative:	Reduces funding for subscrip ions by obtaining other information online instead of buying	Total	0	(7,750)	
iiiitiative.	subscriptions.				
	GENERAL FUND All O her			(5,400)	
	All Olici		0		
Initiative:	Transfers funding for Central Fleet Management costs related to work assigned to labor/safety	Total	U	(5,400)	
minutivo.	inspectors from the Regulation and Enforcement program, General Fund to the Safety Education and				
	Training Programs, Other Special Revenue Funds.				
	GENERAL FUND				
	All O her			(12,900)	
		Total	0	(12,900)	
C	CENEDAL FUND		2011-12	2012-13	
Summary	- GENERAL FUND All Other			(26,050)	
	, in Carlos	— Total	0	(26,050)	-
			U		

REHABILITA	ATION SERVICES 0799			
Initiative:	Reduces funding for services to rehabilitation clients.		2011-12	2012-13
	GENERAL FUND			
	All O her			(25,000)
		Total	0	(25,000)
			2011-12	2012-13
Summary -	- GENERAL FUND			
	All Other			(25,000)
		Total	0	(25,000)
SAFETY ED	UCATION AND TRAINING PROGRAMS 0161			
			2011-12	2012-13
Initiative:	Transfers funding for Central Fleet Management costs related to work assigned to labor/safety inspectors from the Regulation and Enforcement program, General Fund to the Safety Education and Training Programs, Other Special Revenue Funds.			
	OTHER SPECIAL REVENUE FUNDS			
	All O her			12,900
		Total	0	12,900
			2011-12	2012-13
Summary ·	- OTHER SPECIAL REVENUE FUNDS  All Other			12,900
		Total	0	12,900
	Total Agency/Department			
	All Funds			(171,090)
	GENERAL FUND			(183,990)
	OTHER SPECIAL REVENUE FUNDS			12,900

#### MAINE STATE LIBRARY 0217 2011-12 2012-13 Initiative: Reallocates the cost of one Librarian I position from 100% General Fund to 68.55% Federal Expenditures Fund and 31.45% General Fund within the same program. Further reduces the Federal Expenditures Fund in All Other to cover the increase in Personal Services. **GENERAL FUND** Positions - LEGISLATIVE COUNT -1.000 Personal Services (29,991)Total (29,991) FEDERAL EXPENDITURES FUND Positions - LEGISLATIVE COUNT 1.000 Personal Services 29,991 All O her (29,991)Total 0 0 2011-12 2012-13 Summary - GENERAL FUND Posi ions - LEGISLATIVE COUNT -1.000 (29,991) Personal Services 0 (29,991) Total Summary - FEDERAL EXPENDITURES FUND Posi ions - LEGISLATIVE COUNT 1.000 Personal Services 29,991 All Other (29,991)0 0 Total

(29,991)

(29,991)

Total Agency/Department

FEDERAL EXPENDITURES FUND

All Funds

**GENERAL FUND** 

BUREAU OF	BUREAU OF RESOURCE MANAGEMENT 0027					
Initiative:	Eliminates one Marine Resource Scientist IV position.		2011-12	2012-13		
	GENERAL FUND Positions - LEGISLATIVE COUNT			-1.000		
	Personal Services			(100,341)		
		Total	0	(100,341)		
			2011-12	2012-13		
Summary -	GENERAL FUND					
	Posi ions - LEGISLATIVE COUNT			-1.000		
	Personal Services			(100,341)		
		Total	0	(100,341)		
	Total Agency/Department					
	All Funds			(100,341)		
	GENERAL FUND			(100,341)		

MARITIME A	ACADEMY - OPERATIONS 0035			
Initiative:	Reduces funding for administrative costs associated with campus support services.		2011-12	2012-13
	GENERAL FUND All O her			(128,402)
		Total	0	(128,402)
Summary	- GENERAL FUND		2011-12	2012-13
ounniur y	All Other			(128,402)
		Total	0	(128,402)
	Total Agency/Department			
	All Funds			(128,402)
	GENERAL FUND			(128,402)

