## MAINE STATE LEGISLATURE

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# EIGHTH ANNUAL REPORT TO THE MAINE LEGISLATURE

FY07: July 2006 - June 2007

Prepared for:
The Business, Research and Economic Development Committee

The Maine Technology Institute "shall encourage, promote, stimulate and support research and development activity leading to the commercialization of new products and services in the State's technology-intensive industrial sectors to enhance the competitive position of those sectors and increase the likelihood that one or more of the sectors will support clusters of industrial activity and to create jobs for Maine people."

1999, 5MRSA c407 § 15302



## Investing in Promising Technologies

December 14, 2007

Dear Friend of MTI:

#### Targeted Technologies

- · Advanced Forestry & Agriculture
- Aquaculture & Marine
- Biotechnology
- · Composite Materials
- Environmental
- Information
- Precision Manufacturing

We are pleased to present this Annual Report of the Maine Technology Institute (MTI) for the period July 1, 2006 – June 30, 2007. MTI continues to strengthen Maine's innovation economy as the State's only source of early stage research and development (R&D) financing for the private sector and the cultivation of Maine's technology industries.

It has been an exciting year for MTI. We completed our strategic plan and began to implement program and organizational changes to build on our strong track record. Moreover MTI's independent evaluation (available at <a href="https://www.mainetechnology.org">www.mainetechnology.org</a>) gave MTI's program high marks and cited the following:

- MTI-funded companies are growing at over 6% annually, much faster than the average Maine business which grew less than 1% over the same period, and they pay 20% higher wages
- Sixty percent of MTI-funded firms have already successfully developed a new product or service
- They buy one-third of their materials and almost one half of services from other Maine companies

The evaluation concluded that every \$1 awarded by MTI leveraged an additional \$12 in public and private financing for Maine's innovation economy - a robust return on investment for Maine taxpayers.

Other prominent groups also cited MTI as one of the most robust and effective economic development groups that Maine has to offer. The Brookings Institution and Grow Smart Maine, the Governor-appointed Council for Jobs, Innovation and the Economy as well as the Legislative Business Research and Economic Development Committee and the Joint Select Committee on Research, Economic Development and Innovation all highlighted MTI in their calls for increased investment in Maine's innovation economy. This vote of confidence was evident in the decision by the Legislature to increase Maine's investment in technology cluster development and invest \$50 million of bond resources to move more technologies from research to the market, and to do this with the stewardship of MTI.

Thanks to the sustained support of our partners, policy makers, and the hard work of our volunteer boards and our staff, it has been another very successful year. Looking forward, MTI pledges to continue to invest in promising technologies that boost the competitiveness of Maine companies and generate quality jobs for people across the State.

Thank you for your support.

Timothy Agnew

**Board Chair** 

Betsy Biemann

President and Director

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## CONTENTS

| EXECUTIV          | VE SUMMARY                                    | 2  |
|-------------------|---|----|
| MTI FUND          | S INNOVATION BY MAINE COMPANIES               | 3  |
| CORE FUN          | NDING PROGRAMS                                | 5  |
|                   | Grants  | 5  |
|                   | elopment Awards                               | 6  |
|                   |   |    |
|                   | ter Enhancement Awards                        | 7  |
| Acce              | elerated Commercialization Fund               | 7  |
| Phas              | e 0 Awards                                    | 7  |
| Fede              | eral Funding Technical Assistance             | 8  |
| MTI MAT           | CH AND CO-INVESTMENT FUNDS                    | 9  |
| Maii              | ne's Renewable Resources Fund                 | 9  |
| Nort              | h Star Alliance                               | 9  |
| BUILDING          | RESEARCH CAPACITY IN MAINE                    | 10 |
|                   | ne Biomedical Research Fund                   | 10 |
|                   | ne Marine Research Fund                       | 10 |
|                   | AINS EFFECTIVE PARTNERSHIPS                   | 11 |
| 202 2 2 2 2 2 2 2 |   |    |
|                   | CT AND ACCOUNTABILITY                         | 13 |
| OUTREAC           | CH  | 14 |
| FINANCES          | 3   | 16 |
| LOOKING           | FORWARD                                       | 17 |
| APPENDIC          | TES   |    |
| A.                | Board of Directors                            |    |
| В.                | Technology Board Members                      |    |
| C.                | Staff Biographies                             |    |
| D.                | Seed Grant Recipients FY07                    |    |
| E.                | Previous Seed Grant Recipients                |    |
| F.                | Development Award Recipients FY07             |    |
| G.                | Previous Development Award Recipients         |    |
| H.                | Cluster Enhancement Award Recipients FY07     |    |
| I.                | Previous Cluster Enhancement Award Recipients |    |
| J.                | Phase 0 Award Recipients FY07                 |    |
| K.                | Previous Phase 0 Award Recipients             |    |
| L.                | Audited Financial Statements                  |    |

#### **EXECUTIVE SUMMARY**

The Maine Technology Institute (MTI) supports technology development by Maine businesses and entrepreneurs in the state's targeted sectors, helping them bring to market cutting edge products and services. With MTI's support, companies become more competitive, provide higher-paying jobs for people across the state and purchase goods and services from other Maine companies, thus stimulating Maine's economy.

Early-stage technology development is the most challenging step to finance on the way to profitability and growth. As the state's only financial support for private sector research and development (R&D), MTI funding provides the crucial link that helps drive ideas from the laboratory to the marketplace. There is a direct correlation between investment in R&D and job growth. With MTI's success in supporting new technologies, resulting in the growth of higher paying jobs, it is clear that Maine's economy benefits greatly from the expansion and reach of MTI's programs.

MTI accomplishes its purpose by cost-sharing R&D and industry-cluster building projects with Maine companies through several competitive award programs, and also by helping Maine companies secure federal funds for these projects. Per its legislative mandate (5MRSA §15302), MTI's funding programs target seven technology sectors designated by the State of Maine:

- Advanced technologies for forestry and agriculture
- o Aquaculture and marine technology
- o Biotechnology

- Composite materials technology
- o Environmental technology
- o Precision manufacturing technology
- Information technology

MTI also administers several state funds that aim to build the R&D capacity of Maine's nonprofit research laboratories, strengthening Maine's biomedical and marine industries, while expanding the state's technology employment base.

The Institute is a private nonprofit organization, governed by a private-sector led Board of Directors (Appendix A). The president of the Institute is appointed by the Governor and reports to the Commissioner of the Department of Economic and Community Development via the Director of the Office of Innovation.

MTI's success is due in large part to the dedication of more than 90 Maine experienced business people and technology experts who serve as volunteers on MTI's seven technology boards (Appendix B). Each year these volunteers contribute over 5,000 hours to proposal evaluation, funding recommendations and advice to the Board of Directors in matters of policy and direction based on their in-depth knowledge of their industries' technologies and needs in Maine.

MTI employs a lean staff of five full-time and one part-time employees who, together with its Governor-appointed president, implement the policies and programs of the Board (Appendix C).



Left to right:
Andrea Phillips, office manager
Shane Beckim, program and
data associate
Betsy Biemann, president
Tucker Kimball, communications
manager
Elizabeth Crabtree, seed grant
program manager
Joe Migliaccio, program
manager
Linda Adams, program assistant

## MTI FUNDS INNOVATION BY MAINE COMPANIES

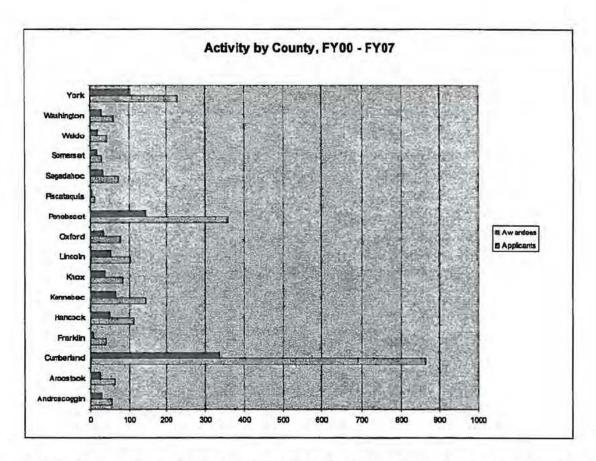
MTI fulfills its mission by co-funding innovative, technology-based projects of Maine companies that lead to commercialization, industry cluster building and quality job creation. The Institute offers a portfolio of five core programs:

- Seed Grants
- Development Awards
- Cluster Enhancement Awards
- SBIR/STTR Phase 0 Awards and Federal Funding Assistance
- Accelerated Commercialization Fund

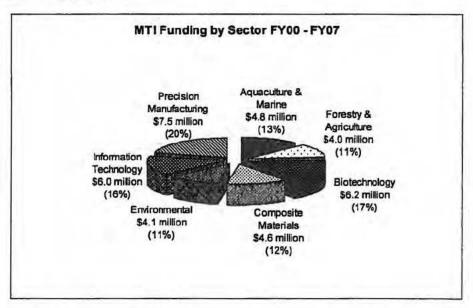
In FY07, MTI funded 158 new technology development projects, totaling just under \$6.0 million. This funding leveraged an additional \$9.0 million in matching capital investment by the companies themselves.

Since its inception in 1999, MTI has funded 963 technology development projects throughout the state of Maine, a financial commitment of over \$37 million that has leveraged an additional \$65 million to total \$102 million. These resources have enabled Maine companies to secure their intellectual property, launch more competitive products and services, grow faster than average companies across the state, generate jobs and purchase goods and services from other Maine companies.

These early stage R&D efforts will help drive new products and services to the market, creating jobs in the technology-intensive sectors. Independent researchers from the University of Southern Maine note that evidence already shows that "MTI programs have been very successful in a short time supporting substantial innovative activity, particularly in the private sector, that is likely to have positive economic impacts throughout Maine."



MTI funding continues to reach all 16 counties in Maine. While Cumberland County has received the most amount of funding, Lincoln and Washington Counties have received the most funding per capita.

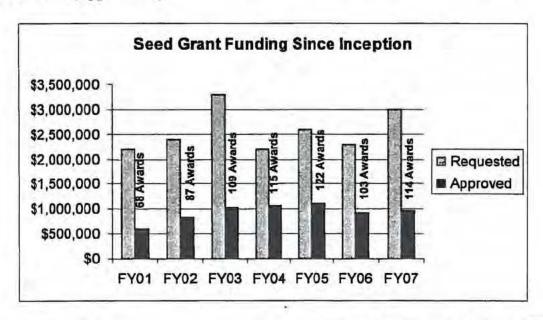


Projects have been funded in all seven sectors. The number of awards among the sectors ranged from 101 for Biotechnology to 212 for Precision Manufacturing.

### CORE FUNDING PROGRAMS

#### Seed Grants

Seed grants of up to \$12,500 each are offered six times a year and support early stage R&D activities such as market research, patent filings, feasibility studies and early prototype development. A company may win multiple seed grants but can not exceed \$25,000 for any one technology development project. In FY07, 114 awards were granted through six rounds solicitation rounds that averaged 45 applications (Appendix D). MTI has approved a total of 714 seed grants for funding since 2000, when the first seed grants were awarded (Appendix E).



### Company Profile:

#### Simply Divine Brownies, Brunswick

Simply Divine Brownies, the producer of gourmet brownies, created the nation's first line of decorated, shaped brownies. An MTI Seed Grant helped fund the development of a computerized gantry system to automate the cutting of all 37 shapes and an automated system to facilitate packaging. The installed systems have significantly decreased production time and eliminated waste. Technology Sector: Precision Manufacturing.

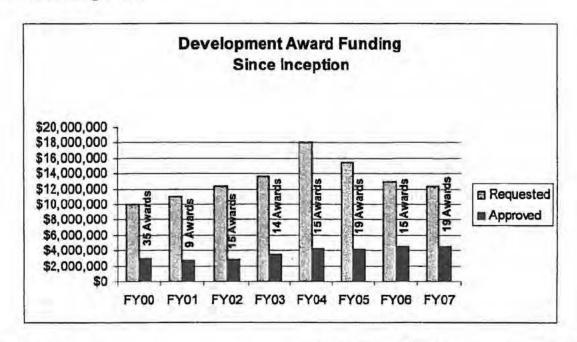


Meggen and Trina Beaulier, daughter and mother, owners of Simply Divine Brownies, show off some of their holiday brownies.

Simply Divine Brownies, a member of the Maine Products Marketing Program, was among the five finalists in the 2007 Forbes.com "Boost Your Business" contest.

**Development Awards** 

Development Awards for up to \$500,000 are offered three times a year to help fund later stage R&D activities leading to commercialization, such as prototype development, testing and manufacturing pilot projects. MTI Technology Boards reviewed a total of 40 applications. In all, 19 proposals were funded for a total of \$4.6 million, an increase from the previous year (Appendices F and G). Companies that have received earlier development awards, which require repayment to MTI within two years of selling a new product or service, made payments back to MTI totaling just over \$1.2 million during the fiscal year (one company's payment made up the majority of this total). These repayments will be recycled back in support of technology-intensive businesses across the state during FY08.



#### Company Profile

#### Gladstone's Under the Sun, Bar Harbor

With the assistance of an MTI Seed Grant, Gladstone's Under the Sun developed a new proprietary processing formulation for drying wild blueberries and cranberries. A subsequent MTI Development Award is helping the company focus on the needs required to test limited production runs of the new formulation process in a pilot facility and to develop a plan to implement the process on a commercial scale. The



Rosemary and Craig Gladstone

new facility will be the only plant drying blueberries in Maine, greatly reducing costs and enhancing competitive pricing, open new year-round jobs, and set the stage for export and organic products. Sector: Advanced Technologies for Forestry and Agriculture

#### Cluster Enhancement Awards

Recognizing that dynamic technology clusters require more than a group of individually successful companies, MTI offers this financing program on a rolling basis to support activities that will strengthen industrial activity within and among the seven targeted industry sectors. The Cluster Enhancement program is important to MTI's purpose because it supports activities that help make Maine a better place to grow innovative companies in the state's technology sectors.

In FY07, MTI approved funding for six new cluster enhancement awards, totaling over \$247,700 and matched by over \$360,105. All together MTI has provided over \$3.8 million in cluster awards, matched by more than \$10 million for 42 projects that support Maine's technology-driven businesses by improving the infrastructure, resources, connections and linkages necessary for the innovation economy to thrive (Appendices H and I).

New cluster enhancement awards made in FY07 included an initiative by Manufacturers Association of Maine to further promote Maine's aircraft, aerospace and aviation precision manufacturing cluster through development of collaborative strategic, business, and sustainability plans.

#### **Accelerated Commercialization Fund**

The Accelerated Commercialization Fund (ACF) provides follow-on funding to help successful MTI-funded companies bring their new products or services to market. The fund is available for eligible companies that previously received an MTI development award, and requires a matching investment from an outside equity investor(s) or institutional fund. The ACF program fills a gap for companies seeking to raise working or equity capital needed to bring their new products and services to market. In FY07, MTI made a follow-on ACF investment of \$100,000 in Stillwater Scientific Instruments, an Orono company that spun out of the University of Maine. MTI's investment in this company in 2007 was matched with \$571,000 from venture capital funds and individual angel investors. The firm has developed a cutting edge innovation that significantly improves the analytical capacity of mass spectrometry and electron spectroscopy instruments. MTI also made an investment of \$62,500 in Dirigo Telecommunications, matched by a \$62,500 investment from an experienced private investor and a FAME loan of \$50,000.

#### Phase 0 Awards

MTI's Phase 0 Program provides financial assistance to Maine companies for federal Small Business Innovation Research/Small Business Technology Transfer (SBIR/STTR) SBIR proposal preparation. Proposals requesting up to \$5,000 are accepted and reviewed on a rolling basis to better coincide with the SBIR award schedules and allow maximum time for the preparation of the most competitive proposals. This increases the success rate of these proposals that bring in millions of dollars of federal R&D financing for Maine firms annually. In FY07, 19 Phase 0 awards were approved, totaling over \$83,000 in awards matched by company contributions of nearly \$134,000 (Appendices J and K). Since the program's inception in 2005, more than \$246,000 in Phase 0 awards have been

approved and matched by over \$351,000. This has leveraged \$2.4 million in federal SBIR/STTR funding.

#### Federal Funding Technical Assistance

As set out in its founding legislation, MTI maintains an outreach, information and technical assistance program to help Maine companies secure funding from the federal Small Business Innovation Research/Small Business Technology Transfer (SBIR/STTR) award program. These programs represent more than a \$2 billion potential market for Maine's technology intensive companies. During the last several years, MTI's efforts have contributed towards increasing the amount of federal funding received by Maine companies for innovative research and development under these programs, which contribute to the competitiveness and growth of these companies.

MTI's outreach and SBIR pro bono consulting support, along with the Phase 0 program, are paying off:

- Maine companies continue to secure SBIR/STTR funding. In Federal FY06, 19
   Maine small businesses received 25 SBIR awards and invested this additional
   \$12.3 million in research and development.
- Training/Promotion: MTI sponsored two SBIR/STTR workshops featuring the Environmental Protection Agency and the National Institutes of Health and an introductory workshop at the Maine Center for Enterprise Development. Over 60 small business owners and entrepreneurs learned about SBIR/STTR in general and about specific agency requirements.
- Financial Assistance: MTI's Phase 0 program continued to fill the SBIR/STTR proposal pipeline.
- From FY99 through FY07, 61 Maine small businesses have won 191 awards totaling \$46.9 million, an average of \$5.2 million in SBIR/STTR funding coming into Maine each year.

At the beginning of FY07, an MTI funded company and MTI's SBIR/STTR assistance consultant were nationally recognized for their outstanding achievements in SBIR/STTR and subsequent economic impact. Karen West of C&P Management, the firm with which MTI contracts to work with companies interested in SBIR funding, received a National Tibbetts Award for outreach work and for helping companies all over Maine secure these federal awards. Tex Tech Industries, an innovative textile and fabrics manufacturing company in Monmouth, received a Tibbetts Award for its SBIR funded R&D activities.



David Erb, director of R&D and new product development at Tex Tech Industries, and Karen West of C&P Management

## MTI MATCH AND CO-INVESTMENT FUNDS

During the 2007 fiscal year, MTI administered two funds that provided additional technology development resources for projects that boosted specific technology sectors in Maine.

#### Maine's Renewable Resources Fund

This fund was established by the Legislature in 1999 (5MRSA Title 35-A §3210) to allow retail consumers of electricity to make voluntary, tax deductible contributions to fund renewable resource research and development and to fund demonstration community projects using renewable energy technologies. The Maine Public Utilities Commission collected contributions, and the State Planning Office contracted with MTI to administer the fund as match for cluster enhancement award proposals that were submitted, thus encouraging eligible renewable resources projects.

In FY07 one cluster enhancement awardee received an \$11,000 award from MTI's Renewable Resources Matching Fund. The Maine Energy Investment Corporation in Brunswick developed an online solar calculator that Maine companies and organizations can use to help decide whether to convert to solar energy as a source of electricity or hot water or both. This project will both generate a greater demand for renewable energy for electricity generation, as well as boost the solar technology cluster in Maine.

At the end of the fiscal year, the Renewable Resources Fund was transferred from the State Planning Office back to the Maine PUC, which now administers the Voluntary Renewable Resources Fund. MTI returned the remaining unawarded funds to the State Planning Office.

#### North Star Alliance

MTI is one of the partners of the North Star Alliance, funded by a \$15 million United States Department of Labor (US DOL) Workforce Innovation and Economic Development (WIRED) grant to the State of Maine. The North Star Alliance aims to grow Maine's boatbuilding, composite manufacturing and related marine trade industries emphasizing job creation in high-growth, high-skill occupations.

As part of this program, the Maine Department of Community and Economic Development contracts with MTI to administer approximately \$1,400,000 over the three years of the Initiative's program. The funds are available as matching funds for eligible companies and other organizations in Maine's boatbuilding, composite materials and related marine trade industries that win MTI seed grants, development awards and cluster enhancement awards. Fund resources can be used for a co-investment of up to 75% of an MTI award. The goal of the Fund is to enable Maine's innovative companies in these industries to provide training that upgrades and expands their workforce, thus boosting the competitiveness and growth of Maine companies in these sectors and creating quality jobs for Maine people. Fifteen percent of these resources are for administration and outreach by MTI staff.

MTI was originally contracted by DECD to launch the program as a research and development matching fund. Later in the fiscal year, it became clear that due to restrictions on the federal funds that were being used to finance the WIRED initiative, the program required a narrowed focus. Several awards were approved by the MTI Board pending conclusion of the discussions between US DOL, Maine DOL, and the North Star Alliance staff regarding allowable expenses. The program is being revised in FY08.

#### BUILDING RESEARCH CAPACITY IN MAINE

MTI administers two bond-funded programs, approved by Maine voters, aimed at expanding Maine's research capacity in biomedical and marine research.

#### Maine Biomedical Research Fund

As required in statute, MTI administered the Maine Biomedical Research Fund (MBRF). MTI executed its agreement with the Maine Biomedical Research Board (MBRB) and received the funds according to its grant agreement with DECD. MTI continued its contractual agreement with a grant administrator to carry out the duties stipulated in this agreement and expects to continue its contractual duties with the MBRB for FY08 fund administration.

In November 2005, Maine voters approved a \$20 million economic development bond that included an additional \$8 million for the MBRF. In May 2006, the MBRB allocated the \$8 million to the following six organizations: Foundation for Blood Research, Jackson Laboratory, Maine Institute for Human Genetics and Health, Maine Medical Center, Mt. Desert Island Biological Laboratory, and the University of New England.

During FY07, MTI disbursed \$3.94 million to this Fund's awardees.

#### Maine Marine Research Fund

In November 2005, Maine voters approved \$4 million for the Maine Marine Research Fund, part of the same \$20 million economic development bond that included the MBRF. This fund was created to support marine research and create jobs in Maine, through investment in eligible Maine non-profit institutions, state government and quasi-governmental agencies and academic institutions.

MTI oversaw a competitive application round for these funds in the spring of 2006. Two weeks into FY07, MTI approved \$4 million in grants to 10 marine research institutions across Maine. They are: Bigelow Laboratory for Ocean Sciences, Gulf of Maine Ocean Observing System, Gulf of Maine Research Institute, Maine Aquaculture Innovation Center, Maine Department of Marine Resources, Mount Desert Island Biological Laboratory, University of Maine in Orono, University of Maine Center for Cooperative Aquaculture Research, University of Maine in Machias, and the University of New England.

In FY07, MTI disbursed over \$1.2 million to this Fund's awardees as they achieved their initial project milestones.

#### MTI SUSTAINS EFFECTIVE PARTNERSHIPS

**Small Business Development Centers** 

MTI and the Maine SBDC/SBTDC completed the fifth year of a contractual partnership to cost-share a business counselor focusing on technology-based businesses in Maine, and to develop a competency in technology-based business counseling at the Maine SBDC. This agreement has led to intensive, technology-focused joint training sessions that address MTI client needs. The Maine SBTDC also dedicated Maine's only Master Business Counselor to the Composite Technology cluster, as part of its joint support, with MTI, of the North Start Alliance. Additionally, each Maine SBDC counselor actively promotes MTI's message and mission throughout the state. As the 4<sup>th</sup> state in the nation with an accredited Small Business & Technology Development Center, which MTI hosts, Maine has received national recognition and praise for its innovative and comprehensive approach to technology-based economic development.

The Maine SBTDC director is housed at MTI, working with over 75 MTI clients annually. Maine SBTDC / MTI clients have generated \$11.8 million in capital formation. MTI clients received 424 hours of counseling from their Maine SBDC counselors, and Maine SBTDC clients have received 845 hours of direct counseling; both groups worked on issues of business development and commercialization of innovative technologies. MTI contributed \$100,000 to support technology business assistance.

#### Maine Manufacturing Extension Partnership (Maine MEP)

In FY07, through an independent economic impact survey conducted by the National Institute of Standards and Technology for all MEP related projects, 13 MTI awardees reported that for services delivered by the Maine MEP they:

Increased or Retained Sales by: \$8.00M
Created or Retained Jobs by: 63
Saved: \$0.60M
And Invested: \$1.19M

Maine MEP contributed over 200 staff hours during this fiscal period to promote MTI services to Maine manufacturers and introduce MEP services to MTI awardees.

To achieve the above reported impacts and return on investment rate by Maine manufacturers, Maine MEP engages with MTI clients for follow-on technical assistance. In FY07, 20 formal projects relating to quality management systems, supply chain management, lean manufacturing, facility layout, and workforce development planning accounted for hundreds of hours of focused training and consulting services. Maine MEP used its federal and state resources and local partnerships to offset approximately 50% of the costs for the project hours.

Maine Procurement Technical Assistance Center (PTAC)

Maine PTAC fulfills its federal mandate to support the federal SBIR program by partnering with MTI's SBIR assistance and outreach program. MTI's SBIR program expenses provided approximately \$150,000 of in-kind match funding for PTAC's federal procurement assistance program in FY07.

University of Maine System

Active collaboration between the University system and MTI continued in FY07. The Assistant Vice President for Research, Economic Development, and Governmental Relations continued to represent the Chancellor on the MTI Board of Directors. The University of Maine in Orono is the primary recipient of 26 MTI awards for technology development, and has provided assistance to numerous MTI-funded companies, including direct technical assistance, informal advising, commercialization of University-developed technologies and graduate student support. The University of Southern Maine is the primary recipient of one MTI award.

Maine's Technology Development Centers

MTI continued to build a strong relationship with the seven of Maine's Technology Centers. Six of the seven Center directors serve on MTI technology boards, and thereby actively participate in MTI award review processes. In addition, the Centers provided facilities for many of MTI's workshops and seminars and actively promoted MTI programs to their clients. Moreover, the MTI president sits on the Technology Center coordinating board to maximize the impact of both MTI and the Centers. The partnership is paying off: More than half of companies affiliated with the Maine Center for Enterprise Development in Portland and the Target Technology Center in Orono have obtained MTI funding.

Maine Patent Program

MTI continued to fund intellectual property-related activities as part of its awards to Maine companies. However, this work is only funded after companies have received assistance from the Maine Patent Program, as agreed to in the MTI-Maine Patent Program memorandum of understanding. In FY07, 10% of MPP clients received funding from MTI. In addition, MTI staff presented at MPP events and MPP participated in the MTI Mixer as part of its outreach to technology companies in Maine.

Small Enterprise Growth Board

MTI continued a close and mutually supportive relationship with the State-sponsored venture capital fund, the Small Enterprise Growth Fund (SEGF). The director of the Office of Innovation sits on both the MTI and SEGF boards, providing an important link between MTI funding assistance and the equity investments made by SEGF. Eight out of the 34 SEGF portfolio companies previously secured financing and other assistance from MTI. This confirms that MTI is helping to build a pipeline of companies ready for equity financing here in Maine.

**Private Capital Sources** 

To help boost access of MTI-funded companies to follow-on funding from private venture capital sources as well, MTI maintained close relationships with many of the venture capital funds and investors in the state and region. The MTI president serves as a member of the Maine Investment Exchange (MIX) Advisory Committee, and in that role helps introduce Maine technology-intensive companies to early stage equity investors. In FY07, three MIX Forums were held; eight of the 13 Maine companies that presented at the MIX Forum events were MTI awardee companies. MTI also co-sponsored and promoted Peak Pitch 07 at Sunday River Ski Resort, hosted by Borealis Ventures of Hanover, NH. The event gave Maine entrepreneurs the opportunity to present their companies to multiple investors from around New England. Finally, two of MTI's Board of Directors represent the finance sector and include a venture capitalist and a banker. They are also able to advise the MTI president and staff on how MTI can best help Maine companies secure private capital to fund the commercialization of new technologies.