MAINE MUN	ICIPAL BOND BANK - MAINE RURAL WATER ASSOCIATION 0699			
Initiative:	Reduces funding in the Maine Rural Water Association program.		2011-12	2012-13
	GENERAL FUND All O her			(1,908)
		Total	0	(1,908)
Summary	GENERAL FUND		2011-12	2012-13
Julilliary -	All Other			(1,908)
		Total	0	(1,908)
	Total Agency/Department			
	All Funds			(1,908)
	GENERAL FUND			(1,908)

MAINE STA	TE MUSEUM 0180			
Initiative:	Reduces funding for office and other supplies used for exhibit maintenance and construction.		2011-12	2012-13
	GENERAL FUND All O her			(5,068)
		Total	0	(5,068)
Summary	GENERAL FUND		2011-12	2012-13
	All Other			(5,068)
		Total	0	(5,068)
	Total Agency/Department			
	All Funds			(5,068)
	GENERAL FUND			(5,068)

MAINE JOIN	NT ENVIRONMENTAL TRAINING COORDINATING COMMITTEE 0980			
Initiative:	Reduces funding for services to municipalities and state agencies.		2011-12	2012-13
	GENERAL FUND All O her			(219)
		Total	0	(219)
Summary	- GENERAL FUND		2011-12	2012-13
· · · · · · · · · · · · · · · · · · ·	All Other			(219)
		Total	0	(219)
	Total Agency/Department			
	All Funds			(219)
	GENERAL FUND			(219)

LEGAL ASSISTANCE 0553			
Initiative: Reduces funding for legal services to low income families.		2011-12	2012-13
GENERAL FUND All O her			(7,011)
	Total	0	(7,011)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(7,011)
	Total	0	(7,011)
Total Agency/Department			
All Funds			(7,011)
GENERAL FUND			(7,011)

PROPERTY TAX REVIEW - STATE BOARD OF 0357			
Initiative: Reduces funding for professional services.		2011-12	2012-13
GENERAL FUND All O her		(2,219)	(2,219)
	Total	(2,219)	(2,219)
Summary - GENERAL FUND		2011-12	2012-13
All Other		(2,219)	(2,219)
	Total	(2,219)	(2,219)
Total Agency/Department			
All Funds GENERAL FUND		(2,219) (2,219)	(2,219) (2,219)

MAINE PUBI	LIC BROADCASTING CORPORATION 0033			
Initiative:	Reduces funding for professional services and maintenance expenditures.		2011-12	2012-13
	GENERAL FUND All O her			(46,526)
		Total	0	(46,526)
Summary -	GENERAL FUND		2011-12	2012-13
· · · · · · · · · · · · · · · · · · ·	All Other			(46,526)
		Total	0	(46,526)
	Total Agency/Department			
	All Funds			(46,526)
	GENERAL FUND			(46,526)

ADMINISTRATION - PUBLIC SAFETY 0088			
		2011-12	2012-13
Initiative: Eliminates one Office Associate II position and reduces funding for related technology cost	S.		
GENERAL FUND			
Positions - LEGISLATIVE COUNT			-1.000
Personal Services			(30,437)
All O her			(712)
	Total	0	(31,149)
HIGHWAY FUND			
Personal Services			(30,437)
All O her			(698)
	Total	0	(31,135)
			,
		2011-12	2012-13
Summary - GENERAL FUND			
Posi ions - LEGISLATIVE COUNT			-1.000
Personal Services			(30,437)
All Other			(712)
	Total	0	(31,149)
Summary - HIGHWAY FUND			
Personal Services			(30,437)
All Other			(698)
	Total	0	(31,135)
APITOL POLICE - BUREAU OF 0101			
		2011-12	2012-13
<b>Initiative:</b> Reduces funding by recognizing savings achieved by delaying the hiring of positions.			
GENERAL FUND Personal Services		(13,840)	
reisonal Services			
	Total	(13,840)	0
		2011-12	2012-13
Summary - GENERAL FUND		2011-12	2012-13
Personal Services		(13,840)	
1 district convices	—— Total	(13,840)	0
	Total	(10,010)	
PRUG ENFORCEMENT AGENCY 0388			
		2011-12	2012-13
Initiative: Transfers funding for technology costs from the General Fund to the Other Special Revenu	ie Funds	2011-12	2012-13
within the same program.			
GENERAL FUND			
All O her			(32,745)
	Total	0	(32,745)
OTHER SPECIAL REVENUE FUNDS			
All O her			32,751
	Total	0	32,751
		2011-12	2012-13
Summary - GENERAL FUND			
All Other	_		(32,745)
	 Total	0	(32,745)
Summary - OTHER SPECIAL REVENUE FUNDS			
All Other			32,751
	Total	0	32,751
		-	, -

MERGENO	CY MEDICAL SERVICES 0485			
Initiative:	Reduces funding for printing of the protocol books.		2011-12	2012-13
	GENERAL FUND			
	All O her			(15,000)
		Total	0	(15,000)
			2011-12	2012-13
Summary	- GENERAL FUND		2011-12	2012-10
	All Other	_		(15,000)
		Total	0	(15,000)
AMBLING	CONTROL BOARD Z002			
			2011-12	2012-13
Initiative:	Reduces funding on a one-time basis by hiring a retired state police trooper as director of the Gambling Control Board.		2011.12	2012 10
	GENERAL FUND			
	Personal Services		(30,000)	(30,000)
		Total	(30,000)	(30,000)
			2011-12	2012-13
Summary	- GENERAL FUND Personal Services		(30,000)	(30,000)
	i elaural del vices	Total	(30,000)	(30,000)
JOUOR EN	FORCEMENT 0293			
	. 0.10==.11			
1.44.4			2011-12	2012-13
Initiative:	Reduces funding for contractual services wi h non-state entities.			
	GENERAL FUND			
	All O her			(5,000)
Initiotics	Paduace funding for root	Total	0	(5,000)
Initiative:	Reduces funding for rent.			
	GENERAL FUND			
	All O her	_		(10,000)
		Total	0	(10,000)
			2011-12	2012-13
Summary	- GENERAL FUND			(45.000)
	All Other			(15,000)
		Total	0	(15,000)

### STATE POLICE 0291

Initiative:	Eliminates one part-time Identification Specialist II posi ion and reduces funding for related All Other		2011-12	2012-13
	costs.			
	GENERAL FUND			
	Positions - LEGISLATIVE COUNT			-1.000
	Personal Services			(18,020)
	All O her			(712)
		Total	0	(18,732)
	HIGHWAY FUND			(47.200)
	Personal Services All O her			(17,309) (755)
	7 III O TIGI	Total	0	(18,064)
Initiative:	Reduces funding for data storage.	TOLAI	O	(10,004)
	Todaco anamg of calactorage.			
	GENERAL FUND			
	All O her			(10,200)
		Total	0	(10,200)
	HIGHWAY FUND			
	All O her			(9,800)
		Total	0	(9,800)
Initiative:	Reduces funding for mobile data terminals.			
	GENERAL FUND			
	All O her			(10,200)
		Total	0	(10,200)
	HIGHWAY FUND			
	All O her			(9,800)
		Total	0	(9,800)
Initiative:	Reduces funding for subscrip ions to periodicals.			
	GENERAL FUND			
	All O her			(700)
		Total	0	(700)
	HIGHWAY FUND	Total	· ·	(100)
	All O her			(700)
		Total	0	(700)
Initiative:	Eliminates one Office Associate II position and reduces funding for related All Other costs.			
	GENERAL FUND Positions - LEGISLATIVE COUNT		-1.000	-1.000
	Personal Services		(19,550)	(20,421)
	All O her		(12,022)	(712)
		Total	(19,550)	(21,133)
	HIGHWAY FUND			
	Personal Services		(18,784)	(19,627)
	All O her			(755)
		Total	(18,784)	(20,382)
			2011-12	2012-13
Summarv	- GENERAL FUND		2011-12	ZU1Z-13
- : ···································	Posi ions - LEGISLATIVE COUNT		-1.000	-2.000
	Personal Services		(19,550)	(38,441)
	All Other	-		(22,524)
		Total	(19,550)	(60,965)
Summary	- HIGHWAY FUND Personal Services		(18,784)	(36,936)
	i Giodinii Odi Vioco		(10,704)	(50,350)