The MTI president and staff also network informally on a regular basis with organizations and groups that are potential capital sources, such as the Small Enterprise Growth Fund, the Finance Authority of Maine, other early-stage venture funds in the State, as well as the Maine Angel Network and other individual investors.

## MTI IMPACT AND ACCOUNTABILITY

MTI Independent Evaluation and State Evaluations

All MTI-funded companies are required to fill out a survey annually for five years following a project's completion. The compiled data are independently evaluated to determine the impact on Maine's economy, with a report to the Legislature prepared every odd-numbered year.

Data from the 2005 and 2006 surveys were analyzed by the Center for Business and Economic Research at the University of Southern Maine led by Dr. Charles Colgan. These results were then presented to the Joint Standing Committee on Business, Research and Economic Development in January of 2007.

In the Key Findings, the evaluators noted that:

- Over its first five years, MTI has largely succeeded in fulfilling the mission of the agency to assist in the development of new technical products for markets in Maine and elsewhere.
- Research is an inherently risky activity, but MTI-funded projects have had a high
  rate of success, with 60% of research projects resulting in marketable products,
  and of those, 60% were available for sale at the time of reporting. The number of
  successful research projects has increased steadily over the five years of funding
  activity.

Other findings included:

- Employment in MTI-funded companies grew at a rate of 6%, compared with the average Maine company, which grew by less than 1%;
- MTI companies pay higher wages by 20% than the average Maine company;
- They buy one third of their materials and almost one half of services from other Maine companies; and
- MTI clients leverage more than \$12 in private and other government funds for every \$1.00 of MTI funding.

#### OUTREACH

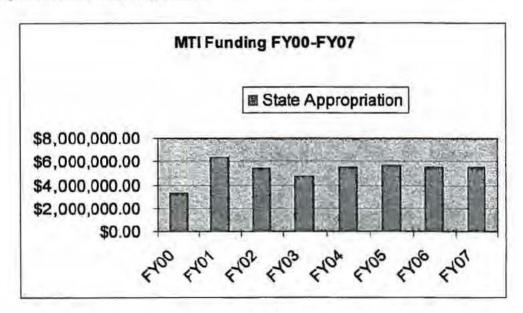
It is important that all MTI programs be available and accessible to all eligible entrepreneurs and businesses throughout the State of Maine. In the past year, MTI promoted its programs in a variety of ways, including:

- MTI prepared statewide press releases and worked closely with media outlets in an effort to promote its programs, program milestones, and to highlight companies who received MTI funding. MTI also sent statewide press releases after each round of awards.
- MTI broadcast its bi-monthly e-news to over 1,500 individuals, companies, and
  organizations. "MTI eNews" includes special updates, upcoming award deadlines,
  award recipient announcements, upcoming workshops and seminars, and
  announcements of relevance to the targeted industry sectors.
- MTI continued to highlight the technologies brought to market by MTI funded companies and the employment impact that these companies are having in their communities through its newsletter, "The Innovator." The newsletter is sent to Maine's legislators, small businesses, economic service providers, state and federal officials, and various trade associations around the state.
- MTI workshops and overviews were presented around Maine by MTI to the general public. Publicized in the press and through the economic development community, these educate the public on MTI programs and help entrepreneurs develop competitive applications and proposals for MTI funding.

- MTI attendance, sponsorship, or presentations at sector-related events continued to increase. In the past year MTI has participated in events of or provided support to the following:
  - o Economic Development Council of Maine
  - o Environmental and Energy Council of Maine
  - o Finance Authority of Maine's Annual Meeting
  - o Financing Fast Growth Summit
  - o Maine Angel Network Annual Meeting
  - o Maine Center for Enterprise Development
  - o Maine EPSCoR
  - o Maine Fisherman's Forum
  - Maine International Trade Center Events and Trade Day
  - Maine Investment Exchange (MIX) Forums
  - Maine Marine Trade Association Annual Meeting
  - o Maine Procurement Technical Assistance Center
  - o Maine Patent Program's Inventor's Forum
  - Maine SBDC, Entrepreneurial Conversation Forums, Symposiums and Workshops
  - o MESDA
  - o New England Procurement Technical Assistance Centers
  - North Star Alliance Symposium
  - o Peak Pitch '07
  - o River Valley Technology Center
  - UMaine Center for Law and Innovation, Invention 2 Venture Workshop
  - UMaine Target Technology Center, Entrepreneurship Day, Workshops and Lunch and Learn Sessions
  - USM Student Business Plan Competition
  - o Washington County Business Conference
  - o Women, Work and Community
- MTI's annual MIXER brought together MTI funded technology companies/entrepreneurs, state and federal policy makers, economic development assistance providers, state and regional press, MTI partners and others interested in technology-based businesses development in Maine. Over 250 people attended and were welcomed by Governor Baldacci. Senator Lynn Bromley introduced Bob Metcalfe, venture capitalist, technology pioneer and co-inventor of the Ethernet, who spoke on growing technology companies.

#### FINANCES

MTI is funded through an appropriation to the Department of Economic and Community Development (DECD), and is limited by statute to using no more than 7% of the appropriated funds for its operations.



MTI received a state appropriation totaling \$ 5.5 million in FY07. Other sources of MTI's income during FY07 included: \$263,000 in federal grants to provide commercialization assistance, \$474,375 as a contractor to DECD for the North Star Alliance Initiative, and approximately \$1,168,000 in development award repayments. Finally, assets under MTI's management earned over \$696,000 in interest, an increase over the previous year due to higher interest rates. Repayments and interest fund additional awards and MTI operations.

MTI approved funding of approximately \$5.9 million to 158 projects in FY07. MTI had just over \$3.5 million in outstanding commitments to awardees, not including approximately \$1.6 million in approved awards with unsigned contracts as of June 30, 2007. (These were signed early in the next fiscal year.) MTI disbursed over \$5.8 million according to agreed-upon and approved milestone schedules for each award. Administrative and operating costs were approximately \$832,000. MTI's operating expenses were paid for by 7% of the state's appropriation and interest income.

For detailed audited financial information for FY07, see Appendix L.

### LOOKING FORWARD

In FY07, investing in R&D as a means of stimulating Maine's economy gained a great deal of momentum. The Brookings Institution's report, Charting Maine's Future, set out a two-pronged vision for Maine's future prosperity based on greater investment in Maine's quality of place and innovation, proposing significant new investments of bond and general funds in research and commercialization infrastructure and in the further development of Maine's technology clusters. MTI was highlighted as a strong but underfinanced player in this report.

The annual evaluation of Maine's research and development investment cited the need for additional investment, as well as a push for greater focus on moving more technologies to the market, i.e., support for MTI's mission of stimulating greater private sector investment in innovation. The Joint Select Committee on Research, Economic Development and Innovation called for greater investment in research, development and commercialization, as did the Governor-appointed Council on Jobs, Innovation and the Economy. A theme across all of these reports and committees was that MTI's model was yielding strong results, but that Maine needed to do more.

The Legislative session in the spring of 2007 culminated in additional \$2.5 million for MTI's cluster development activities, as well as an exciting proposal for an additional \$50 million investment in research, development and commercialization, to be administered by MTI if approved by the voters in November 2007. In the upcoming fiscal year, MTI is integrating these new programs with the implementation of its strategic plan, and looks forward to continuing to investing in promising technologies that boost the competitiveness of Maine companies and generate quality jobs for people across the state.

| Maine Technology Institute |
|----------------------------|
| <b>Board of Directors</b>  |
| FY07                       |

| Member  | Term  | Address   | Sector or  |
|---|-------|---|--|
| David Fernald<br>Chair                                    | 2007  | 21 Wildwood Circle<br>Portland, ME 04103                                  | Organization<br>Information                              |
| Timothy Agnew<br>Vice Chair                               | 2009  | 3 Canal Plaza, Suite 600<br>Portland, ME 04101                            | Financial  |
| David Daigler<br>Treasurer                                | S     | 323 State Street<br>Augusta, ME 04330                                     | Maine Technical<br>College System                        |
| Jake Ward<br>Secretary                                    | s     | 5717 Corbett Hall, Room 430<br>Orono, ME 04473                            | University of Maine<br>System                            |
| James Atwell  | 2007  | 9 Ashwood Lane<br>Falmouth, ME 04105                                      | Environmental  |
| Peter Cowin   | 2007  | 104 Town Farm Road<br>Hampden, ME 04444                                   | Aquaculture  |
| Jim Detert  | 2009  | Rynel 11 Twin Rivers Drive Wiscassett, ME 04578                           | Program  |
| Cathy McKelway  | 2009  | 190 Fairfield Street<br>Oakland, ME 04963                                 | Financial  |
| Kenneth Priest  | 2008  | Kenway Corporation<br>681 Riverside Drive<br>Augusta, ME 04330            | Composites   |
| Jane Sheehan  | 2007  | Foundation for Blood Research<br>PO Box 190<br>Scarborough, ME 04070-0190 | Biotechnology  |
| Peter Triandafillou                                       | 2008  | 1141 Main Street<br>PO Box 554<br>Old Town, ME 04468                      | Agriculture/Forestry                                     |
| Sue Inches  | S, NV | 38 State House Station<br>Augusta, ME 04333                               | State Planning Office                                    |
| Janet Yancey-Wrona<br>Peggy Schaffer<br>Catherine Renault | s     | 59 State House Station<br>Augusta, ME 04333-0059                          | Each the DECD<br>Representative for a<br>Portion of FY07 |
| Betsy Biemann<br>President                                | S, NV | 405 Water Street, Suite 300<br>Gardiner, ME 04345                         | Maine Technology<br>Institute                            |

S = Serves at the discretion of their organization NV = Nonvoting

|                          | Maine Technology Institute Technology Boards FY07 |                   |
|--------------------------|---|-------------------|
|                          | Aquaculture & Marine                              |                   |
| Dr. John Annala          | 350 Commercial Street                             | Portland          |
| Nick Brown               | 33 Salmon Farm Road                               | Franklin          |
| Philip Conkling          | P.O. Box 648                                      | Rockland          |
| Hugh S.<br>Cowperthwaite | 31 Hastings Street                                | Portland          |
| Chris Davis              | 1957 Friendship Road, P.O. Box 302                | Waldoboro         |
| Michael Devin            | 77 Water Street                                   | Lubec             |
| Steve Jury               | 400 Commercial Street                             | Portland          |
| Ike Levine               | 111 Tripp Lake Camp Road                          | Poland            |
| Pat Pinto                | 22 Monument Square                                | Portland          |
| Todd Polanowicz          | 60 Lowell Street                                  | Rumford           |
| Louis Sage               | PO Box 475  | W Boothbay Harbor |
| Jim Salisbury            | 130 Promenade, #5                                 | Portland          |
| Jere Shaw                | 22 Riverside Street, P.O Box 1038                 | Portland          |
| Bob Shinners             | 53 Smith Street                                   | Augusta           |
|                          | Biotechnology                                     |                   |
| Rick Coughlin            | 56 Evergreen Street                               | Portland          |
| Linda Diou               | 60 Industrial Park Road                           | Saco              |
| Clyde Dyar               | P.O. Box 149                                      | Fairfield         |
| Joan Gordon              | 81 Research Drive                                 | Scarborough       |
| Karin Gregory            | 20 Elizabeth Road                                 | Biddeford         |
| Pam Gustin               | 5 Tote Road                                       | Cape Elizabeth    |
| William Harris           | 400 Commercial Street                             | Portland          |
| Jane Havey               | 301 US Route 1                                    | Scarborough       |
| Douglas McAllister       | 1 Oakwood Road                                    | Cape Elizabeth    |
| Charles Micoleau         | One Canal Plaza                                   | Portland          |
| Ah-Kau Ng                | 96 Falmouth Street                                | Portland          |
| Katherine Sheldon        | 129 Jo Joy Road                                   | Limington         |
| Christopher Speh         | 12 Sunny Bank Road                                | Cape Elizabeth    |
| Cheryl Timberlake        | P.O. Box 615                                      | Augusta           |
| Calvin Vary              | 81 Research Drive                                 | Scarborough       |
| William Worden           | One Monument Square                               | Portland          |
|                          | Composite Materials                               |                   |
| Peter Billings           | 14 School Street, Apt. B                          | Randolph          |
| Keith Burgess            | 91 B Lord Road                                    | Westport Island   |
| Robert Carr              | 1861 Main Street, P.O. Box C                      | Sanford           |
| Jim Crick                | 3 Sabatus Lane                                    | Windham           |
| Gordon Davis             | 17 Davis Way                                      | Alna              |

| Erik Grimnes             | 8 Business Parkway                   | Brunswick           |
|--------------------------|--------------------------------------|---------------------|
| Steve Hassett            | 15 Wing Farm Parkway                 | Bath                |
| David Jansen             | PO Box 6157                          | Falmouth            |
| William Lemos            | 40 Pond Road                         | Newcastle           |
| Steve Levesque           | 14 Main Street, Box 17, Fort Andross | Brunswick           |
| Robert Lindyberg         | 5793 AEWC Building                   | Orono               |
| Mike McClain             | 9 Black Oak Drive                    | Cumberland          |
| Dale Peabody             | 16 State House Station               | Augusta             |
| Steve VonVogt            | P.O. Box 15087                       | Portland            |
|                          | Environmental Technology             |                     |
| John Adelman             | 2 Gibson Road                        | Scarborough         |
| Ronald Dyer              | 109 Poland Spring Drive              | Poland Spring       |
| Amos Eno                 | 189 Main Street                      | Yarmouth            |
| John Ferland             | PO Box 9300                          | Portland            |
| John Fox, Jr.            | 28 York Street                       | Bath                |
| Peter Ingraham           | 58 Hunts Point Road                  | Cape Elizabeth      |
|                          | 15 Wawenock Road                     | Raymond             |
| John Logan<br>John Rooks | 142 High Street, Suite 532           | Portland            |
| Patrick Scanlon          | P.O. Box 9546                        | Portland            |
| Michael Stoddard         | 101 Brentwood Street                 | Portland            |
| Willard Warren           | PO Box 720                           | Westbrook           |
|                          |                                      |                     |
| Suzanne Watson           | 17 Elm Street                        | Topsham<br>Lewiston |
| Timothy Vrabel           | 198 Main Street, Suite B             | Lewiston            |
|                          | Forestry & Agriculture               |                     |
| Si Balch                 | 179 Walker Hill                      | Wilton              |
| Bill Blaiklock           | 388 Arrowsic Road                    | Arrowsic            |
| Richard Dorey            | 116 Cottage Road                     | Winthrop            |
| Cal Hancock              | 49 Park Drive                        | Topsham             |
| Eric Kingsley            | 107 Elm Street, Suite 100E           | Portland            |
| Thom Labrie              | 57 Labrie Lane                       | Greene              |
| Wil Lamarre              | P.O. Box 477                         | Wilton              |
| Steve Levesque           | 14 Main Street, Box 17,Fort Andross  | Brunswick           |
| John Manoush             | 42 Sebago Road                       | Raymond             |
| Ed Nickerson             | 191 Development Drive                | Limestone           |
| Melissa Norton           | 28 Ithiel Gordon Road                | Mt. Vernon          |
| Robert Phillips          | 72 Harbor View Drive                 | Sullivan            |
| Todd Polanawicz          | 60 Lowell Street                     | Rumford             |
| Pat Rice                 | 40 Harlow Street                     | Bangor              |
| Robert Shinners          | 53 Smith Street                      | Augusta             |
| Denise Skonberg          | 5735 Hitchner Hall                   | Orono               |

|                     | Information Technology         |                |
|---------------------|--------------------------------|----------------|
| J. Stanley Brown    | 74 Collinsbrook Road           | Brunswick      |
| John Brown          | 1091 Main Street               | Mt Desert      |
| Bill Davis          | 6 Balsam Lane                  | Falmouth       |
| Peter Guffin        | One Monument Square            | Portland       |
| Charlene Hamiwka    | 54 Ridge Wood Drive            | Augusta        |
| Stephen Hand        | 39 Mechanic Street, #310       | Camden         |
| Gretchen Henn       | 15 Pierce Avenue               | Portland       |
| Jeff Honeycomb      | 70 Neal Street                 | Portland       |
| Stephen Howard      | 627 Shapleigh Road             | Lebanon        |
| Dana Hutchins       | 541 Congress Street            | Portland       |
| Jerry King          | 89 West Main Street            | Yarmouth       |
| Patrick Martin      | 140 Mill Street                | Lewiston       |
| Peter Murray        | 428 Fore Street, 4th Floor     | Portland       |
| Debbie Neuman       | 20 Godfrey Drive               | Orono          |
| David Rubenstein    | 19 Littlebrook Drive           | Falmouth       |
| Michael Shattow     | 11 Fitz Hugh Lane              | Mount Desert   |
| David Douglas Stone | 127 Foreside Road              | Falmouth       |
| Robert Waeldner     | 298 Main Street                | Yarmouth       |
|                     | Precision Manufacturing Techno | ology          |
| Todd Bachelder      | 44 Carriage Trail              | Farmingdale    |
| Walter Butler       | P.O. Box 295                   | Hiram          |
| Bruce Dalton        | 367 Roland Day Road            | Cornish        |
| Jim Detert          | 11 Twin Rivers Drive           | Wiscasset      |
| Bruce Drouin        | 172 Main Street                | Brunswick      |
| Scott Dunning       | 104 AMC Building               | Orono          |
| Anthony Jolicoeur   | 56 Pudding Lane                | York           |
| Thomas Lambe        | 5 Foden Road                   | South Portland |
| Lisa Martin         | 28 Stroudwater Street, Suite 4 | Westbrook      |
| Thomas Maurey       | 11 Gladys Road                 | Cape Elizabeth |
| Bruce Segee         | 5708 Barrows                   | Orono          |
| James Smith         | 37 College Avenue              | Gorham         |
| Thomas West         | P.O. Box 534                   | Limerick       |

#### Maine Technology Institute

#### STAFF BIOGRAPHIES

### BETSY BIEMANN, President

In January of 2005, Betsy Biemann was appointed by Governor John Baldacci to head the Maine Technology Institute. She serves on the Maine Innovation Economy Advisory Board, the CEI Community Ventures, Inc. Board, the Maine Investment Exchange Advisory Board and the Board of the Maine Philanthropy Center.

Betsy joined MTI after serving as Associate Director at the Rockefeller Foundation in New York City. There she led the Foundation program expanding access to skills training and employment in the United States. She also oversaw Rockefeller's equity investments in community development venture capital funds and below-market loans to social enterprises that furthered the program's goals. Betsy joined Rockefeller's staff in 1996, after working in the field of international development for 10 years, principally in Africa and Latin America. Her prior experience included work as a program officer with the Synergos Institute and consultancies with the World Bank, UNICEF and other foundations and nonprofit organizations.

Betsy earned a bachelor's degree in biology and the history of science from Harvard University, a master's degree in public policy from Princeton University and certificates from the National Venture Capital Association's Venture Capital Institute and the Stanford Business School. She lives in Brunswick with her husband, Sean Callahan, and two children.

## JOSEPH MIGLIACCIO, Program Manager

Joe joined MTI in 2000 and is responsible for project oversight and technology evaluation for the MTI Development Award program. He has his Master of Business Administration degree from Southern New Hampshire University in Manchester, N.H. Joseph attended the University of Maine and the University of Southern Maine, graduating with a Bachelor's Degree in Biology. He had worked in commercial shell fishing for four years while earning his undergraduate degree. He has formal and practical training in immunology, and bioassay development.

During his ten years at IDEXX Laboratories in Westbrook, Maine, he worked as an Assay Development Project Leader in R&D, Supervisor of Global Technical Support and in marketing as the manager of a \$4 million product-line of veterinary tests with primary responsibility for product-line strategy, customer satisfaction and achievement of revenue goals.

Joe and his wife Rhonda have two daughters. He lives in Freeport, where he owns a small business with his wife and serves on town council.

## ELIZABETH CRABTREE, Seed Grant Program Manager

Elizabeth joined MTI in October 2001 and manages seed grant proposal process.

Elizabeth graduated from the University of Maine at Orono with a Bachelor of Science degree in Mechanical Engineering Technology. Elizabeth spent 16 years with Central Maine Power Company, where she focused on customer service, energy management, sales and project management.

### SHANE BECKIM, Program and Data Associate

Shane joined MTI in March of 2004 and is primarily responsible for supporting the Development Award Program Manager in his efforts to enable development award recipients achieve revenue goals by reviewing and analyzing financial reporting requirements, meeting milestone deadlines and arranging for subsequent meetings. He supports the efforts of the Cluster Award Program Manager, the President, in a similar fashion. Shane is also responsible for managing the IT needs and database platform for the organization.

Shane has over 10 years of experience with accounting management and program assistance. While he continues working toward a degree in Business Management through the University of Maine, Shane is also a dedicated board member and coach for various youth sports program in the Augusta area where he lives with his wife and children.

## **TUCKER KIMBALL, Communications Manager**

Tucker joined MTI in January 2004. His responsibilities include facilitating communications between MTI and its board members, the legislature, the media and the public, as well as other public relations and marketing functions.

Tucker graduated from the University of Vermont in 1998 with a Bachelor of Arts degree in English and History. He has many years experience in communications as a former communications specialist at Bath Iron Works, a newspaper staff writer and freelance writer.

## LINDA ADAMS, Program Assistant

Linda joined MTI as the Program Assistant in June 2006. Prior to joining MTI, Linda accumulated over 20 years of combined experience as an executive/administrative/legal assistant in New Hampshire and Maine. She provides administrative and facilitative support during the application and review processes for both the Seed Grant and Development Award Programs.

Linda graduated from Plymouth State College in 1972 with a Bachelor of Science degree in Music Education and has completed additional coursework in Human Resource Management, Microeconomics and Financial Accounting at the University of New Hampshire.

## ANDREA PHILLIPS, Office Manager

Having joined MTI in March 2004 on a temp basis, Andrea was hired full time that August and then promoted to Office Manager in October of 2005. Her responsibilities include providing administrative support to the president and staff, coordinating meetings, supporting the bookkeeper and assisting the staff with the proposal review process.

Andrea has attended classes at the University of New Hampshire in Durham, New Hampshire, and Rivier College in Nashua. She has an extensive background in office administration with 24 years at Lockheed Martin; Alpha One, the Center for Independent Living; and Goodwill Industries of Northern New England. She grew up in Salem, NH, and lived and worked in the area for over 14 years before moving to Windsor with her husband, Lambros, and daughter, Amy.



## Maine Technology Institute Seed Grant Award Recipients FY07

| THE Company THE SAME TO                           | ASector \$55200 ASETHORAGE                         | 北京 Chy流流和政       | 经验的County 指数 | Original Award Amount  | Match Amount |
|---|--|------------------|--------------|--|--------------|
| Advance Electronic Concepts                       | Precision Manufacturing Technology                 | Portland         | Cumberland   | \$10,000.00  | \$8,085.00   |
| Advance Electronic Concepts                       | Precision Manufacturing Technology                 | Portland         | Cumberiand   | \$8,700.00   | \$8,700.00   |
| Advanced Mobility                                 | Precision Manufacturing Technology                 | Bangor           | Penobscot    | \$5,500.00   | \$5,500.00   |
| AEGIS Racing Bikes USA, LLC                       | Composite Materials Technology                     | Camden           | Knox         | \$10,000.00  | \$18,498,00  |
| Aeration Systems                                  | Environmental Technology                           | Falmouth         | Cumberland   | \$12,500.00  | \$58,680.00  |
| Alba-Technic LLC                                  | Blotechnology                                      | Arundel          | York         | \$10,000.00  | \$10,000.00  |
| Arnos Tiago Pet Products                          | Precision Manufacturing Technology                 | Portland         | Cumberland   | \$6,330,00   | \$7,470.00   |
| ARCADIA designworks                               | Aquaculture and Marine Technology                  | Portland         | Cumberland   | \$9,940,00   | \$10,000.00  |
| Auburn Enterprises, LLC                           | Advanced Technologies for Forestry and Agriculture | Greene           | Androscoggin | \$12,500.00  | \$13,505.00  |
| Aubum Manufacturing, Inc.                         | Composite Materials Technology                     | Mechanic Falls   | Androscoggin | \$10,000.00  | \$35,330.00  |
| BELLECO, INC                                      | Precision Manufacturing Technology                 | Saco             | York         | \$8,021.00   | \$8,127.00   |
| BIODE, Inc.                                       | Precision Manufacturing Technology                 | Westbrook        | Cumberland   | \$10,000.00  | \$10,700.00  |
| Blue Marble Geographics                           | Information Technology                             | Gardiner         | Kennebec     | \$10,000.00  | \$27,078.00  |
| Clean Wood Heat, LLC.                             | Environmental Technology                           | East Millinocket | Penobscot    | \$10,000.00  | \$19,290.00  |
| ClearH20  | Biotechnology                                      | Portland         | Cumberland   | \$10,000.00  | \$10,000.00  |
| Cold Cove Foods                                   | Advanced Technologies for Forestry and Agriculture | Waterville       | Kennebec     | \$10,000.00  | \$13,972.00  |
| Cold Cove Foods                                   | Advanced Technologies for Forestry and Agriculture | Waterville       | Kennebec     | \$10,000.00  | \$23,100.00  |
| Consumer Energy Research Corporation              |  | Portland         | Cumberland   | \$8,900.00   | \$10,056.00  |
| Consumer Energy Research Corporation, Inc.        | Information Technology                             | Portland         | Cumberland   | \$8,199.00   | \$10,301.00  |
| Cousineau Wood Products of Maine, LLC             | Information Technology                             | North Anson      | Somerset     | \$12,500.00  | \$12,500.00  |
| Creative Thoughts, Inc.                           | Precision Manufacturing Technology                 | Biddeford        | York         | \$9,460,00   | \$9,600.00   |
| Creative Thoughts, Inc.                           | Composite Materials Technology                     |                  |              | - Anna Landa | \$10,050.00  |
|   | Composite Materials Technology                     | Biddeford        | York         | \$10,000.00  |              |
| Creative Thoughts, Inc. D2 In-Line Solutions, LLC | Composite Materials Technology                     | Blddeford        | York         | \$5,540.00   | \$5,540.00   |
| D2 In-Line Solutions, LLC                         | Composite Materials Technology                     | Scarborough      | Cumberland   | \$10,000.00  | \$10,945.00  |
|   | Composite Materials Technology                     | Scarborough      | Cumberland   | \$6,375.00   | \$7,190.00   |
| DM Technologies, LLC                              | Precision Manufacturing Technology                 | Sanford          | York         | \$9,825.00   | \$13,837.00  |
| DM Technologies, LLC                              | Precision Manufacturing Technology                 | Sanford          | York         | \$6,500.00   | \$8,797.00   |
| DM Technologies, LLC                              | Precision Manufacturing Technology                 | Sanford          | York         | \$9,950.00   | \$16,835.00  |
| DM Technologies, LLC                              | Precision Manufacturing Technology                 | Sanford          | York         | \$9,975.00   | \$11,837.00  |
| Duncan Design                                     | Aquaculture and Marine Technology                  | South Portland   | Cumberland   | \$5,000.00   | \$12,210.00  |
| DWITA   | Information Technology                             | Portland         | Cumberland   | \$5,000.00   | \$7,909.00   |
| Electo Optical Instruments                        | Precision Manufacturing Technology                 | Lincoln          | Penobscot    | \$10,000.00  | \$18,760.00  |
| Emergent Music LLC                                | Information Technology                             | Portland         | Cumberland   | \$10,000.00  | \$14,531.00  |
| Filtration One                                    | Aquaculture and Marine Technology                  | Woolwich         | Sagadahoc    | \$6,375.00   | \$6,650.00   |
| Grain Surfboards LLC                              | Composite Materials Technology                     | York             | York         | \$10,000.00  | \$27,775.00  |
| Grant Safety Products, Inc                        | Composite Materials Technology                     | Hudson           | Penobscot    | \$7,585.00   | \$7,673.00   |
| GreyMaple Software, LLC                           | Information Technology                             | Orono            | Penobscot    | \$10,000.00  | \$10,140.00  |
| Guyot Designs                                     | Precision Manufacturing Technology                 | Deer Isla        | Hancock      | \$10,000.00  | \$13,340.00  |
| Highland Blueberry Farm                           | Advanced Technologies for Forestry and Agriculture | Stockton Springs | Waldo        | \$10,000,00  | \$38,105.00  |
| Highland Blueberry Farm                           | Advanced Technologies for Forestry and Agriculture | Stockton Springs | Waldo        | \$6,000.00   | \$6,700.00   |
| Highland Blueberry Farm                           | Advanced Technologies for Forestry and Agriculture | Stockton Springs | Waldo        | \$5,500.00   | \$18,645.00  |
| Insightful Products LLC                           | Biotechnology                                      | Scarborough      | Cumberland   | \$9,980.00   | \$9,980.00   |
| Integrated Fuel Solutions                         | Environmental Technology                           | Amherst          | Hancock      | \$9,995.00   | \$13,000.00  |
| Integrated Fuel Solutions                         | Environmental Technology                           | Amherst          | Hancock      | \$10,000.00  | \$21,000.00  |
| Integrative Medicine and Cellular Therapy         | Biotechnology                                      | Fairfield        | Kennebec     | \$12,500.00  | \$53,450.00  |
| InterfaceFABRIC                                   | Advanced Technologies for Forestry and Agriculture | Bangor           | Penobscot    | \$10,000.00  | \$37,980.00  |
| ISagacity, Inc.                                   | Environmental Technology                           | Portland         | Cumberland   | \$7,500.00   | \$7,500.00   |
| James Grondin dba Empire Designs D.M.S            | Composite Materials Technology                     | Sanford          | York         | \$10,000.00  | \$8,050.00   |
| John Gareth Hughes dba Curvlim                    | Precision Manufacturing Technology                 | Wells            | York         | \$4,938.00   | \$10,000.00  |
| Kenway Corporation                                | Composite Materials Technology                     | Augusta          | Kennebec     | \$10,000.00  | \$13,800.00  |