		2011-12	2012-13
Summary - HIGHWAY FUND			
All Other			(21,810)
	Total	(18,784)	(58,746)
Total Assault Department			
<u>Total Agency/Department</u>			
All Funds		(82,174)	(241,989)
GENERAL FUND		(63,390)	(184,859)
HIGHWAY FUND		(18,784)	(89,881)
OTHER SPECIAL REVENUE FUNDS			32,751

SACO RIVER CORRIDOR COMMISSION 0322			
Initiative: Reduces funding for staff time.		2011-12	2012-13
GENERAL FUND All O her			(1,292)
	Total	0	(1,292)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(1,292)
	Total	0	(1,292)
Total Agency/Department			
All Funds			(1,292)
GENERAL FUND			(1,292)

BUREAU OF	ADMINISTRATIVE SERVICES AND CORPORATIONS 0692			
Initiative:	Reduces funding in technology by foregoing the phased replacement of computers and related equipment for staff.		2011-12	2012-13
	GENERAL FUND			
	All O her			(21,225)
		Total	0	(21,225)
Summary -	· GENERAL FUND		2011-12	2012-13
	All Other			(21,225)
		Total	0	(21,225)
	Total Agency/Department			
	All Funds			(21,225)
	GENERAL FUND			(21,225)

ST. CROIX INTERNATIONAL WATERWAY COMMISSION 0576			
Initiative: Reduces funding for staff time.		2011-12	2012-13
GENERAL FUND			
All O her			(601)
	Total	0	(601)
		2011-12	2012-13
Summary - GENERAL FUND			
All Other			(601)
	Total	0	(601)
Total Agency/Department			
All Funds			(601)
GENERAL FUND			(601)
SEITE GILL OND			(001)

ADMINISTRA	ATION - TREASURY 0022			
			2011-12	2012-13
Initiative:	Reduces funding for general opera ions.			
	GENERAL FUND		(40,000)	(40.000)
	All O her		(10,000)	(10,000)
		Total	(10,000)	(10,000)
Initiative:	Reduces funding from changing the way in which unclaimed property is advertised.			
	ADAMBONED PROBERTY FUND			
	ABANDONED PROPERTY FUND		(45.000)	(45,000)
	All O her		(15,000)	(15,000)
		Total	(15,000)	(15,000)
			2011-12	2012-13
Summary -	GENERAL FUND			
	All Other		(10,000)	(10,000)
		Total	(10,000)	(10,000)
Summary -	ABANDONED PROPERTY FUND			
	All Other		(15,000)	(15,000)
		Total	(15,000)	(15,000)
	Total Agency/Department			
	All Funds		(25,000)	(25,000)
	GENERAL FUND		(10,000)	(10,000)
	ABANDONED PROPERTY FUND		(15,000)	(15,000)
			(.0,000)	(.0,000)

EDUCATIONAL & GENERAL ACTIVITIES - UMS 0031			
Initiative: Reduces funding for instruction, support and maintenance.		2011-12	2012-13
GENERAL FUND All O her			(2,335,708)
	Total	0	(2,335,708)
Summary - GENERAL FUND		2011-12	2012-13
All Other			(2,335,708)
	Total	0	(2,335,708)
Total Agency/Department			
All Funds			(2,335,708)
GENERAL FUND			(2,335,708)

#### PART B

**Sec. B-1. Calculation and transfer.** Notwithstanding any other provision of law, the State Budget Officer shall calculate the amount of savings in Part A from a decrease in charges made by the Department of Administrative and Financial Services, Office of Information Technology for its services that applies against each account for departments and agencies statewide. The savings result from various initiatives authorized in Public Law 2011, chapter 380 that reduced personnel costs. The State Budget Officer shall transfer the savings by financial order upon approval of the Governor. These transfers are considered adjustments to appropriations and allocations in fiscal years 2011-12 and 2012-13.