# Maine Technology Institute Seed Grant Award Recipients FY07

| Composite Materials Technology                     | Southwest Harbor   | Hancock  | \$10,000.00  | \$10,000.00  |
|--|--|--|--|--|
|  | Thomaston  | Knox   | \$7,500.00   | \$7,700.00   |
|  | Thomaston  | Knox   | \$7,500.00   | \$8,500.00   |
|  |  | Cumberiand   | \$11,200.00  | \$13,800.00  |
| Advanced Technologies for Forestry and Agriculture | Leeds  | Androscoggin   | \$5,600.00   | \$6,200.00   |
| Environmental Technology                           | Portland   | Cumberland   | \$9,820.00   | \$17,780.00  |
|  | Orono  | Penobscot  | \$9,500.00   | \$9,850.00   |
| Composite Materials Technology                     | Rome   | Kennebec   | \$10,000.00  | \$10,000.00  |
| Precision Manufacturing Technology                 | Orono  | Penobscot  | \$10,000.00  | \$10,125.00  |
| Precision Manufacturing Technology                 | Winslow  | Kennebec   | \$6,000.00   | \$6,360.00   |
|  | Winslow  | Kennebec   | \$9,750.00   | \$12,500.00  |
|  | Richmond   | Sagadahoc  | \$10,000.00  | \$15,300.00  |
|  |  |  |  | \$11,625.00  |
|  |  |  |  | \$10,048.00  |
|  |  |  |  | \$52,916,00  |
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|  |  |  |  | \$47,400.00  |
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|  |  |  |  | \$19,500.00  |
|  |  |  |  | \$1,100.00   |
|  |  |  |  | \$19,175.00  |
|  |  |  |  | \$7,000.00   |
|  |  |  |  | \$17,400.00  |
|  |  |  |  | \$12,000.00  |
|  |  |  |  | \$10,000.00  |
|  |  |  |  | \$13,375.00  |
| Advanced Technologies for Forestry and Agriculture | Orono  | Penobscot  | \$11,200.00<br>\$10,000.00   | \$13,350.00<br>\$10,000.00   |
|  | Environmental Technology Composite Materials Technology Composite Materials Technology   | Environmental Technology Environmental Technology Advanced Technologies for Forestry and Agriculture Advanced Technologies for Forestry and Agriculture Advanced Technologies for Forestry and Agriculture Environmental Technology Composite Materials Technology Precision Manufacturing Technology Precision Manufacturing Technology Precision Manufacturing Technology Winslow Precision Manufacturing Technology Precision Manufacturing Technology Richmond Precision Manufacturing Technology Precision Manufacturing Technology Richmond Precision Manufacturing Technology Richmond Precision Manufacturing Technology Richmond Precision Manufacturing Technology Richmond Precision Manufacturing Technology Precision Manufactu | Environmental Technology Environmental Technology Environmental Technology Advanced Technologies for Forestry and Agriculture Advanced Technologies for Forestry and Agriculture Advanced Technologies for Forestry and Agriculture Environmental Technology Portland Composite Materials Technology Portland Composite Materials Technology Precision Manufacturing Technology Precision Manufacturing Technology Precision Manufacturing Technology Precision Manufacturing Technology Winslow Kennebec Biotechnology Biotechnology Biotechnology Precision Manufacturing Technology Precision Manufacturing Technology Richmond Biotechnology Richmond Biotechnology Richmond Biotechnology Richmond Biotechnology Richmond Biotechnology Richmond Biotechnology Richmond R | Environmental Technology Environmental Technology Advanced Technologies for Forestry and Agriculture Advanced Technologies for Forestry and Agriculture Advanced Technologies for Forestry and Agriculture Environmental Technology Corposite Materials Technology Profiland Cumberland Sp. 20.00 Corposite Materials Technology Precision Manufacturing Technology Precision Manufacturing Technology Precision Manufacturing Technology Winslow Kennebee Sp. 00.00 Precision Manufacturing Technology Richmond Sigadahoe Sigono Precision Manufacturing Technology Richmond Sigadahoe Sigono Precision Manufacturing Technology Richmond Sigadahoe Sigono Precision Manufacturing Technology Hancock Hancock Hancock Hancock Hancock Sp. 996.00 Precision Manufacturing Technology Hancock Richmond Sigadahoe Precision Manufacturing Technology Hancock Precision Manufacturing Technology Hancock Precision Manufacturing Technology Buston Precision Manufacturing Technology Buston Precision Manufacturing Technology Buston Precision Manufacturing Technology Richmond Sigadahoe Precision Manufacturing Technology Buston Precision Manufacturing Technology Buston Precision Manufacturing Technology Roman R |

## Maine Technology Institute Seed Grant Award Recipients FY07

| University of Maine      | Composite Materials Technology                     | Orono       | Penobscot    | \$12,500.00 | \$17,500.00 |
|--------------------------|--|-------------|--------------|-------------|-------------|
| Lab                      | Information Technology                             | Orono       | Penobscot    | \$12,400.00 | \$21,000.00 |
| Warp Drive Engines       | Precision Manufacturing Technology                 | Harpswell   | Androscoggin | \$10,000.00 | \$16,511.00 |
| West Bay Boats           | Composite Materials Technology                     | Steuben     | Washington   | \$10,000.00 | \$10,000.00 |
| Window Cozies            | Environmental Technology                           | Millinocket | Penobscot    | \$4,000.00  | \$8,000.00  |
| Wise-Acre, Inc.          | Advanced Technologies for Forestry and Agriculture | Brooksville | Hancock      | \$10,000.00 | \$13,783.00 |
| Wise-Acre, inc.          | Advanced Technologies for Forestry and Agriculture | Brooksville | Hancock      | \$5,000.00  | \$6,000.00  |
| Yankee Engineering, Inc. | Precision Manufacturing Technology                 | Limington   | York         | \$4,700.00  | \$5,741.00  |
| Yo Bon LLC               | Advanced Technologies for Forestry and Agriculture | Orono       | Penobscot    | \$9,550.00  | \$19,918.00 |
| Yo Bon LLC               | Advanced Technologies for Forestry and Agriculture | Orono       | Penobscot    | \$9,900.00  | \$22,780.00 |
| York Marine Inc.         | Composite Materials Technology                     | Rockland    | Knox         | \$10,000.00 | \$10,000.00 |
| Zeomatrix LLC            | Environmental Technology                           | Orono       | Penobscot    | \$10,000.00 | \$10,582.00 |
| Zeomatrix, LLC           | Environmental Technology                           | Orono       | Penobscot    | \$10,000.00 | \$11,950.00 |

| Company  | Sector  | Gity             | County       | Award Amount | Match Amount |
|--|---|------------------|--------------|--------------|--------------|
| A Up (John B. Nichols)   | Precision Manufacturing Technology  | Winthrop         | Kennebec     | \$8,988.00   | \$21,877.29  |
| Abunai   | Precision Manufacturing Technology  | Scarborough      | Cumberland   | \$8,138.50   | \$8,138.50   |
| Access Technology Corporation  | Environmental Technology  | Stockton Springs | Penobscot    | \$10,000.00  | \$10,584.00  |
| Access Technology Corporation  | Environmental Technology  | Stockton Springs | Penobscot    | \$0.00       | \$0.00       |
| Access Wellness Diagnostic Technologies  | Biotechnology   | Portland         | Penobscot    | \$10,000.00  | \$23,700.00  |
| Acheron Inc.   | Environmental Technology  | Newport          | Penobscot    | \$8,108.31   | \$9,163.10   |
| Acme-Monaco Corporation  | Precision Manufacturing Technology  | Presque Isle     | Aroostook    | \$9,880.00   | \$13,919.00  |
| Acoustic Processing Technology, Inc.   | Information Technology  | Scarborough      | Cumberland   | \$9,500.00   | \$14,000.00  |
| Adv. Comp. Engineering d/b/a Aegis Bicyles   | Composite Materials Technology  | E Boothbay       | Knox         | \$9,089.00   | \$45,824.00  |
| Advanced Buckle Technology   | Precision Manufacturing Technology  | Falmouth         | Cumberland   | \$9,500.00   | \$11,501.50  |
| AEC Engineering  | Environmental Technology  | Freeport         | Cumberland   | \$10,000.00  | \$23,100.00  |
| Aegis Racing Bikes USA, LLC  | Composite Materials Technology  | Camden           | Knox         | \$10,000.00  | \$10,076.00  |
| AeroHydro, Inc.  | Information Technology  | Southwest Harbor | Hancock      | \$10,000.00  | \$27,200.00  |
| Aiko Biotechnology Inc.  | Biotechnology   | Portland         | York         | \$10,000.00  | \$20,093.00  |
| Alba-Technic LLC   | Biotechnology   | Arundel          | York         | \$10,000.00  | \$21,490.00  |
| Alexanders Welding & Machine, Inc.   | Precision Manufacturing Technology  | Greenfield Twp   | Penobscot    | \$5,413.00   | \$5,413.00   |
| Allon Science & Technology - JJMA Maritime Sector  | Composite Materials Technology  | Bath             | Sagadahoc    | \$10,000.00  | \$17,544.00  |
| Alteva, Inc.   | Precision Manufacturing Technology  | Orono            | Penobscot    | \$10,000.00  | \$23,000.00  |
| Alteva. Inc.   | Precision Manufacturing Technology  | Orono            | Penobscot    | \$10,000.00  | \$15,000.00  |
| Apple Acres Farm, Inc  | Advanced Technologies for Forestry and Agriculture                                | Hiram            | Oxford       | \$9,040.00   | \$9,052.00   |
| Apple Acres Farm, Inc  | Advanced Technologies for Forestry and Agriculture                                | Hiram            | Oxford       | \$7,630.00   | \$10,488.00  |
| Apple Acres Farm, Inc  | Advanced Technologies for Forestry and Agriculture                                | South Hiram      | York         | \$7,710.50   | \$7,710.50   |
| Applied Robotics Company   |   | Norridgewock     | Somerset     | \$10,000.00  | \$10,000.00  |
| Applied Thermal Sciences, Inc.   | Advanced Technologies for Forestry and Agriculture Composite Materials Technology | Sanford          | Cumberland   | \$8,436.00   | \$8,436.00   |
| Applied Thermal Sciences, Inc.   |   | Sanford          | York         | \$8,000.00   | \$6,125.00   |
| Applied Thermal Sciences, Inc.   | Composite Materials Technology  | Sanford          | York         | \$9,998.00   | \$10,298.00  |
| Applied Thermal Sciences, Inc.   | Composite Materials Technology  | Sanford          | York         | \$9,985.00   | \$10,758.00  |
| Applied Thermal Sciences, Inc.   | Composite Materials Technology  | Sanford          | York         | \$10,000.00  | \$10,000.00  |
|  | Composite Materials Technology  |                  | Knox         | \$8,600.00   | \$28,008.00  |
| Aquaculture Engineering USA Inc Aroostook Mills  | Aquaculture and Marine Technology   | Washington       |              |              | \$15,060.00  |
| 177 T. 177 T | Advanced Technologies for Forestry and Agriculture                                | Ft Fairfield     | Aroostock    | \$8,355.00   |              |
| Artel, Inc.  | Biotechnology   | Westbrook        | Cumberland   | \$10,000.00  | \$13,500.00  |
| Artel, Inc.  | Biotechnology   | Westbrook        | Cumberland   | \$7,500.00   | \$16,725.00  |
| Artful Wares, Inc.   | Composite Materials Technology  | Old Town         | Penobscot    | \$4,175.00   | \$9,471.00   |
| Artful Wares, Inc.   | Composite Materials Technology  | Old Town         | Penobscot    | \$8,000.00   | \$10,352.88  |
| Artful Wares, Inc.   | Composite Materials Technology  | Old Town         | Penobscot    | \$4,552.50   | \$10,000.00  |
| Ascendant Energy Company, Inc.   | Environmental Technology  | Rockland         | Клох         | \$7,920.00   | \$13,306.00  |
| Ascendant Energy Company, Inc.   | Environmental Technology  | Rockland         | Knox         | \$10,000.00  | \$25,729.00  |
| Ascendant Energy Company, Inc.   | Environmental Technology  | Rockland         | Knox         | \$7,000.00   | \$16,000.00  |
| Assistive Care Technologies, Inc.  | Information Technology  | Rockport         | Knox         | \$10,000.00  | \$10,688.00  |
| Atlantic Green Energy Services (AGES)  | Information Technology  | Portland         | Cumberland   | \$10,000.00  | \$15,000.00  |
| AtlanticProCare  | Biotechnology   | Portland         | Cumberland   | \$9,040.23   | \$20,374.00  |
| Aubum Enterprises, LLC   | Environmental Technology  | Lewiston         | Androscoggin | \$8,000.00   | \$13,959.00  |
| Auburn Machinery, Inc.   | Advanced Technologies for Forestry and Agriculture                                | Lewiston         | Androscoggin | \$10,000.00  | \$12,500.00  |
| Auburn Manufacturing, Inc.   | Composite Materials Technology  | Mechanic Falls   | Androscoggin | \$10,000.00  | \$24,790.00  |
| Audio D, Ltd.  | Precision Manufacturing Technology  | Windham          | Cumberland   | \$8,000.00   | \$12,715.00  |
| Ayers Island, LLC  | Environmental Technology  | Orono            | Penobscot    | \$10,000.00  | \$10,000.00  |
| Bar Harbor Biotechnology   | Blotechnology   | Trenton          | Hancock      | \$10,000.00  | \$11,498.00  |
| Baychar, Inc.  | Composite Materials Technology  | Kingfield        | Franklin     | \$10,000.00  | \$10,800.00  |
| Beacon Analytical Systems, Inc   | Biotechnology   | Portland         | Cumberland   | \$10,000.00  | \$10,300.00  |
| Belleco, Inc   | Precision Manufacturing Technology  | Saco             | York         | \$8,906.00   | \$8,906.00   |

| Belleco, Inc                      | Precision Manufacturing Technology                 | Saco           | York         | \$7,979.00  | \$7,979.00   |
|-----------------------------------|--|----------------|--------------|-------------|--------------|
| Bending Technologies, Inc.        | Precision Manufacturing Technology                 | Waterville     | Kennebec     | \$10,000.00 | \$10,000.00  |
| Benton Papers, Inc.               | Precision Manufacturing Technology                 | Portland       | Cumberland   | \$10,000.00 | \$140,487.00 |
| Benton Papers, Inc.               | Precision Manufacturing Technology                 | Portland       | Cumberland   | \$10,000.00 | \$52,817.00  |
| Beota Group, Inc.                 | Information Technology                             | Belfast        | Waldo        | \$5,275.00  | \$5,731.00   |
| Bethel Furniture Stock, Inc.      | Advanced Technologies for Forestry and Agriculture | Bethel         | Oxford       | \$10,000.00 | \$10,000.00  |
| Bethel Furniture Stock, Inc.      | Advanced Technologies for Forestry and Agriculture | Bethel         | Oxford       | \$10,000.00 | \$13,734.00  |
| Bigge Dafense, LLC                | Information Technology                             | Millinocket    | Sagadahoc    | \$7,200.00  | \$7,650.00   |
| BioAnalyte Inc.                   | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$8,000.00  | \$10,000.00  |
| BloAnalyte Inc.                   | Biotechnology                                      | Portland       | Cumberland   | \$9,961,00  | \$20,679.00  |
| BIODE, Inc.                       | Precision Manufacturing Technology                 | Westbrook      | Cumberland   | \$10,000.00 | \$16,000.00  |
| BIODE, Inc.                       | Precision Manufacturing Technology                 | Westbrook      | Cumberland   | \$9,972.00  | \$22,523.00  |
| BIODE, Inc.                       | Precision Manufacturing Technology                 | Westbrook      | Cumberland   | \$10,000.00 | \$11,747.00  |
| BIODE, Inc.                       | Precision Manufacturing Technology                 | Westbrook      | Cumberland   | \$10,000.00 | \$10,500.00  |
| BIODE, Inc.                       | Precision Manufacturing Technology                 | Westbrook      | Cumberland   | \$10,000.00 | \$27,307.00  |
| BIODESIGN International           | Blotechnology                                      | Saco           | Cumberland   | \$7,668.00  | \$11,880.00  |
| Biological Services, Inc.         | Aquaculture and Marine Technology                  | Poland         | Androscoggin | \$10,000.00 | \$10,000.00  |
| Biological Services, Inc.         | Aquaculture and Marine Technology                  | Poland         | Kennebec     | \$8,500.00  | \$10,000.00  |
| Black Plastic, LLC.               | Composite Materials Technology                     | Bass Harbor    | Hancock      | \$9,840.00  | \$10,525.00  |
| Black Plastic, LLC.               | Composite Materials Technology                     | Bass Harbor    | Hancock      | \$10,000.00 | \$13,100.00  |
| Blue Marble Geographics           | Information Technology                             | Gardiner       | Kennebec     | \$10,000.00 | \$22,887.00  |
| Blue Marble Geographics           | Information Technology                             | Gardiner       | Kennebec     | \$10,000.00 | \$29,905.00  |
| Bright-I Technologies             | Aquaculture and Marine Technology                  | Wiscasset      | Cumberland   | \$3,802.50  | \$11,757.00  |
| Brims Ness Corporation            | Environmental Technology                           | Millinocket    | Penobscot    | \$6,500.00  | \$12,000.00  |
| Brims Ness Corporation            | Environmental Technology                           | Millinocket    | Penobscot    | \$10,000.00 | \$23,147.00  |
| Brindle Learning Tools, LLC       | Information Technology                             | Portland       | Cumberland   | \$9,000.00  | \$14,440.00  |
| Brindle Learning Tools, LLC       | Information Technology                             | Portland       | Cumberland   | \$3,000.00  | \$3,000.00   |
| Brittlestar                       | Environmental Technology                           | Acton          | York         | \$10,000.00 | \$116,074.00 |
| Broadband Solutions, Incorporated | Information Technology                             | Bowdolnham     | Androscoggin | \$10,000.00 | \$10,000.00  |
| Broadband Solutions, incorporated | Information Technology                             | Bowdolnham     | Sagadahoc    | \$10,000.00 | \$11,833.00  |
| Builder Partners, LLC             | Information Technology                             | Warren         | Knox         | \$10,000.00 | \$15,000.00  |
| Builder Partners, LLC             | Information Technology                             | Warren         | Knox         | \$7,000.00  | \$7,000.00   |
| Burnt Meadow Nursery              | Advanced Technologies for Forestry and Agriculture | Brownfield     | Oxford       | \$9,932.34  | \$11,885.13  |
| C & H Corporation                 | Precision Manufacturing Technology                 | South Portland | Cumberland   | \$9,275.00  | \$14,710.50  |
| Cabins To Castles, Inc.           | Aquaculture and Marine Technology                  | Denmark        | Oxford       | \$10,000.00 | \$10,000.00  |
| CAD Construction Co., The         | Information Technology                             | Portland       | Cumberland   | \$10,000.00 | \$10,000.00  |
| Casco Bay Molding                 | Biotechnology                                      | Sanford        | York         | \$8,574.00  | \$9,027.00   |
| Casco Bay Molding                 | Precision Manufacturing Technology                 | Sanford        | York         | \$9,079.00  | \$14,818.00  |
| CBE Services Inc                  | Information Technology                             | Wiscasset      | Lincoln      | \$8,850.00  | \$8,850.00   |
| CBE Services Inc                  | Information Technology                             | Wiscasset      | Lincoln      | \$9,840.00  | \$12,260.00  |
| CBE Services Inc                  | Information Technology                             | Wiscasset      | Lincoln      | \$10,000.00 | \$12,577.00  |
| Cerealus Holdings LLC             | Advanced Technologies for Forestry and Agriculture | Waterville     | Kennebec     | \$10,000.00 | \$16,020.00  |
| Cerealus Holdings LLC             | Advanced Technologies for Forestry and Agriculture | Waterville     | Kennebec     | \$9,500.00  | \$12,932.00  |
| Chameleon Designs                 | Composite Materials Technology                     | Scarborough    | Cumberland   | \$10,000.00 | \$20,027.50  |
| Chemogen, Inc.                    | Biotechnology                                      | So. Portland   | Cumberland   | \$10,000,00 | \$16,295.00  |
| CHIPCO International              | Information Technology                             | Raymond        | Cumberland   | \$8,000.00  | \$11,131.00  |
| CLC Forms                         | Composite Materials Technology                     | Freeport       | Cumberland   | \$10,000.00 | \$10,250.00  |
| ClearH20                          | Biotechnology                                      | Portland       | Cumberland   | \$10,000.00 | \$10,780.00  |
| Coast of Maine Organic Products   | Advanced Technologies for Forestry and Agriculture | Portland       | Cumberland   | \$5,858.00  | \$5,858.00   |
| Coastal Products Company          | Precision Manufacturing Technology                 | Lisbon Falls   | Androscoggin | \$10,000.00 | \$73,092.64  |
| Coastside Research                | Aquaculture and Marine Technology                  | Stonington     | Hancock      | \$10,000.00 | \$10,000.00  |

| Coastside Research   | Biotechnology                                      | Stonington           | Hancock  | \$10,000.00                | \$13,985.00                |
|--|--|----------------------|--|----------------------------|----------------------------|
| Coastside Research   | Biotechnology                                      | Stonington           | Hancock  | \$9,300.00                 | \$11,575.00                |
| Coastside Research   | Blotechnology                                      | Stonington           | Washington   | \$9,800.00                 | \$24,269,15                |
| Coastwise, Inc   | Precision Manufacturing Technology                 | Rockport             | Knox   | \$10,000.00                | \$10,000.00                |
| Coastwise, Inc   | Precision Manufacturing Technology                 | Rockport             | Knox   | \$10,000.00                | \$10,000.00                |
| Commercial Paving Co., Inc.  | Environmental Technology                           | Scarborough          | Cumberland   | \$10,000.00                | \$15,215.00                |
| Commonwealth Software  | Information Technology                             | Portland             | Cumberland   | \$9,860.00                 | \$9,880.00                 |
| Commonwealth Software  | Information Technology                             | Portland             | Cumberland   | \$9,730.00                 | \$21,574.00                |
| Composite Housing, LLC   | Composite Materials Technology                     | Durham               | Androscoggin   | \$10,000.00                | \$17,500.00                |
| CONTECH Stormwater Solutions (Formerly Vortechnics, Inc.)  | Environmental Technology                           | Scarborough          | Cumberland   | \$10,000.00                | \$19,017.00                |
| CONTECH Stormwater Solutions (Formerly Vortechnics, Inc.)  | Environmental Technology                           | Scarborough          | Cumberland   | \$10,000.00                | \$10,236.00                |
| CONTECH Stormwater Solutions (Formerly Vortechnics, Inc.)  | Environmental Technology                           | Scarborough          | Cumberland   | \$10,000.00                | \$22,786.00                |
| CONTECH Stormwater Solutions, Inc.   | Environmental Technology                           | Scarborough          | Cumberland   | \$10,000.00                | \$25,288.00                |
| Corcoran Environmental Services, Inc.  | Advanced Technologies for Forestry and Agriculture | W. Kennebunk         | York   | \$8,000.00                 | \$8,500.00                 |
| Correct Building Products LLC  | Advanced Technologies for Forestry and Agriculture | Biddeford            | York   | \$10,000.00                | \$22,630.00                |
| Correct Building Products LLC  | Composite Materials Technology                     | Biddeford            | York   | \$10,000.00                | \$10,000.00                |
| Correct Building Products LLC  | Composite Materials Technology                     | Biddeford            | York   | \$4,800.00                 | \$4,800.00                 |
| Correct Building Products LLC  | Composite Materials Technology                     | Biddeford            | York   | \$7,138.00                 | \$7,138.00                 |
| Correct Building Products LLC  | Composite Materials Technology                     | Biddeford            | York   | \$9,200.00                 | \$22,624.00                |
| Count and Crush Systems, Inc.  |  |                      | York   | \$8,858,00                 | \$9,225.40                 |
| Cousineau Wood Products  | Precision Manufacturing Technology                 | Lyman<br>North Anson | Somerset   | \$8,418.67                 | \$6,416.67                 |
| Cousineau Wood Products  | Advanced Technologies for Forestry and Agriculture |                      | - CONTRACTOR OF THE PARTY OF TH |                            | \$10,000.00                |
| DE ALL COMPANION DE PORTO E PORTO DE COMPANION DE LA COMPANION | Composite Materials Technology                     | N. Anson             | Somerset   | \$10,000.00                | \$16,382.00                |
| Craig Zievis   | Aquaculture and Marine Technology                  | Clifton              | Penobscot  | \$10,000.00                | \$0.00                     |
| Creative Mold Co LLC   | Precision Manufacturing Technology                 | Auburn               | Androscoggin   | \$0.00                     |                            |
| CrossRate Technology, LLC  | Information Technology                             | Portland             | Cumberland   | \$10,000.00                | \$22,045.00                |
| CrossRate Technology, LLC  | Information Technoogy                              | Portland             | Cumberland   | \$6,250.00                 | \$6,751.00                 |
| Crucible Corporation Crucible Corporation  | Precision Manufacturing Technology                 | Sorrento             | Hancock  | \$10,000.00<br>\$10,000.00 | \$12,731.00<br>\$36,277.20 |
|  | Precision Manufacturing Technology                 | Sorrento             | Hancock  |                            |                            |
| Custom Composite Technologies, Inc.  | Composite Materials Technology                     | Bath                 | Androscoggin   | \$10,000.00                | \$10,664.00                |
| Cyberseniors   | Information Technology                             | S Portland           | Cumberland   | \$10,000.00                |                            |
| Cyr Designs  | Precision Manufacturing Technology                 | Millinocket          | Penobscot  | \$8,075.00                 | \$10,484.00                |
| Cyr Lumber Inc.  | Advanced Technologies for Forestry and Agriculture | Portage              | Aroostock  | \$10,000.00                | \$10,000.00                |
| D2 In-Line Solutions, LLC  | Precision Manufacturing Technology                 | Scarborough          | Cumberland   | \$10,000.00                | \$10,000.00                |
| D2 Systems   | Precision Manufacturing Technology                 | Scarborough          | Cumberland   | \$10,000.00                | \$10,000.00                |
| DaVinci Experience   | Information Technology                             | Falmouth             | Cumberland   | \$9,705.00                 | \$11,470.00                |
| Detection Technologies   | Environmental Technology                           | So. Portland         | Cumberland   | \$10,000.00                | \$25,629.00                |
| Diagram Systems Holding Company, LLC   | Information Technology                             | Bath                 | Sagadahoc  | \$10,000.00                | \$10,048.00                |
| Digital Intern Services, LLC.  | Information Technology                             | Cape Elizabeth       | Cumberland   | \$10,000.00                | \$13,850.00                |
| Diving Service   | Composite Materials Technology                     | Standish             | Cumberland   | \$1,200.00                 | \$17,955.00                |
| DM Technologies, LLC   | Precision Manufacturing Technology                 | Sanford              | York   | \$9,500.00                 | \$18,750.00                |
| DM Technologies, LLC   | Precision Manufacturing Technology                 | Sanford              | York   | \$9,800.00                 | \$13,975.00                |
| Do-All-Dump, LLC   | Precision Manufacturing Technology                 | Scarborough          | Cumberland   | \$8,287.50                 | \$6,335,60                 |
| Downeast Institute for Applied Marine Research & Education   | Aquaculture and Marine Technology                  | Northfield           | Washington   | \$10,000.00                | \$10,500.00                |
| Downeast Institute for Applied Marine Research & Education   | Aquaculture and Marine Technology                  | Machias              | Washington   | \$10,000.00                | \$11,285.00                |
| Downeast Institute for Applied Marine Research & Education   | Aquaculture and Marine Technology                  | Beals                | Washington   | \$10,000.00                | \$10,451.38                |
| Downeast Institute for Applied Marine Research and Education   | Aquaculture and Marine Technology                  | Beals                | Washington   | \$10,000.00                | \$10,000.00                |
| Downeast Solutions   | Precision Manufacturing Technology                 | Whitefield           | Lincoln  | \$8,670.00                 | \$13,136.00                |
| Downeast Solutions   | Precision Manufacturing Technology                 | Whitefield           | Lincoln  | \$10,000.00                | \$10,000.00                |
| Duncan Design  | Aquaculture and Marine Technology                  | South Portland       | Cumberland   | \$9.964.00                 | \$22,056.00                |
| Duncan Design  | Aquaculture and Marine Technology                  | South Portland       | Cumberland   | \$10,000,00                | \$16,618.00                |
| Duplessis Associates   | Composite Materials Technology                     | Van Buren            | Aroostook  | \$10,000.00                | \$26,423.00                |

| E. A. Morrison, Inc., d/b/a/ Mapleroc Industries | Precision Manufacturing Technology                                     | Portland            | Cumberiand   | \$10,000.00 | \$19,070.00 |
|--|--|---------------------|--------------|-------------|-------------|
| EchoHeart, LLC                                   | Blotechnology  | Damariscotta        | Клох         | \$8,600.00  | \$8,800.00  |
| EchoHeart, LLC                                   | Biotechnology  | Damariscotta        | Knox         | \$8,250.00  | \$9,119.40  |
| EchoHeart, LLC                                   | Biotechnology  | Damariscotta        | Knox         | \$8,100.00  | \$8,100.00  |
| Electro Optical Instruments                      | Precision Manufacturing Technology                                     | Lincoln             | Penobscot    | \$8,000.00  | \$13,500.00 |
| Ellte Boatworks                                  | Composite Materials Technology   | Topsham             | Sagadahoc    | \$4,200.00  | \$4,200.00  |
| EmbedTech Industries                             | Precision Manufacturing Technology                                     | Raymond             | Cumberland   | \$10,000.00 | \$28,037.84 |
| Emergency Vehicles of Maine, Inc.                | Composite Materials Technology   | Lewiston            | Androscoggin | \$7,940.00  | \$13,863.00 |
| Emergent Music LLC                               | Information Technology   | Portland            | Cumberland   | \$9,500.00  | \$9,682.00  |
| Emergent Music LLC                               | Information Technology   | Portland            | Cumberland   | \$9,975.00  | \$11,683.00 |
| DBA Maine Micro Furnace                          | Environmental Technology   | Portland            | Cumberiand   | \$10,000.00 | \$17,600.00 |
| Environmat                                       | Composite Materials Technology   | Hull                | Cumberland   | \$9,700.00  | \$9,800.00  |
| Ergometry Design                                 | Precision Manufacturing Technology                                     | York                | York         | \$9,520.00  | \$12,090.00 |
| Evaluation Practice Group                        | Information Technology   | Newburgh            | Penobscot    | \$9,863.88  | \$15,000.00 |
| Fairchild Semiconductor                          | Precision Manufacturing Technology                                     | South Portland      | Cumberland   | \$0.00      | \$0.00      |
| Federal Harbor Farms                             | Aquaculture and Marine Technology                                      | Lubec               | WashIngton   | \$10,000.00 | \$10,470.00 |
| Fiddlers Reach, LLC                              | Advanced Technologies for Forestry and Agriculture                     | Bath                | Sagadahoc    | \$3,543,00  | \$5,527.00  |
| Filtration One                                   | Aquaculture and Marine Technology                                      | Woolwich            | Sagadahoc    | \$7,495.00  | \$8,245.00  |
| Filtration One                                   | Aquaculture and Marine Technology                                      | Woolwich            | Sagadahoc    | \$10,000.00 | \$12,000.00 |
| Finasys II LLC                                   | Information Technology   | Orland              | Penobscot    | \$10,000.00 | \$19,698,15 |
| Finasys II LLC                                   | Information Technology   | Orland              | Penobscot    | \$10,000.00 | \$10,000.00 |
| Fire Risk Management, Inc.                       | Aquaculture and Marine Technology                                      | Bath                | Sagadahoc    | \$10,000.00 | \$10,000.00 |
| Flewelling Farms                                 | Advanced Technologies for Forestry and Agriculture                     | Easton              | Cumberland   | \$0.00      | \$0.00      |
| Flotation Technologies                           | Aquaculture and Marine Technology                                      | Biddeford           | York         | \$6.516.00  | \$7,118,00  |
| Fluid Imaging Technologies, Inc.                 | Precision Manufacturing Technology                                     | Yarmouth            | Lincoln      | \$10,000.00 | \$12,060.97 |
| Fluid Imaging Technologies, Inc.                 |  | Yarmouth            | Lincoln      | \$10,000.00 | \$10,691.30 |
| Fluid Imaging Technologies, Inc.                 | Precision Manufacturing Technology                                     | Yarmouth            | Lincoln      | \$10,000.00 | \$10,000.00 |
| FMC BioPolymer, Rockland Maine Plant             | Precision Manufacturing Technology  Aquaculture and Marine Technology  | Rockland            | Knox         | \$10,000.00 | \$16,235.00 |
| FND Autotronics                                  | Precision Manufacturing Technology                                     | Madawaska           | Aroostook    | \$10,000.00 | \$37,239.00 |
| Formed Fiber Technologies, Inc.                  |  | Aubum               | Androscoggin | \$10,000.00 | \$15,000.00 |
| Fortin Brothers                                  | Composite Materials Technology Precision Manufacturing Technology      | Van Buren           | Aroostook    | \$10,000.00 | \$12,803.00 |
| Fota, Inc.                                       |  | Saco                | Cumberland   | \$10,000.00 | \$17,679.00 |
| Fota, Inc.                                       | Precision Manufacturing Technology  Precision Manufacturing Technology | Saco                | York         | \$9.850.00  | \$15,997.00 |
| Fota, Inc.                                       | Precision Manufacturing Technology                                     | Saco                | York         | \$5,150.00  | \$5,493.00  |
| Fraser Papers                                    | Advanced Technologies for Forestry and Agriculture                     | Madawaska           | Aroostook    | \$9,195,97  | \$13,801.00 |
| Fretz Goldsmiths                                 | Precision Manufacturing Technology                                     | Bucksport           | Hancock      | \$10,000.00 | \$18,677.51 |
| Fretz Goldsmiths                                 | Precision Manufacturing Technology                                     | Bucksport           | Hancock      | \$10,000.00 | \$18,945.00 |
|  |  |                     |              | \$10,000.00 | \$12,725.00 |
| Friendship International                         | Aquaculture and Marine Technology                                      | Camden              | Knox         |             |             |
| Frontier Energy, Inc.                            | Environmental Technology   | China Village       | Kennebec     | \$9,515.00  | \$10,300.50 |
| GAC Chemical Corporation                         | Precision Manufacturing Technology                                     | Searsport           | Waldo        | \$10,000.00 | \$71,091.00 |
| Gary Weinstein                                   | Composite Materials Technology   | Cumberland Foreside | Cumberland   | \$10,000.00 | \$10,000.00 |
| Genplex, Inc.                                    | Environmental Technology   | Skowhegan           | Somerset     | \$7,850.00  | \$10,933.00 |
| Gerald E Drinkuth                                | Precision Manufacturing Technology                                     | Mexico              | Oxford       | \$9,810.00  | \$9,975.00  |
| Gladstones Under The Sun                         | Advanced Technologies for Forestry and Agriculture                     | Bar Harbor          | Hancock      | \$10,000.00 | \$10,821.00 |
| Gladstones Under The Sun                         | Advanced Technologies for Forestry and Agriculture                     | Bar Harbor          | Hancock      | \$10,000.00 | \$12,907.00 |
| Global Navigation Services, Inc.                 | Information Technology   | Litchfield          | Kennebec     | \$8,250,00  | \$12,067.50 |
| Global Navigation Services, Inc.                 | Information Technology   | Litchfield          | Kennebec     | \$6,876.70  | \$31,248.00 |
| Global Threats LLC                               | Information Technology   | Orono               | Penobacot    | \$10,000.00 | \$15,000.00 |
| Grant Safety Products Inc (GSP)                  | Composite Materials Technology   | Orrington           | Penobscot    | \$8,440.00  | \$8,520.00  |
| Green Technology Group                           | Environmental Technology   | Portland            | Cumberland   | \$10,000.00 | \$12,500.00 |
| Grip N Rip Racing Products LLC                   | Precision Manufacturing Technology                                     | Monmouth            | Kennebec     | \$9,885.00  | \$21,642.00 |

| HALCO  | Precision Manufacturing Technology                 | Presque Isle               | Aroostook  | \$7,173.89               | \$7,173.89                 |
|--|--|----------------------------|------------|--------------------------|----------------------------|
| Hancock Gourmet Lobster Company                  | Aquaculture and Marine Technology                  | Topsham                    | Cumberland | \$9,996.00               | \$27,596.00                |
| Hancock Lumber                                   | Composite Materials Technology                     | Casco                      | Cumberland | \$9,952.00               | \$16,486.00                |
| Harbison Plumbing & Heating/Bison Products       | Precision Manufacturing Technology                 | Houlton                    | Aroostook  | \$10,000,00              | \$10,000.00                |
| Harbor Technologies Inc.                         | Composite Materials Technology                     | Brunswick                  | Cumberland | \$8,096.24               | \$15,821.00                |
| Harbor Technologies Inc.                         | Composite Materials Technology                     | Brunswick                  | Cumberland | \$10,000.00              | \$12,000.00                |
| Hell Modfied Inc.                                | Precision Manufacturing Technology                 | Comish                     | York       | \$10,000.00              | \$27,933.85                |
| Henderson Engineering                            | Precision Manufacturing Technology                 | Gray                       | Cumberland | \$5,455.00               | \$5,455.00                 |
| HHA Compliance                                   | Information Technology                             | Falmouth                   | Cumberland | \$10,000.00              | \$13,135.00                |
| Hillier & Associates, Inc.                       | Aquaculture and Marine Technology                  | Augusta                    | Kennebec   | \$9,700.00               | \$24,574,00                |
| Hodgdon Yachts, Inc.                             | Composite Materials Technology                     | East Boothbay              | Lincoln    | \$9,250.00               | \$35,523.00                |
| Hodgdon Yachts, Inc.                             | Composite Materials Technology                     | East Boothbay              | Lincoin    | \$0.00                   | \$0.00                     |
| Hodgdon Yachts, Inc.                             | Composite Materials Technology                     | East Boothbay              | Lincoln    | \$9,725.00               | \$39,356.00                |
| Hodgdon Yachts, Inc.                             | Composite Materials Technology                     | East Boothbay              | Lincoln    | \$9,450,00               | \$25,056.00                |
| Holy Terra Products, Inc.                        | Advanced Technologies for Forestry and Agriculture | Yarmouth                   | Cumberiand | \$7,000.00               | \$100,004.00               |
| Holy Terra Products, Inc.                        | Advanced Technologies for Forestry and Agriculture | Yarmouth                   | Cumberland | \$10,000,00              | \$10,877.00                |
| Houlton Photonics                                | Information Technology                             | Houlton                    | Aroastook  | \$10,000.00              | \$10,000.00                |
| Hulbert Design                                   | Aquaculture and Marine Technology                  | Portland                   | Cumberland | \$10,000,00              | \$24,695.00                |
| Hydro International                              | Environmental Technology                           | Portland                   | Cumberland | \$9,550.00               | \$20,023.25                |
| Hydro International                              | Environmental Technology                           | Portland                   | Cumberland | \$10,000.00              | \$10,121.00                |
| Hydro International                              | Environmental Technology                           | Portland                   | Cumberland | \$10,000.00              | \$26,000.00                |
| Hydrophilix Corporation                          | Biotechnology                                      | Saco                       | York       | \$6,688.00               | \$6,686.00                 |
| Hydro-Photon, Inc.                               | Biotechnology                                      | Blue Hill                  | Hancock    | \$10,000,00              | \$10,360.00                |
| IC Solutions (Formerly TSI Systems Inc.)         | Information Technology                             | South Berwick              | York       | \$10,000,00              | \$15,810.00                |
| IC Solutions (FormerlyTSI Systems Inc.)          | Information Technology                             | Scarborough                | York       | \$10,000,00              | \$38,507.00                |
| IC Solutions Inc.                                | Information Technology                             | Scarborough                | Cumberland | \$10,000.00              | \$10,500.00                |
| ICS Equipment, Inc                               | Precision Manufacturing Technology                 | Portland                   | Cumberland | \$9,150.00               | \$9,416.05                 |
| ICS Equipment, Inc.                              | Precision Manufacturing Technology                 | Portland                   | Cumberland | \$10,000.00              | \$11,047,31                |
| idealsWork Inc.                                  | Information Technology                             | Portland                   | Cumberland | \$6,098.00               | \$19,440.00                |
| Identity Cops Inc.                               | Information Technology                             | Westbrook                  | Cumberland | \$10,000.00              | \$16,166.00                |
| Identity Cops Inc.                               | Information Technology                             | Westbrook                  | Cumberland | \$10,000.00              | \$10,000.00                |
| Identity Cops Inc.                               | Information Technology                             | Westbrook                  | Cumberland | \$5,000,00               | \$5,000.00                 |
| ILC Timberlands                                  | Advanced Technologies for Forestry and Agriculture | Wayne                      | Kennebec   | \$4,176,00               | \$13,000.00                |
| Image Works                                      | Information Technology                             | Portland                   | Cumberland | \$10,000.00              | \$16,400.00                |
| Image Works                                      | Information Technology                             | Portland                   | Cumberland | \$10,000.00              | \$14,098.00                |
| Image Works                                      | Information Technology                             | Portland                   | Cumberland | \$5,000.00               | \$5,411.00                 |
| Indian Meadow Herbals, LLC                       | Advanced Technologies for Forestry and Agriculture | Eastbrook                  | Hancock    | \$10,000,00              | \$10,000.00                |
| Industrial Dock Equipment                        | Precision Manufacturing Technology                 | Orland                     | Hancock    | \$9,025,00               | \$11,146.00                |
| Insightful Products LLC                          | Biotechnology                                      | Scarborough                | Cumberland | \$10,000.00              | \$10,501.00                |
| Insightful Products LLC                          | Biotechnology                                      | Scarborough                | Cumberland | \$8,232.00               | \$8,281.00                 |
| Intelligent Spatial Technologies                 | Information Technology                             | Orono                      | Penobscot  | \$10,000.00              | \$12,400.00                |
| Intelligent Spatial Technologies                 | Information Technology                             | Orono                      | Penobscot  | \$7,075.00               | \$7,314.56                 |
| International Process Equipment & Technology Inc | Advanced Technologies for Forestry and Agriculture | Jackson                    | Penobscot  | \$10,000.00              | \$21,420.00                |
| Irving Forest Products                           | Advanced Technologies for Forestry and Agriculture | Dixfield                   | Oxford     | \$4,725.00               | \$15,200.00                |
| J & J Auto Salvage                               | Environmental Technology                           | Orrington                  | Penobscot  | \$4,725.00               | \$15,200.00                |
| Jakerstin Bracing, Inc.                          | Precision Manufacturing Technology                 |                            |            |                          |                            |
| James J. Soley                                   | Aquaculture and Marine Technology                  | North Monmouth<br>Portland | Kennebec   | \$8,965.00<br>\$8,000.00 | \$12,545.00<br>\$10,250.00 |
| James J. Soley                                   | Aquaculture and Marine Technology                  | Portland                   | Cumberland | \$10,000.00              | \$10,250.00                |
| Jeffrey E. Florman, MD                           | Biotechnology                                      | Windham                    | Cumberland | \$2,004.45               | \$2,004.45                 |
| John Gareth Hughes                               | Aquaculture and Marine Technology                  | Wells                      | York       | \$2,828.89               | \$3,870.00                 |
| John J. Ossie Consulting                         | Information Technology                             | Portland                   | Cumberland | \$9,984.00               | \$14,592.00                |

| John J. Ossie Consulting  | Information Technology                             | Portland     | Cumberland   | \$5,000.00  | \$5,000.00  |
|---|--|--------------|--------------|-------------|-------------|
| Jones Associates, Inc. d/b/a/ New England Bioenergy               | Advanced Technologies for Forestry and Agriculture | Poland       | Androscoggin | \$10,000.00 | \$11,150.00 |
| Kennebec Wood Surfaces  | Advanced Technologies for Forestry and Agriculture | Westbrook    | Cumberland   | \$10,000.00 | \$11,722.00 |
| Kermit M. Ingraham, Jr  | Composite Materials Technology                     | Canaan       | Somerset     | \$8,000.00  | \$9,450.00  |
| Kermit M. Ingraham, Jr  | Composite Materials Technology                     | Canaan       | Somerset     | \$6,340.00  | \$9,688.00  |
| Khameleon Nails, Inc.   | Composite Materials Technology                     | Carrabassett | Franklin     | \$10,000.00 | \$23,198.00 |
| Know Technology, LLC  | Information Technology                             | Camden       | Knox         | \$9,900,00  | \$17,308.00 |
| Know Technology, LLC  | Information Technology                             | Camden       | Knox         | \$10,000.00 | \$15,200.00 |
| Kritzer Industries (dba Kady International)                       | Environmental Technology                           | Scarborough  | Cumberland   | \$8,000.00  | \$41,315.00 |
| L & C Enterprises, LLC  | Aquaculture and Marine Technology                  | Lubec        | Washington   | \$8,700.00  | \$34,670.00 |
| L & C Enterprises, LLC  | Aquaculture and Marine Technology                  | Lubec        | Washington   | \$7,596.00  | \$7,986.00  |
| L&C Enterprises   | Aquacuiture and Marine Technology                  | Lubec        | Washington   | \$7,436.00  | \$9,485.00  |
| Lamco USA, LLC  | Environmental Technology                           | Monson       | Piscataguis  | \$10,000.00 | \$23,834.59 |
| LandTrust Capital Partners  | Advanced Technologies for Forestry and Agriculture | Portland     | Cumberland   | \$10,000,00 | \$12,380.00 |
| Leweys Eco Blend Inc  | Biotechnology                                      | Corinna      | Penobscot    | \$10,000.00 | \$15,140.00 |
| Lighthouse Imaging Corp.  | Precision Manufacturing Technology                 | Portland     | Cumberland   | \$10,000.00 | \$14,481.00 |
| Lobster Products Inc  | Aquaculture and Marine Technology                  | Hancock      | Hancock      | \$9,950.00  | \$13,745.00 |
| Lobster Products Inc  | Aquaculture and Marine Technology                  | Hancock      | Hancock      | \$9,974.00  | \$21,989.00 |
| Long Engineering  | Precision Manufacturing Technology                 | Portland     | Cumberland   | \$8,350.00  | \$8,350.00  |
| Longfellow's Cedar Shingles (Div. Longfellow's Hydroseeding Inc.) | Advanced Technologies for Forestry and Agriculture | Windsor      | Kennebec     | \$10,000.00 | \$45,480.00 |
| Longfellows Cedar Shingles  | Advanced Technologies for Forestry and Agriculture | Windsor      | Kennebec     | \$9,970.00  | \$14,825.00 |
| Lucinda, Inc  | Composite Materials Technology                     | Portland     | Cumberland   | \$10,000.00 | \$51,109.00 |
| Lyman Morse Boatbuilding  | Environmental Technology                           | Thomaston    | Knox         | \$10,000.00 | \$12,289.00 |
| Mackworth Environmental   | Aquaculture and Marine Technology                  | Scarborough  | Cumberland   | \$10,000.00 | \$11,400.00 |
| MacNettl International  | Precision Manufacturing Technology                 | Kittery      | York         | \$5,250.00  | \$7,100.00  |
| Magnesense LLC  | Environmental Technology                           | Gorham       | Cumberland   | \$10,000.00 | \$10,000.00 |
| Mahoney Marine  | Aguaculture and Marine Technology                  | York Harbor  | York         | \$10,000.00 | \$10,000.00 |
| Mahoney Marine  | Aquaculture and Marine Technology                  | York Harbor  | York         | \$9,600.00  | \$11,500.00 |
| Maine Aquaculture Association                                     | Aquaculture and Marine Technology                  | Hallowell    | Kennebec     | \$10,000.00 | \$17,394.00 |
| Maine Autonomous Underwater Vehicle Company, LLC                  | Aquaculture and Marine Technology                  | Orono        | Penobscot    | \$9,950.00  | \$9,950.00  |
| Maine Bay Eels  | Aguaculture and Marine Technology                  | Hermon       | Penobscot    | \$10,000,00 | \$25,213.00 |
| Maine Betta Bait Co.  | Aquaculture and Marine Technology                  | Augusta      | Kennebec     | \$10,000,00 | \$10,000.00 |
| Maine BioFuels  | Advanced Technologies for Forestry and Agriculture | Cumberland   | Cumberland   | \$9,840.00  | \$25,278.00 |
| Maine BioProducts, LLC  | Precision Manufacturing Technology                 | Gorham       | Oxford       | \$9,810.00  | \$23,917.00 |
| Maine BloTek, Inc.  | Aquaculture and Marine Technology                  | Winterport   | Waldo        | \$5,210.00  | \$15,210.00 |
| Maine BioTek, Inc.  | Aquaculture and Marine Technology                  | Winterport   | Waldo        | \$8,500,00  | \$10,800.00 |
| Maine BioTek, Inc.  | Aquaculture and Marine Technology                  | Winterport   | Waldo        | \$5,605,00  | \$5,904.00  |
| Maine Composites, Inc.  | Composite Materials Technology                     | Richmond     | Sagadahoc    | \$6,865.00  | \$8,777.00  |
| Maine Cooking Woods, LLC  | Advanced Technologies for Forestry and Agriculture | Lincoin      | Aroostook    | \$9,994,00  | \$9,994.00  |
| Maine Cooking Woods, LLC  | Advanced Technologies for Forestry and Agriculture | Lincoln      | Aroostook    | \$10,000.00 | \$11,900.00 |
| Maine Distilleries, LLC   | Advanced Technologies for Forestry and Agriculture | Freeport     | Oxford       | \$8,100.00  | \$26,095,00 |
| Maine Distilleries, LLC   | Advanced Technologies for Forestry and Agriculture | Freeport     | Oxford       | \$9,000.00  | \$13,319.00 |
| Maine Halibut Farms, LLC  | Aquaculture and Marine Technology                  | Orono        | Penobscot    | \$10,000.00 | \$38,400.00 |
| Maine Hailbut Farms, LLC  | Aquaculture and Marine Technology                  | Orono        | Penobscot    | \$10,000.00 | \$38,400.00 |
| Maine Institute for Human Genetics & Health (MIHGH)               | Blotechnology                                      | Brewer       | Penobscot    | \$10,000.00 | \$80,313.00 |
| Maine Lighting Technologies, LLC                                  | Precision Manufacturing Technology                 | Agusta       | Kennebec     | \$3,750.00  | \$4,410.00  |
| Maine Marine Manufacturing LLC                                    | Composite Materials Technology                     | Portland     | Cumberland   | \$10,000.00 | \$16,200.00 |
| Maine Marine Manufacturing LLC                                    | Composite Materials Technology                     | Portland     | Cumberland   | \$10,000.00 | \$15,000.00 |
| Maine Medical Center  | Precision Manufacturing Technology                 | Portland     | Cumberland   | \$10,000.00 | \$11,921.00 |
| Maine Molecular Quality Controls, Inc.                            | Biotechnology                                      | Scarborough  | Cumberland   | \$8,925.00  | \$6,950.00  |
| Maine Molecular Quality Controls, Inc.                            | Biotechnology                                      | Scarborough  | Cumberland   | \$10,000.00 | \$12,096.00 |