Sec. B-2. Calculation and transfer. Notwithstanding any other provision of law, the State Budget Officer shall calculate the amount of savings in Part A from a decrease in charges made by the Department of Administrative and Financial Services, Office of Information Technology for its services that applies against each account for departments and agencies statewide. The savings result from not renewing the Microsoft Enterprise agreement, changing the method in which departments and agencies are charged for the use of the financial and personnel data warehouses and the elimination of positions as authorized in Public Law 2011, chapter 380, Part QQQ. The State Budget Officer shall transfer the savings by financial order upon approval of the Governor. These transfers are considered adjustments to appropriations and allocations in fiscal year 2012-13. The State Budget Officer shall provide the Joint Standing Committee on Appropriations and Financial Affairs a report of the transferred amounts not later than January 15, 2013.

# SUMMARY PART B

This Part recognizes savings to departments and agencies in the cost of technology as a result of initiatives enacted in Public Law 2011, chapter 380 that reduced personnel costs for the Office of Information Technology. It also recognizes savings from not renewing the Microsoft Enterprise agreement when it expires on May 1, 2012, from changing the manner in which agencies are charged for the use of the financial and personnel data warehouses and from the elimination of positions authorized in Public Law 2011, chapter 380, Part QQQ. This Part authorizes the State Budget Officer to transfer savings by financial order upon approval of the Governor.

#### PART C

- **Sec. C-1. 20-A MRSA §15671, sub-§7, ¶B,** as amended by PL 2011, c. 380, Pt. C, §2, is further amended to read:
  - B. The annual targets for the state share percentage of the statewide adjusted total cost of the components of essential programs and services are as follows.
    - (1) For fiscal year 2005-06, the target is 52.6%.
    - (2) For fiscal year 2006-07, the target is 53.86%.
    - (3) For fiscal year 2007-08, the target is 53.51%.
    - (4) For fiscal year 2008-09, the target is 52.52%.
    - (5) For fiscal year 2009-10, the target is 48.93%.
    - (6) For fiscal year 2010-11, the target is 45.84%.
    - (7) For fiscal year 2011-12, the target is 46.18% 46.13%.
- **Sec. C-2. 20-A MRSA §15671, sub-§7,** ¶C as amended by PL 2011, c. 380, Pt. C, §3 is further amended to read:
  - C. Beginning in fiscal year 2011-12, the annual targets for the state share percentage of the total cost of funding public education from kindergarten to grade 12 including the cost of the components of essential programs and services plus the state contributions to teacher retirement, retired teachers' health insurance and retired teachers' life insurance are as follows.
    - (1) For fiscal year 2011-12, the target is 49.60% 49.56%.
    - (2) For fiscal year 2012-13, the target is 52.50%.
    - (3) For fiscal year 2013-14 and succeeding years, the target is 55%.

- **Sec. C-3. 20-A MRSA §15671-A, sub-§2,** ¶**B,** as amended by PL 2011, c. 380, Pt. C, §4, is further amended to read:
  - B. For property tax years beginning on or after April 1, 2005, the commissioner shall calculate the full-value education mill rate that is required to raise the statewide total local share. The full-value education mill rate is calculated for each fiscal year by dividing the applicable statewide total local share by the applicable statewide valuation. The full-value education mill rate must decline over the period from fiscal year 2005-06 to fiscal year 2008-09 and may not exceed 9.0 mills in fiscal year 2005-06 and may not exceed 8.0 mills in fiscal year 2008-09. The full-value education mill rate must be applied according to section 15688, subsection 3-A, paragraph A to determine a municipality's local cost share expectation. Full-value education mill rates must be derived according to the following schedule.
    - (1) For the 2005 property tax year, the full-value education mill rate is the amount necessary to result in a 47.4% statewide total local share in fiscal year 2005-06.
    - (2) For the 2006 property tax year, the full-value education mill rate is the amount necessary to result in a 46.14% statewide total local share in fiscal year 2006-07.
    - (3) For the 2007 property tax year, the full-value education mill rate is the amount necessary to result in a 46.49% statewide total local share in fiscal year 2007-08.
    - (4) For the 2008 property tax year, the full-value education mill rate is the amount necessary to result in a 47.48% statewide total local share in fiscal year 2008-09.
    - (4-A) For the 2009 property tax year, the full-value education mill rate is the amount necessary to result in a 51.07% statewide total local share in fiscal year 2009-10.
    - (4-B) For the 2010 property tax year, the full-value education mill rate is the amount necessary to result in a 54.16% statewide total local share in fiscal year 2010-11.
    - (4-C) For the 2011 property tax year, the full-value education mill rate is the amount necessary to result in a 53.82% 53.87% statewide total local share in fiscal year 2011-12.
    - (5) For the 2012 property tax year, the full-value education mill rate is the amount necessary to result in a 47.74% statewide total local share in fiscal year 2012-13.

- (6) For the 2013 property tax year, the full-value education mill rate is the amount necessary to result in a 47.50% statewide total local share in fiscal year 2013-14.
- (7) For the 2014 property tax year and subsequent tax years, the full-value education mill rate is the amount necessary to result in a 45% statewide total local share in fiscal year 2014-15 and after.

**Sec. C-4.** PL 2011, c. 380, Pt. C, §C-8 and §C-9 are amended to read:

Sec. C-8. Total cost of funding public education from kindergarten to grade 12. The total cost of funding public education from kindergarten to grade 12 for fiscal year 2011-12 is as follows:

Total Operating Allocation	2011-12 TOTAL
Total operating allocation pursuant to the Maine Revised Statutes, Title 20-A, section 15683 without transitions percentage	\$1,390,771,314
Total operating allocation pursuant to the Maine Revised Statutes, Title 20-A, section 15683 with 97% transitions percentage	\$1,349,048,174
Total other subsidizable costs pursuant to the Maine Revised Statutes, Title 20-A, section 15681-A	\$413,851,257
Total Operating Allocation	
Total operating allocation pursuant to the Maine Revised Statutes, Title 20-A, section 15683 and total other subsidizable costs pursuant to Title 20-A, section 15681-A	\$1,762,899,431
Total Debt Service Allocation	
Total debt service allocation pursuant to the Maine Revised Statutes, Title 20-A, section 15683-A	\$104,575,834
<b>Total Adjustments and Miscellaneous Costs</b>	
Total adjustments and miscellaneous costs pursuant to the Maine Revised Statutes, Title 20-A, sections 15689 and 15689-A	\$69,591,704 \$67,593,846
Total Cost of Funding Public Education from Kindergarten to	

### Grade 12

Total cost of funding public education from kindergarten to grade 12 for fiscal year 2011-12 pursuant to the Maine Revised Statutes, Title 20-A, chapter 606-B	\$1,937,066,969 \$1,935,069,111
Total cost of the state contribution to teacher retirement, teacher retirement health insurance and teacher retirement life insurance for fiscal year 2011-12 pursuant to the Maine Revised Statutes, Title 5, chapters 421 and 423	\$172,592,848
Adjustment pursuant to the Maine Revised Statutes, Title 20-A, section 15683, subsection 2	\$41,723,140
Total cost of funding public education from kindergarten to grade 12	\$2,151,382,957 \$2,149,385,099

Sec. C-9. Local and state contributions to total cost of funding public education from kindergarten to grade 12. The local contribution and the state contribution appropriation provided for general purpose aid for local schools for the fiscal year beginning July 1, 2011 and ending June 30, 2012 is calculated as follows:

Local and State Contributions to the Total Cost of Funding Public Education from Kindergarten to Grade 12	2011-12 LOCAL	2011-12 STATE
Local and state contributions to the total cost of funding public education from kindergarten to grade 12 pursuant to the Maine Revised Statutes, Title 20-A, section 15683 - subject to statewide distributions required by law	\$1,042,466,969	\$894,600,000 \$892,602,142
State contribution to the total cost of teacher retirement, teacher retirement health insurance and teacher retirement life insurance for fiscal year 2011-12 pursuant to the Maine Revised Statutes, Title 5, chapters 421 and 423		\$172,592,848
State contribution to the total cost of funding public education from kindergarten to grade 12		\$1,067,192,848 \$1,065,194,990

# SUMMARY PART C

This Part amends the language for General Purpose Aid for Local Schools to reflect the reduced appropriation for the state agency client budget. As a result of a spending trend analysis for state agency client special education services, a saving in the 2011-12 state agency client budget is expected because expenditures will be less than originally anticipated.

### **PART D**

- **Sec. D-1. 20-A MRSA §15689, sub-§7,** as amended by PL 2007, c. 240, Pt. D, §§4, 5 is repealed.
- **Sec. D-2. 20-A MRSA §15689, sub-§8,** as enacted by PL 2005, c. 635, §9, is repealed.
  - Sec. D-3. Effective date. This Part takes effect on July 1, 2012.

## SUMMARY PART D

This Part repeals the adjustment for minimum teacher salary that requires the department to increase the state share of the total allocation to a qualifying school administrative unit in the current year by an amount that represents the amount from the state General Fund necessary to achieve the minimum starting salary of \$30,000 for certified teachers.

#### **PART E**

- **Sec. E-1. 20-A MRSA §13013-A, sub-§1,** as revised by PL 2007, c. 58, §3 is amended to read:
- 1. Salary supplement. Notwithstanding any other provision of law, the Department of Education shall provide a public school teacher who has attained certification from the National Board for Professional Teaching Standards, or its successor organization, as of July 1, 2006 or thereafter with an annual national board certification salary supplement of \$3,000 for the life of the certificate if the teacher is teaching in a Title I eligible school and the most recent available Free and Reduced Lunch percentage for the school is greater than 30%. The salary supplement must be added to the teacher's base salary and must be considered in the calculation for contributions to the Maine Public Employees Retirement System. If a nationally certified teacher becomes no longer employed as a classroom teacher in the field of that teacher's national certification, the supplement ceases.
- **Sec. E-2. 20-A MRSA §13013-A, sub-§2,** as amended by PL 2007, c. 240, Part D, §1, is further amended to read:
- **2**. **Local filing; certification.** On or before October 15th annually, the superintendent of schools of a school administrative unit or the chief administrative officer of a career and technical education region shall file with the commissioner a certified list of national board-certified teachers eligible to receive the salary supplement pursuant to subsection 1.
- **Sec. E-3. 20-A MRSA §13013-A, sub-§3,** as enacted by PL 2005, c. 519, Part AAAA, §1, is amended to read:
- 3. **Payment.** The department shall provide the salary supplement to <u>school</u> <u>administrative units for eligible teachers no later than February 15th of each year.</u>
- **Sec. E-4. 20-A MRSA §15689-A, sub-§12,** as enacted by PL 2005, c. 519, Part AAAA, §16, is amended to read:
- 12. National board certification salary supplement. The commissioner may pay annual payments to school administrative units on behalf of public school teachers who have attained certification from the National Board for Professional Teaching Standards who are eligible pursuant to section 13013-A.

# SUMMARY PART E

This Part amends the eligibility requirements for the National Board for Professional Teaching Standards salary supplement. Teachers must be teaching in a school that is Title 1 eligible and that has a Free and Reduced Lunch percentage greater than 30%.