| Maine Molecular Quality Controls, Inc. | Biotechnology  | Scarborough   | Cumberland   | \$10,000.00                | \$11,547.00                |
|--|--|---------------|--------------|----------------------------|----------------------------|
| Maine Molecular Quality Controls, Inc. | Blotechnology  | Scarborough   | Cumberland   | \$10,000.00                | \$11,840.00                |
| Maine Oyster Farms                     | Aquaculture and Marine Technology                                    | Freeport      | Cumberland   | \$2,518.21                 | \$2,525.16                 |
| Maine Oyster Farms                     | Aquaculture and Marine Technology                                    | Freeport      | Cumberland   | \$10,000.00                | \$34,700.00                |
| Maine Precision Welding Inc.           | Precision Manufacturing Technology                                   | Sanford       | York         | \$5,625.00                 | \$6,375.00                 |
| Maine Renewable Hydrogen, LLC          | Environmental Technology   | Portland      | Cumberland   | \$9,986.00                 | \$13,196.00                |
| Maine Wood Artisans                    | Advanced Technologies for Forestry and Agriculture                   | Mt Vernon     | Oxford       | \$10,000.00                | \$10,000.00                |
| Maine Wood Artisans                    | Advanced Technologies for Forestry and Agriculture                   | Mt Vernon     | Oxford       | \$10,000.00                | \$10,307.00                |
| Maine Wood Arlisans                    | Advanced Technologies for Forestry and Agriculture                   | Mt Vemon      | Oxford       | \$10,000.00                | \$13,137.00                |
| Maine Wood Innovations, LLC            | Composite Materials Technology                                       | Orono         | Cumberland   | \$8,600.00                 | \$10,000.00                |
| Mainely Sensors LLC                    | Aquaculture and Marine Technology                                    | Orono         | Penobscot    | \$10,000.00                | \$14,458.00                |
| Mainely Sensors, LLC                   | Aquaculture and Marine Technology                                    | Orono         | Penobscot    | \$10,000.00                | \$14,556.00                |
| Mainely Sensors, LLC                   | Environmental Technology   | Orono         | Penobscot    | \$10,000.00                | \$10,000.00                |
| Mainely Sensors, LLC.                  | Blotechnology  | Orona         | Penobscot    | \$10,000.00                | \$15,104.00                |
| Mainely Sensors, LLC.                  | Environmental Technology   | Orono         | Penobscot    | \$10,000.00                | \$10,712.55                |
| Mainely Sensors, LLC.                  | Environmental Technology   | Orono         | Penobscot    | \$10,000.00                | \$10,517.00                |
| Mainely Sensors, LLC.                  | Precision Manufacturing Technology                                   | Orono         | Penobscot    | \$10,000.00                | \$15,750.00                |
| MariCal, Inc.                          | Aquaculture and Marine Technology                                    | Portland      | Cumberland   | \$10,000.00                | \$23,654.00                |
| MariCal, Inc.                          | Aquaculture and Marine Technology                                    | Portland      | Cumberland   | \$10,000.00                | \$19,138.00                |
| MariCal, Inc.                          | Aquaculture and Marine Technology                                    | Portland      | Cumberland   | \$9,950.00                 | \$16,015.00                |
| Marine Environments                    | Aquaculture and Marine Technology                                    | Biddeford     | Cumberland   | \$10,000.00                | \$12,000.00                |
| Marine Environments                    | Aquaculture and Marine Technology                                    | Biddeford     | York         | \$5,000.00                 | \$10,454.00                |
| Marine Propulsion Systems, LLC         | Environmental Technology   | Windham       | Cumberland   | \$10,000.00                | \$28,610.00                |
| Matrix Solutions Corporation           | Composite Materials Technology                                       | Sanford       | York         | \$10,000.00                | \$11,800.00                |
| Matrix Solutions Corporation           | Composite Materials Technology                                       | Sanford       | York         | \$10,000.00                | \$11,500.00                |
| McDougal Orchards LLC                  | Advanced Technologies for Forestry and Agriculture                   | Springvale    | York         | \$8,730.00                 | \$8,730.00                 |
| Mega Industries LLC                    | Precision Manufacturing Technology                                   | Gorham        | Cumberland   | \$10,000.00                | \$42,420.00                |
| Mercer Motor Works                     | Environmental Technology   | Namidgewock   | Somerset     | \$9,875.00                 | \$10,232.00                |
| Mercer Motor Works                     | Environmental Technology   | Norridgewock  | Somerset     | \$7,418.98                 | \$7,418.98                 |
| Meridian Life Science                  | Biotechnology  | Saco          | Cumberland   | \$9,950.00                 | \$10,033.00                |
| Michael Randazzo                       | Precision Manufacturing Technology                                   | Portland      | Cumberland   | \$10,000,00                | \$53,280.00                |
| Michael Randazzo                       | Precision Manufacturing Technology                                   | Portland      | Cumberland   | \$10,000.00                | \$13,215.00                |
| Micro Technologies Inc.                | Aquaculture and Marine Technology                                    | Richmond      | Sagadahoc    | \$10,000.00                | \$1,121,100.00             |
| Micro Technologies, Inc.               | Aquaculture and Marine Technology                                    | Richmond      | Sagadahoc    | \$7,799.00                 | \$7,949.00                 |
| MidCoast Metrology Inc                 | Precision Manufacturing Technology                                   | Bailey Island | Cumberland   | \$10,000.00                | \$18,073.00                |
| MidCoast Metrology, Inc.               | Precision Manufacturing Technology                                   | Balley Island | Cumberland   | \$10,000.00                | \$10,593.00                |
| MidCoast Metrology, Inc.               | Precision Manufacturing Technology                                   | Bailey Island | Cumberland   | \$5,000.00                 | \$6,500.00                 |
| Mid-Coast Services Corp.               | Information Technology   | Bath          | Sagadahoc    | \$8,000.00                 | \$0.00                     |
| Miningworks                            | Information Technology   | Sidney        | Kennebec     | \$10,000.00                | \$24,500.00                |
| Miningworks                            | Information Technology   | Sidney        | Kennebec     | \$9,500.00                 | \$22,500.00                |
| Montek Manufacturing                   | Composite Materials Technology                                       | Lewiston      |              | \$8,415.00                 | \$9,870.00                 |
| Mock Sea Farm. Inc.                    |  |               | Androscoggin |                            | \$13,747.00                |
| Mock Sea Farm, Inc.                    | Aquaculture and Marine Technology                                    | Walpole       | Lincoln      | \$9,600.00                 |                            |
| Mook Sea Farm. Inc.                    | Aquaculture and Marine Technology                                    | Walpole       | Lincoln      | \$10,000.00                | \$19,038.00                |
| Monsabec Mussels, Inc.                 | Aquaculture and Marine Technology  Aquaculture and Marine Technology | Walpole       | Lincoln      | \$5,400.00                 | \$14,102.00<br>\$24,855.00 |
| Mouse Bungee Company, The              |  | Jonesport     | Washington   | \$10,000.00                |                            |
| Muscongus Bay Aquaculture              | Information Technology   | Manchester    | Kennebec     | \$10,000.00                | \$12,000.00                |
| mWAVE Industries LLC                   | Aquaculture and Marine Technology                                    | Bremen        | Lincoln      | \$3,590.00                 | \$3,590.00                 |
| mWAVE Industries, LLC                  | Precision Manufacturing Technology                                   | Gorham        | Cumberland   | \$10,000.00                | \$10,000.00<br>\$21,835.00 |
| NanoSpire, Inc.                        | Precision Manufacturing Technology                                   | Gorham        |              | \$9,550.00                 |                            |
| NanoSpire, Inc.                        | Biotechnology Precision Manufacturing Technology                     | Buxton        | York<br>York | \$10,000.00<br>\$10,000.00 | \$10,000.00<br>\$14,000.00 |

| NanoSpire, inc.                     | Precision Manufacturing Technology                 | Buxton                 | York       | \$5,000.00  | \$6,000.00  |
|-------------------------------------|--|------------------------|------------|-------------|-------------|
| NetForms, Inc.                      | Advanced Technologies for Forestry and Agriculture | Falmouth               | Cumberland | \$6,988.22  | \$9,751.00  |
| New England Castings, LLC           | Precision Manufacturing Technology                 | Hiram                  | Oxford     | \$10,000.00 | \$10,000.00 |
| New England Castings, LLC           | Precision Manufacturing Technology                 | Hiram                  | Oxford     | \$10,000.00 | \$21,601.00 |
| New England Castings, LLC           | Precision Manufacturing Technology                 | Hiram                  | Oxford     | \$8,000.00  | \$19,458.00 |
| New England Castings, LLC           | Precision Manufacturing Technology                 | Hiram                  | Oxford     | \$7,792.00  | \$9,740.00  |
| New England Classic, LLC            | Composite Materials Technology                     | South Portland         | Cumberland | \$10,000.00 | \$10,780.00 |
| New England Rare Reagents           | Biotechnology                                      | Cape Elizabeth         | Cumberland | \$10,000.00 | \$17,730.00 |
| New England Rare Reagents           | Biotechnology                                      | Gorham                 | Cumberland | \$10,000.00 | \$14,126.80 |
| New Hope Products Company, Inc.     | Information Technology                             | Blddeford              | York       | \$9,978.25  | \$33,788.00 |
| North East Visions                  | Precision Manufacturing Technology                 | West Enfield           | Penobscot  | \$10,000.00 | \$18,100.00 |
| NU-L-DEER                           | Precision Manufacturing Technology                 | Augusta                | Kennebec   | \$10,000.00 | \$10,000.00 |
| Oak Island Seafood, Inc             | Aquaculture and Marine Technology                  | Rockland               | Клох       | \$4,643.82  | \$4,643.62  |
| OBrien Development Company, LLC     | Precision Manufacturing Technology                 | West Enfield           | Penobscot  | \$5,302.72  | \$5,302.72  |
| OBrien Development Company, LLC     | Precision Manufacturing Technology                 | West Enfield           | Penobscot  | \$2,083.88  | \$2,063.88  |
| Ocean Farm Technologies, Inc.       | Aquacuiture and Marine Technology                  | Searsmont              | Waldo      | \$10,000.00 | \$15,266.00 |
| Ocean Farm Technologies, Inc.       | Aquaculture and Marine Technology                  | Searsmont              | Waldo      | \$8,000.00  | \$31,048.66 |
| Ocean Farm Technologies, Inc.       | Aguaculture and Marine Technology                  | Searsmont              | Waldo      | \$7,000.00  | \$8,000,00  |
| Old Town Cange                      | Composite Materials Technology                     | Old Town               | Penobscot  | \$10,000.00 | \$10,000.00 |
| OmniTech Lighting Solutions, LLC    | Precision Manufacturing Technology                 | Harrison               | Cumberland | \$10,000.00 | \$16,260.00 |
| OMNI-WIFI Inc                       | Information Technology                             | Machias                | Washington | \$10,000.00 | \$17,539.00 |
| OMNI-WIFI, Inc.                     | Information Technology                             | Machlas                | Washington | \$10,000.00 | \$15,100.00 |
| On-Call Technologies, LLC           | Information Technology                             | Portland               | Cumberland | \$9,850.00  | \$14,500.00 |
| Open Gate Technologies              | Information Technology                             | Portland               | Cumberland | \$10,000.00 | \$21,000.00 |
| Open Gate Technologies              | Information Technology                             | Portland               | Cumberland | \$10,000.00 | \$24,775.00 |
| Orono Spectral Solutions            | Environmental Technology                           | Orono                  | Penobscot  | \$10,000.00 | \$10,000.00 |
| P2 TECH, LLC                        | Biotechnology                                      | Oakland                | Kennebec   | \$10,000.00 | \$15,600.00 |
| Pacific Coyole LLC                  | Environmental Technology                           | York                   | York       | \$10,000.00 | \$30,000.00 |
| Painted Pepper Farm                 | Advanced Technologies for Forestry and Agriculture | Steuben                | Washington | \$1,715.00  | \$2,458.00  |
| Painted Pepper Farm                 | Advanced Technologies for Forestry and Agriculture | Steuben                | Washington | \$10,000.00 | \$24,788.00 |
| Painted Pepper Farm                 | Advanced Technologies for Forestry and Agriculture | Steuben                | Washington | \$8,387.50  | \$8,387.50  |
| Parco Merged Media Corporation      | Information Technology                             | Portland               | Cumberland | \$6,000.00  | \$6,000.00  |
| pdachart. Inc.                      | Information Technology                             | Cape Elizabeth         | Cumberland | \$7,500.00  | \$8,187.50  |
| pdachart, Inc.                      | Information Technology                             | Portland               | Cumberland | \$7,542.00  | \$7,542.00  |
| pdachart, Inc.                      | Information Technology                             | Portland               | Cumberland | \$9,538.41  | \$10,000.00 |
| Pell Innovations                    | Composite Materials Technology                     | N Berwick              | Penobscot  | \$8,000.00  | \$33,433.00 |
| Peregrine Consulting, Inc.          | Information Technology                             | Bremen                 | Lincoln    | \$9,007.00  | \$9,008.00  |
| Petit Industries, Inc.              | Environmental Technology                           | Biddeford              | York       | \$10,000.00 | \$14,593.00 |
| PFBco                               | Aquaculture and Marine Technology                  | Freeport               | Cumberland | \$10,000.00 | \$42,677.00 |
| Pharmacom Technologies              | Biotechnology                                      | Fairfield              | Somerset   | \$0.00      | \$0.00      |
| PharmX Inc.                         | Biotechnology                                      | New Gloucester         |            | \$5,600.00  | \$7,200.00  |
| Physician Engineered Products, Inc. |  |                        | Cumberland |             |             |
| Plante's Lobster Escape Vents, Inc. | Biotechnology                                      | Fryeburg               | Oxford     | \$10,000.00 | \$14,095.00 |
| Platform Shoes Forum                | Aquaculture and Marine Technology                  | Somerville<br>Rockland | Kennebec   | \$10,000.00 | \$12,000.00 |
| Port-A-Lite Industries, Inc.        | Information Technology                             | 117777                 | Knox       | \$9,980.00  | \$31,342.00 |
| Portland Pudgy, Inc.                | Precision Manufacturing Technology                 | Rumford                | Oxford     | \$8,600.00  | \$11,860.00 |
| Portland Pudgy, Inc.                | Aquaculture and Marine Technology                  | Portland               | Cumberland | \$10,000.00 | \$17,212.00 |
| Portland Shellfish Co Inc           | Aquaculture and Marine Technology                  | Portland               | Cumberland | \$5,000.00  | \$8,410.30  |
| Portland Shellfish Co Inc           | Aquaculture and Marine Technology                  | South Portland         | Cumberland | \$8,000.00  | \$8,855.00  |
| Portland Shellfish Co Inc           | Aquaculture and Marine Technology                  | South Portland         | Cumberland | \$6,500.00  | \$6,500.00  |
| Potato People Company               | Aquaculture and Marine Technology                  | South Portland         | Cumberland | \$8,241.50  | \$8,241.50  |
| rotato reopie company               | Advanced Technologies for Forestry and Agriculture | Presque Isle           | Aroostock  | \$8,780.00  | \$9,355.00  |

| Power Specialists Associates, Inc.                        | Information Technology                             | Somers         | Cumberland   | \$9,000.00  | \$12,320.00  |
|---|--|----------------|--------------|-------------|--|
| Precision Enterprises, LLC                                | Precision Manufacturing Technology                 | Winslow        | Kennebec     | \$0.00      | \$0.00   |
| Precision Light Systems, LLC                              | Precision Manufacturing Technology                 | Brunswick      | Sagadahoc    | \$10,000.00 | \$15,903.00  |
| Precision Medical Technology, L.L.C.                      | Biotechnology                                      | Cape Neddick   | Cumberland   | \$9,500.00  | \$14,571.00  |
| Precision Medical Technology, L.L.C.                      | Biotechnology                                      | Cape Neddick   | York         | \$9,600.00  | \$11,800.00  |
| Predictive Control & Sensors, LLC                         | Advanced Technologies for Forestry and Agriculture | Wilton         | Cumberland   | \$10,000.00 | \$12,350.00  |
| Predictive Control & Sensors, LLC                         | Environmental Technology                           | Wilton         | Cumberland   | \$10,000.00 | \$19,700.00  |
| Protein Scientific, Inc.                                  | Advanced Technologies for Forestry and Agriculture | Portland       | Cumberland   | \$10,000.00 | \$10,600.00  |
| Protein Scientific, Inc.                                  | Blotechnology                                      | Portland       | Cumberland   | \$0.00      | \$0.00   |
| PSR   | Precision Manufacturing Technology                 | Portland       | Cumberland   | \$8,280,00  | \$8,280.00   |
| Public Service Communications                             | Information Technology                             | Waterville     | Kennebec     | \$5,880,00  | \$5,880.00   |
| Public Service Communications                             | Information Technology                             | Waterville     | Kennebec     | \$9,950.00  | \$9,950.00   |
| Puelle Design   | Precision Manufacturing Technology                 | Yarmouth       | Cumberland   | \$9,530.00  | \$17,800.00  |
| Purestat Technologies, Inc                                | Precision Manufacturing Technology                 | Lewiston       | Androscoggin | \$10,000.00 | \$31,328.00  |
| Purist Energy LLC   | Environmental Technology                           | Portland       | Cumberland   | \$10,000,00 | \$14,986,00  |
| Quadic Systems, Inc.                                      | Information Technology                             | South Portland | Cumberland   | \$9,800.00  | \$10,790.00  |
| Quahog Lobster, Inc.                                      | Aquaculture and Marine Technology                  | Harpswell      | Cumberland   | \$10,000.00 | \$18,210.00  |
| Quantrix  | Information Technology                             | Portland       | Cumberland   | \$10,000.00 | \$10,000.00  |
| Quest Chemical, LLC                                       | Blotechnology                                      | Islesboro      | Knox         | \$5,600,00  | \$10,531.00  |
| Quest Chemical, LLC                                       | Environmental Technology                           | Islesboro      | Knox         | \$6,400.00  | \$10,480.00  |
| R. J. Peacock Canning Company                             | Aquaculture and Marine Technology                  | Lubec          | Washington   | \$10,000.00 | \$13,704.09  |
| R. J. Peacock Canning Company                             | Aquaculture and Marine Technology                  | Lubec          | Washington   | \$10,000.00 | \$17,195.00  |
|   |  |                |              |             | \$12,202.00  |
| R. J. Peacock Canning Company                             | Biotechnology                                      | Lubec          | Washington   | \$10,000.00 |  |
| R. J. Peacock Canning Company                             | Biotechnology                                      | Lubec          | WashIngton   | \$10,000.00 | \$12,816.55  |
| Rampart Bituminous, Inc.                                  | Composite Materials Technology                     | Tumer          | Cumberland   | \$8,000.00  | \$21,659.00  |
| Raven Technology LLC                                      | Precision Manufacturing Technology                 | Brunswick      | Cumberland   | \$10,000.00 | \$10,000.00<br>\$10,000.00   |
| Red Raven   | Information Technology                             | Edgecomb       | Lincoln      | \$10,000.00 | The second secon |
| Red Rock Computer Design                                  | Information Technology                             | Carmel         | Penobscot    | \$7,964.00  | \$10,000.00  |
| Refrigeration Technologies                                | Precision Manufacturing Technology                 | Gorham         | Cumberland   | \$6,600.00  |  |
| Refrigeration Technologies                                | Precision Manufacturing Technology                 | Gorham         | Cumberland   | \$6,313.00  | \$9,913.00   |
| Repair, Inc.  | Biotechnology                                      | Portland       | Cumberland   | \$6,200.00  | \$7,750.00   |
| RETRAX, Inc.  | Precision Manufacturing Technology                 | Caribou        | Aroostook    | \$10,000.00 | \$10,216.00  |
| RETRAX, Inc.  | Precision Manufacturing Technology                 | Carlbou        | Aroostook    | \$10,000.00 | \$19,741.00  |
| Richardson and Associates                                 | Precision Manufacturing Technology                 | Eliot          | York         | \$9,000.00  | \$9,000.00   |
| River Valley Growth Council                               | Advanced Technologies for Forestry and Agriculture | Rumford        | Oxford       | \$10,000.00 | \$11,857.34  |
| River Valley Growth Council                               | Advanced Technologies for Forestry and Agriculture | Rumford        | Oxford       | \$10,000.00 | \$12,017.00  |
| River Valley Growth Council                               | Precision Manufacturing Technology                 | Rumford        | Oxford       | \$10,000.00 | \$11,480.00  |
| Robert Allison dba International Paper Registry & Imaging | Information Technology                             | Greene         | Androscoggln | \$10,000.00 | \$11,789.00  |
| Rodco Enterprises, Inc.                                   | Precision Manufacturing Technology                 | Lewiston       | Androscoggin | \$7,460.00  | \$9,373.00   |
| Rynel, Inc.   | Advanced Technologies for Forestry and Agriculture | Wiscasset      | Lincoln      | \$9,784.00  | \$16,169.00  |
| Rynel, Inc.   | Advanced Technologies for Forestry and Agriculture | Wiscasset      | Lincoln      | \$10,000.00 | \$24,382.00  |
| Rynel, Inc.   | Advanced Technologies for Forestry and Agriculture | Wiscasset      | Sagadahoc    | \$9,700.00  | \$9,700.00   |
| S&R Corporation   | Advanced Technologies for Forestry and Agriculture | Island Falls   | Aroostook    | \$9,666.00  | \$18,820.00  |
| Safe Handling, Inc.                                       | Environmental Technology                           | Aubum          | Androscoggin | \$10,000.00 | \$15,540.00  |
| Saltwater Marketing, LLC                                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$9,933.00  | \$11,215.23  |
| Saltwater Marketing, LLC                                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$9,608.15  | \$9,781.00   |
| Saltwater Marketing, LLC                                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$9,300,00  | \$13,917.00  |
| Saltwater Marketing, LLC                                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$8,999.00  | \$9,040.00   |
| Saltwater Marketing, LLC                                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$9,980.00  | \$14,305.00  |
| Saltwater Marketing, LLC                                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$0.00      | \$0,00   |
| Saunders Brothers   | Composite Materials Technology                     | Westbrook      | Cumberland   | \$9,055.00  | \$9,055.00   |

| Scientific Combustion Engineering, LLC              | Environmental Technology                           | Portland       | Cumberland | \$10,000.00 | \$12,010.00 |
|---|--|----------------|------------|-------------|-------------|
| Sea & Reef Aquaculture                              | Aquaculture and Marine Technology                  | Orono          | Penobscot  | \$10,000.00 | \$85,000.00 |
| Seabait (Maine) LLC                                 | Aquaculture and Marine Technology                  | Franklin       | Hancock    | \$10,000.00 | \$12,325.00 |
| Seabalt (Maine) LLC                                 | Aquaculture and Marine Technology                  | Franklin       | Hancock    | \$10,000.00 | \$24,816.00 |
| SeaWorks  | Aquaculture and Marine Technology                  | South Berwick  | York       | \$6,683.00  | \$10,000.00 |
| SebekTechnologies Inc                               | Environmental Technology                           | Friendship     | Cumberland | \$10,000.00 | \$10,000.00 |
| Self-Gen, Inc.                                      | Environmental Technology                           | Scarborough    | Cumberland | \$10,000.00 | \$10,000.00 |
| Self-Gen, Inc.                                      | Environmental Technology                           | Scarborough    | Cumberland | \$10,000.00 | \$53,588.00 |
| Sensor Research & Development Corporation           | Aquaculture and Marine Technology                  | Orono          | Penobscot  | \$10,000.00 | \$20,677.00 |
| Sensor Research & Development Corporation           | Precision Manufacturing Technology                 | Orono          | Penobscot  | \$10,000.00 | \$10,000.00 |
| Sensor Research & Development Corporation           | Precision Manufacturing Technology                 | Orono          | Penobscot  | \$10,000.00 | \$18,815.00 |
| Sensordyne LLC                                      | Advanced Technologies for Forestry and Agriculture | Falmouth       | Cumberland | \$7,967.00  | \$8,927.00  |
| Sentimental Playground                              | Advanced Technologies for Forestry and Agriculture | Raymond        | Cumberland | \$10,000.00 | \$12,300.00 |
| SeptiTech, Inc.                                     | Environmental Technology                           | Gray           | Cumberland | \$0.00      | \$0.00      |
| Shaba Shellfish, Inc.                               | Aquaculture and Marine Technology                  | Sullivan       | Hancock    | \$10,000.00 | \$30,983.00 |
| ShadowCats, LLC                                     | Information Technology                             | Portland       | Cumberland | \$10,000.00 | \$10,000.00 |
| Sheepscot Machine Works                             | Precision Manufacturing Technology                 | Newcastle      | Lincoln    | \$7,155.00  | \$7,258.00  |
| Sheepscot Machine Works                             | Precision Manufacturing Technology                 | Newcastle      | Lincoln    | \$2,587.14  | \$3,881.90  |
| SHEP Technology, Inc.                               | Environmental Technology                           | Ellot          | York       | \$10,000.00 | \$15,000.00 |
| Ship Motion Associates                              | Aquaculture and Marine Technology                  | Portland       | Cumberland | \$8,000.00  | \$14,125.00 |
| Ship Motion Associates                              | Aquaculture and Marine Technology                  | Portland       | Cumberland | \$10,000.00 | \$17,008.25 |
| Ship Motion Associates                              | Information Technology                             | Portland       | Cumberland | \$10,000.00 | \$12,585.00 |
| Shrimp Under Glass, Inc.                            | Aquaculture and Marine Technology                  | Topsham        | Sagadahoc  | \$10,000.00 | \$50,000.00 |
| SiteWatch Technologies, LLC                         | Information Technology                             | Farmington     | Franklin   | \$6,833.84  | \$6,833.84  |
| Smith & Wesson                                      | Precision Manufacturing Technology                 | Houlton        | Aroostock  | \$9,000.00  | \$13,592.00 |
| Sol-Air Company                                     | Environmental Technology                           | Belfast        | Waldo      | \$5,500.00  | \$6,800.00  |
| Solon Manufacturing Co.                             | Composite Materials Technology                     | Skowhegan      | Somerset   | \$5,614.00  | \$5,614.00  |
| Solon Manufacturing Co.                             | Precision Manufacturing Technology                 | Skowhegan      | Somerset   | \$10,000.00 | \$27,471.30 |
| Solon Manufacturing Co.                             | Precision Manufacturing Technology                 | Skowhegan      | Somerset   | \$10,000.00 | \$16,933.00 |
| Solstice Corporation                                | Precision Manufacturing Technology                 | Portland       | Cumberland | \$4,081.00  | \$4,061.00  |
| Soothing Scents Inc                                 | Biotechnology                                      | Damariscotta   | Lincoln    | \$5,312.00  | \$15,159.00 |
| Speed-Mat. Inc.                                     | Precision Manufacturing Technology                 | Saco           | York       | \$10,000.00 | \$24,341.00 |
| Spill Free Oil Drainage Products, LLC               | Environmental Technology                           | Bangor         | Penobscot  | \$10,000.00 | \$10,000.00 |
| Spill Free Oil Drainage Products, LLC               | Environmental Technology                           | Bangor         | Penobscot  | \$10,000.00 | \$10,000.00 |
| Spill Free Oil Drainage Products, LLC               | Environmental Technology                           | Bangor         | Penobscot  | \$9,000.00  | \$9,530.00  |
| Spill Free Oil Drainage Products, LLC               | Environmental Technology                           | Bangor         | Penobscot  | \$7,500.00  | \$10,517.00 |
| SpiMark, LLC  | Information Technology                             | South Portland | Cumberland | \$8,000.00  | \$8,000.00  |
| Spinney Creek Shellfish, Inc.                       | Aquaculture and Marine Technology                  | Ellot          | York       | \$5,832.00  | \$5,832.00  |
| Spinney Creek Shellfish, Inc.                       | Aquaculture and Marine Technology                  | Ellot          | York       | \$10,000.00 | \$12,550.00 |
| Spinney Creek Shellfish, Inc.                       | Aquaculture and Marine Technology                  | Ellot          | York       | \$5,486.00  | \$5,820.00  |
| Spinney Creek Shellfish, Inc.                       | Aquaculture and Marine Technology                  | Eliot          | York       | \$10,000.00 | \$35,495,00 |
| Spinney Creek Shellfish, Inc.                       | Aquaculture and Marine Technology                  | Eliot          | York       | \$9,988.00  | \$19,908.00 |
| Sprouls of Maine                                    | Precision Manufacturing Technology                 | Lincoln        | Penobscot  | \$9,100.00  | \$13,800.00 |
| Sprouls of Maine                                    | Precision Manufacturing Technology                 | Lincoln        | Penobscot  | \$6,808.00  | \$9,700.00  |
| SSRT, LLC   | Precision Manufacturing Technology                 | Yarmouth       | Cumberland | \$8,075.00  | \$9,785.00  |
| Stainless Foodservice Equipment Manufacturing, Inc. | Precision Manufacturing Technology                 | Caribou        | Aroostook  | \$7,000.00  | \$10,252.00 |
| Steag Hamatech, Inc.                                | Biotechnology                                      | Saco           | York       | \$0.00      | \$0.00      |
| Steag Hamatech, Inc.                                | Precision Manufacturing Technology                 | Saco           | York       | \$0.00      | \$0.00      |
| Steag Hamatech, Inc.                                | Precision Manufacturing Technology                 | Saco           | York       | \$3,352.00  | \$5,000.00  |
| Steag Hamatech, Inc.                                | Precision Manufacturing Technology                 | Saco           | York       | \$0.00      | \$0.00      |
| Stillwater Scientific Instruments                   | Precision Manufacturing Technology                 | Orono          | Penobscot  | \$9,385.00  | \$18,337.00 |

| Stillwater Scientific Instruments (Formerly Cutting Edge Technologies) | Precision Manufacturing Technology                 | Orona            | Penobscot    | \$10,000.00 | \$16,125.00 |
|--|--|------------------|--------------|-------------|-------------|
| Subtractive Genomics, LLC  | Information Technology                             | Windham          | Cumberland   | \$7,520.00  | \$12,562.00 |
| Sunnybrook Farm Orchard, Inc.  | Advanced Technologies for Forestry and Agriculture | East Waterboro   | York         | \$8,344.00  | \$31,173.00 |
| Sundse Composting  | Advanced Technologies for Forestry and Agriculture | Addison          | Washington   | \$9,985.00  | \$9,985.00  |
| Sunshine Seafood, inc  | Aquaculture and Marine Technology                  | Stonington       | Hancock      | \$9,628.00  | \$11,637.00 |
| Superior Welding and Fabrication Inc.                                  | Precision Manufacturing Technology                 | Waltham          | Hancock      | \$10,000.00 | \$11,968.86 |
| Superior Welding and Fabrication Inc.                                  | Precision Manufacturing Technology                 | Waltham          | Hancock      | \$10,000.00 | \$18,825.00 |
| Superna Environmental Sensors  | Aquaculture and Marine Technology                  | Gorham           | Cumberland   | \$10,000.00 | \$30,400.00 |
| SWP Maine  | Composite Materials Technology                     | Calals           | None         | \$10,000.00 | \$10,000.00 |
| Synchronicity  | Advanced Technologies for Forestry and Agriculture | Kennebunk        | York         | \$10,000.00 | \$33,451.00 |
| Synchronicity  | Advanced Technologies for Forestry and Agriculture | Kennebunk        | York         | \$10,000.00 | \$18,874.00 |
| Synergistic Composites   | Composite Materials Technology                     | Midland          | Out of State | \$10,000.00 | \$10,881.00 |
| Syris Scientific LLC   | Precision Manufacturing Technology                 | Gray             | Cumberland   | \$10,000.00 | \$10,000.00 |
| Syris Scientific LLC   | Precision Manufacturing Technology                 | Gray             | Cumberland   | \$9,825.00  | \$33,343.00 |
| Syris Scientific LLC   | Precision Manufacturing Technology                 | Gray             | Cumberland   | \$9,950.00  | \$30,857.00 |
| Taion Industries, LLC  | Precision Manufacturing Technology                 | Hampden          | Penobscot    | \$10,000.00 | \$16,080.00 |
| Talon Industries, LLC  | Precision Manufacturing Technology                 | Hampden          | Penobscot    | \$10,000.00 | \$18,911.00 |
| Talon Industries, LLC  | Precision Manufacturing Technology                 | Hampden          | Penobscot    | \$5,000.00  | \$10,178.55 |
| TC2 Consulting Services  | Information Technology                             | Readfield        | Kennebec     | \$10,000.00 | \$23,928.00 |
| Technical Support, Inc.  | Environmental Technology                           | Scarborough      | Cumberland   | \$10,000.00 | \$13,776.00 |
| Technology Systems, Inc.   | Information Technology                             | Brunswick        | Lincoln      | \$9,700.00  | \$9,796.00  |
| Technology Systems, Inc.   | Precision Manufacturing Technology                 | Brunswick        | Lincoln      | \$9,965.00  | \$14,083.00 |
| Telesvst Group   | Information Technology                             | Portland         | Cumberland   | \$10,000.00 | \$10,000.00 |
| Terralink Software Systems, Inc.                                       | Environmental Technology                           | Portland         | Cumberland   | \$9,850.00  | \$12,000.00 |
| Terralink Software Systems, Inc. Terralink Software Systems, Inc.      | Environmental Technology                           | Portland         | Cumberland   | \$10,000.00 | \$50,446.00 |
| Tethys Research LLC  | Advanced Technologies for Forestry and Agriculture | Bangor           | Penobscot    | \$9,976.00  | \$15,833.00 |
| Tethys Research LLC  | Advanced Technologies for Forestry and Agriculture |                  | Penobscot    | \$10,000.00 | \$39,546.00 |
| Tethys Research LLC  | Biotechnology                                      | Bangor<br>Bangor | Penobscot    | \$10,000.00 | \$10,000.00 |
| Tethys Research LLC  | Biotechnology                                      | Bangor           | Penobscot    | \$0.00      | \$0.00      |
| Tex Tech Industries, Inc.  | Composite Materials Technology                     | North Monmouth   | Kennebec     | \$7,000.00  | \$7,000.00  |
| Tex Tech Industries, Inc.  | Composite Materials Technology                     | North Monmouth   | Kennebec     | \$10,000.00 | \$14,592.00 |
| Tex Tech Industries, Inc.  | Composite Materials Technology                     | North Monmouth   | Kennebec     | \$10,000.00 | \$17,472.00 |
| Tex Tech Industries, Inc.  | Composite Materials Technology                     | North Monmouth   | Kennebec     | \$10,000.00 | \$16,947.00 |
| Tex Tech Industries, Inc.  |  | North Monmouth   | Kennebec     | \$10,000.00 | \$11,771.74 |
|  | Composite Materials Technology                     |                  |              |             |             |
| Tex Tech Industries, Inc.  | Composite Materials Technology                     | North Monmouth   | Kennebec     | \$8,153.08  | \$8,875.00  |
| Textile Forms Inc. The Fibre Company                                   | Composite Materials Technology                     | Readfield        | Kennebec     | \$8,000.00  | \$10,304.00 |
| The Johnston Dandy Company   | Advanced Technologies for Forestry and Agriculture | Biddeford        | Cumberland   | \$0.00      | \$0.00      |
| The Montalvo Corporation   | Advanced Technologies for Forestry and Agriculture | Lincoln          | Penobscot    | \$10,000.00 | \$12,929.43 |
| The Pet Health Network   | Composite Materials Technology                     | Gorham           | Cumberland   | \$8,000.00  | \$8,028.00  |
|  | Information Technology                             | Brunswick        | Sagadahoc    | \$10,000.00 | \$10,000.00 |
| The Science Source   | Information Technology                             | Waldoboro        | Lincoln      | \$2,148.75  | \$2,909.00  |
| The Telestick, LLC   | Composite Materials Technology                     | Pownal           | Cumberland   | \$7,250.00  | \$10,188.00 |
| The Telford Group The Telford Group                                    | Composite Materials Technology                     | Bangor           | Penobscot    | \$9,583.00  | \$10,570.00 |
|  | Precision Manufacturing Technology                 | Bangor           | Penobscot    | \$4,500.00  | \$4,500.00  |
| Thermoformed Plastics of New England, LLC                              | Precision Manufacturing Technology                 | Biddeford        | York         | \$10,000.00 | \$15,000.00 |
| Thermoformed Plastics of New England, LLC                              | Precision Manufacturing Technology                 | Biddeford        | York         | \$10,000.00 | \$24,950.00 |
| Thistle Marine, LLC Thistle Marine, LLC                                | Aquaculture and Marine Technology                  | Lamoine          | Hancock      | \$10,000.00 | \$10,000.00 |
|  | Aquaculture and Marine Technology                  | Lamoine          | Hancock      | \$9,500.00  | \$10,620.00 |
| Tibbetts Industries, Inc.  | Precision Manufacturing Technology                 | Camden           | Knox         | \$5,076.50  | \$5,078.50  |
| Tirranna, LLC  | Information Technology                             | Orono            | Penobscot    | \$8,774.00  | \$12,761.00 |
| Tobin Farms  | Biotechnology                                      | Mapleton         | Aroostook    | \$9,403.00  | \$12,058.00 |

| Tollef Olson                                | Aquaculture and Marine Technology                  | South Portland | Cumberland | \$8,000.00  | \$18,233.00 |
|---|--|----------------|------------|-------------|-------------|
| Toms Turnouts & Trackwork                   | Precision Manufacturing Technology                 | Dresden        | Lincoln    | \$10,000.00 | \$11,500.00 |
| Tracking Technologies, Inc. DBA/TrakTek     | Information Technology                             | Portland       | Cumberland | \$10,000.00 | \$22,578.00 |
| Tracking Technologies, Inc. DBA/TrakTek     | Information Technology                             | Portland       | Cumberland | \$10,000.00 | \$19,758.00 |
| Transpose, LLC                              | Information Technology                             | Bangor         | Cumberland | \$10,000.00 | \$14,457.00 |
| Transpose, LLC                              | Information Technology                             | Bangor         | Cumberland | \$10,000.00 | \$10,258.00 |
| Transpose, LLC                              | Information Technology                             | Bangor         | Cumberland | \$10,000.00 | \$14,797.00 |
| TraxALLmfg                                  | Precision Manufacturing Technology                 | Scarborough    | Cumberland | \$6,560.00  | \$12,070.00 |
| Trefoli Corporation                         | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot  | \$10,000.00 | \$11,067.00 |
| Trefoll Corporation                         | Information Technology                             | Orono          | Penobscot  | \$9,800.00  | \$9,800.00  |
| Trefoil Corporation                         | Information Technology                             | Orono          | Penobscot  | \$10,000.00 | \$10,000.00 |
| Trefoil Corporation                         | Information Technology                             | Orono          | Penobscot  | \$9,875.00  | \$11,899.00 |
| Trefoil Corporation                         | Information Technology                             | Orono          | Penobscot  | \$9,748.00  | \$11,607.00 |
| University of Maine                         | Advanced Technologies for Forestry and Agriculture | Holden         | Penobscot  | \$10,000.00 | \$12,400.00 |
| University of Maine                         | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot  | \$4,591.32  | \$5,000.00  |
| University of Maine                         | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot  | \$10,000,00 | \$17,697.00 |
| University of Maine                         | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot  | \$10,000.00 | \$10,000.00 |
| University of Maine                         | Aguaculture and Marine Technology                  | Orono          | Penobscot  | \$10,000.00 | \$14,175.00 |
| University of Maine                         | Aquaculture and Marine Technology                  | Orono          | Penobscot  | \$10,000,00 | \$10,000.00 |
| University of Maine                         | Aquaculture and Marine Technology                  | Orono          | Penobscot  | \$10,000.00 | \$18,798.00 |
| University of Maine                         | Aquaculture and Marine Technology                  | Orono          | Penobscot  | \$10,000.00 | \$25,000.00 |
| University of Malne                         | Composite Materials Technology                     | Orono          | Penobscot  | \$10,000.00 | \$10,200.00 |
| University of Maine                         | Composite Materials Technology                     | Orono          | Penobscot  | \$0.00      | \$0.00      |
| University of Maine                         | Environmental Technology                           | Orono          | Penobscot  | \$10,000.00 | \$15,200.00 |
| University of Maine                         | Environmental Technology                           | Orono          | Penobscot  | \$8,134.43  | \$11,420.00 |
| University of Maine Consumer Testing Center | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot  | \$7,104.00  | \$10,205.00 |
| VCanew                                      | Precision Manufacturing Technology                 | Portland       | Cumberland | \$10,000.00 | \$18,719.00 |
| Vicus Technologies, Inc                     | Information Technology                             | Kennebunk      | York       | \$10,000.00 | \$11,323.00 |
| Warrior (Aero-Marine), Inc.                 | Composite Materials Technology                     | Scarborough    | Cumberland | \$10,000.00 | \$10,000.00 |
| Waveonics                                   | Composite Materials Technology                     | Georgetown     | Sagadahoc  | \$10,000.00 | \$13,777.00 |
| Waveonics, LP                               | Composite Materials Technology                     | Georgetown     | Sagadahoc  | \$10,000.00 | \$10,000.00 |
| Wavetech Paddling Supplies                  | Aquaculture and Marine Technology                  | Rockland       | Knox       | \$10,000.00 | \$10,000.00 |
| Whitman Enterprises                         | Advanced Technologies for Forestry and Agriculture | Whitefield     | Lincoln    | \$6,300.00  | \$8,590.00  |
| Whitman Enterprises                         | Advanced Technologies for Forestry and Agriculture | Whitefield     | Lincoln    | \$10,000.00 | \$11,787.00 |
| Wildfire Human Powered Vehicles             | Composite Materials Technology                     | Arundel        | York       | \$6,120.00  | \$7,802.88  |
| William C. Bickel                           | Precision Manufacturing Technology                 | Jefferson      | Lincoln    | \$9,600.00  | \$10,148,00 |
| Wise-Acre, Inc.                             | Advanced Technologies for Forestry and Agriculture | Brooksville    | Hancock    | \$10,000.00 | \$15,860.00 |
| Woods End Laboratories, Inc.                | Advanced Technologies for Forestry and Agriculture | Mt Vernon      | Kennebec   | \$10,000.00 | \$12,912.00 |
| Wright-Pierce                               | Environmental Technology                           | Topsham        | Sagadahoc  | \$10,000,00 | \$10,098.00 |
| Zeomatrix, LLC                              | Environmental Technology                           | Orono          | Penobscot  | \$9,735.00  | \$18,925.00 |
| *Contract Executed                          |  |                |            | - Jaharana  |             |

<sup>\*</sup>Contract Executed

## Maine Technology Institute Development Award Recipients FY07

| Company                           | Sector   | City                | County     | Original Award Amount | Match Amount |
|-----------------------------------|--|---------------------|------------|-----------------------|--------------|
| AIKO Biotechnology                | Biotechnology                                      | Portland            | Cumberland | \$160,058.00          | \$184,678.00 |
| Bar Harbor Blotechnology          | Biotechnology                                      | Trenton             | Hancock    | \$334,632.00          | \$334,632.00 |
| CrossRate Technology, LLC         | Information Technology                             | Portland            | Cumberland | \$387,008.00          | \$493,820.00 |
| D2 In-Line Solutions, LLC         | Precision Manufacturing Technology                 | Scarborough         | Cumberland | \$170,000.00          | \$178,202.00 |
| FMC Corporation                   | Precision Manufacturing Technology                 | Rockland            | Knox       | \$250,028.00          | \$250,000.00 |
| Gladstones Under The Sun          | Advanced Technologies for Forestry and Agriculture | Bar Harbor          | Hancock    | \$248,710.00          | \$293,360.00 |
| Hydro International               | Environmental Technology                           | Portland            | Cumberland | \$361,750.00          | \$420,250.00 |
| Identity Cops Inc.                | Information Technology                             | Westbrook           | Cumberland | \$135,550.00          | \$244,476.00 |
| Khameleon Nails, Inc.             | Precision Manufacturing Technology                 | Carrabassett Valley | Franklin   | \$165,000.00          | \$260,000.00 |
| Longfellows Cedar Shingles        | Precision Manufacturing Technology                 | Windsor             | Kennebec   | \$250,000.00          | \$513,290.00 |
| Maine BioProducts, LLC            | Advanced Technologies for Forestry and Agriculture | Gorham              | Oxford     | \$478,000.00          | \$787,800.00 |
| microSpectral Sensors, LLC        | Precision Manufacturing Technology                 | Wilton              | Franklin   | \$349,558.00          | \$823,199.00 |
| ORPC Maine LLC                    | Environmental Technology                           | Denmark             | Oxford     | \$300,000.00          | \$682,570.00 |
| Talon Industries, LLC             | Precision Manufacturing Technology                 | Hampden             | Penobscot  | \$90,000.00           | \$176,550.00 |
| Tethys Research LLC               | Advanced Technologies for Forestry and Agriculture | Bangor              | Penobscot  | \$249,681.00          | \$283,808.00 |
| The Pet Health Network            | Information Technology                             | Yarmouth            | Cumberland | \$220,000.00          | \$418,550.00 |
| Time Temperature Integration, LLC | Aquaculture and Marine Technology                  | Kennebunk           | York       | \$188,080.00          | \$203,951.00 |
| US Windblade LLC                  | Composite Materials Technology                     | Portland            | Cumberland | \$212,145.00          | \$244,250.00 |
| Zeomatrix LLC                     | Environmental Technology                           | Orono               | Penobscot  | \$85,935.00           | \$87,317.00  |

## Maine Technology Institute Previous Development Award Recipients

| Company  | Sector   | City                    | County   | Award Amount | Match Amount   |
|--|--|-------------------------|--|--------------|----------------|
| Access Wellness Diagnostic Technologies  | Biotechnology                                      | Portland                | Penobscot  | \$134,800.00 | \$134,850.0    |
| Access Wellness Diagnostic Technologies  | Biotechnology                                      | Portland                | Penobscot  | \$100,000.00 | \$100,000.0    |
| Access Weliness Diagnostic Technologies  | Blotechnology                                      | Portland                | Penobscot  | \$83,380.00  | \$98,345.0     |
| Applied Thermal Sciences, Inc.   | Composite Materials Technology                     | Sanford                 | York   | \$280,000.00 | \$730,693.0    |
| Artel, Inc.  | Precision Manufacturing Technology                 | Westbrook               | Cumberland   | \$208,582.56 | \$218,441.0    |
| Artel, Inc.  | Precision Manufacturing Technology                 | Westbrook               | Cumberland   | \$392,000.00 | \$400,585.0    |
| Artful Wares, Inc.   | Composite Materials Technology                     | Old Town                | Penobscot  | \$60,500.00  | \$87,225.0     |
| Ascendant Energy Company, Inc.   | Environmental Technology                           | Rockland                | Knox   | \$324,300.00 | \$324,300.0    |
| Beacon Analytical Systems, Inc.  | Biotechnology                                      | Portland                | Cumberland   | \$104,778.00 | \$118,958.0    |
| Binax, Inc.  | Biotechnology                                      | Scarborough             | Cumberland   | \$128,216,10 | \$220,215.0    |
| BIODE, Inc.  | Precision Manufacturing Technology                 | Westbrook               | Cumberland   | \$80,055.00  | \$89,975.0     |
| BIODE, Inc.  | Precision Manufacturing Technology                 | Westbrook               | Cumberland   | \$414,400.00 | \$456,763.0    |
| Broadband Solutions, Incorporated  | Information Technology                             | Bowdoinham              | Sagadahoc  | \$0.00       | \$0.0          |
| Cerealus Holdings, LLC   | Advanced Technologies for Forestry and Agriculture | Waterville              | Kennebec   | \$184,836.00 | \$202,818.0    |
| Chemogen, Inc.   |  |                         | The second secon | \$410,016,00 | \$910,016.0    |
|  | Biotechnology                                      | South Portland          | Cumberland   | \$64,968.00  | \$75,000.0     |
| Chemogen, Inc.   | Biotechnology                                      | So. Portland            | Cumberland<br>Cumberland   | \$99,846.00  | \$236,493.0    |
| Chemogen, Inc.   | Biotechnology                                      | So. Portland            |  | \$98,491.00  | \$102,555.0    |
| Chemogen, Inc.   | Biotechnology                                      | So. Portland            | Cumberland   | \$202,855.00 | \$881,855.0    |
| ClaimVantage   | Information Technology                             | Falmouth                | Cumberland   | \$485,000.00 | \$936,916.0    |
| Coastside Research   | Biotechnology                                      | Stonington              | Hancock  | \$108,883.00 | \$108,683.0    |
| CONTECH Stormwater Solutions, Inc. (Formerly Vortechnics) Correct Building Products, LLC | Environmental Technology                           | Scarborough             | Cumberland   | \$251.082.00 | \$331,045.0    |
|  | Composite Materials Technology                     | Biddeford               | York   | \$500,000.00 | \$507,657.0    |
| Count and Crush Systems, Inc. (dba Clynk) CrossRate Technology, LLC                      | Environmental Technology                           | So Portland<br>Portland | Cumberland<br>Cumberland   | \$159,300.00 | \$159,928.0    |
| DirigoSoft Corporation   | Information Technology                             | Portland                | Cumberland   | \$500,000.00 | \$852,183.0    |
| D-Three Software, Inc.   | Information Technology                             |                         | Hancock  | \$441,685.00 | \$759,848.0    |
| EchoHeart, LLC   | Information Technology                             | Southwest Harbor        |  | \$77,650.00  | \$124,412.0    |
|  | Biotechnology                                      | Damariscotta            | Knox   |              | - Constitution |
| Emergent Music, LLC  | Information Technology                             | Portland                | Cumberland   | \$383,394.00 | \$479,800.0    |
| Harbor Technologies, Inc.  | Composite Materials Technology                     | Brunswick               | Cumberland   | \$250,000.00 | \$713,483.0    |
| Harbor Technologies, Inc.  | Precision Manufacturing Technology                 | Brunswick               | Cumberland   | \$418,500.00 | \$750,000.0    |
| Hodgdon Yachts, Inc.   | Composite Materials Technology                     | East Boothbay           | Lincoln  | \$500,000.00 | \$1,500,000.0  |
| Hydrophilix Corporation  | Blotechnology                                      | Saco                    | York   | \$10,888.54  | \$10,688.5     |
| IdealsWork, Inc.   | Information Technology                             | Portland                | Cumberland   | \$333,698.00 | \$387,337.0    |
| ImmuCell Corp.   | Biotechnology                                      | Portland                | Cumberland   | \$400,000.00 | \$1,100,000.0  |
| Intelligent Spatial Technologies   | Information Technology                             | Orono                   | Penobscot  | \$209,159.00 | \$217,984.0    |
| International Process Equipment & Technology, Inc  | Environmental Technology                           | Jackson                 | Waldo  | \$116,324.00 | \$146,688.0    |
| Khameleon Nails, Inc.  | Precision Manufacturing Technology                 | Carrabassett Valley     | Franklin   | \$0.00       | \$0.0          |
| Lighthouse imaging Corp.   | Precision Manufacturing Technology                 | Portland                | Cumberland   | \$108,568.42 | \$179,498.0    |
| LookSea LLC (formerlyTechnology Systems, Inc.)   | Information Technology                             | Brunswick               | Lincoln  | \$257,878,00 | \$1,853,297.0  |
| Maine Biodiesel  | Advanced Technologies for Forestry and Agriculture | Rumford                 | Oxford   | \$51,920,08  | \$322,639.0    |
| Maine BioProducts, LLC   | Advanced Technologies for Forestry and Agriculture | Gorham                  | Oxford   | \$196,771.00 | \$328,236.0    |
| Maine Composites, Inc.   | Composite Materials Technology                     | Westport Island         | Sagadahoc  | \$113,670.00 | \$158,341.0    |
| Maine Halibut Farms, LLC   | Aquaculture and Marine Technology                  | Orono                   | Penobscot  | \$244,730.00 | \$1,023,573.0  |
| Maine Marine Manufacturing, LLC  | Composite Materials Technology                     | Portland                | Cumberland   | \$245,513.00 | \$247,613.0    |
| Maine Molecular Quality Controls, Inc.   | Blotechnology                                      | Scarborough             | Cumberland   | \$139,265.00 | \$156,202.0    |
| Maine Molecular Quality Controls, Inc.   | Blotechnology                                      | Scarborough             | Cumberland   | \$487,177.00 | \$497,479.0    |
| Maine Standards Company, LLC   | Blotechnology                                      | Windham                 | Cumberland   | \$96,598.00  | \$151,791.0    |
| Maine Standards Company, LLC   | Biotechnology                                      | Windham                 | Cumberland   | \$409,318.00 | \$409,381.0    |
| MariCal, Inc.  | Aquaculture and Marine Technology                  | Portland                | Cumberland   | \$500,000.00 | \$900,000.0    |
| MariCal, Inc.  | Aquaculture and Marine Technology                  | Portland                | Cumberland   | \$111,852.00 | \$111,652.0    |

## Maine Technology Institute Previous Development Award Recipients

| MaxTorque, LLC                            | Precision Manufacturing Technology                 | Limerick       | York         | \$311,315,00 | \$440,412.00   |
|---|--|----------------|--------------|--------------|----------------|
| Morningside Venture Investments LTC.      | Biotechnology                                      | Cambridge      | Cumberland   | \$494,680.00 | \$689,402.00   |
| New England Castings, LLC                 | Precision Manufacturing Technology                 | Hiram          | Oxford       | \$476,000.00 | \$609,123.00   |
| New England Rare Reagents                 | Biotechnology                                      | Gorham         | Cumberland   | \$238,011.00 | \$378,154.00   |
| Ocean Farm Technologies, LLC              | Aquaculture and Marine Technology                  | Searsmont      | Waldo        | \$250,298.00 | \$289,232.00   |
| Pepin Associates, Inc.                    | Precision Manufacturing Technology                 | Greenville     | Piscataguis  | \$111,000.00 | \$133,730,00   |
| PharmX, Inc.                              | Blotechnology                                      | New Gloucester | Cumberland   | \$133,000.00 | \$136,561.00   |
| Portland Pudgy, Inc.                      | Composite Materials Technology                     | Portland       | Cumberland   | \$8,030.00   | \$72,226.00    |
| Protein Scientific, Inc.                  | Advanced Technologies for Forestry and Agriculture | Portland       | Cumberland   | \$100,000.00 | \$110,000.00   |
| R. J. Peacock Canning Company             | Aquaculture and Marine Technology                  | Lubec          | Washington   | \$247,743.00 | \$256,711.00   |
| Raven Technology, LLC                     | Precision Manufacturing Technology                 | Brunswick      | Cumberland   | \$399,999.00 | \$592,581.00   |
| Safe Handling, Inc.                       | Advanced Technologies for Forestry and Agriculture | Aubum          | Androscoggin | \$102,924.00 | \$122,134.00   |
| Saltwater Marketing, LLC                  | Aquaculture and Marine Technology                  | Portland       | Cumberland   | \$52,645.00  | \$128,234.00   |
| Seabait (Maine), LLC                      | Aguaculture and Marine Technology                  | Franklin       | Hancock      | \$485,000,00 | \$903,321.00   |
| Sensor Research & Development Corporation | Environmental Technology                           | Orono          | Penobscot    | \$99,880.00  | \$111,729.00   |
| Sequela                                   | Biotechnology                                      | Falmouth       | Cumberland   | \$413,333.00 | \$423,643.00   |
| SHEP Technology, Inc.                     | Environmental Technology                           | Eliot          | York         | \$0.00       | \$0.00         |
| Spill Free Oil Drainage Products, LLC     | Environmental Technology                           | Bangor         | Penobscot    | \$67,100.00  | \$69,055.00    |
| Stillwater Scientific Instruments         | Information Technology                             | Omno           | Penobscot    | \$237,140.00 | \$237,375.00   |
| subx, Inc.                                | Information Technology                             | Portland       | Gumberland   | \$365,759.00 | \$365,759.00   |
| subx, inc.                                | Information Technology                             | Portland       | Cumberland   | \$173,020.00 | \$175,000.00   |
| Talon Industries, LLC                     | Precision Manufacturing Technology                 | Hampden        | Penobscot    | \$150,255.00 | \$197,000.00   |
| Technology Systems, Inc.                  | Precision Manufacturing Technology                 | Brunswick      | Lincoln      | \$249,305.00 | \$249,839.00   |
| Terralink Software Systems, Inc.          | Environmental Technology                           | Portland       | Cumbertand   | \$492,402.00 | \$492,402.00   |
| Terralink Software Systems, Inc.          | Environmental Technology                           | Portland       | Cumberland   | \$89,989.00  | \$90,000.00    |
| Tethys Research, LLC                      | Advanced Technologies for Forestry and Agriculture | Bangor         | Penobscot    | \$138,633.00 | \$138,739.00   |
| Thistie Marine, LLC                       | Aguaculture and Marine Technology                  | Lamoine        | Hancock      | \$89,876.00  | \$110,000.00   |
| Time Temperature Integration Inc.         | Aquaculture and Marine Technology                  | Kennebunk      | York         | \$374,000.00 | \$649,003.00   |
| Tracking Technologies, Inc. DBA/TrakTek   | Precision Manufacturing Technology                 | Portland       | Cumberland   | \$213,128.00 | \$285,000.00   |
| University of Maine                       | Advanced Technologies for Forestry and Agriculture | Orono          | Somerset     | \$22,864.00  | \$32,291.00    |
| Warrior (Aero-Marine), Inc.               | Composite Materials Technology                     | Scarborough    | Cumberland   | \$500,000.00 | \$600,000.00   |
| Wrangler Corp                             | Composite Materials Technology                     | Aubum          | York         | \$320,000.00 | \$1,920,044.00 |
| Zeomatrix, LLC                            | Environmental Technology                           | Orono          | Penobscot    | \$147,734.00 | \$176,580.00   |