### **PART F**

- **Sec. F-1. 20-A MRSA §7001, sub-§2-A,** as amended by PL 2007, c. 430, §1, is further amended to read:
- **2-A. Free, appropriate public education.** "Free, appropriate public education" means special education and related services that are provided at public expense, under public supervision and direction and without charge; meet the standards of the department; include an appropriate preschool, elementary school or secondary school education in the State; and are provided in conformity with the individualized family service plan or individualized education program. Preschool children with disabilities who reach 5 years of age between July 1st and October 15th who are already receiving free, appropriate public education through the Child Development Services System and whose parents choose, in accordance with rules adopted by the commissioner, not to enroll those children in kindergarten until the start of the following school year must have free, appropriate public education available to them through the Child Development Services System for one additional school year.
- **Sec. F-2. Department of Education; rule-making authority.** The Department of Education shall amend its rule, Maine Unified Special Education Regulation, Chapter 101, in section V.1.A(3)(a)(i) to change the period required to complete evaluation for children from 3 to 5 years of age from 60 calendar days to 45 school days. These rules are major substantive rules for the purposes of the Maine Revised Statutes, Title 5, chapter 375, subchapter 2A.

## SUMMARY PART F

This Part eliminates the provision that allows certain children to continue to receive the services of the Child Development Services System for an additional year rather than be enrolled in kindergarten. It also requires the Department of Education to amend its rules regarding certain special education determinations.

### PART G

# Sec. G-1. 5 MRSA §1543-A, sub-§5, is enacted to read:

5. Vendor payments. The State Controller and the Treasurer of State may establish policies regarding the payments to vendors to require vendors with a significant volume of payments to be made by direct deposit. The State Controller must be able to provide information similar to the current check advice information to vendors that receive electronic payments.

## SUMMARY PART G

This Part authorizes the State Controller and the Treasurer of State to establish policies that require payments to certain vendors be made by direct deposit.

#### **PART H**

- **Sec. H-1. 33 MRSA §1960, sub-§1,** as amended by PL 2003, c. 20, Part T, § 26, is further amended to read:
- 1. Publication. The administrator shall publish a notice no later than November 30th of the year next following the year in which unclaimed property has been paid or delivered to the administrator. The notice must be published in a newspaper of general eirculation in this State. The advertisement must be in a form that, in the judgment of the administrator, is likely to attract the attention of the apparent owner of the unclaimed property. The form must contain:
  - A. The name of each person appearing to be the owner of the property, as set forth in the report filed by the holder;
  - B. The last known address or location of each person appearing to be the owner of the property, if a address or location is set forth in the report filed by the holder;
  - C. A statement explaining that property of the owner is presumed to be abandoned and has been taken into the protective custody of the administrator; and
  - D. A statement that information about the property and its return to the owner is available to a person having a legal or beneficial interest in the property, upon request to the administrator.
- 2. Publication not required. The administrator is not required to advertise the name and address or location of the an owner of property having a total value less than \$250 or information concerning a traveler's check, money order or similar instrument.

# SUMMARY PART H

This Part eliminates the requirement that a notice must be published in a newspaper of general circulation in this State and results in additional General Fund undedicated revenues of \$15,000 each year.

**Emergency clause.** In view of the emergency cited in the preamble, this legislation takes effect when approved.

#### **FISCAL NOTE**

### APPROPRIATIONS AND ALLOCATIONS

		2011-12	2012-13	BIENNIUM
GENERAL FUND				
Part A, Section 1		(3,207,617)	3,469,082	261,465
	Total	(3,207,617)	3,469,082	261,465
HIGHWAY FUND				
Part A, Section 1		(265,892)	(514,419)	(780,311)
	Total	(265,892)	(514,419)	(780,311)
FEDERAL EXPENDITURES FUND				
Part A, Section 1		23,015	(7,208,276)	(7,185,261)
	Total	23,015	(7,208,276)	(7,185,261)
OTHER SPECIAL REVENUE FUNDS				
Part A, Section 1		40,791	1,655,969	1,696,760
	Total	40,791	1,655,969	1,696,760
ABANDONED PROPERTY FUND				
Part A, Section 1		(15,000)	(15,000)	(30,000)
	Total	(15,000)	(15,000)	(30,000)
	UNDEDICATED R	EVENUE		
		2011-12	2012-13	BIENNIUM
Part A, Section 1				
Health and Human Services, Department of (Formerly DHS)			394,688	394,688
Treasurer of the State, Office of		15,000	15,000	30,000

Total

15,000

409,688

424,688