# Maine Technology Institute Cluster Enhancement Award Recipients FY07

| Company                             | Sector   | City        | County     | Original Award Amount | Match Amount |
|-------------------------------------|--|-------------|------------|-----------------------|--------------|
| MAGIC                               | Advanced Technologies for Forestry and Agriculture | Millinocket | Penobscot  | \$30,000.00           | \$30,000.00  |
| Maine Energy Investment Corporation | Environmental Technology                           | Brunswick   | Cumberland | \$23,200.00           | \$24,600.00  |
| Manufacturers Association of Maine  | Composite Materials Technology                     | Westbrook   | Cumberland | \$50,000.00           | \$122,445.00 |
| Rainbow Valley Farm                 | Advanced Technologies for Forestry and Agriculture | Sidney      | Kennebec   | \$52,500.00           | \$55,000.00  |
| The Landing School                  | Composite Materials Technology                     | Arundel     | York       | \$52,000.00           | \$83,100.00  |
| Whitman Enterprises                 | Advanced Technologies for Forestry and Agriculture | Whitefield  | Lincoln    | \$40,000.00           | \$44,960.00  |

## Maine Technology Institute Previous Cluster Enhancement Award Recipients

| Company  | Sector Sector                                      | 对學是ECHYSSEN 没  | County of the | EAWard Amount | Match Amount   |
|--|--|----------------|---------------|---------------|----------------|
| Auburn Enterprises, LLC  | Advanced Technologies for Forestry and Agriculture | Auburn         | Androscoggin  | \$25,000.00   | \$25,000.00    |
| Auburn Enterprises, LLC  | Precision Manufacturing Technology                 | Lewiston       | Androscoggin  | \$100,000.00  | \$331,865.00   |
| Chewonkl Foundation  | Environmental Technology                           | Wiscasset      | Lincoln       | \$10,000.00   | \$11,000.00    |
| Chewonkl Foundation  | Environmental Technology                           | Wiscasset      | Lincoln       | \$80,100.00   | \$155,785.00   |
| Department of Economic and Community Development                     | Composite Materials Technology                     | Augusta        | Kennebec      | \$25,000.00   | \$25,000.00    |
| Department of Marine Resources                                       | Aquaculture and Marine Technology                  | Augusta        | Kennebec      | \$89,312.18   | \$83,468.34    |
| E2 Tech Council  | Environmental Technology                           | Portland       | Cumberland    | \$57,926.00   | \$72,222.00    |
| E2 Technology Council co Center Envit1 Enterprise                    | Environmental Technology                           | South Portland | Cumberland    | \$81,439.97   | \$88,850.00    |
| EBTAC, LLC   | Information Technology                             | Portland       | Cumberland    | \$0,00        | \$0.00         |
| Environmental Business Council of Maine                              | Environmental Technology                           | Westbrook      | Cumberland    | \$12,609.00   | \$22,777.00    |
| EPRI   | Environmental Technology                           | Palo Alto      | Out of State  | \$60,000.00   | \$180,564.00   |
| EPRI   | Environmental Technology                           | Lafayette      | Out of State  | \$75,000.00   | \$315,000.00   |
| Innovative Natural Resources Solutions LLC                           | Advanced Technologies for Forestry and Agriculture | Portland       | Cumberland    | \$180,855.00  | \$314,210.00   |
| Maine Aquaculture Innovation Center                                  | Aquaculture and Marine Technology                  | Orono          | Penobscot     | \$92,840.00   | \$193,772.00   |
| Maine Blotech  | Biotechnology                                      | Augusta        | Kennebec      | \$48,855.45   | \$54,449.00    |
| Maine Built Boats, Inc.  | Precision Manufacturing Technology                 | Edgecomb       | Lincoln       | \$75,000.00   | \$100,000.00   |
| Maine Composites Alliance  | Composite Materials Technology                     | Newcastie      | Lincoln       | \$42,243.78   | \$58,000.00    |
| Maine Lobster Promotion Council                                      | Aquaculture and Marine Technology                  | Bangor         | Penobscot     | \$37,500.00   | \$37,500.00    |
| Maine MEP  | Precision Manufacturing Technology                 | Augusta        | Kennebec      | \$199,850,00  | \$846,708.00   |
| Maine Potato Board   | Advanced Technologies for Forestry and Agriculture | Presque isle   | Aroostook     | \$100,000.00  | \$832,500.00   |
| Maine Wood Products Association                                      | Advanced Technologies for Forestry and Agriculture | Belfast        | Waldo         | \$3,500,00    | \$25,000.00    |
| MESDA Maine's Software & Information Technology Industry Association | Information Technology                             | Westbrook      | Cumberland    | \$236,727.00  | \$423,454.00   |
| Northern Maine Development Commission                                | Advanced Technologies for Forestry and Agriculture | Caribou        | Aroostook     | \$44,700.00   | \$54,174.00    |
| Porter Seed Potato Farm  | Advanced Technologies for Forestry and Agriculture | Presque Isle   | Aroostook     | \$22,075.00   | \$22,075.00    |
| River Valley Technology Center                                       | Precision Manufacturing Technology                 | Rumford        | Oxford        | \$74,855.00   | \$108,000.00   |
| The Center for Innovation in Biotechnology                           | Blotechnology                                      | Portland       | Kennebec      | \$25,000.00   | \$28,145.00    |
| University of Maine Advanced Engineered Wood Composites Center       | Composite Materials Technology                     | Orono          | Penobscot     | \$249,722.00  | \$449,724.00   |
| University of Malne AEWC Center                                      | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot     | \$200,000.00  | \$500,000.00   |
| University of Maine AEWC, D. Gardner                                 | Composite Materials Technology                     | Orono          | Penobscot     | \$100,000.00  | \$275,800.00   |
| University of Maine CCAR   | Biotechnology                                      | Fairfield      | Kennebec      | \$65,000.00   | \$98,675.00    |
| University of Maine CCAR - Nick Brown                                | Aquaculture and Marine Technology                  | Franklin       | Hancock       | \$387,000.00  | \$2,100,000.00 |
| University of Maine Cooperative Extension                            | Advanced Technologies for Forestry and Agriculture | Waldo          | Waldo         | \$78,000.00   | \$108,002.00   |
| University of Maine LASST & Electrical Engineering                   | Precision Manufacturing Technology                 | Orono          | Penobscot     | \$497,200.00  | \$1,073,682.00 |
| University of Maine New Media Program                                | Information Technology                             | Orono          | Penobscot     | \$201,358.00  | \$524,814.00   |
| University of Southern Maine School of Law                           | Biotechnology                                      | Portland       | Cumberland    | \$74,710.00   | \$99,432.00    |
| Wild Blueberry Commission of Maine                                   | Advanced Technologies for Forestry and Agriculture | Orono          | Penobscot     | \$35,428.10   | \$43,231.00    |
| *Executed Contract   |  |                |               |               |                |

## Maine Technology Institute Phase 0 Award Recipients FY07

| Company 点话特性 联                          | 通色。如此,   | 的形式的 CIVY 举起的关 | 视频系统形 County 系统 | Original Award Amount | Match Amount |
|---|--|----------------|-----------------|-----------------------|--------------|
| Artful Wares, Inc.                      | Aquaculture and Marine Technology                  | Old Town       | Penobscot       | \$4,980.00            | \$5,000.00   |
| Duncan Design                           | Aquaculture and Marine Technology                  | South Portland | Cumberland      | \$4,998.00            | \$8,248.00   |
| Gerald E. Drinkuth, Consulting Engineer | Precision Manufacturing Technology                 | Mexico         | Oxford          | \$4,450.00            | \$4,450.00   |
| Global Weilness                         | Information Technology                             | Brunswick      | Cumberland      | \$5,000.00            | \$5,000.00   |
| L&C Enterprises, LLC                    | Aquaculture and Marine Technology                  | Lubec          | Washington      | \$2,898.50            | \$3,688.25   |
| Macintyre Consulting                    | Precision Manufacturing Technology                 | Comish         | York            | \$4,875.00            | \$10,539.00  |
| Maine Pellet Fuels, LLC                 | Advanced Technologies for Forestry and Agriculture | Leeds          | Androscoggin    | \$5,000.00            | \$8,300.00   |
| MariCal, Inc.                           | Aquaculture and Marine Technology                  | Portland       | Cumberland      | \$4,927.00            | \$5,350.00   |
| Mook Sea Farm, Inc                      | Biotechnology                                      | Walpole        | Lincoln         | \$2,155.00            | \$3,884.00   |
| Nanospire Inc.                          | Information Technology                             | Buxton         | Cumberland      | \$4,975.00            | \$6,450.00   |
| Ocean Farm Technologies                 | Aquaculture and Marine Technology                  | Searsmont      | Waldo           | \$2,808.00            | \$3,500.00   |
| Saltwater Marketing, LLC                | Aquaculture and Marine Technology                  | Portland       | Cumberland      | \$5,000.00            | \$22,135.00  |
| Sequela                                 | Biotechnology                                      | Falmouth       | Cumberland      | \$5,000.00            | \$10,000.00  |
| Tethys Research, LLC                    | Advanced Technologies for Forestry and Agriculture | Bangor         | Penobscot       | \$5,000.00            | \$5,000.00   |
| The R.J. Peacock Canning Company        | Environmental Technology                           | Lubec          | Washington      | \$5,000.00            | \$5,585.70   |
| Tirranna, LLC                           | Information Technology                             | Orono          | Penobscot       | \$3,700.00            | \$4,038.00   |
| Whitten Enterprises, Inc.               | Information Technology                             | Portland       | Cumberland      | \$3,800.00            | \$8,600,00   |
| Wizbe Innovations, LLC                  | Composite Materials Technology                     | Manchester     | Kennebec        | \$3,820.00            | \$11,080.00  |
| Zeomatrix, LLC                          | Environmental Technology                           | Orono          | Penobscot       | \$5,000.00            | \$5,180.00   |

## Maine Technology Institute Previous Phase 0 Award Recipients

| Company                                     | Sector   | City           | County     | Award Amount | Match Amount |
|---|--|----------------|------------|--------------|--------------|
| Acadia Environmental Technology             | Environmental Technology                           | Portland       | Cumberland | \$4,700.00   | \$5,013.00   |
| Alko Pharamceuticals Inc.                   | Biotechnology                                      | Biddeford Pool | York       | \$5,000.00   | \$5,000.00   |
| Collinge and Associates                     | Information Technology                             | Kittery Point  | York       | \$5,000.00   | \$5,000.00   |
| Collinge and Associates                     | Information Technology                             | Kittery Point  | York       | \$5,000,00   | \$5,000.00   |
| Collinge and Associates                     | Information Technology                             | Kittery Point  | York       | \$5,000.00   | \$5,000.00   |
| Collinge and Associates                     | Information Technology                             | Kittery Point  | York       | \$5,000.00   | \$5,050.00   |
| DM Technologies, LLC                        | Precision Manufacturing Technology                 | Sanford        | York       | \$4,931.00   | \$5,381.00   |
| Global Wellness                             | Information Technology                             | Brunswick      | Sagadahoc  | \$4,995.00   | \$4,995.00   |
| Image Works                                 | Information Technology                             | Portland       | Cumberland | \$5,000.00   | \$10,315.00  |
| Intesco Laboratories, Inc.                  | Biotechnology                                      | Damariscotta   | Lincoln    | \$5,000.00   | \$5,000.00   |
| Intesco Laboratories, Inc.                  | Biotechnology                                      | Damariscotta   | Lincoln    | \$5,000.00   | \$5,000.00   |
| Intesco Laboratories, Inc.                  | Biotechnology                                      | Damariscotta   | Lincoln    | \$5,000.00   | \$5,000.00   |
| Longfellows Cedar Shingles                  | Advanced Technologies for Forestry and Agriculture | Windsor        | Kennebec   | \$4,995.00   | \$5,065.00   |
| Maine BioTek, Inc.                          | Aquaculture and Marine Technology                  | Winterport     | Hancock    | \$5,000.00   | \$21,175.00  |
| Maine Halibut Farms, LLC                    | Aquaculture and Marine Technology                  | Orono          | Penobscot  | \$4,000.00   | \$4,398.00   |
| Maine Specialty Materials, LLC              | Environmental Technology                           | Orono          | Penobscot  | \$3,360.00   | \$4,551.00   |
| Mainely Sensors LLC                         | Biotechnology                                      | Orono          | Penobscot  | \$5,000.00   | \$5,000.00   |
| Mainely Sensors, LLC                        | Environmental Technology                           | Orano          | Panobscot  | \$4,100.00   | \$4,581.00   |
| Mainely Sensors, LLC.                       | Precision Manufacturing Technology                 | Orono          | Penobscot  | \$4,700.00   | \$4,700.00   |
| Marine Propulsion Systems, LLC              | Environmental Technology                           | Windham        | Cumberland | \$2,778.00   | \$9,280.00   |
| Micro Technologies, Inc.                    | Biotechnology                                      | Richmond       | Kennebec   | \$5,000.00   | \$5,000.00   |
| Micro Technologies, Inc.                    | Aquaculture and Marine Technology                  | Richmond       | Sagadahoc  | \$4,997.00   | \$7,010.00   |
| MidCoast Metrology, Inc.                    | Precision Manufacturing Technology                 | Balley Island  | Cumberland | \$3,343.00   | \$7,369.00   |
| MidCoast Metrology, Inc.                    | Precision Manufacturing Technology                 | Balley Island  | Cumberland | \$4,971.00   | \$5,635.00   |
| OBrien Development Company, LLC             | Precision Manufacturing Technology                 | W Enfield      | Penobscot  | \$4,188.00   | \$4,849.00   |
| Ocean Farm Technologies, Inc.               | Aquaculture and Marine Technology                  | Searsmont      | Knox       | \$1,226.30   | \$3,025.00   |
| Orono Spectral Solutions                    | Environmental Technology                           | Orono          | Penobscot  | \$4,850.00   | \$4,850.00   |
| Peregrine Consulting Inc.                   | Information Technology                             | Bremen         | Lincoln    | \$5,000.00   | \$7,484.00   |
| Royal River Alpaca Company, LLC             | Advanced Technologies for Forestry and Agriculture | North Yarmouth | Cumberland | \$4,122.14   | \$4,122.14   |
| Rynel, Inc.                                 | Advanced Technologies for Forestry and Agriculture | Wiscasset      | Lincoln    | \$2,721.00   | \$3,025.50   |
| Saltwater Marketing, LLC                    | Aquaculture and Marine Technology                  | Portland       | Cumberland | \$5,000.00   | \$5,978.00   |
| Sentient Machines, Inc.                     | Information Technology                             | Wells          | York       | \$4,875.00   | \$9,375.00   |
| Sequela                                     | Biotechnology                                      | Falmouth       | Cumberland | \$4,000.00   | \$4,000.00   |
| Shaba Shellfish, Inc.                       | Aquaculture and Marine Technology                  | Sullivan       | Hancock    | \$5,000.00   | \$5,300.00   |
| Spinney Creek Shellfish, Inc.               | Environmental Technology                           | Eliot          | York       | \$5,000.00   | \$8,523.00   |
| Whitman Enterprises (d.b.a. Townhouse Farm) | Advanced Technologies for Forestry and Agriculture | Whitefield     | Lincoln    | \$4,200.00   | \$4,516.00   |
| Wizbe Innovations                           | Composite Materials Technology                     | Manchester     | Kennebec   | \$1,950.00   | \$2,744.00   |

# Maine Technology Institute

(A Component Unit of the State of Maine)

Audited Financial Statements and Additional Information

Years Ended June 30, 2007 and 2006 With Independent Auditors' Report

## BAKER NEWMAN NOYES ...

#### INDEPENDENT AUDITORS' REPORT

Board of Directors Maine Technology Institute

We have audited the accompanying statements of net assets of Maine Technology Institute (a Component Unit of the State of Maine) as of June 30, 2007 and 2006, and the related statements of revenues, expenses and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of Maine Technology Institute's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Maine Technology Institute at June 30, 2007 and 2006, and the changes in its financial position and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis on pages 2 through 7 is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America. The supplementary information is the responsibility of the Institute's management. We have applied certain limited procedures that consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information in Schedules 1 through 3 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Portland, Maine December 10, 2007 Limited Liability Company

Baker Newman & Noyes

1

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

June 30, 2007

As management of the Maine Technology Institute (the "Institute" or "MTI"), we offer readers of these financial statements this narrative, overview and analysis of the financial activities of the Institute for the fiscal year ended June 30, 2007. We encourage readers to consider the information presented here together with the basic financial statements as a whole.

#### Financial Highlights

- MTI received \$5,460,253 from a state appropriation through the Department of Economic and Community Development for general programs.
- MTI approved for funding 158 projects totaling approximately \$5.9 million, a decrease of approximately \$100,000 in approved awards over the previous year.
- MTI disbursed over \$5,800,000 according to agreed-upon project award milestones, \$100,000 more than
  in the previous fiscal year.
- MTI's outstanding commitments comprise just over \$3.5 million, not including approximately \$1.6 million in approved awards with unsigned contracts as of June 30, 2007.
- MTI received just over \$1,168,000 in Development Award repayments, about \$600,000 more than in fiscal year 2006.
- MTI received just over \$263,000 from the Department of Energy for a Forest Bioproducts-related contract and \$474,375 as a contractor to the Department of Economic and Community Development for the federally-funded North Star Alliance project aiming to boost employment in the composite technologies and boatbuilding sectors.
- Over \$696,450 was realized from interest, an increase of approximately \$222,500 over the previous year due to higher interest rates.
- Administrative and operating costs were approximately \$832,000, a 5% increase over the previous year, paid by interest earnings plus 7% of the state appropriation and 7% of FY07 development award repayments.

#### Overview of the Institute

MTI was created by the Maine legislature in 1999 to "encourage, promote, stimulate and support research and development activity leading to the commercialization of new products and services in the State's technology-intensive industrial sectors..." (5MRSA ch. 407). MTI is funded primarily by the State from a direct appropriation that is granted to MTI from the Department of Economic and Community Development. To maximize the benefits of a public-private partnership, MTI is a private, nonprofit 501(c)3 organization governed by a Governor-appointed, private-sector led, Board of Directors. The Director of the Institute serves at the pleasure of the Governor, and is President of the Institute as elected by the Board of Directors.

The Institute functions with a lean staff of five full-time employees and one part-time employee who report to the Director. MTI is limited by statute to using only up to 7% of its state appropriation for administration. There are no statutory restrictions on the use of other income the Institute may receive.

#### Overview of the Financial Statements

This discussion is intended to serve as an introduction to the Institute's financial statements, which are comprised of the basic financial statements and the notes to the financial statements.

#### **Basic Financial Statements**

The basic financial statements are designed to provide readers with a broad overview of the Institute finances, in a manner similar to a private-sector business.

The statements of net assets present information on the Institute's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Institute is improving or deteriorating. Net assets increase when revenues exceed expenses. Increases to assets without a corresponding increase to liabilities result in increased net assets, which may indicate an improved financial position.

The statements of revenues, expenses, and changes in net assets present information showing how the Institute's net assets changed during the fiscal year. Changes in net assets are reported as soon as the underlying event occurs, regardless of timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future periods. The utilization of capital assets is reflected in the financial statements as depreciation, which allocates the cost of an asset over its expected useful life.

The statements of cash flows present information related to cash inflows and outflows summarized by operating and capital financing activities, and help measure the ability to meet financial obligations as they mature.

#### Notes to the Financial Statements

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

#### Financial Analysis: 2007 Compared to 2006

Net assets may serve, over time, as a useful indicator of the Institute's financial position. In the case of the Institute, its assets exceeded liabilities by \$1,696,771 on June 30, 2007, compared with \$1,243,468 in 2006.

The Institute's financial position and operations as of and for fiscal years 2006 and 2007 are summarized below based on information included in the financial statements.

|  | 2007          | 2006         |
|--|---------------|--------------|
| Cash and cash equivalents  | \$ 12,990,725 | \$ 8,244,509 |
| Cash held as fiscal agent for Maine Biomedical Research Board    | 5,045,210     | 2,407,100    |
| Interest-bearing escrow account                                  | 1,081,267     | 2,200,848    |
| Loans receivable and investments                                 | 290,000       | 142,500      |
| Other assets   | 136,454       | 79,361       |
| Total assets   | 19,543,656    | 13,074,318   |
| Deferred revenue   | 12,125,038    | 9,258,773    |
| Amounts held as fiscal agent for Maine Biomedical Research Board | 5,045,210     | 2,407,100    |
| Other liabilities  | 676,637       | 164,977      |
| Total liabilities  | 17,846,885    | 11,830,850   |
| Net assets   | \$_1,696,771  | \$_1,243,468 |

Cash and equivalents comprise the vast majority of MTI's assets. The amount of funding received from the state as well as funding not expended in previous years is included in this line. The majority of loans held by MTI were transferred from the Maine Science and Technology Foundation (no longer in existence), and terms have been renegotiated as the payments have come due. In FY2007, MTI made two Accelerated Commercialization Fund investments to companies that had previously completed Development Award-funded projects; one was a follow-on investment of \$100,000 and the second was an investment of \$62,500 in another Maine company.

Deferred revenue indicates all funding available for use in MTI programs. Since funding is disbursed according to achievement of milestones by the recipients, approximately \$3.5 million of this funding was committed at the close of June 2007, but not yet disbursed. The MTI Board had approved an additional \$1.6 million in awards by June 30, 2007 but the contracts for these awards were not yet signed. (These contracts were to be signed early in the subsequent fiscal year.)

|                            | 2007              | 2006        |
|----------------------------|-------------------|-------------|
| Operating revenues:        |                   |             |
| State of Maine funding     | \$7,995,590       | \$7,307,351 |
| Grant income - other       | 337,547           | 416,474     |
| Other operating revenues   | 83,935            | 197,260     |
| Total operating revenues   | 8,417,072         | 7,921,085   |
| Operating expenses:        |                   |             |
| Program grants             | 7,415,212         | 6,747,956   |
| Special Grants             | 374,426           | 480,362     |
| Salaries and wages         | 342,208           | 333,842     |
| Other operating expenses   | 527,487           | 460,835     |
| Total operating expenses   | 8,659,333         | 8,022,995   |
| Net operating loss         | (242,261)         | (101,910)   |
| Nonoperating revenues, net | 695,564           | 472,641     |
| Increase in net assets     | \$ <u>453,303</u> | \$ 370,731  |

Operating revenues — State of Maine funding reflects MTI's State appropriations and grants made. The increase during this fiscal year stems primarily from an increase in total dollars awarded from the Marine Research Fund. In 2007, other grant income decreased as MTI entered into the final year of its contract with the Department of Energy for its Forest Bioproducts program, and other operating revenues also decreased because MTI's Small Business Administration FAST program funding had been completed the prior year.

The following table shows the relationship between the appropriation and revenues recognized:

|  | 2007                | 2006                |
|--|---------------------|---------------------|
| State appropriation received   | \$ 5,460,253        | 5,489,992           |
| Marine Infrastructure and Technology Funds   | 3,500,000           | 450,000             |
| Workforce Innovation Regional Economic Development<br>Grant (Federal pass-through funds) | 434,845             | _                   |
| Accrual basis accounting effect  | (1,399,508)         | 1,367,359           |
| Revenues Recognized  | \$ <u>7,995,590</u> | \$ <u>7,307,351</u> |

The "accrual basis accounting effect" reflects amounts recognized as revenues based on award and other matching grant payments during the year, plus 7% of the State appropriation allowed for operating purposes.

MTI's operating expenses (which include awards made) were approximately 8% higher in 2007. Program grants were about 10% higher due to the aforementioned increase in Marine Research Fund awards and Special grants were lower due to a decrease in Forest Bioproducts program awards. Salaries and wages were approximately 3% higher because MTI filled a position that had been vacant for a portion of the prior fiscal year and made modest merit adjustments. Other operating expense includes \$100,000 for the Small Business Development Center towards its work with technology-intensive companies in Maine. Also included is approximately \$76,000 paid to the University of Southern Maine for its annual survey and analysis of MTI-funded companies, as required by MTI's founding legislation. Those expenses were higher this year, reflecting the costs of the biennial survey report authored by University of Southern Maine's Prof. Charles Colgan in January 2007 (see <a href="https://www.mainetechnology.org">www.mainetechnology.org</a>). Approximately \$40,000 of award review process expenses are also included in other operating expenses.

#### Financial Analysis: 2006 Compared to 2005

Net assets may serve, over time, as a useful indicator of the Institute's financial position. In the case of the Institute, its assets exceeded liabilities by \$1,243,468 at June 30, 2006, compared with \$872,737 in 2005.

The Institute's financial position and operations as of and for fiscal years 2005 and 2006 are summarized below based on information included in the financial statements.

|  | 2006                | 2005          |
|--|---------------------|---------------|
| Cash and cash equivalents  | \$ 8,244,509        | \$ 10,324,893 |
| Cash held as fiscal agent for Maine Biomedical Research Board    | 2,407,100           | 4,604,692     |
| Interest-bearing escrow account                                  | 2,200,848           | 125,325       |
| Loans receivable and investments                                 | 142,500             | 157,500       |
| Other assets   | 79,361              | 187,224       |
| Total assets   | 13,074,318          | 15,399,634    |
| Deferred revenue   | 9,258,773           | 9,795,334     |
| Amounts held as fiscal agent for Maine Biomedical Research Board | 2,407,100           | 4,604,692     |
| Other liabilities  | 164,977             | 126,871       |
| Total liabilities  | 11,830,850          | 14,526,897    |
| Net assets   | \$ <u>1,243,468</u> | \$ 872,737    |

Cash and equivalents comprise the vast majority of MTI's assets. The amount of funding received from the State as well as any funding not expended in previous years is included in this line. The majority of loans held by MTI were transferred from the Maine Science and Technology Foundation (no longer in existence), and terms have been renegotiated as the payments have come due. In August 2005, an MTI accelerated commercialization fund loan of \$100,000 was converted to equity and a follow-on equity investment of an additional \$100,000 was added to that to total an investment of \$200,000 in a company by MTI.

Deferred revenue indicates all funding available for use in MTI programs. Since funding is disbursed according to achievement of milestones by the recipients, approximately \$4,300,000 of this funding was committed at the close of June 2006, but not yet disbursed. The MTI Board had approved an additional \$2,000,000 of awards by June 30, 2005 but the contracts for these awards were not yet signed. (These contracts were signed early in the subsequent fiscal year.)

|                            | 2006              | 2005        |
|----------------------------|-------------------|-------------|
| Operating revenues:        |                   |             |
| State of Maine funding     | \$7,307,351       | \$5,617,007 |
| Grant income - other       | 416,474           | 307,696     |
| Other operating revenues   | 197,260           | 61,880      |
| Total operating revenues   | 7,921,085         | 5,986,583   |
| Operating expenses:        |                   |             |
| Program grants             | 6,747,956         | 4,997,098   |
| Special grants             | 480,362           | 454,690     |
| Salaries and wages         | 333,842           | 293,526     |
| Other operating expenses   | 460,835           | 448,168     |
| Total operating expenses   | 8.022,995         | 6,193,482   |
| Net operating loss         | (101,910)         | (206,899)   |
| Nonoperating revenues, net | 472,641           | 231,451     |
| Increase in net assets     | \$ <u>370.731</u> | \$_24,552   |

Operating revenues – State of Maine funding reflect MTI's State appropriation, which was 3% lower in 2006 than in 2005, and award payments and grants made. In FY06 revenue recognized was approximately 30% higher than in FY05. Other grant income was higher due to increased revenue on a federal award (US Department of Energy Forest Bioproducts). Other operating revenues were higher due to a final payment on a federal (Small Business Administration FAST program) contract.

The following table shows the relationship between the appropriation and revenues recognized:

|   | <u>2006</u>         | 2005        |
|---|---------------------|-------------|
| State appropriation received                        | \$5,489,992         | \$5,662,311 |
| Marine Infrastructure and Technology funds received | 450,000             | _           |
| Accrual basis accounting effect                     | 1,367,359           | _(45,304)   |
| Revenues recognized                                 | \$ <u>7,307,351</u> | \$5,617,007 |

The "accrual basis accounting effect" reflects amounts recognized as revenues based on award and other matching grant payments during the year, plus 7% of the State appropriation allowed for operating purposes.

MTI's operating expenses (which include awards made) were approximately 29% higher in 2006, with 35% (\$1,750,858) more in program grants awarded to Maine companies and technology development institutions. Salaries and wages were higher than the previous year. Non-salary/wages operating expenses were 3% higher due to inflation and the expense of moving to new office space.

#### Looking Ahead

MTI's ultimate goal is to help Maine companies to use technology to grow and remain vibrant and competitive, therefore creating good jobs, greater wealth, and a vibrant economy in Maine. The organization does this by providing seed capital and targeted business assistance to Maine companies for technology development and commercialization and making grants to strengthen Maine's seven technology clusters. MTI has operated for seven full years now and has developed into a mature organization with an independently evaluated track record that demonstrates a return on investment of \$12 for every \$1 awarded. (An independent evaluation report of MTI's performance (see <a href="https://www.mainetechnology.org">www.mainetechnology.org</a>) was published in January 2007 that provides more detail.) In FY2007 MTI concluded a learning and action planning process that resulted in a strategic plan that identifies steps to sustain and deepen its impact. These steps include finetuning its core programs, pursuing four priorities that will advance MTI's mission and impact, and making several investments in its organizational structure that will enable MTI to continue to operate efficiently and effectively. The Board and staff executed a number of these steps in the remaining six months of the fiscal year and plan to continue this progress next year.

In the spring of 2007, the Maine Legislature proposed a \$50 million bond program to support research, development and commercialization in the seven targeted technology sectors that, if passed by voters in the upcoming November 2007 referendum, will be administered by MTI. The Legislature also passed additional General Fund resources to be used for administering the bond program, if approved, and for cluster development activities starting in FY09.

MTI will continue to provide seed capital to Maine-based companies and looks forward to deepening its impact as guided by its strategic plan. MTI expects to see an increase in the number of companies repaying development awards as products developed from early awards enter the market and gain market share; however, these repayments are by nature dependent on company success and broader economic conditions. Looking into the future, such repayments will continue to provide a limited and erratic source of revenues for MTI. This is because MTI awards are made at a very early stage of technology development when technology and business risks are extremely high. In addition, development awards are the only MTI awards that have a payback requirement, which is conditioned only when commercialization is successful. No interest is charged during the first two years after commercialization, unless the company moves out of state, when special and immediate repayment is required. Thus, award repayments will never grow sufficiently to replace the funding received through State appropriation and outside grants.

#### Request for Information

This financial report is designed to provide a general overview of the Institute's financial statements for all those with an interest in its finances. Questions concerning any of the information provided in this report or request for additional information should be addressed to MTI's President, Betsy Biemann.

## STATEMENTS OF NET ASSETS

June 30, 2007 and 2006

| ASSETS   |  |   |
|--|--|---|
|  | 2007   | 2006  |
| Current assets:  Cash and cash equivalents (note 3) Interest-bearing escrow account (notes 3 and 8) Grant income receivable Other receivables Loans receivable – current (note 4) Cash held as fiscal agent for the Maine Biomedical Research Board (note 3 and 7) | \$ 12,990,725<br>1,081,267<br>103,556<br>2,769<br>27,500<br> | \$ 8,244,509<br>2,200,848<br>66,153<br>1,588<br>2,407,100 |
| Total current assets   | 19,251,027   | 12,920,198  |
| Equipment (note 6) Less accumulated depreciation   | 77,849<br>(47,820)<br>30,029                                 | 59,161<br>(47,641)<br>11,520                              |
| Loans receivable and investments – long term, net of allowance for losses of \$165,700 in 2007 and 2006 (note 4)   | 262,500  | 142,500   |
| Other assets   | 100  | 100   |
|  | \$ <u>19,543,656</u>   | \$ <u>13,074,318</u>                                      |
| LIABILITIES AND NET ASSETS   |  |   |
| Current liabilities: Accounts payable and accrued expenses Current portion of obligations under capital lease (note 6) Deferred revenue Amounts held as fiscal agent for the Maine Biomedical Research Board (note 7)  | \$ 659,769<br>3,229<br>12,125,038<br>                        | \$ 157,134<br>3,774<br>9,258,773<br>2,407,100             |
| Total current liabilities  | 17,833,246   | 11,826,781  |
| Obligations under capital lease, net of current portion (note 6)   | 13,639   | 4,069   |
| Total liabilities  | 17,846,885   | 11,830,850  |
| Commitments (notes 6 and 9)  |  |   |
| Net assets - unrestricted  | 1,696,771  | _1,243,468  |
|  | \$ <u>19,543,656</u>   | \$ <u>13,074,318</u>                                      |
|  |  |   |

See accompanying notes.

## STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

## Years Ended June 30, 2007 and 2006

|   | 2007                | 2006                |
|---|---------------------|---------------------|
| Operating revenues:                     |                     |                     |
| State of Maine funding:                 |                     |                     |
| Program grants                          | \$7,415,212         | \$6,747,956         |
| Administrative grants                   | 481,912             | 479,345             |
| Matching grants                         | 98,466              | 80,050              |
|   | 7,995,590           | 7,307,351           |
| Grant income - other                    | 337,547             | 416,474             |
| Royalties                               | 67,890              | 49,037              |
| Other income                            | 16,045              | 148,223             |
| Total operating revenues                | 8,417,072           | 7,921,085           |
| Operating expenses:                     |                     |                     |
| Program grants (note 8)                 | 7,415,212           | 6,747,956           |
| Special grants                          | 374,426             | 480,362             |
| Salaries and wages                      | 342,208             | 333,842             |
| Benefits and payroll taxes              | 74,482              | 65,633              |
| Travel                                  | 10,931              | 10,525              |
| Depreciation                            | 10,528              | 9,507               |
| Other (notes 5 and 6)                   | 431,546             | 375,170             |
| Total operating expenses                | 8,659,333           | 8,022,995           |
| Net operating loss                      | (242,261)           | (101,910)           |
| Nonoperating revenues (expenses):       |                     |                     |
| Investment income, net of fees (note 4) | 696,450             | 473,077             |
| Interest expense                        | (886)               | (436)               |
|   | 695,564             | 472,641             |
| Increase in net assets                  | 453,303             | 370,731             |
| Net assets at beginning of year         | 1,243,468           | 872,737             |
| Net assets at end of year               | \$ <u>1,696,771</u> | \$ <u>1,243,468</u> |
|   |                     |                     |

See accompanying notes.

## STATEMENTS OF CASH FLOWS

## Years Ended June 30, 2007 and 2006

| Grants received Award repayments Royalties received Other receipts Received from (transferred to) escrow I,1 Grants paid Grants paid Paid to employees, including benefits Paid to vendors Loans/investments funded Loan repayments Net cash provided by (used by) operating activities Net investment income received  Cash flows from investing activities: Net investment income received  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 99,126<br>55,144<br>93,049<br>65,121<br>32,618<br>19,581<br>00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000 | \$ 5,939,992<br>510,545<br>672,167<br>49,037<br>182,813<br>(2,075,523)<br>(6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000<br>(2,553,824) |
|---|--|---|
| Grants received Award repayments Royalties received Other receipts Received from (transferred to) escrow I,1 Grants paid Grants paid (6,9) Paid to employees, including benefits Paid to vendors Loans/investments funded Loan repayments Net cash provided by (used by) operating activities Net investment income received Gash flows from investing activities: Net investment income received Gash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 55,144<br>93,049<br>65,121<br>32,618<br>19,581<br>00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000           | 510,545<br>672,167<br>49,037<br>182,813<br>(2,075,523)<br>(6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000                                |
| Award repayments Royalties received Other receipts Received from (transferred to) escrow Received from investments Received from (transferred to) escrow Received from (transferred to) | 93,049<br>65,121<br>32,618<br>19,581<br>00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000                     | 672,167<br>49,037<br>182,813<br>(2,075,523)<br>(6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000   |
| Royalties received Other receipts Received from (transferred to) escrow I1,1 Grants paid (6,9) Paid to employees, including benefits Paid to vendors (8 Loans/investments funded Loan repayments  Net cash provided by (used by) operating activities  Net cash flows from investing activities: Net investment income received  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 65,121<br>32,618<br>19,581<br>00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000                               | 49,037<br>182,813<br>(2,075,523)<br>(6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000  |
| Other receipts Received from (transferred to) escrow Reconciliation of net operating loss to net cash provided by Reconciliation of net operating loss to net cash provided by Reconciliation payments Reconciliation of net operating loss to net cash provided by Reconciliation payments made specially and cash equivalents Reconciliation of net operating loss to net cash provided by operating activities:  | 32,618<br>19,581<br>00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000   | 182,813<br>(2,075,523)<br>(6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000  |
| Received from (transferred to) escrow  Grants paid  Grants paid  Grants paid  Paid to employees, including benefits  Paid to vendors  Loans/investments funded  Loan repayments  Net cash provided by (used by) operating activities  Net investment income received  Cash flows from investing activities:  Net investment income received  6  Cash flows from capital financing activities:  Purchase of equipment  Lease obligation payments made  Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 19,581<br>00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000   | (2,075,523)<br>(6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000   |
| Grants paid Paid to employees, including benefits (3 Paid to vendors (8 Loans/investments funded Loan repayments  Net cash provided by (used by) operating activities  Net cash flows from investing activities: Net investment income received  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 00,526)<br>12,833)<br>33,116)<br>62,500)<br>15,000   | (6,577,369)<br>(304,429)<br>(866,057)<br>(100,000)<br>15,000  |
| Paid to employees, including benefits  Paid to vendors  Loans/investments funded  Loan repayments  Net cash provided by (used by) operating activities  Net cash flows from investing activities:  Net investment income received  Cash flows from capital financing activities:  Purchase of equipment  Lease obligation payments made  Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 12,833)<br>33,116)<br>62,500)<br>15,000  | (304,429)<br>(866,057)<br>(100,000)<br>15,000   |
| Paid to vendors Loans/investments funded Loan repayments  Net cash provided by (used by) operating activities  Net investment income received  Cash flows from investing activities: Net investment income received  6  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 33,116)<br>62,500)<br>15,000   | (866,057)<br>(100,000)<br>15,000  |
| Loans/investments funded Loan repayments  Net cash provided by (used by) operating activities  Net investment income received  Cash flows from investing activities: Net investment income received  6  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 62,500)<br>15,000  | (100,000)<br>15,000   |
| Loan repayments  Net cash provided by (used by) operating activities  Cash flows from investing activities: Net investment income received  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 15.000   | 15,000  |
| Net cash provided by (used by) operating activities  Cash flows from investing activities: Net investment income received  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 71100  |   |
| Cash flows from investing activities: Net investment income received  Cash flows from capital financing activities: Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 70,664   | (2,553,824)   |
| Net investment income received 6  Cash flows from capital financing activities: Purchase of equipment (Lease obligation payments made Interest payments made Net cash used by capital financing activities (Met increase (decrease) in cash and cash equivalents (Met increase (decrease) in cash and cash equivalents (Met increase (decrease))  Cash and cash equivalents — beginning of year (Met increase)  Cash and cash equivalents — end of year (Met increase)  Reconciliation of net operating loss to net cash provided by operating activities:  |  |   |
| Cash flows from capital financing activities:  Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents — beginning of year  Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   |  |   |
| Purchase of equipment Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents – beginning of year  Cash and cash equivalents – end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 96,450   | 477,362   |
| Lease obligation payments made Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents – beginning of year  Cash and cash equivalents – end of year  Reconciliation of net operating loss to net cash provided by operating activities:  |  |   |
| Interest payments made  Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents – beginning of year  Cash and cash equivalents – end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 16,473)  | -   |
| Net cash used by capital financing activities  Net increase (decrease) in cash and cash equivalents  4,7  Cash and cash equivalents – beginning of year  Cash and cash equivalents – end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | (3,539)  | (3,486)   |
| Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents – beginning of year  Cash and cash equivalents – end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | (886)  | (436)   |
| Cash and cash equivalents – beginning of year  Cash and cash equivalents – end of year  Reconciliation of net operating loss to net cash provided by operating activities:  | 20,898)  | (3,922)   |
| Cash and cash equivalents — end of year  Reconciliation of net operating loss to net cash provided by operating activities:   | 46,216   | (2,080,384)   |
| Reconciliation of net operating loss to net cash provided by operating activities:  | 44,509   | 10,324,893  |
| operating activities:   | 90,725   | \$_8,244,509  |
| operating activities:   |  |   |
|   |  |   |
| Net operating loss \$ (2)   | 42,261)  | \$ (101,910)  |
| Adjustments to reconcile net operating loss to  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,  | (101,510)   |
| net cash provided by operating activities:  |  |   |
|   | 10,528   | 9,507   |
|   | 15,000   | 15,000  |
|   | 62,500)  | 15,000  |
| Changes in operating assets and liabilities:  | 22,200)  |   |
|   | 16,416   | 94,071  |
|   |  |   |
|   | 19,581   | (2,075,523)   |
|   | 02,635   | 41,592  |
| Deferred revenue 2,8  | 11,265   | (536,561)   |
| Net cash provided by (used by) operating activities \$_4.0  | 70.664   | \$ <u>(2.553.824)</u>   |
| Noncash activities:   |  |   |
| Increase (decrease) in cash held as fiscal agent for the Maine  |  |   |
|   | 38,110 5   | \$ (2,197,592)  |
| Equipment required through capital lease  | 12,564   |   |

#### NOTES TO FINANCIAL STATEMENTS

June 30, 2007 and 2006

#### 1. Organization

Maine Technology Institute (the Institute), a nonprofit corporation which commenced operations in November 1999, was established to encourage, promote, stimulate and support research and development activity leading to commercialization of new products and services in the State's technology intensive sectors. The financial statements of the Institute include the activities of the Maine Marine Research Fund. The Institute is a component unit of the State of Maine.

The Institute is also the fiscal agent for the Maine Biomedical Research Board (MBRB). Accordingly, the Institute's financial statements reflect the cash held for the MBRB and an offsetting liability owed the MBRB. See note 7 for more information.

The Institute grants funds to subrecipients in the State of Maine who submit proposals, which are reviewed and approved by the Institute. Grants are distributed in stages upon the successful completion of certain milestones. The Institute is governed by a voluntary statewide Board of Directors appointed by the Governor of the State of Maine.

The Institute is considered a business-type activity because of royalty payments and interest charged to award recipients.

#### 2. Significant Accounting Policies

#### Basis of Accounting

The Institute complies with Governmental Accounting Standards Board Statement (GASB) No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting. GASB No. 20 requires the Institute to apply all applicable GASB pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principles Board (APB) Opinions and Accounting Research Bulletins (ARBs). As permitted by GASB No. 20, the Institute has elected not to comply with the FASB Statements and Interpretations issued after November 30, 1989.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The most significant area which is affected by the use of estimates is the allowance for losses on loans and investments.

#### NOTES TO FINANCIAL STATEMENTS

June 30, 2007 and 2006

#### 2. Significant Accounting Policies (Continued)

#### Cash and Cash Equivalents

All highly liquid savings deposits and investments with maturities of three months or less when purchased are considered to be cash equivalents, except those held as fiscal agent for other entities.

#### Loans Receivable and Investments

Loans receivable and investments are stated at their cost, net of allowance for losses. These loans and investments are with closely-held small companies and there is no readily available market or fair value available. An allowance is established when it is probable that loans receivable and investments will be uncollectible. Loans receivable and investments are evaluated individually for impairment. Interest income is recognized when probable of collection.

#### Concentration of Credit Risk

Financial instruments which subject the Institute to credit risk consist of cash equivalents, interestbearing escrow account and loans receivable and investments. The risk with respect to cash equivalents is minimized by the Institute's policy of investing in financial instruments with short-term maturities issued by highly rated financial institutions. The risk with respect to loans and investments is reduced by establishing limits on the amount loaned to, or invested in, any one company.

#### Equipment

Equipment is stated at cost. The provision for depreciation is determined by accelerated methods to amortize the cost of assets over their estimated useful lives. Expenditures for repairs and maintenance which do not extend the useful lives of the assets are charged to operations.

#### Revenue

The Institute's programs are primarily funded by the State of Maine. This funding is to support operations and programs, 93% is required by legislation to support programs and 7% can be used for administration. The program support amounts received are classified as deferred revenue until the related qualifying grants are made or expenses have been incurred to match other grants; the amounts used for administration are recognized as revenue upon receipt.

Certain grants awarded by the Institute have provisions requiring the recipient to make royalty payments to the Institute if certain conditions are met. Because of the requirement that 93% of state funding be used for program support, the Institute has treated repayment of awards in the same manner and classified 93% of those royalties as deferred revenue upon receipt; the remaining 7% is recognized as royalties revenue.

The Institute has recognized \$99,695 and \$95,046 in 2007 and 2006, respectively, of revenue and expense for salary and benefits paid by the State of Maine Department of Economic and Community Development.

#### NOTES TO FINANCIAL STATEMENTS

June 30, 2007 and 2006

#### 2. Significant Accounting Policies (Continued)

The Institute considers State of Maine funding, grant income and royalties to be operating income.

#### Retirement Benefits

The Institute sponsors a 403(b) defined contribution plan which provides retirement benefits to substantially all employees who meet certain age and service requirements. Employees may contribute up to 12.5% of gross salary. The Institute matches up to 2.5% of gross salary. Employer contributions vest 100% to the employees immediately. Retirement expense was \$5,058 for the year ended June 30, 2007 (\$4,799 in 2006).

#### Income Taxes

The Institute is exempt from taxation under Section 501(c)(3) of the Internal Revenue Code.

#### 3. Cash and Cash Equivalents

The Institute's cash and cash equivalents are invested in money market funds, collateralized by U.S. Government obligations not held in the Institute's name.

The interest-bearing escrow account is in a cash account at a single bank and covered by \$100,000 of Federal depository insurance. The remainder is uncollateralized and uninsured. This account had bank balances of \$1,432,861 and \$2,342,723 at June 30, 2007 and 2006, respectively. The escrow account is held by Maine Manufacturing Extension Partnership, a fiscal agent for the Institute.

The cash held as fiscal agent for the Maine Biomedical Research Board is all in a money market fund, collateralized by U.S. Government obligations, not held in the Institute's name. The account had bank balances of \$5,096,259 and \$2,413,401 at June 30, 2007 and 2006, respectively.

At times during 2007 and 2006, cash balances significantly exceeded the balances at year end.

There are no legal restrictions on the investments of the Institute. The Institute considers liquidity and safety in its investing decisions, and manages custodial credit risk by investing in money market funds.

#### NOTES TO FINANCIAL STATEMENTS

June 30, 2007 and 2006

#### 4. Loans Receivable and Investments

The Institute's loans receivable and investments consist of the following at June 30, 2007 and 2006:

|                      | 2007       | 2006       |
|----------------------|------------|------------|
| Loans receivable     | \$ 140,000 | \$ 155,000 |
| Preferred stock      | 315,700    | 153,200    |
|                      | 455,700    | 308,200    |
| Allowance for losses | (165,700)  | (165,700)  |
|                      | 290,000    | 142,500    |
| Less current portion | _(27,500)  |            |
|                      | \$ 262,500 | \$_142,500 |

Loans receivable have a variety of terms and due dates based on the structure of the agreement and are generally secured by the general business assets of the borrower. Interest on loans receivable is at 6%. The loans and preferred stock are held by the Institute, thus there is no custodial credit risk.

During 2006, investments totaling \$100,000 were charged off. Grant expense and offsetting program grant revenue of \$100,000 was recognized.

Collection of interest or dividends is deferred until certain conditions have been met. Interest of \$4,725 and \$12,365 was recorded in net investment income in 2007 and 2006, respectively.

#### 5. Other Expenses

The Institute's other expenses includes the following for the years ending June 30, 2007 and 2006:

|                              | <u>2007</u>       | 2006      |
|------------------------------|-------------------|-----------|
| Program award review process | \$ 40,337         | \$ 32,870 |
| Program services             | 100,000           | 100,000   |
| Program evaluation           | 76,104            | 26,016    |
| Other operating              | 215,105           | 216,284   |
|                              | \$ <u>431,546</u> | \$375,170 |

Program services is a contractual payment of \$100,000 to the Small Business Development Center for proposal and related business planning assistance provided free of charge to applicants and awardees.

#### NOTES TO FINANCIAL STATEMENTS

June 30, 2007 and 2006

#### 6. Leases

#### Operating Leases

The Institute leases office space under an operating lease expiring in 2009. Rent expense was \$30,571 for 2007 and \$23,093 for 2006. Future minimum lease payments under the operating lease consist of:

| Year Ending |          |
|-------------|----------|
| June 30,    |          |
| 2008        | \$30,571 |
| 2009        | 17.833   |

#### Capital Leases

The Institute is leasing assets with an amortized cost of \$14,707 under a capital lease that has an interest rate of 8.25%. The leased assets are included on the statement of net assets in equipment and amortization of the leased assets is included in depreciation expense. Total monthly payments, including interest, are \$375.

Principal payments due in the years subsequent to June 30, 2007 are as follows:

| 2008 | \$ 3,229 |
|------|----------|
| 2009 | 3,505    |
| 2010 | 3,806    |
| 2011 | 4,132    |
| 2012 | 2,196    |
|      | \$16.868 |

#### 7. Maine Biomedical Research Board

During 2002, the Maine Biomedical Research Board (the MBRB) was created by the State of Maine Legislature and the Institute was designated as its fiscal agent. In fiscal 2007, the fiscal agent contract between the MBRB and the Institute provides for the MBRB to pay up to \$25,000 for the direct labor expense of a grant administrator and related direct and indirect costs required to carry out the activities of the Maine Biomedical Research Program. The contract expires on June 30, 2008 unless terminated by either MBRB or the Institute based on conditions outlined in the contract. In fiscal 2006, the fiscal agent contract between the MBRB and the Institute provided for the MBRB to pay up to \$15,000 of direct expenses and overhead incurred by the Institute on behalf of the MBRB. For the years ended June 30, 2007 and 2006, such direct expenses and overhead totaled \$16,037 and \$11,169, respectively.

#### NOTES TO FINANCIAL STATEMENTS

June 30, 2007 and 2006

#### 8. Collaborative Agreement

The Institute has entered into a collaborative agreement with Maine Manufacturing Extension Partnership (MMEP), an unrelated not-for-profit organization, to act as fiscal administrator and to provide project management services to the Institute and its grantees. The agreement may be terminated without cause or notice by the Institute.

MMEP acts as an agent for the Institute for some grants and holds cash in escrow that can be returned at the Institute's option. Unspent funds at year end are shown as "Interest-bearing escrow account" on the statement of net assets. During 2007 and 2006, \$4,500,000 and \$8,000,000, respectively, was paid to MMEP. Interest earned on the escrow is transferred to the Institute to be used for operating purposes.

#### 9. Grant Commitments

At June 30, 2007, the Institute had commitments to fund grants, if grantees meet certain milestones, totaling approximately \$3,500,000 and approved awards totaling approximately \$1,600,000 to grantees pending signed award contracts.

#### 10. Subsequent Events and Commitments

#### Software Development Agreement

On August 9, 2007, the Institute signed an agreement for the development of grant tracking and management software. The expected cost of the software is approximately \$90,000.

#### Equity Investment

In September 2007, the Board of Directors approved an equity investment of \$100,000 in a company. The Institute's investment is made as a co-investment with other accredited individual or institutional venture capital investors.

#### Maine Cluster Study

In May 2007, the Institute signed an agreement with an organization for a research project totaling \$201,360. The project will be complete in fiscal 2008.

### CASH BASIS - ASSETS AND EQUITY - MAINE BIOMEDICAL RESEARCH BOARD

June 30, 2007 and 2006

#### ASSETS

2007 2006

Cash held by Maine Technology Institute

\$5,045,210 \$2,407,100

#### **EQUITY**

Cumulative excess of receipts over disbursements

\$<u>5,045,210</u> \$<u>2,407,100</u>

\$5,045,210 \$2,407,100

## SCHEDULE OF RECEIPTS AND DISBURSEMENTS

### MAINE BIOMEDICAL RESEARCH BOARD

## Years Ended June 30, 2007 and 2006

|  | 2007                | 2006         |
|--|---------------------|--------------|
| Receipts:  |                     |              |
| State of Maine                                   | \$ 6,400,000        | \$ 2,000,000 |
| Other income                                     | 221,568             | 123,750      |
| Total receipts                                   | 6,621,568           | 2,123,750    |
| Disbursements:                                   |                     |              |
| Grants   | 3,967,421           | 4,310,173    |
| Other  | 16,037              | 11,169       |
| Total disbursements                              | 3,983,458           | 4,321,342    |
| Excess of receipts over disbursements            |                     |              |
| (disbursements over receipts)                    | 2,638,110           | (2,197,592)  |
| Cumulative excess of receipts over disbursements |                     |              |
| at beginning of year                             | 2,407,100           | 4,604,692    |
| Cumulative excess of receipts over disbursements |                     |              |
| at end of year                                   | \$ <u>5,045,210</u> | \$ 2,407,100 |

## SCHEDULE 3

### MAINE TECHNOLOGY INSTITUTE

## STATEMENT OF ACTIVITIES

Year Ended June 30, 2007

|  | Program Revenues                  |                            |                                      |  |                                     | Net Revenue<br>(Expense)<br>and Changes<br>Net Assets |
|--|-----------------------------------|----------------------------|--------------------------------------|--|-------------------------------------|---|
|  | Expenses                          | Charges<br>For<br>Services | Program<br>Invest-<br>ment<br>Income | Operating<br>Grants and<br>Contributions | Capital<br>Grants/<br>Contributions | <u>Total</u>  |
| Business-type activities   | \$8,660,219                       | \$_67,890                  | <b>S</b>                             | \$8,333,137                              | \$                                  | \$ <u>(259,192)</u>                                   |
| Total  | \$8,660,219                       | \$_67.890                  | \$                                   | \$ <u>8,333,137</u>                      | \$                                  | (259,192)   |
| General revenues: Unrestricted interest and investment earnings Miscellaneous income |                                   |                            |                                      |  | 696,450<br>16,045                   |   |
| Total general revenues   |                                   |                            |                                      |  |                                     | 712,495   |
| Change in net assets   |                                   |                            |                                      |  | 453,303                             |   |
|  | Net assets, beginning of the year |                            |                                      | 1,243,468                                |                                     |   |
|  | Net asse                          | ssets, end of the year     |                                      |  | \$1,696,771                         |   |